## Working Together to Reach a Better Future.

Climate Wise. Business Smart.



#### From the Chief Sustainability Officer.

#### Ten Years of Business Innovation.

Climate Wise had another remarkable year in 2010. Participation increased by 54 organizations, and the program now supports more than 275 business partners. More importantly, partners in the program far exceeded the greenhouse gas reduction goal two years early by increasing the effectiveness of conservation projects—projects that saved them more than \$13 million in 2010.

These accomplishments are sure signs of a successful program. But, Climate Wise can celebrate more than just impressive statistics. The program has become a breeding ground for creative solutions to everyday business challenges and connecting with other business associates with similar values. Participating partners are sharing ideas, best practices, and ways to reduce greenhouse gases and save money.

Backed by strong relationships, solid data and innovative ideas, Climate Wise is leading our community toward increased sustainability. I look forward to its continued success.

Sincerely,

Bruce Hendee

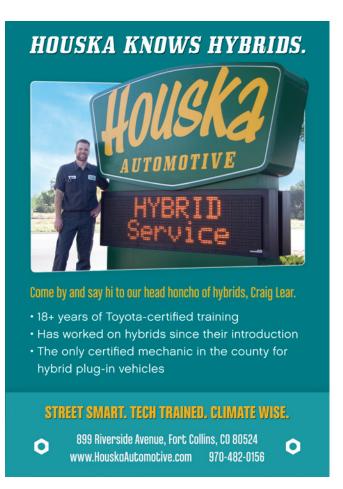
Chief Sustainability Officer





Climate Wise was recognized as "A Top 50 Innovative Government Program" by Harvard University.





#### Climate Wise Business Partners Make a Difference.

#### 2010 Platinum Partners















































#### 2010 Gold Partners

Austins/Moot House/Enzio's Cambon Studios Coloradoan

CTL I Thompson, Inc.

Drahota

ExperiencePlus I Bicycle Tours

Fort Collins Veterinary Emergency Hospital

Green Ride Colorado

Houska Automotive Services

In-Situ. Inc.

Larimer County Government Mountain Whitewater Descents North Front Range MPO Northern Colorado Business Report

Odell Brewing Company One Tribe Creative

Poudre River Public Library District

Poudre Valley Hospital

Primal Echo. LLC

Professional Document Management

Public Service Credit Union

Sign-A-Rams Fort Collins

Super Shuttle I Yellow Cab, Northern Colorado

The Cupboard The FEET, Inc. The Light Center **Toolbox Creative** 

USDA Agricultural Research Service Vineyard Church of the Rockies

Water Pik, Inc.

#### 2010 Silver Partners

Advanced Energy

Advanced Micro Devices, Inc.

**AECOM** 

Aesthetic Smiles AlphaGraphics

Architecture Plus

Armstead Construction, Inc.

A-Train Marketing Communications, Inc.

Bath Garden Center and Nursery

Be Local Northern Colorado

**Beet Street** Best Western University Inn Big Al's Burgers and Dogs **Bohemian Companies** 

Capital West National Bank Charco Broiler Chipper's Lanes

Clay Pot Creative Clean Air Compost

Clean Bees Housekeeping

Colorado Marathon

Columbine Health Systems

Community Foundation of Northern Colorado

Cooking with Bruno

CooperSmith Brewing Company

Courtyard by Marriott Custom Blending, Inc. Dohn Construction, Inc. Dream Theater Colorado

Eco-Thrift

Exodus Moving & Storage Faith Evangelical Free Church

Farnsworth Group

First United Methodist Church Food Bank for Larimer County Foothills Mall

Fort Collins Area Chamber of Commerce

Fort Collins Board of Realtors

Fort Collins Club

Fort Collins Convention & Visitors Bureau

Fort Collins Downtown Business Association

Fort Collins Downtown Development Authority

Fort Collins Food Co-Op

Front Range Community College

Front Range Village

Inner Balance Chiropractic

Institute of Business and Medical Careers

(IBMC)

Investors Properties of Colorado, LLC

JAX Mercantile Co. Jody J. Roth, CFP Keep It Simple Coaching

Keller Williams Realty of Northern CO

Lafarge West, Inc.

Lamp, Rynearson & Associates

LSI Corporation

Morning Fresh Dairy Farm Mountain Valley Floors

Mountain Wealth Management, LLC

National Recycling Our Saviour's Lutheran Church

**Outpost Sunsport** 

Pixels & Press Pop-Ins Custom Cleaning

Professional Document Solutions. Inc.

REI (Recreation Equipment, Inc.)

Residence Inn by Marriott

ReSource

Rio World Headquarters

Rivendell School

RLR. LLP

Rocky Mountain Sustainable Living Association

Rootles Signs Now

Sitzman-Mitchell,

Scotch Pines Village Shopping Center

Snooze Eatery

Spirae. Inc.

St. Luke's Episcopal Church

SunGlo Window Films

TechniGraphics. Inc.

Tetra Tech, Inc.

The Armstrong Hotel The Fort Collins Brewery

The Green Team Real Estate

The Rainbow Restaurant and Catering

The Wright Life

Toddy, LLC

Trails End Hardscapes Trinity Lutheran Church

Tula Contemporary Women's Clothing

United Way of Larimer County

US Forest Service.

Rocky Mountain Research Station

USDA APHIS

USDA APHIS - National Wildlife Research Center

USDA Natural Resources Research

Center, Bldg. A

Value Plastics, Inc. VFR Design, Inc.

Wild Iris Living

#### 2010 Bronze Partners

Citron Work Spaces

#### A Partner in Sustainability and Success.

"Everything we've done has helped our bottom line." – Chipper's Lanes

"They've helped us explain to our staff what we're doing and why it's important." – Houska Automotive

Over and over, Climate Wise organizations praise the national award-winning City program and its staff for being a true partner.

The Rio Grande's Erich Whisenhunt finds value in attending Climate Wise sponsored workshops. "I've heard some good ideas about motivating employees," he said. "The idea to use draft beer instead of bottled beer came from a networking event."

Pete lengo at Trees, Water & People has taken tours of the Budweiser plant and the landfill, "Going on these tours is fun, and it's educational. I bring a lot of new concepts back to the office."

Claire Goodwin with Poudre Valley Hospital came to the hospital a few years after the Climate Wise partnership was established and was mentored by the Climate Wise staff as they brought her up to speed with the program. The Climate Wise reports help her account for recycling, composting and greenhouse gas emissions. "The staff and educational programs are great. I co-chair the Mentoring Committee, and the ideas I've learned just from attending meetings have inspired me," Goodwin said.

Avago Technologies and Anheuser-Busch implemented composting programs with a little help from Climate Wise. So did Houska Automotive. L.J. Houska is appreciative, not only in composting know-how, but in providing the reasons why Houska is a partner, "They've helped us explain to our staff what we're doing and why it's important." Houska employees go to events and get excited about sustainability efforts. They share that excitement with their co-workers. "That's nice to see," said L.J. Houska.

Matt Hoeven at Chipper's Lanes advocates Climate Wise to businesses considering joining the program. "Implementing these sustainability practices has been a refreshing discovery. It doesn't just benefit the environment," he said. "Everything we've done has helped our bottom line. Most people think that, in order to green your business, you have to spend a lot of money. That's wrong. This has only improved our business."

The relationship between Climate Wise and its business partners is intriguing to Michele Betsill, associate professor in Political Science at Colorado State University. She led graduate students in a project to compile partner activity into a comprehensive database. Larger companies tended to have more employee engagement. They had active teams that kept the momentum going. Smaller partners, where employees wear many hats, usually had one person who spearheaded the activities, and seemed to be the only person who really knew what was going on.

"These are good insights for us," said Kathy Collier, Climate Wise program manager. "The positive stories are wonderful, but we need all feedback, positive or not, in order to improve. These findings will only help us better our partner relationships."





#### Anheuser-Busch: **Brewing Up Much More Than Beer.**

One of Climate Wise's earliest partners, Anheuser-Busch, has "...seen lots of improvements over the years," reports Kevin Fahrenkrog, the brewery's general manager. Employee submitted initiatives such as reducing lighting or installing motion detectors in low-traffic areas and an enhanced and improved conveying system have resulted in significant savings. Implementing new ideas has reduced electrical use by 24 percent per barrel of beer since 2002.

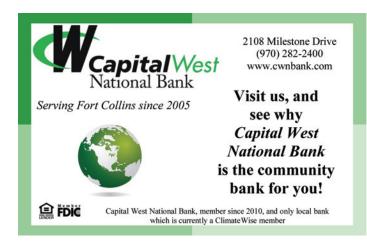
"Our Excellence Through Ideas (ETI) program is very successful," Fahrenkrog said. "Some of the simplest ideas have the most impact. For instance, in the past we used steam inductors to remove oxygen during brewing. They've been replaced with a very simple vacuum pump, completely eliminating steam from the process." Employees whose ideas are implemented receive a percentage of the savings as an incentive award.

Anheuser-Busch recycles or reuses 99.4 percent of their waste. us find ways to increase that figure," explains Fahrenkrog. "They helped us start composting in our cafeteria and we're diverting over 650 pounds of food waste per month away from the landfill." Carbon dioxide, a natural byproduct of the brewing process, is also recycled. Fahrenkrog estimates 98 million pounds are captured, purified and reused annually. Anheuser-Busch no longer purchases carbon dioxide; they are fully

Fahrenkrog is especially pleased with how the brewery handles the beechwood chips used during the beer's aging process. It's ground up into mulch and spread on the Anheuser-Busch property. Unused chips are hauled to a company to be mulched and sold to the public. So, if you're walking past a garden, and you get a whiff of some beer, you'll know why.

self-sufficient in usage.







**Partner Profile:** Avago **Technologies** joined in 2000

#### **Avago Technologies:** Thinking Outside the Trash.

When it comes to the final frontier of the three Rs—reduce. reuse and recycle—the custodial staff at Avago Technologies has it in the bag. "They really are our last line of defense before waste leaves the building," said Dianne Ewing, Avago's Climate Wise representative. "They have the best view of employee behavior and the best opportunity to see where we can improve. Our staff has been very observant. Their insights have resulted in new processes."

Custodial Supervisor John Richter is quick to further explain, "We looked at materials used in the clean rooms. Disposable shoe covers, for instance, can be reused by auto detailers or by real estate agents during an open house." Tyvek suits are purchased by a company that launders and sells them for reuse. Even scrap metal, such as bolts and screws, gets recycled. So do the PVC pipes and polyethylene tubing left over from plumbing projects. "We challenge our employees to 'think outside the trash,' and these ideas came about because of employee suggestions."

As a manufacturing facility, Avago's sustainability opportunities go far beyond typical recycling Pulverized byproduct quartz is used in concrete and as a road base. Fifty thousand pounds of drywall from a recent renovation was ground into a powder by an off-site recycler and used as a soil amendment. Composting looks different, too. Carbon from the facility's water filtration systems, restroom paper towels and coffee station refuse go into compost bins found throughout the facility. Ewing consults their Climate Wise reports. "In 2010, we captured 21,732 pounds of compostable waste, and through July of this year oh, yay us-we've already composted 21,396 pounds!" Well said. Yay, Avago.



#### LARIMER COUNTY GOVERNMENT

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www.larimer.org





#### Chipper's Lanes: Environmentally Friendliness is in the Pocket.

Five years ago, Matt Hoeven and his wife Dani
Grant, owners of Chipper's Lanes joined Climate Wise.
They saw the program aligned with their personal belief
systems. As far as they were concerned, running an
environmentally friendly business was good business. Period.

"It started with recycling," Hoeven recalled. "The second step was to use reusable plates and cups instead of disposable products and continues to gain momentum."

The Hoeven-Grant team also tackled energy efficiency. Since 2008, they have completed two lighting retrofits at their Horsetooth location. Their annual lighting use has been reduced by approximately 129,000 kWh—which is significant considering the electricity savings from each project equates to an estimated payback of 2.5 years. Hoeven is also strongly considering adding solar capabilities.

Like other Climate Wise partners with businesses outside of Fort Collins, Hoeven has taken what he's learned on the road. Chippers' Estes Park and Broomfield locations profit from sustainability practices. "All of our employees have embraced these practices. They've passed it on to our customers, so now it's second nature for everyone," declared Hoeven. Estes Park doesn't have recycling pick up, so staff hauls those materials down the mountain to Fort Collins for disposal.

Last year, Hoeven and Grant purchased the Mishiwaka Amphitheatre in Bellvue. The duo charters buses from their Fort Collins Chippers' locations to 'the Mish', reducing fossil fuel consumption and wear and tear on the roads. "On average, over 200 concert-goers left their cars at home and caught rides on the shuttle buses," said Hoeven proudly. "Assuming two persons per car, that equates to over 10,000 car trips to and from the Mish and over 250,000 vehicle miles that were avoided."

As far as they were concerned, running an environmentally friendly business was good business. Period.





Recognized as an "Outstanding Achievement in Local Government Innovation Award" recipient by the Alliance for Innovation

Partner Profile: Houska Automotive joined in 2005

## Houska Automotive: Plugged Into Energy Savings.

L.J. Houska is excited to share the practices used at Houska Automotive associated with the long-term relationship with Climate Wise. When asked how long Houska has been a Climate Wise partner, Houska reflects, "Wow, it has been six years—and we're looking forward to many more."

Six years.

And in those six years, the 59-year-old auto repair shop has taken many steps to increase energy efficiency and improve on best practices in an industry not known for sustainability. "We've done a lot of retrofit lighting," said Houska. "The retrofits save money on our utility costs, but we've found that they lessen eye strain for our mechanics, which increases work efficiency." Skylights provide additional lighting to both the shop and front office area. Low-use area lighting is fitted with motion detectors so these spaces light up only when someone is actually working there.

Timers have been put on battery chargers so the chargers don't consume energy once the batteries are fully charged. The company also purchases green energy for a portion of its utilities. In the winter, drained waste oil is recycled into burners that heat their shop.

Houska's shuttle vehicle is a 2008 Prius with an extra battery pack, which is charged nightly. The diligent front office staff maintains daily records and monitors the car's mileage. The Houska team benefits from the addition of a technician with extensive experience in the hybrid arena. Over the summer, the Prius got 61 miles per gallon (city driving), as compared to the typical 45-48 mpg for that year's model. Houska attributes it to keeping the driving under a certain speed, "We can usually drive the first 20 miles in the day without ever turning on the gas engine."





Partner Profile: **Poudre Valley** Hospital joined in 2002

#### Poudre Valley Hospital: The Ripple Effect.

Even though Climate Wise is a City of Fort Collins program, Poudre Valley Hospital (PVH) has bigger plans.

"PVH is the only official hospital in Climate Wise, but everything we've learned has system-wide implementation. Medical Center of the Rockies in Loveland is our largest 'unofficial' participant," stated Claire Goodwin, the hospital's environmental health and safety technician. Sustainability practices are in place in municipalities spanning two Northern Colorado counties. "We've partnered with facilities in Wyoming and Nebraska. Since these facilities are so new. we haven't gotten them into the [Poudre Valley Health System overall sustainability] program yet," Goodwin said. "But we will."

A 120-member Green Team comprised of employees from many of the system's units educates employees and solicits ideas from within the organization. "Our employees wanted composting in the cafeteria. We're in the process of removing Styrofoam from the cafeteria and replacing it with compostable or recyclable products. We haven't found a compostable or recyclable soup bowl that meets our needs yet," Goodwin said. "We've also started recycling packing materials, newspapers, magazines and junk mail. Our volunteers help with that." These practices and more—installing LED lighting in the 2-year-old parking garage, participating in Bike-to-Work

Day and providing ongoing educational opportunities to staff—have helped PVH move from a Silver to a Gold Climate Wise partner level.

Denver-based Project C.U.R.E. (Commission on Urgent Relief & Equipment) is the recipient of donated equipment and medical supplies. Goodwin explained, "When we upgrade hospital beds or I.V. stands, we send these perfectly fine items to Project C.U.R.E., which then distributes them to clinics and hospitals in third-world countries. It's a positive way to support their efforts and ensure that still-usable products are being put to good use. And, by people who truly need them."

A 120~member Green Team comprised of employees from many of the system's units educates employees and solicits ideas from within the organization.



Partner Profile: The Rio Grande Mexican Restaurant joined in 2006

# The Rio Grande Mexican Restaurant: What's Really Behind Those Margaritas.

Generating 5,000 pounds of compost each week is nothing to sniff at.

Or maybe it is. For Erich Whisenhunt, manager of the Rio Grande Mexican Restaurant, those 20,000 pounds of monthly compost are pretty sweet. "We work with [Climate Wise partner] Gallegos Sanitation's composting program," he said. "They've really helped us take it to a higher level. When we started composting a few years ago, we were only at about 800 pounds a week." In addition to food scraps, the Old Town Tex-Mex-andmargarita mainstay composts paper towel waste from the restrooms and wait staff order tickets.

Recycling now plays a huge role in the Rio's sustainability practices. Whisenhunt estimates that an 800-pound bale of compacted corrugated cardboard is produced every five to seven days. Used cooking oil is collected monthly and turned into cleanburning biodiesel by Sustainable Oil Service in Boulder. According to EPA estimates, each gallon of B100 biodiesel helps sequester over 22.2 pounds of carbon dioxide from the atmosphere. So go ahead, order a second bowl of tortilla chips.

But, that's not all. Between
July and December of last year, local
artists received over 400 pounds of
broken plates and chipped china for
their creations. Since the beginning
of 2011, the Rio has sent 150 pounds

of plastic bottle caps and pour spouts from triple sec, tequila and margarita mix bottles to Aveda (a beauty-care product manufacturer). They've implemented an aluminum-recycling program—130 pounds of tequila bottle caps and worn-out fry pans have been hauled to a specialized

metal recycling company.

Their bottom line has received a little green as well. Since becoming a Climate Wise partner, the Rio has seen significant water savings.

By installing water displacement devises on toilets and faucet aerators, the Rio has recognized an average annual savings of \$10,000 in utility costs.

Green cleaning techniques and

materials save

on water as well.

Rechargeable gift

cards reduce cost

eight. Cheers!

and waste in one fell swipe.

When it comes to beer,

Whisenhunt has investigated the environmental impacts of bottled versus draft beer. After comparing the bottle and packaging waste to the increased use of water to clean spillage and glasses, he determined that it was "a wash." Even so, the Rio has gone from four beers on tap to

130 pounds of tequila bottle caps and worn-out fry pans have been hauled to a specialized metal recycling company.



Partner Profile: Trees, Water & People joined in 2007

## Trees, Water & People: Planting the Seeds of Sustainability.

Pete lengo, office and facilities manager at Trees, Water & People (TWP), typically would ride his bike to work every day, except for one thing. He lives a block away from the office, so he walks. Out of 10 employees, nearly half ride their bikes to the office. Add visitors and volunteers to that list, and you have a substantial number of riders taking advantage of the non-profit's secured bike area. TWP also hosts a breakfast station on Bike-to-Work Day, as part of Climate Wise's suggestion to get more involved with community-wide programs.

"It wasn't hard to motivate our group to become involved with Climate Wise," says lengo. "What they are doing goes hand-in-hand with our mission. But since we're an international organization, our partnership allows us to walk the walk on a local level. This is great way to feel like we're a part of a community of like-minded people and businesses."

Walk into TWP's Remington Street office and the commitment to sustainability is immediately apparent. It may be the five reduce, reuse and recycle bins that give it away. "Well, this bin is for your general recycling," lengo said. "And this one is for hard-to-recycle items like batteries and chemicals. Then we have our thrift-store recycling bin. That's where we put items to donate. This is the 'Tubs for Tara' bin. We all bring in used vegetable tubs that get picked up by Tara from Raindrop CSA (a community supported agriculture farm)." The fourth bin is filled with shipping boxes and packing material that lengo hauls off to Leonard's Mail Company for reuse. The fifth and final bin is for composting. lengo takes the compost material to Mulberry Gardens, or Tara from the Raindrop CSA takes it with her when she picks up the tubs.

"This is what we believe in—sustainability is a core part of our organization. It's just what we do," said lengo.

### Become a partner today. Three simple steps...

- 1) Contact Climate Wise, (970) 221-6700 or climatewise@fcgov.com.
- 2) Complete and submit partner agreement form.
- 3) Schedule an assessment and start participating in the program.





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