



FY2022

Consolidated Annual Performance Evaluation Report

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22-24186 | Auxiliary aids and services are available for persons with disabilities. V/TDD: 711

CR-05 - Goals and Outcomes

Progress the jurisdiction has made in carrying out its strategic plan and its action plan.

91.520(a)

This could be an overview that includes major initiatives and highlights that were proposed and executed throughout the program year.

Approximately 11% of our community of 174,000 was impacted through the investment of Competitive Process funding, including CDBG and HOME, Human Services Program, and Affordable Housing Fund dollars. In FY22 the Social Sustainability Department partnered with 4 nonprofits that received CDBG to provide human services, and 3 affordable housing providers that received CDBG and/or HOME funds to further the goals of the Consolidated Plan. CDBG funding was used to make investments in critical public services, providing residents with homelessness prevention and sheltering for domestic violence victims and persons experiencing homelessness. CDBG and HOME funds were invested in multifamily housing construction and rehabilitation, and single family ownership construction. Local funds supported multifamily housing rehabilitation, as well as 23 nonprofit organizations providing supportive services such as case management, nutrition, childcare scholarships, housing counseling, victim advocacy, behavioral health, and youth programming. AHF dollars were also used to support emergency home improvements for low-income homeowners.

Additionally, the City made significant, non-Competitive Process, financial and resource investments in community initiatives. Examples include annual funding to Homeward Alliance, and contributions and involvement in Outreach Fort Collins, which connects vulnerable people (often experiencing homelessness) to services. The City works with the Continuum of Care and the regional Coordinated Assessment and Housing Placement System (CAHPS). The City also prioritizes staff representation on boards and groups covering key community development areas affecting low- and moderate-income populations, such as mental health, workforce development, healthcare, and childcare.

For specifics on outcomes, see Table 1 Notes below.

Comparison of the proposed versus actual outcomes for each outcome measure submitted with the consolidated plan and explain, if applicable, why progress was not made toward meeting goals and objectives. 91.520(g)

Categories, priority levels, funding sources and amounts, outcomes/objectives, goal outcome indicators, units of measure, targets, actual outcomes/outputs, and percentage completed for each of the grantee's program year goals.

| Goal | Category | Source / Amount | Indicator | Unit of Measure | Expected – Strategic Plan | Actual – Strategic Plan | Percent Complete | Expected – Program Year | Actual – Program Year | Percent Complete |
|---|-----------------------------------|---|--|------------------------|---------------------------|-------------------------|------------------|-------------------------|-----------------------|------------------|
| Increase access to services | Non-Housing Community Development | CDBG: \$ / Human Service Program: \$ | Public service activities other than Low/Moderate Income Housing Benefit | Persons Assisted | 1100 | 1367 | 124.27% | 0 | 0 | |
| Increase the supply of affordable housing units | Affordable Housing | CDBG: \$ / HOME: \$ / Affordable Housing Fund: \$ | Rental units constructed | Household Housing Unit | 239 | 55 | 23.01% | 62 | 0 | 0.00% |
| Increase the supply of affordable housing units | Affordable Housing | CDBG: \$ / HOME: \$ / Affordable Housing Fund: \$ | Homeowner Housing Added | Household Housing Unit | 30 | 6 | 20.00% | 1 | 0 | 0.00% |
| Preserve existing affordable housing | Affordable Housing | CDBG: \$ / HOME: \$ / Affordable Housing Fund: \$ | Rental units rehabilitated | Household Housing Unit | 223 | 112 | 50.22% | 27 | 29 | 107.41% |

| | | | | | | | | | | |
|--|-----------------------------------|---|--|------------------------|------|------|--------|-----|------|---------|
| Preserve existing affordable housing | Affordable Housing | CDBG: \$ / HOME: \$ / Affordable Housing Fund: \$ | Homeowner Housing Rehabilitated | Household Housing Unit | 75 | 26 | 34.67% | 0 | 0 | |
| Provide administrative support to federal programs | Administration | CDBG: \$ / HOME: \$ | Other | Other | 0 | 0 | | 0 | 0 | |
| Provide emergency sheltering and services | Homeless | CDBG: \$ / Human Service Program: \$ | Public service activities other than Low/Moderate Income Housing Benefit | Persons Assisted | 2000 | 1178 | 58.90% | 190 | 194 | 102.11% |
| Provide emergency sheltering and services | Homeless | CDBG: \$ / Human Service Program: \$ | Homeless Person Overnight Shelter | Persons Assisted | 8000 | 2238 | 27.98% | 565 | 1225 | 216.81% |
| Provide housing stabilization services | Non-Housing Community Development | CDBG: \$ / Human Service Program: \$ | Homelessness Prevention | Persons Assisted | 500 | 94 | 18.80% | 74 | 94 | 127.03% |

Table 1 - Accomplishments – Program Year & Strategic Plan to Date

Assess how the jurisdiction’s use of funds, particularly CDBG, addresses the priorities and specific objectives identified in the plan, giving special attention to the highest priority activities identified.

The City of Fort Collins made resource and funding investments via its annual Competitive Process, based on priorities set out in the 2020-2024 Consolidated Plan, as well as other strategic and planning documents including the Housing Strategic Plan and the Social Sustainability Department Strategic Plan. Applications for funding were reviewed to determine how well they met Consolidated Plan priority needs and goals, the organizations' ability to meet proposed outcomes, and timeliness. Each activity funded with CDBG in FY22 demonstrated that it would further the achievement of a Consolidated Plan goal and benefit low- to moderate-income (LMI) persons, including housing and public services. The City of Fort Collins also annually allocates nearly \$900,000 of local funds for human service needs through the same Competitive Process that distributes CDBG and HOME funds. Process improvements were instituted in the FY22 Competitive Process to more clearly distinguish and solicit proposals eligible for CDBG Public Service funds, and commit a share of the annual available funds to selected projects on a multi-year basis. The City continues to contribute staff time and financial resources to community collaboratives that address Consolidated Plan priorities through longer-term, strategic work. As depicted in Table 1, the City made significant progress in FY22 towards meeting the goal outcome indicator targets for all goals. New construction activities funded in FY22 are expected to be completed in FY23 and FY24. Accomplishments for these activities will be captured in future CAPERs.

Table 1 Notes

Housing Outcomes:

- Shortfalls in numbers of new and rehabilitated units are due to construction timelines. Anticipated numbers will be achieved when funded projects are completed. FY22 funded housing projects that remain to be completed include: Construction of 1 single family home by Habitat for Humanity and construction of 62 affordable rental units by Housing Catalyst at Impala. All projects are currently under construction with anticipated completion in FY24.
- Homeowner housing rehabilitation is now funded exclusively with Affordable Housing Fund dollars; therefore, the outcomes do not appear in Table 1.
- Table 1 includes 26 rehabilitated units at Village on Bryan and 3 rehabilitated HOME units at Coachlight.

Human Services Outcomes:

- Projects are primarily on track to meet the goals of the Consolidated Plan, with the exception of Homeless Person Overnight Shelter. The two largest shelters in Fort Collins changed their service

model during covid to separate women and families and men's emergency overnight sheltering, which has impacted the number of people served at each location; however, total duplicated clients across both shelters has had no significant change. Additionally, Catholic Charities adjusted their record-keeping process for emergency overnight guests and detected significant duplication. We have since been contracting for fewer unduplicated overnight guests and Catholic Charities has been meeting their contract goals.

- In Table 1 the beneficiaries for Crossroads Safehouse have been moved to the correct category of Homeless Person Overnight Shelter. In the Consolidated Plan Goals and Accomplishments report, Crossroads beneficiaries incorrectly appear in the Public Service activities other than Low/Moderate Income Housing Benefit category. Crossroads served 526 beneficiaries.

CDBG-CV Outcomes:

- Neighbor to Neighbor (funded with \$407,683.02 of round 2 CDBG-CV funds contracted in FY21 and closed out in FY22) provided a total of 37 households with emergency mortgage assistance. In FY21 they served 11 low-income households (4 at 0-30% AMI, 4 at 31-50% AMI, and 3 at 51-80% AMI). In FY22 they served 26 low-income households (6 at 0-30% AMI, 10 at 31-50% AMI, and 10 at 51-80% AMI). Neighbor to Neighbor was unable to fully draw available funds and returned \$5,085.33 CDBG-CV funds. These beneficiaries do not appear in Table 1.

Prior year-funded projects completed in FY22:

- 27 units of housing were rehabilitated with CDBG funds from FY21 & FY22 (26 occupied at the time of reporting) at Village on Bryan.- Rehabilitation of a 68-unit multi-family community at Coachlight Apartments, including 3 HOME units, was completed using FY21 HOME/CHDO funds.
- VOA Cadence Senior Residences (funded in the 2014-2019 Consolidated Plan) shows in the FY22 Consolidated Plan Goals and Accomplishments report, but was completed and reported in the FY21 CAPER. This project is not included in the Program Year Actuals in Table 1.

CR-10 - Racial and Ethnic composition of families assisted

Describe the families assisted (including the racial and ethnic status of families assisted).

91.520(a)

| | CDBG | HOME |
|---|--------------|----------|
| White | 922 | 3 |
| Black or African American | 101 | 0 |
| Asian | 12 | 0 |
| American Indian or American Native | 45 | 0 |
| Native Hawaiian or Other Pacific Islander | 11 | 0 |
| Total | 1,094 | 3 |
| Hispanic | 342 | 2 |
| Not Hispanic | 1,200 | 1 |

Table 2 – Table of assistance to racial and ethnic populations by source of funds

Narrative

The "Other" demographic category does not pull from Activity data into this chart. There are an additional 448 CDBG clients in the "Other" category, for a total of 1542 beneficiaries. These are accounted for in the Ethnicity section of Table 2.

**See Attachments for chart of CDBG and HOME beneficiaries by Activity.

Public Services

Table 2 includes beneficiaries from the following CDBG-funded Public Service programs: Catholic Charities Shelter (699), Crossroads Safehouse (526), Family Housing Network Shelter Programs (194), and Neighbor to Neighbor Homelessness Prevention (94). Total 1513 beneficiaries.

These projects were chosen for federal funds because they serve the people who are most vulnerable in our community, often with a higher percentage of those in several protected classes—racial/ethnic minorities, seniors, persons with a disability, female heads-of-households, etc.

Demographics for both CDBG/HOME and Human Service Program projects (funded with City dollars) are included as an attachment.

Housing

Table 2 includes 26 beneficiaries at CDBG-funded Village on Bryan rehabilitation and 3 beneficiaries for HOME-funded Coachlight rehabilitation. Total 29 beneficiaries.

Note: 5 units at VOA Cadence Senior Residences appear in the Consolidated Plan Goals and Accomplishments report as completed during FY22, but all 55 total units were previously reported in the FY21 CAPER and are therefore not included in Table 2.

CDBG-CV

Table 2 does not include Neighbor to Neighbor's FY19 CDBG COVID Relief Funds that supported 26 households in FY22 with direct mortgage assistance (18 white, 1 Black or African American, 1 American Indian or Native Alaskan, 1 "Other," 3 Hispanic). Demographics for this Activity are included as an attachment.

Public Facility

There were no public facility projects funded in FY22.

CR-15 - Resources and Investments 91.520(a)

Identify the resources made available

| Source of Funds | Source | Resources Made Available | Amount Expended During Program Year |
|-----------------|------------------|--------------------------|-------------------------------------|
| CDBG | public - federal | 1,242,529 | 1,520,956 |
| HOME | public - federal | 989,893 | 544,096 |
| Other | public - local | 52,700 | 52,700 |

Table 3 - Resources Made Available

Narrative

Table 3 Notes:

- Total "Other" Resources Made Available include \$52,700 Affordable Housing Fund (AHF) allocated to Housing Catalyst: Village on Bryan Rehabilitation.

Additional Expenditures not Accounted for in Table 3:

- An additional \$902,008 of HSP funds were awarded to 23 human service agencies (leading 26 funded projects) that did not receive federal funds. A chart of grant awards, expenditures, and clients served is included as an attachment.
- \$57,382 in City funds were expended on the Larimer Home Improvement Program (LHIP) to assist 9 low-income homeowners with emergency repairs.
- \$800,000 in dedicated Affordable Housing Funding was expended on Neighbor to Neighbor's 44-unit rehabilitation.

Identify the geographic distribution and location of investments

| Target Area | Planned Percentage of Allocation | Actual Percentage of Allocation | Narrative Description |
|-------------|----------------------------------|---------------------------------|---------------------------------|
| City-wide | 100 | | Activity is conducted City-wide |

Table 4 – Identify the geographic distribution and location of investments

Narrative

All investments reflect a 100% city-wide percentage, since no investments are directed to a specific Target Area. To the maximum extent feasible, the City attempts to distribute affordable housing across the city, avoiding concentration in any one area.

The locations of assisted housing are as follows:

- Habitat for Humanity Poudre Build, Mosaic: northeast quadrant

- Housing Catalyst, Impala Project: northwest quadrant
- Housing Catalyst: Village on Bryan Rehabilitation: northwest quadrant

Leveraging

Explain how federal funds leveraged additional resources (private, state and local funds), including a description of how matching requirements were satisfied, as well as how any publicly owned land or property located within the jurisdiction that were used to address the needs identified in the plan.

City funding is often “first in” money for a Public Service or housing project which is important to show other funders local support. These funds are used by the organizations receiving them to leverage other funding sources such as other local, state, or federal dollars; individual and corporate donations; grants by foundations; and grants from other funders like United Way. The City’s Competitive Process application requires documentation of matching funds and an explanation of the organization’s ability to leverage funds received through the Competitive Process.

The City maintains a Land Bank Program, which holds publicly owned land for future affordable housing development. The first of the five parcels was sold to Housing Catalyst for the development of 96 low-income housing tax credit financed affordable units, including 6 HOME units. That development was completed in 2017. In 2019, an RFP was issued for a second parcel and a permanently affordable home ownership development with 54 units is currently under construction. The partnership bringing this project forward includes a private mission-aligned developer who is reducing their typical developer’s fee, a community land trust to steward the homes in perpetuity and who is providing subsidy, our local housing authority providing tax abatement, and funding from the State Division of Housing. This year, the Larimer County agreed to invest American Rescue Plan Act funds into this project too. The City is providing most of the value of the land as project subsidy which was used as a match for a \$2.2 M grant for water and sewer costs. This is a great example of leveraging the City asset. Construction began at the end of 2021 with units completing beginning December 2023. In 2020, the City used the proceeds of the first land bank sale to purchase a 6th parcel of 5 acres to be banked for future development. The 2023-2024 City Budget is providing revenue to purchase another 5-acre parcel that the City holds an option on and this is expected to be purchased in 2024. Also, a City owned building was sold in 2020 and is being developed into a four-plex with one affordable unit. This is an example of a missing middle model and is currently under construction.

Match requirements are cited in the tables below, and occurred through City Funding and land donations to HOME-assisted projects.

| Fiscal Year Summary – HOME Match | |
|--|-----------|
| 1. Excess match from prior Federal fiscal year | 5,141,179 |
| 2. Match contributed during current Federal fiscal year | 70,000 |
| 3. Total match available for current Federal fiscal year (Line 1 plus Line 2) | 5,211,179 |
| 4. Match liability for current Federal fiscal year | 5,211,179 |
| 5. Excess match carried over to next Federal fiscal year (Line 3 minus Line 4) | 0 |

Table 5 – Fiscal Year Summary - HOME Match Report

| Match Contribution for the Federal Fiscal Year | | | | | | | | |
|--|----------------------|----------------------------|-------------------------------|------------------------------|-------------------------|---|----------------|-------------|
| Project No. or Other ID | Date of Contribution | Cash (non-Federal sources) | Foregone Taxes, Fees, Charges | Appraised Land/Real Property | Required Infrastructure | Site Preparation, Construction Materials, Donated labor | Bond Financing | Total Match |
| 1953 | 10/20/2022 | 0 | 70,000 | 0 | 0 | 0 | 0 | 70,000 |

Table 6 – Match Contribution for the Federal Fiscal Year

HOME MBE/WBE report

| Program Income – Enter the program amounts for the reporting period | | | | |
|---|---|---|--------------------------------|--|
| Balance on hand at begin-ning of reporting period \$ | Amount received during reporting period \$ | Total amount expended during reporting period \$ | Amount expended for TBRA \$ | Balance on hand at end of reporting period \$ |
| 171,921 | 67,435 | 0 | 0 | 239,357 |

Table 7 – Program Income

| Minority Business Enterprises and Women Business Enterprises – Indicate the number and dollar value of contracts for HOME projects completed during the reporting period | | | | | | |
|--|-------|-----------------------------------|---------------------------|--------------------|----------|--------------------|
| | Total | Minority Business Enterprises | | | | White Non-Hispanic |
| | | Alaskan Native or American Indian | Asian or Pacific Islander | Black Non-Hispanic | Hispanic | |
| Contracts | | | | | | |
| Dollar Amount | 0 | 0 | 0 | 0 | 0 | 0 |
| Number | 0 | 0 | 0 | 0 | 0 | 0 |
| Sub-Contracts | | | | | | |
| Number | 0 | 0 | 0 | 0 | 0 | 0 |
| Dollar Amount | 0 | 0 | 0 | 0 | 0 | 0 |
| | Total | Women Business Enterprises | Male | | | |
| Contracts | | | | | | |
| Dollar Amount | 0 | 0 | 0 | | | |
| Number | 0 | 0 | 0 | | | |
| Sub-Contracts | | | | | | |
| Number | 0 | 0 | 0 | | | |
| Dollar Amount | 0 | 0 | 0 | | | |

Table 8 - Minority Business and Women Business Enterprises

| Minority Owners of Rental Property – Indicate the number of HOME assisted rental property owners and the total amount of HOME funds in these rental properties assisted | | | | | | |
|--|--------------|--|----------------------------------|---------------------------|-----------------|---------------------------|
| | Total | Minority Property Owners | | | | White Non-Hispanic |
| | | Alaskan Native or American Indian | Asian or Pacific Islander | Black Non-Hispanic | Hispanic | |
| Number | 0 | 0 | 0 | 0 | 0 | 0 |
| Dollar Amount | 0 | 0 | 0 | 0 | 0 | 0 |

Table 9 – Minority Owners of Rental Property

| Relocation and Real Property Acquisition – Indicate the number of persons displaced, the cost of relocation payments, the number of parcels acquired, and the cost of acquisition | | | | | | |
|--|-------|-----------------------------------|---------------------------|--------------------|----------|--------------------|
| Parcels Acquired | | 0 | | 0 | | |
| Businesses Displaced | | 0 | | 0 | | |
| Nonprofit Organizations Displaced | | 0 | | 0 | | |
| Households Temporarily Relocated, not Displaced | | 0 | | 0 | | |
| Households Displaced | Total | Minority Property Enterprises | | | | White Non-Hispanic |
| | | Alaskan Native or American Indian | Asian or Pacific Islander | Black Non-Hispanic | Hispanic | |
| Number | 0 | 0 | 0 | 0 | 0 | 0 |
| Cost | 0 | 0 | 0 | 0 | 0 | 0 |

Table 10 – Relocation and Real Property Acquisition

CR-20 - Affordable Housing 91.520(b)

Evaluation of the jurisdiction's progress in providing affordable housing, including the number and types of families served, the number of extremely low-income, low-income, moderate-income, and middle-income persons served.

| | One-Year Goal | Actual |
|--|---------------|-----------|
| Number of Homeless households to be provided affordable housing units | 0 | 0 |
| Number of Non-Homeless households to be provided affordable housing units | 90 | 29 |
| Number of Special-Needs households to be provided affordable housing units | 0 | 0 |
| Total | 90 | 29 |

Table 11 – Number of Households

| | One-Year Goal | Actual |
|--|---------------|-----------|
| Number of households supported through Rental Assistance | 0 | 0 |
| Number of households supported through The Production of New Units | 63 | 0 |
| Number of households supported through Rehab of Existing Units | 27 | 29 |
| Number of households supported through Acquisition of Existing Units | 0 | 0 |
| Total | 90 | 29 |

Table 12 – Number of Households Supported

Discuss the difference between goals and outcomes and problems encountered in meeting these goals.

All proposed housing projects are currently under construction. The difference between the goals and outcomes reflects the construction timelines associated with rehabilitation and development, which typically take between 1-3 years to commence construction and complete after receiving funding allocations. All projects proposed through FY22 are moving forward and anticipated to complete by the end of the 5-year Consolidated Plan in 2024. The above tables describe accomplishments using CDBG

and HOME funds, and do not include projects funded with the City's Affordable Housing Fund (AHF). Units completed using CDBG & HOME, include the following:

- HOME: Coachlight Apartments Rehabilitation – 3 HOME-assisted units
- CDBG: Village on Bryan Rehabilitation – 26 units completed and occupied

Note: Not included in Table 12 are an additional 9 LHIP home emergency assistance grants and home rehabilitations, completed with AHF dollars.

Additional units planned to complete at the end of the current 5-year ConPlan include:

- Habitat for Humanity is expected to complete the construction of 2 single family homes in the Mosaic neighborhood through the partnership with Poudre High School's Geometry in Construction program by September 2024.
- Habitat for Humanity is expected to complete the construction of 4 duplex style homeownership units in Phase III of Harmony Cottages by September 2025.
- Neighbor to Neighbor is expected to complete the rehabilitation of 44 units by December 2024.
- Northfield Commons is expected to complete construction of 84 units by December 2023.
- Village on Impala is expected to complete the rehabilitation of 24 units and construction of 60 units by December 2024.
- Villages, Ltd. is expected to complete the rehabilitation of 2155 W. Plum by September 2025.

Discuss how these outcomes will impact future annual action plans.

All units planned through FY22 have received the necessary funding needed to proceed and are moving forward. Development of new affordable inventory, especially for special populations, as well as preservation of existing housing stock, will remain a high priority for future funding. The 2020-2024 Consolidated Plan continues to prioritize both development and retention of existing affordable housing. Additionally, Habitat for Humanity is anticipated to request additional funding for up to an additional 16 homeownership units at Harmony Cottages, Phase III.

Include the number of extremely low-income, low-income, and moderate-income persons served by each activity where information on income by family size is required to determine the eligibility of the activity.

| Number of Households Served | CDBG Actual | HOME Actual |
|------------------------------------|--------------------|--------------------|
| Extremely Low-income | 0 | 3 |
| Low-income | 16 | 0 |
| Moderate-income | 10 | 0 |
| Total | 26 | 3 |

Table 13 – Number of Households Served

Narrative Information

Table 13 Notes:

Table 13 shows only federally assisted households with moderate income. There is one additional unit (CDBG) this year that serves non-low moderate.

Household numbers by project are listed below.

HOME:

- Coachlight Apartments Rehabilitation: 3 HOME-assisted units

CDBG:

- Village on Bryan Rehabilitation: 26 units completed and occupied

AHF (not reported in Table 13):

- Loveland Housing Authority, LHIP: 9 rehabilitation loans and emergency repair grants
- Coachlight Apartments Rehabilitation: 65 units

Note:

A total of 94 units were completed and occupied, 26 CDBG units at Village on Bryan, 3 HOME units at Coachlight Apartments and an additional 65 affordable units at Coachlight Apartments which were assisted with LIHTC financing and Affordable Housing Fund Dollars.

Additional Information

Summary of the efforts taken to address the housing needs of low-income renter household who pay more than half of their income for rent, live in seriously substandard housing, or have been involuntarily displaced.

The City of Fort Collins focuses its use of federal CDBG and HOME funds on the development and retention of affordable housing inventory, thereby decreasing the number of households who are housing cost burdened or living in substandard housing.

Other actions the City takes to address these issues include:

- Grants to human services providers that reduce residents' overall cost of living by providing food, childcare, emergency rent assistance, first month's rent, mental health services, etc. for free or at reduced cost.
- Grants to human service providers that assist clients in attaining self-sufficiency and living wage employment through education, training, and financial counseling.

- Reduced utility rates for low-income residents and a partnership with Energy Outreach Colorado to provide utility payment assistance.
- Building code inspections for complaints related to rental housing standards.
- Grants to Larimer Home Improvement program which provides funds for emergency home repairs such as replacing hot water heaters and furnaces.

CR-25 - Homeless and Other Special Needs 91.220(d, e); 91.320(d, e); 91.520(c)

Evaluate the jurisdiction's progress in meeting its specific objectives for reducing and ending homelessness through:

Reaching out to homeless persons (especially unsheltered persons) and assessing their individual needs

A central facet of the Social Sustainability Department Strategic Plan (SSDSP) is addressing the needs of people experiencing homelessness. The City coordinates with a network of agencies, local service providers, community organizations, faith communities, businesses, residents, volunteers, internal City departments including Police, Parks, and Natural Areas; Outreach Fort Collins, and the regional Continuum of Care, to address homelessness in a comprehensive manner. Network providers are trained to help communities implement best practices, such as permanent supportive housing, rapid rehousing, and Housing First principles. The City provides financial and coordination support to agencies that provide outreach, shelter, service provision, and data management. Primary barriers to reducing and ending homelessness in Fort Collins are a low vacancy rate throughout the City, a high cost of living, and a lack of housing that is affordable to the lowest wage earners. The City continues to fund affordable housing developments that serve people experiencing homelessness and those earning less than 80% AMI.

Strategies for reaching and serving people experiencing homelessness include:

- The annual Point in Time (PIT) count is a regional effort, gathering critical data on persons experiencing homelessness, spearheaded by the Northern Colorado Continuum of Care (NoCO CoC) and partially funded by the City.
- The regional Coordinated Assessment and Housing Placement System (CAHPS also known as a coordinated entry system) assesses each individual and adds them to the by-name list, finds appropriate housing options, ensures supportive services for the person, and provides continuing supports for housing retention.
- Agencies in Larimer and Weld counties participate in weekly case conferencing for Coordinated Assessment & Housing Placement System (CAHPS), which began in 2016 assisting veterans, and has since expanded to include all adults, families, and youth.
- Over 40 agencies, including Housing Catalyst, have implemented a vulnerability index (VI-SPDAT) to assess which people are at the highest risk if they remain homeless and is used to prioritize individuals for housing placement.
- The City maintains a strong partnership (funding, collaboration) with Homeward Alliance, which operates the Murphy Center and is the NoCO CoC HIMIS Lead Agency. The Murphy Center serves as the main point of entry for people experiencing homelessness and collaborates with dozens of agencies to provide disabled, veteran, and senior services; housing assistance; financial counseling; employment assistance; behavioral health; mobile clinic, including vaccinations; computer, phone, and mail access; bus passes; lockers; showers; laundry; food; career clothes; cold weather gear; veterinary care; and bike repair. Through City funding the

Murphy Center offers day shelter hours, expanded evening hours as needed, and services during extreme weather events. Homeward Alliance also manages the Homeless Management Information System (HMIS) for the CoC.

- The City is one of several funding partners of Outreach Fort Collins (OFC) and the Social Sustainability Department Director is a member of the Board. OFC consists of a professionally staffed, on-the-street team that builds relationships with community members experiencing homelessness, service providers, businesses and City services to address and de-escalate disruptive behaviors. OFC provides contact and/or coordination with service providers and Police or emergency medical service engagement, as necessary. OFC reaches dozens of people every week, assisting with short and long-term solutions. OFC is an active participant in CAHPS and has recently expanded their outreach area to include midtown and additional "hot spot" areas in Fort Collins.
- The Police Department formed a full-time Homeless Outreach and Proactive Engagement (HOPE) Team, an innovative outreach team that uses problem-oriented policing strategies to address issues surrounding homelessness within the city.
- OFC, SummitStone and Homeward Alliance maintain the Homeless Resource Guide, a brochure that lists information and bus routes for 40+ local organizations providing services to people experiencing homelessness. These are distributed to various City departments and service providers and provided online.
- The City's municipal court offers The Right Track (TRT), a probation program where people who are homeless or at-risk of homelessness can avoid misdemeanor and petty offense penalties by setting and achieving personal development goals. TRT focuses on restorative justice, individual case management and a problem-solving approach that favors recovery over incarceration.
- Previously, the City provided free bus passes to clients of the Murphy Center. During the pandemic, Transfort paused the collection of fares. They are conducting a study to determine the future of fares and programs that would include guests of the Murphy Center.
- The City has three dedicated Park Rangers who are former police officers experienced in community policing. They are assigned to City parks and trails, which are often sites utilized by unsheltered homeless persons. Additionally, the City has Natural Area Rangers who patrol all the City's Natural Areas and frequently interact with people who may be camping in the Natural Areas.
- The Stormwater and Social Sustainability departments collaborated to offer training and materials about local flood risks to homeless service providers in order to increase awareness of the dangers of flooding in areas where unsheltered people sometimes sleep. Key Social Sustainability staff are set up to receive flood warnings that can be passed on to homeless service providers. SSD staff collaborated with Stormwater on the most recent Floodplain Management Public Information Committee Report which prioritizes communications with underserved and at-risk populations, including translations of materials for non-English speakers.
- The NoCO CoC was approved and recognized as an official Continuum of Care by HUD in early 2020, and the City is an active member and the SSD Department Director is a member of the

Governing Board. The City also provides annual funding to support operations and HMIS.

Addressing the emergency shelter and transitional housing needs of homeless persons

The City of Fort Collins provides financial and resource support to area housing and homeless service providers and works in collaboration with the network of providers to ensure that emergency shelter and transitional housing opportunities are available to residents of Fort Collins experiencing homelessness. The types of facilities and services available in Fort Collins include emergency shelters, overflow shelters, transitional housing, rapid rehousing and permanent supportive housing. The community has adopted the Housing First model, placing emphasis on direct placement into permanent housing; therefore, City-allocated funding for housing is directed primarily to the development and/or rehabilitation of affordable housing units.

Shelter

- Catholic Charities' Samaritan House offers overnight emergency shelter for women and families, and 24/7 residential/transitional program beds for men, women, families, and veterans.
- The Fort Collins Rescue Mission (FCRM) provides year-round 24/7 emergency shelter for men, as well as residential program beds for men.
- The City has a winter overflow shelter plan. In 2017 two new permitted uses were added to the Land Use Code to allow Seasonal Overflow Shelters (SOS) to be run at remote locations. Through this plan, the Rescue Mission adds an additional overflow shelter site during the winter months, and Catholic Charities adds staff in order to increase capacity for women and families.
- The City has an Emergency Weather Shelter Activation Plan to improve communications and processes (including transportation and security) for helping people find shelter during extreme winter weather events and extreme heat events during the summer months. The Family Housing Network (FHN) program provides overnight shelter and meals to families experiencing homelessness through a network of faith-based congregational partners. FHN provides day shelter for families which includes access to computers, showers, laundry, kitchen, resting rooms for naps and illness recovery, and play, reading, and work areas.
- Crossroads Safehouse provides secure shelter, advocacy, legal assistance, rapid rehousing, and education for victims of domestic violence.

Transitional Housing

The City finalized its partnership with Family Housing Network (FHN) to develop transitional housing for seven families in a City-owned building. The City has leased the building at a significantly reduced rate, with an option to purchase well below market rate. Sherwood House opened in October 2021 and has seen families transition into permanent housing after an average of six months.

Permanent Housing

The Social Sustainability Department Strategic Plan (SSDSP) and the Housing Strategic Plan (AHSP) focus on increasing the supply of affordable housing. Fort Collins is a part of HUD's current program to end homelessness among veterans, with its mayor having signed the national challenge. The City and its partners are also involved in veterans' homelessness intervention initiatives at the State level and by using a Coordinated Assessment and Housing Placement System (CAHPS) in the Northern Colorado region. The City supports networks for Permanent Supportive Housing and supportive services, which are integrally connected to emergency shelter and transitional housing along the housing and community development continuum. Mason Place, the newest 60-unit PSH in Fort Collins, opened in FY20. SummitStone Health Partners gets grant funding from the State Division of Housing to provide scattered site Permanent Supportive Housing in Fort Collins.

Helping low-income individuals and families avoid becoming homeless, especially extremely low-income individuals and families and those who are: likely to become homeless after being discharged from publicly funded institutions and systems of care (such as health care facilities, mental health facilities, foster care and other youth facilities, and corrections programs and institutions); and, receiving assistance from public or private agencies that address housing, health, social services, employment, education, or youth needs

Homelessness prevention is a key facet of the Social Sustainability Department Strategic Plan. Strategies for preventing homelessness include:

- The Social Sustainability Department's Director is a governing board member for the Northern Colorado Continuum of Care which works with area healthcare providers, homeless services providers, and other care institutions to establish coordinated discharge planning processes. Partners involved in addressing discharge planning include the Larimer County Detention Center, UCHHealth, the Larimer County Foster Care System, SummitStone Health Partners, Housing Catalyst, and others. An increased focus on preventing homelessness post-discharge at the State and federal levels has helped increase awareness of this issue.
- Housing Catalyst offers a resident services program for its affordable housing communities. Three resident services coordinators are employed to assist families in achieving stability, improving social and economic wellbeing, and remedying problems to avoid eviction and homelessness.
- Housing Catalyst administers numerous special purpose vouchers including: 200 Non-Elderly Disabled (NED) vouchers; 273 Five-Year Mainstream vouchers for families whose head, spouse, or sole member is disabled; 174 Veterans Affairs Supportive Housing (VASH) vouchers; and 50 Family Unification Program (FUP) vouchers, 6 Foster Youth Initiative vouchers, and 25 Emergency Housing Vouchers.
- Housing Catalyst also has a homeless preference for their Housing Choice Voucher Program.
- Housing Catalyst operates two Permanent Supportive Housing (PSH) communities in Fort Collins.

Each community offers 60 apartments with supportive services for people who have experienced chronic homelessness, have one or more disabilities, and experience multiple barriers to housing. In 2022, 164 residents received support through Housing Catalyst PSH.

- Two Single Room Occupancy sites provide an additional 27 homes reserved for people who experienced homelessness.
- The City's Utilities department provides a reduced rate for those with higher electricity usage due to medically necessary equipment, partners with Energy Outreach Colorado to provide energy bill assistance and weatherization, and offers a reduced rate program to customers who receive LEAP.
- The City funds a variety of human service programs with City dollars that aid in homelessness prevention. These include, but are not limited to:
 - The Matthews House Youth and Family Center Program which supports youth transitioning out of foster care and/or the juvenile justice system.
 - The Murphy Center, operated by Homeward Alliance, is a one-stop-shop assistance location for community members at risk of becoming homeless.
 - Neighbor to Neighbor's housing and financial counseling, and rent assistance. Additional emergency mortgage assistance funds were awarded to Neighbor to Neighbor in FY19 to assist with COVID-19 response (CDBG-CV dollars).
 - Catholic Charities Senior Services, which offers case management and financial assistance for at-risk seniors.
 - The Salvation Army provides clients with utilities and rent assistance.
 - Project-Self-Sufficiency provides comprehensive support and promotes self-sufficiency.
 - The Coordinated Assessment & Housing Placement System (CAHPS), managed by United Way of Weld County, maintains a community-wide list of households that are most vulnerable and prioritizes housing options as it becomes available.

Helping homeless persons (especially chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth) make the transition to permanent housing and independent living, including shortening the period of time that individuals and families experience homelessness, facilitating access for homeless individuals and families to affordable housing units, and preventing individuals and families who were recently homeless from becoming homeless again

- The City provides operating funds to agencies helping people experiencing homelessness make the transition to permanent housing and independent living. Agencies, including Housing Catalyst, Neighbor to Neighbor, SummitStone Health Partners, and Crossroads Safehouse provide permanent housing (including rapid rehousing and permanent supportive housing).
- The City provides funding to the Northern Colorado Coordinated Assessment & Housing Placement System (CAHPS) to provide assessment, navigation, case management and wrap-around services to house and retain housing for people on the by-name list. Client level data for CAHPS is stored and managed using our regional Homeless Management Information System (HMIS). Between September

2022 and September 2023 CAHPS assessed 1162 households total, including 175 veterans, 72 youth (18-24) and 85 people aged 65+. In Fort Collins specifically, CAHPS assessed 549 households, including 96 veterans, 35 youth (18-24) and 40 people aged 65+. During this period 328 households were housed in total, 156 of which had been assessed in Fort Collins.

- Housing Catalyst works with Catholic Charities and the Larimer County Criminal Justice Division to house individuals experiencing homelessness at Single Room Occupancy properties.
- Housing Catalyst developed and manages Redtail Ponds, a Permanent Supportive Housing (PSH) project that provides supportive services, life skills, case management and counseling to its residents. Forty units target formerly homeless individuals and twenty units are available for those who fall within the 30-50% Area Median Income (AMI) range. Mason Place, a 60-unit Permanent Supportive Housing community, opened in 2021, also developed and managed by Housing Catalyst. The site is in central Fort Collins, next to a MAX (transit) station. All units have project-based vouchers. Primarily, residents were selected through CAHPS from an assessed list of homeless persons most in need of PSH. Housing Catalyst provides onsite services for all residents through partnerships with service providers in order for residents to retain their housing.
- Volunteers of America (VOA) serves veterans and their families with homelessness prevention and rapid rehousing services through a Supportive Services for Veteran Families (SSVF) program. This program serves over 140 clients annually with rapid rehousing and homeless prevention services in Larimer County.

CR-30 - Public Housing 91.220(h); 91.320(j)

Actions taken to address the needs of public housing

After successfully transitioning 84 of 154 public housing units through the Rental Assistance Demonstration (RAD) program, Housing Catalyst continued the process of transitioning the remaining 70 public housing units through a Section 18 disposition. After decades of Congressional underfunding for the public housing program, there was a significant backlog of capital needs for these homes. Selling or repositioning these properties allows Housing Catalyst to build and operate more efficient, sustainable, and high-quality housing. Housing Catalyst has sold 30 and will sell another 14 of the remaining properties to Elevation Community Land Trust (ECLT), a Denver-based organization specializing in affordable home ownership. ECLT will renovate the homes prior to making them available to qualified individuals for purchase. Proceeds from the sale to ECLT will help support Housing Catalyst's renovation and redevelopment of the Village on Impala. The footprint of the updated and expanded community includes the site of 11 former public housing units, along with the renovation of 24 duplexes currently managed by Housing Catalyst. The new Village on Impala will provide 86 homes with affordable rents in a prime location adjacent to Poudre High School, add community spaces, improve accessibility, and increase efficiency. Residents of the public housing units being sold are eligible for Tenant Protection Housing Choice Vouchers (TP-HCV) and provided relocation assistance. It is anticipated that all 70 units of public housing will be repositioned in the first half of 2024.

Actions taken to encourage public housing residents to become more involved in management and participate in homeownership

Housing Catalyst engages in the following best practices to involve residents and promote homeownership where appropriate:

- JumpStart, Housing Catalyst's Family Self Sufficiency program, is available to households receiving voucher assistance. Three JumpStart Coordinators served 183 households in 2022, supporting families with economic, education, and employment goals. Voucher program participants are invited to apply during initial lease up and annually as they recertify their incomes with Housing Catalyst.
- Housing Catalyst operates a homeownership program for voucher holders. Currently, 39 households are being assisted with their mortgage through the Housing Choice Voucher program.
- One current resident is on the Board of Directors in a position designated for current or former residents. Per Colorado statute and Federal regulation, the resident is a full voting member of the Board.
- Households receiving voucher assistance were invited to give input on Housing Catalyst's 2024 Moving to Work plan during a public comment period and public hearing. In 2022, Housing Catalyst was among 29 agencies selected for the Landlord Incentives Cohort of the Moving to Work (MTW) Demonstration Program. The program is designed to increase agency efficiency, encourage economic self-sufficiency, and increase housing choices for low-income families.
- Residents affected by the Section 18 disposition were invited to meetings to help them understand the reasons for the disposition, relocation timelines, the process for receiving their Tenant Protection Voucher, and the relocation assistance available to them. Meetings allowed time for questions and were

recorded and posted for residents who were not able to attend.

- Elevation Community Land Trust is in the process of purchasing 44 Public Housing units for conversion into an affordable homeownership program. Current residents of these homes will be eligible for a Tenant Protection Housing Choice Voucher and may be considered for participation in the homeownership program.
- Housing Catalyst provides resident services programming focused on housing retention and stabilization, including direct services and connections to local resources that are vital in supporting residents. The program works with nonprofits, service providers, and initiatives in the community to expand residents' opportunities and help them reach their educational, employment, and economic goals. In 2022, 406 residents of Housing Catalyst's affordable communities received support from a Resident Services Coordinator.
- Community resources are invited on-site to create awareness and connect residents to the resources in the area including: Health Van, Police, City mediation program, school district, public library, Head Start, and the Food Bank Kids Café.
- Resident services and property management staff work closely on eviction prevention strategies and maintaining housing stability. Resident-facing staff are trained on trauma-informed care, mental health first aid, housing first, harm reduction, and motivational interviewing.
- Housing Catalyst uses community scans to understand residents' needs and interests. This information is used to establish measurable goals and strategies with an implementation plan.

Actions taken to provide assistance to troubled PHAs

Housing Catalyst is not a troubled PHA.

CR-35 - Other Actions 91.220(j)-(k); 91.320(i)-(j)

Actions taken to remove or ameliorate the negative effects of public policies that serve as barriers to affordable housing such as land use controls, tax policies affecting land, zoning ordinances, building codes, fees and charges, growth limitations, and policies affecting the return on residential investment. 91.220 (j); 91.320 (i)

To mitigate the high cost of development, strategies the City is pursuing include:

- Continuing to provide both federal and City funds to affordable housing developers in accordance with the Consolidated Plan and Housing Strategic Plan. Local incentives enable developers to produce rent-restricted and for-sale units at rates affordable to low-income households. The City has also allocated federal funding sources, including CDBG and HOME, to ensure more funds are directed toward priority housing needs.
- A City dedicated sales tax was passed in 2015, providing \$4 million over 10 years to be used for affordable housing construction and/or preservation. These funds are held in an Affordable Housing Capital Fund, to be used for direct financial support for qualifying affordable housing projects.
- The City provides Affordable Housing Fee Credits to projects that include units targeting 30% Area Median Income households. The current amount of fee credits is \$14,000 per unit of new construction and \$5,500 per unit of adaptive reuse where some previously paid fees will be credited to the project. Additionally, this year City Council used their discretion to provide fee credits to units targeting 40% AMI targeted units at one development signaling an openness to increase this program as resources allow.
- The City provides an offset to the cost of Electric Vehicle Infrastructure recognizing that the City's regulation is more rigorous than the standards for Low Income Housing Tax Credit financed developments.
- Increasing partnerships with local employers to provide workforce housing in the community.
- The City entered into a Memorandum of Understanding with Elevation Community Land Trust (ECLT), a state-wide philanthropy-funded land trust, with the mission of providing permanently affordable homeownership opportunities. Currently, ECLT is working on a project to preserve 44 units of public housing and convert them into affordable for-sale units. To date, four of these homes have been sold to qualified low-income households. ECLT is also partnering with the City and others to develop and construct 54 new townhomes for sale.
- Releasing the City's Land Bank properties for development of affordable rental and ownership housing. Partnerships with developers aim to maximize the resource of the Land Bank parcels for affordable housing development and reinvest proceeds from the sale of existing parcels into new land holdings. In 2021, the City sold a 5-acre parcel for development of affordable, for-sale townhomes as part of a partnership between TWG developers, Housing Catalyst, and Elevations Community Land Trust. The low sales price of \$25,000 for the parcel resulted in significant subsidy for the project. This project is currently under construction.
- Created an Internal Housing Task Force to seek enterprise-wide efforts to promote and

incentivize affordable housing. The City also added an Affordable Housing Executive team and a Housing Providers bi-monthly focus group. Updating the Housing Strategic Plan, including an assessment of the full housing spectrum, as more moderate-income earners are now experiencing housing cost burdens as well. Apply an equity lens to the housing analysis, strategies and include an equity focus in the new Housing Strategic Plan.

- The City continues to update its housing land use regulations as the first phase of a complete Land Use Code update. Land use changes to support housing include permitting additional types of housing in existing neighborhoods (duplex, missing middle, accessory dwelling units), expanding affordable housing incentives (height, parking, and density), and streamlining the City's review process for housing developments.
- The City is also looking at ways to provide additional incentives to promote the production of affordable housing. These include:
 - Examine the feasibility of restructuring its permit, plan check, and capital expansion fee structures to ensure equitability and appropriateness as related to the proportionate impact on the construction of smaller units. This policy would incentivize developers to build smaller units and new housing types.
 - Strengthen the City's existing voluntary affordable housing incentives as part of Land Use Code updates and evaluate the potential effectiveness of a mandatory Inclusionary Housing Ordinance (IHO) as a future phase of action.
 - Strategies for addressing fair housing concerns including providing education and hosting training events.
 - Explore additional housing policies, such as whether an affordable housing impact fee should be pursued as part of the scheduled development fee update beginning in 2023.
 - Pursue additional dedicated revenue as part of a Citywide discussion of revenue needs for housing, parks, transit, and climate action. Funding could be used to expand affordable housing incentives, fee credits, land bank acquisitions, etc.

Actions taken to address obstacles to meeting underserved needs. 91.220(k); 91.320(j)

The City provides technical support and financial resources to the agencies and organizations focusing their missions on addressing the underserved needs of Fort Collins residents, including increasing the supply of affordable rental housing, and increasing opportunities for residents experiencing homelessness by providing support to emergency housing agencies, domestic violence shelters, and supportive services agencies. The City acts to preserve the existing affordable housing inventory through both rehabilitation of existing inventory and supporting the conversion of mobile home parks to cooperative or non-profit ownership models. Through CDBG and the City's Human Services Program funding, the City supports an array of supportive services that improve living conditions of community members who have fewer resources and opportunities for stability and self-sufficiency. All the projects receiving funding for FY22 addressed needs prioritized in the 2020-2024 Consolidated Plan. The City targets its funding to those housing and public service providers that serve the lowest income levels and provide for basic needs.

Other actions include:

- The City has an Equity & Inclusion Office with an Equity Officer, Sr. Specialist, and Lead Specialist whose duties include: managing the internal Equity Team and its subcommittees which include cross-departmental and community representation; collaborating with stakeholders to move forward a variety of equity-related initiatives; helping coordinate internal and community trainings; and developing metrics for the organization related to equity, inclusion and diversity. An Equity Indicators Report was finalized in 2021 and an Equity Dashboard is on the City's website. The City's Equity Plan has been finalized and approved: fcgov.com/equity/files/final-equity-plan-2023.pdf
- Staff collaborated closely with local partners in creating, populating, and translating into Spanish lists of resources posted on the Fort Collins United Way website; organizing a town hall meeting with community leaders with simultaneous interpretation in Spanish; and identifying and sharing community resources information.
- Outreach Fort Collins is a local initiative to get outreach workers on the streets to connect at-risk persons to resources in the downtown area, north Fort Collins, and midtown. OFC sees over 700 unduplicated people experiencing homelessness annually. They provide community engagement contacts, service provider contacts, and service coordination as needed.
- The City assists the Murphy Center to provide expanded hours and services as needed during extreme hot or cold weather, which has had a ripple effect of positive impacts throughout the community.
- The City partnered with UCHHealth and SummitStone Health Partners to implement co-responders in the Police Department to provide crisis intervention as appropriate on police calls. The City is supporting the County to expand behavioral health services in Fort Collins.
- Fort Collins Police Services has implemented a Mental Health Response Team, added another team in 2022, and is approved to add another team in 2023.
- The Police Department formed a full-time Homeless Outreach and Proactive Engagement (HOPE) Team, an innovative outreach team that uses problem-oriented policing strategies to address issues surrounding homelessness within the city.
- The Social Sustainability Department leads a weekly homelessness tactical team, comprised of both internal staff and external partners, that addresses immediate and emergent needs using a people-centered approach (resources and service connection prioritized over citation and enforcement).
- The City provided funding and partnership to increase community capacity for affordable, accessible and quality childcare. This includes various efforts to reduce tuition costs for families needing childcare, strengthen retention strategies for the childcare workforce, and support community efforts to stabilize childcare in the wake of the COVID-19 public health emergency.
- The City received federal American Rescue Plan Act (ARPA) funding in FY20 and began committing those dollars to diverse, post-pandemic community recovery projects in FY21. Projects receiving City ARPA funds currently address homelessness, learning loss for youth and children, various social services needs, childcare, needs in the immigrant community, and much

more. To determine funding eligibility, the City followed federal guidance of impacted or disproportionately impacted populations as defined by the SLFRF Final Rule from the U.S. Department of the Treasury.

- As a HOME participating jurisdiction, the City received a federal allocation of \$2,628,410 from the HOME Investment Partnerships American Rescue Plan Program (HOME-ARP) from the U.S. Dept. of Housing and Urban Development (HUD). The purpose of this funding is to assist individuals or households who are homeless, at risk of homelessness, and other vulnerable populations, by providing housing, tenant based rental assistance, supportive services, and non-congregate shelter, to reduce homelessness and increase housing stability. The City submitted the HOME-ARP Allocation Plan to HUD as a substantial amendment to the Fiscal Year 2021 Annual Action Plan for HUD review and acceptance in October 2022. Funding will be made available through two separate Competitive Application processes: 1) Development of Affordable Rental Housing and 2) Supportive Services.

Actions taken to reduce lead-based paint hazards. 91.220(k); 91.320(j)

The City adheres to requirements that all buildings built prior to January 1, 1978 have a lead hazards assessment when federal funds will be used to purchase or rehabilitate the property. As a condition of assistance, the property must have lead screening and if lead is detected, the project must include lead hazard containment or abatement in accordance with HUD's Lead Rule Compliance Advisor. In addition, the City follows the EPA regulations which require that any federally funded organization doing an activity which causes disruption of lead while doing work, use only EPA-certified workers and follow procedures to minimize the spread of lead.

In FY22, Village on Bryan 27-unit rehabilitation project, included a four-unit building located 114 S. Bryan was constructed in 1948 and is subject to the Lead Rule. A Lead Based Paint (LBP) Risk Assessment was conducted which found the presence of LBP in unoccupied/uninhabitable attic space. The project completed the required LBP mitigation, and notification to residents, in compliance with the Lead Rule.

Actions taken to reduce the number of poverty-level families. 91.220(k); 91.320(j)

During FY22, funding and collaboration were key. The City partnered with a variety of programs that support self-sufficiency, including initiatives that increase access, enhance school readiness and early childhood literacy, offer or support workforce training and retraining, offer dependent care so family members can work, and increase employment opportunities. As it does annually, the City provided Human Service funding (both local and federal funds) to nonprofit partners in the community to help households preserve, support, and stabilize their families. The City also participated on the Northern Colorado Continuum of Care (NoCO CoC) Governing Board, and assisted with prioritization and funding of permanent supportive housing projects, supportive services, and other prioritized programs/projects identified by the NoCO CoC that will stabilize the lives of people experiencing homelessness in Fort Collins and the region.

Actions taken to develop institutional structure. 91.220(k); 91.320(j)

The City serves as funder, collaborator, and convener for a variety of frameworks and initiatives. Those roles include everything from board representation on the NoCO CoC and Outreach Fort Collins and leadership for the Coordinated Assessment & Housing Placement System (CAHPS) as well as completing and implementation of an equity-centered Housing Plan. The City continues to participate as a convener and partner in community-wide efforts to form plans addressing both ongoing and emerging challenges low-income community members face (e.g., homelessness, stable housing, health and behavioral health care, and affordable childcare).

The Social Sustainability Department (SSD) was created to build formal institutional structure around addressing community needs. Additionally, low-income and vulnerable residents benefit from the services provided by a number of high performing public and nonprofit agencies supported financially and operationally by SSD. The City continues to take a proactive approach in bringing community-based organizations together to ensure excellent service, thoughtful coordination, and innovative, evidence-based approaches in delivering housing and supportive services to low-income community members. The City provides ongoing technical assistance and financial resources, ensuring that community organizations have the capacity and the necessary human and physical assets to execute their mission in the most effective way. The City continues to use a robust investment decision process to ensure there is only needed service duplication and that providers work together cooperatively to develop service plans addressing identified needs.

City staff serve as liaisons to various umbrella groups (e.g., Mental Health and Substance Use Alliance of Larimer County, Northern Colorado Continuum of Care, Larimer County Workforce Development Board, Larimer County Regional Opioid Abatement Council) and offering support as needed. City staff support nonprofits in meeting federal requirements. The City is also part of the committee leading a county-wide homelessness response strategic planning process which will begin in early 2024.

Staff continues to work closely with NoCO CoC, Police Services, Outreach Fort Collins (OFC) and service providers to make progress on more complex issues such as illegal camping, and disruptive behaviors in the downtown, North Fort Collins, and midtown areas. OFC is in its eighth year of operations and works to address the challenging interfaces of businesses, city residents, visitors, and those experiencing homelessness.

Through its monitoring and risk assessment processes, the City gathers data and information on expenditures, outcomes and numbers served, so that it can continue to make effective and strategic use of its limited funding and resources.

Actions taken to enhance coordination between public and private housing and social service agencies. 91.220(k); 91.320(j)

The City has structured its Social Sustainability Department's mission and role to serve as the convener and navigator for collective plans and actions to ensure that the efforts and resources directed at underserved populations and housing needs are utilized in the most efficient manner possible. Staff members participate in a number of community-wide committees and initiatives which enhance coordination between service and housing providers. In terms of federal framework and funding, the

NoCO CoC is the vehicle used for addressing the various needs and challenges of persons experiencing homelessness and at-risk populations. The City convenes coordination meetings between housing providers, including Housing Catalyst and other nonprofit housing agencies, to ensure those receiving housing benefits can also access needed social services, and to advance efforts toward greater self-sufficiency for community members who are low-income. The Social Sustainability Department oversees two citizen advisory committees within the City's Boards and Commissions. The Human Services & Housing Funding Board and the Affordable Housing Board work, in part, to monitor community issues and provide an additional avenue for soliciting citizen and agency input. They help the City better coordinate housing activities with public service efforts to ensure that gaps for underserved populations are being addressed.

Identify actions taken to overcome the effects of any impediments identified in the jurisdictions analysis of impediments to fair housing choice. 91.520(a)

See Impediments to Fair Housing Choice attachment.

CR-40 - Monitoring 91.220 and 91.230

Describe the standards and procedures used to monitor activities carried out in furtherance of the plan and used to ensure long-term compliance with requirements of the programs involved, including minority business outreach and the comprehensive planning requirements

Public Service projects are monitored quarterly as reimbursement requests are processed. All agencies receiving federal funding have an annual monitoring as well. Since Covid-19, the City offers either in-person, remote, or hybrid monitoring to Public Service funding recipient organizations.

The City's Grant Compliance and Policy Manager performed a risk-based monitoring analysis of housing projects receiving federal funds through the review of quarterly reports submitted for active projects, desk reviews of annual rent and occupancy reports, and on-site inspections in accordance with established federal schedules and guidelines for CDBG and HOME. All file reviews were conducted remotely, with property managers submitting requested documents through a secure file exchange.

All RFPs soliciting proposals for funding contain minority business outreach language. In addition, contracts for funding awardees contain provisions emphasizing the importance of MBE-WBE outreach and inclusion. The City's Economic Health Office also works in more generalized minority business outreach and support.

The City stays abreast of all HUD bulletins, technical assistance, and other guidance tools to ensure compliance with comprehensive planning requirements and recently completed the 2020-2024 Consolidated Plan, which has been reviewed and accepted by HUD.

Citizen Participation Plan 91.105(d); 91.115(d)

Describe the efforts to provide citizens with reasonable notice and an opportunity to comment on performance reports.

The City followed all its Citizen Participation Plan guidelines and standards regarding public notices, information distribution, and public review periods for HUD-related activities.

Public notice for document review and public hearing was provided in the community newspaper and on the City's website in advance of the 15-day review period. The public notice and hearing information were also shared with all community agencies funded through the City's Competitive Process, as well as with identified Public Notice Partners that serve underrepresented populations, often including those in legally protected classes. The draft document was made available online. All language in notices was ADA and Title VI compliant.

December 5, 2023, the City will hold a General Use of Funds and CAPER Public Hearing online, in alignment the City's Citizen Participation Plan guidelines for public participation during the COVID-19 pandemic. The Hearing provided information on FY22 funding and accomplishments and an overview of the Competitive Process, including inputs into decision making.

CR-45 - CDBG 91.520(c)

Specify the nature of, and reasons for, any changes in the jurisdiction's program objectives and indications of how the jurisdiction would change its programs as a result of its experiences.

The City did not make any changes to program objectives, since none were warranted. They were based on extensive public input, decision-maker prioritization, the Social Sustainability Department's Strategic Plan, other local strategic plans (e.g., the Housing Strategic Plan), the 2020-2024 Consolidated Plan, funding proposals submitted, and available funding. The Covid-19 pandemic reinforced the need to continue to prioritize the identified goals, especially housing, homelessness prevention, and services and shelter for people experiencing homeless.

Does this Jurisdiction have any open Brownfields Economic Development Initiative (BEDI) grants?

No

[BEDI grantees] Describe accomplishments and program outcomes during the last year.

CR-50 - HOME 24 CFR 91.520(d)

Include the results of on-site inspections of affordable rental housing assisted under the program to determine compliance with housing codes and other applicable regulations

Please list those projects that should have been inspected on-site this program year based upon the schedule in 24 CFR §92.504(d). Indicate which of these were inspected and a summary of issues that were detected during the inspection. For those that were not inspected, please indicate the reason and how you will remedy the situation.

To ensure compliance with the HOME Housing Property standards, the City of Fort Collins has implemented a risk-based monitoring system. For development/construction projects that were completed during the program year, 100% of the units were inspected upon completion. After completion, units are inspected a minimum of every three years based on the risk score of the project. There were no HOME units due for their 3-year inspection due to the implementation of the HOME waiver on inspections in 2020. Units were inspected in 2021 and will be due again in 2024.

The 3 HOME units that completed rehabilitation in FY22 had inspections in FY23, less than one year after completion. They will be reported with FY23 inspections along with the new units expected to complete in the FY23 Fiscal Year.

In FY22, City staff inspected 4 units that had been developed with Affordable Housing funds that were reported as HOME Match funding. All units were well maintained and Fair Housing posters were on clear display in the leasing offices.

The only units not inspected were those not due for annual inspections as outlined in the 2013 HOME Rule.

| Agency/Owner | Project | # HOME Units |
|-------------------------|-------------------|--------------|
| Oakridge Crossing, LLLP | Oakridge Crossing | 4 HOME Match |

Table 14 - Inspections

Provide an assessment of the jurisdiction's affirmative marketing actions for HOME units. 24 CFR 91.520(e) and 24 CFR 92.351(a)

- i. The general public, property owners, and potential tenants are informed of federal Fair Housing requirements and the City's affirmative marketing procedures. Information on these requirements and procedures is included in public notices, publicity materials and application forms for the CDBG and HOME programs.
- ii. Property owners are required to adhere to affirmative marketing procedures when attempting to fill a vacant unit that has received CDBG/HOME assistance for rental units. In any advertisement or listing

for a vacant unit, the property owner is required to include a Fair Housing compliance statement or Equal Housing Opportunity logo.

iii. Property owners are required to make special outreach efforts to solicit prospective tenants from groups which may be unlikely to seek housing in the local housing area. Vacancies are listed with Neighbor to Neighbor, Housing Catalyst, 2-1-1 Information and Referral and/or other local community or listing services which promote Fair Housing and reach a broad cross-section of community residents, including members of racial and ethnic minorities.

iv. The CDBG and HOME programs maintain records on the racial and gender characteristics of tenants in units immediately after construction is completed. Property owners are also required to maintain ongoing documentation of compliance with affirmative marketing procedures and outreach efforts listed in the previous paragraph.

Refer to IDIS reports to describe the amount and use of program income for projects, including the number of projects and owner and tenant characteristics

No program income was expended in FY22.

Describe other actions taken to foster and maintain affordable housing. 24 CFR 91.220(k) (STATES ONLY: Including the coordination of LIHTC with the development of affordable housing). 24 CFR 91.320(j)

The City unanimously adopted the Housing Strategic Plan in March 2021, with the vision that *everyone has stable, healthy housing they can afford*. The plan brings forward the goals and priorities from the 2015-2019 Affordable Housing Strategic Plan and includes 26 high-priority strategies to achieve the plan's vision. Several key strategies are currently underway including a major update to the City's Land Use Code (LUC) regulations for housing, an investigation of occupancy revisions to support renter stability, and a discussion about long-term revenue needs to support housing affordability citywide.

FY22 Actions:

- Continue to serve as steering committee member in a regional housing collaborative looking for housing solutions as well as participating on the governing board for the Northern Colorado Continuum of Care, which became a separate continuum of care and no longer part of the Balance of State Continuum of Care in 2020. Also continued to serve on the housing priority group of the Partnership for Age Friendly Communities for Larimer County.
- The City continued the internal housing task force, added an Affordable Housing Executive Team and hosted a bi-monthly focus group of housing providers to provide input on update to Land Use regulations and the implementation of the Housing Strategic Plan. Worked on a fee waiver process improvement that will simplify the process by awarding affordable housing fee credits of a set amount for each qualifying unit of either new construction or adaptive reuse instead of requiring precise calculations of exact fee amounts. In 2021, an administrative process was approved to award credits when funding is available. The Municipal Code was updated in 2022

to make this clear.

- Assigned the City's 2022 Private Activity Bond (PAB) allocation of over \$9 million to Housing Catalyst, formerly known as the Fort Collins Housing Authority, for several projects including new construction and rehabilitation of affordable rental homes for people making no more than 80% of the area median income.
- Conducted continuing public engagement on land use code changes and the City's occupancy and rental programming. City Council adopted a rental registration program in June 2023 and passed significant land use code updates in October 2023. However, there is a citizen petition effort underway to repeal the land use code changes. Council did not act on changes to occupancy regulations this year but will likely continue discussions into 2024.
- City Council continues to refine Metropolitan District policy for residential development and to seek public benefits when allowing this special taxing district. Affordable housing is one of the benefit options This is one way the City is stimulating the production of affordable housing.
- The City has advanced its partnership with the statewide Elevation Community Land Trust. Elevation is working on a project to convert 44 units of public rental housing into permanently affordable for-sale homes and is a partner in the development of 54 new for sale affordable town homes on a City Land Bank parcel.
- City staff sought and received a state grant of \$2.2 M to assist in paying for water and sewer fees for the 54 new town homes mentioned above.
- City staff sought and received a budget allocation for adding 5 acres to the City's Affordable Housing Land Bank Program.
- City Council established a pilot program to provide a fee offset for affordable housing projects offering electric vehicle infrastructure.
- City Council referred an affordable housing property tax increase to the ballot for the November 2023 election. If passed, the 3 mill increase could generate as much as \$16 million in funding for affordable housing next year. If the ballot measure does not pass, additional work will be required to identify a dedicated revenue source for affordable housing.

CR-58 – Section 3

Identify the number of individuals assisted and the types of assistance provided

| Total Labor Hours | CDBG | HOME | ESG | HOPWA | HTF |
|---------------------------------------|------|------|-----|-------|-----|
| Total Number of Activities | 1 | 0 | 0 | 0 | 0 |
| Total Labor Hours | 6353 | | | | |
| Total Section 3 Worker Hours | 68 | | | | |
| Total Targeted Section 3 Worker Hours | 0 | | | | |

Table 15 – Total Labor Hours

| Qualitative Efforts - Number of Activities by Program | CDBG | HOME | ESG | HOPWA | HTF |
|---|------|------|-----|-------|-----|
| Outreach efforts to generate job applicants who are Public Housing Targeted Workers | 1 | | | | |
| Outreach efforts to generate job applicants who are Other Funding Targeted Workers. | | | | | |
| Direct, on-the job training (including apprenticeships). | 1 | | | | |
| Indirect training such as arranging for, contracting for, or paying tuition for, off-site training. | | | | | |
| Technical assistance to help Section 3 workers compete for jobs (e.g., resume assistance, coaching). | | | | | |
| Outreach efforts to identify and secure bids from Section 3 business concerns. | | | | | |
| Technical assistance to help Section 3 business concerns understand and bid on contracts. | | | | | |
| Division of contracts into smaller jobs to facilitate participation by Section 3 business concerns. | | | | | |
| Provided or connected residents with assistance in seeking employment including: drafting resumes, preparing for interviews, finding job opportunities, connecting residents to job placement services. | | | | | |
| Held one or more job fairs. | | | | | |
| Provided or connected residents with supportive services that can provide direct services or referrals. | | | | | |
| Provided or connected residents with supportive services that provide one or more of the following: work readiness health screenings, interview clothing, uniforms, test fees, transportation. | | | | | |
| Assisted residents with finding child care. | | | | | |
| Assisted residents to apply for, or attend community college or a four year educational institution. | | | | | |
| Assisted residents to apply for, or attend vocational/technical training. | | | | | |
| Assisted residents to obtain financial literacy training and/or coaching. | | | | | |
| Bonding assistance, guaranties, or other efforts to support viable bids from Section 3 business concerns. | | | | | |
| Provided or connected residents with training on computer use or online technologies. | | | | | |
| Promoting the use of a business registry designed to create opportunities for disadvantaged and small businesses. | | | | | |
| Outreach, engagement, or referrals with the state one-stop system, as designed in Section 121(e)(2) of the Workforce Innovation and Opportunity Act. | | | | | |

| | | | | | |
|--------|--|--|--|--|--|
| Other. | | | | | |
|--------|--|--|--|--|--|

Table 16 – Qualitative Efforts - Number of Activities by Program

Narrative

The numbers reported are for the rehabilitation of Village on Bryan completed in FY22 by Villages, Ltd., the nonprofit arm of our local housing authority, Housing Catalyst.

Analysis of Impediments to Fair Housing Choice Attachment

Impediments to Fair Housing Choice

Impediment No. 1: Lack of awareness of Fair Housing law.

FY22 Actions:

- Annual Fair Housing Proclamation April 4, presented to the community partners and entities that assisted Nueva Vida (New Life) Mobile Home Park in becoming the 6th resident-governed mobile home park in Colorado to be acquired since the Mobile Home Park Act Residents Opportunity to Purchase was signed into Law in 2020. Ownership by United Neighbors/Vecinos Unidos nonprofit will ensure long-term affordability and sustainability for 68 low-income households.
- Fair housing information continued to be provided on multiple City webpages, both internal and external.
- Neighborhood Services partnered with the Colorado Law Poverty Project to provide education around eviction and mediation services to landlords and tenants
- Distributed information to grantees and Public Notice Partners on Denver Metro Fair Housing Center regional presentation to occur in early FY23.

Impediment No. 2: Some discrimination in housing still occurs.

FY22 Actions:

- The City prioritizes housing for special populations in its grant-making. In FY22, the City funded the rehabilitation of Village on Bryan, 27 housing units occupied primarily by extremely low-income households, including seniors and persons with disabilities.
- A new Housing Strategic Plan was adopted by the Social Sustainability Department which has strategies for visitable and accessible housing. "Visitability" provisions were added as a local amendment to the building code to ensure ground-floor visitability and accessibility. This local amendment was adopted in 2022. During the next building code update, local amendments will be proposed to address the visitability on the exterior (zero-step entrance).
- City funds were granted to Disabled Resource Services to provide holistic services to people with disabilities, including housing attainment and retention. City funds were also granted to LHIP and the VOA Handyman Program which help community members make accessibility improvements to their homes.
- A number of new projects are in progress in the TOD:
 - Stanford Senior Housing: 24 memory care units and 113 assisted living/independent living units (approved; pending building permit resubmittal)
 - Howes Six Two Nine: multi-family building with 12 units, preservation of an existing historic dwelling, which contains two additional units (approved)
 - Fairway Apartments: 264 multi-family dwelling units (approved)
 - Block 23: 160 units total (89 independent living, 44 assisted living, 27 memory care) (under construction)
 - Apex Haven Apartments: 54 units, senior living/long-term care housing (approved; building permit submitted)
 - Oak 140: 79 residential units, affordable housing (recently completed)

- o King Soopers redevelopment at College and Drake: new King Soopers Marketplace to replace older, smaller store to include drive-thru pharmacy, gas station, and public parking for Max station (under construction)
- o 209 Cherry St (Cherry/Mason): 100 multi-family dwelling units and ground floor retail, 1 level of underground parking (conceptual)
- o Mazda Dealership Redevelopment: 450 multi-family dwelling units, ~10,000sf commercial, structured parking (conceptual)

Impediment No. 3: Disparities in mortgage lending practices exist.

FY22 Actions:

- Kechter home-ownership project on City Land Bank – mitigate some impact of systemic issues accessing ownership.
- Elevation home ownership units – previously public housing
- N2N launched Spanish education class & financial education/literacy to address lending disparities.
- The City continued to fund Project Self-Sufficiency, Disabled Resource Services, Catholic Charities, Crossroads Safehouse, Homeward Alliance, and The Matthews House.
- The City participates in the metroDPA (down payment assistance program), increasing access to down payment and lending opportunities for lower-and middle-income households.

Impediment No. 4: Housing affordability disproportionately impacts people who have lower incomes.

FY22 Actions:

- In FY22, the City funded multiple affordable housing projects, to be completed over the next few years. These include Village on Impala, Village on Bryan rehabilitation, and Habitat for Humanity's Poudre Build #8. Once completed, these projects will provide an 1 new homeownership unit, 62 new rental units, and 27 rehabilitated units for households earning below 80% of the area median income.
- In 2020 the City hired a bilingual business specialist who has been developing relationships with over 300 business and community contacts. The specialist has supported businesses with covid-relief grants, analyzed needs, assisted with translations, and helped over 40 minority entrepreneurs start their businesses. In FY21 the Economic Health Office hired three Business Connectors using American Rescue Plan Act dollars. Two of these Business Connectors are bilingual and have helped open the Multicultural Business and Entrepreneur Center (MBEC) in partnership with the Poudre River Library District, Fort Collins Area Chamber of Commerce, and the Larimer Small Business Development Center (SBDC). Since opening the MBEC in the spring of 2022, they have had nearly 300 appointments with 175 entrepreneurs or inspiring entrepreneurs. Business Connectors also helped folks apply for the most recent round of Small Business Recovery Grants and have since launched their own mini-grant program of \$1,500 for customers.
- Land Use Code Phase 1 (housing-related) changes are currently underway. This is an effort to allow more housing types and options for all residents but especially low-income residents. The updated Housing Strategic Plan, adopted in March 2021, incorporates health outcomes into the

policy document, with a vision that everyone has stable, healthy housing they can afford. "Visitability" provisions were added as a local amendment to the building code which was adopted in 2022.

- The City provided mini-grants of \$500-\$2,000 to residents' or management of Mobile Home Parks for upgrades to the homes or park spaces, emphasizing health and safety concerns. This program was oversubscribed with many more requests than available funding. A similar grant program was offered in 2023. The City developed a mobile home park manual for residents and managers and is engaging with education, support for resident-owned communities, annual inspections, maintenance recommendations, and proactive enforcement of code compliance. The City is also participating on a state task force for mobile home resident rights, which proposed legislation that was passed in 2022. The City provided \$125,000 in infrastructure support to a non-profit owned mobile home park.
- The 2023 Fort Collins Innovate Challenge was launched for climate action, health and housing solutions for low-income neighborhoods. This was a change from prior competitions which were targeted at business level solutions to environmental challenges.
- An equity lens and evaluation has been added to Budgeting for Outcomes, the process through which the City funds its ongoing and new initiatives, projects and programs.
- During the pandemic the City piloted an immigration legal defense fund, which can be used by legal service providers, both for-profit and nonprofit, to help immigrants. This program continues to be funded.

Observation No. 1: Fort Collins has some concentration by ethnicity.

The City recognizes that older areas of town tend to have a larger percentage of infrastructure deficiencies. There are significant stormwater infrastructure deficiencies in many of the older areas located in northern Fort Collins. This area has a higher concentration of historically Latino/Hispanic neighborhoods.

Key considerations and efforts in from 2020 through 2023 have included:

- Stormwater completed an updated Capital Improvement Program (CIP) prioritization in October 2023. This prioritization included, for the first time, a specific "Equity" criterion. Staff used the recently completed Equity Opportunity Assessment Map to score projects from 0 to 3 based on the following:
 - 0 -- The Project has negative impact on communities with attributes identified as low income, high unemployment, ethnically diverse, or containing a school classified as Title 1A.
 - 1 -- The project has no impact on a community with 1 or 2 of the attributes identified as low income, high unemployment, ethnically diverse, or containing a school classified as Title 1A.
 - 2 -- The project has a specific impact on communities with 1-2 of the attributes identified as low income, high unemployment, ethnically diverse, or containing a school classified as Title 1A.
 - 3 -- The project has a specific impact on communities with 3 or more of the attributes identified as low income, high unemployment, ethnically diverse, or containing a school classified as Title 1A.

- This new criterion can result in projects with DEI impacts influencing the determination of budgeted/prioritized projects.
- There were no major revisions to any of the City's 100-year floodplains in northern Fort Collins. As noted previously, twelve (12) revisions to the adopted 100-year floodplains (5 in FEMA floodplains and 7 in City Floodplains) were made in Fort Collins between 2020 and 2022. Several of these reduced flood risk for existing properties and spurred residential and commercial development in several of these locations. It does take time for developments to occur upon completion of the floodplain updates. This residential and commercial development will occur over several years.
- Whedbee, Riverside and Oak Street Area: In 2020, sixteen (16) properties were mapped out of the 100-year Old Town Floodplain that previously limited their ability to rehabilitate and remodel.
- The City's Development Review process includes a provision that Affordable Housing Projects receive 1 week shorter standard review times for submittals. This helps expedite their reviews.
- FC Staff also can provide flexible releases of construction and building permits for Affordable Housing Projects to allow for their unique financing constraints.
- Poudre River Whitewater Park /Oxbow Levee LOMR: The Oxbow Levee was recertified in 2021. This levee improves upon and protects all residential properties in the Buckingham Neighborhood from 100-year flooding of the Poudre River.
- Timberline Levee Natural Valley LOMR: This LOMR was adopted in January 2022. Land owned by the Urban Land Conservancy on the east side of Timberline is a potential site for affordable housing.
- The North Mason project is in the design phase and is coordinating with all of the entities listed above as well as Planning and Development Engineering. This project will provide a stormwater outfall for the area, making commercial and residential land more developable.
- Poudre River Flow Consolidation Upstream (East) of College Avenue: City staff is coordinating master planning efforts between Stormwater and Floodplain, Parks Planning, and Natural Areas to ensure potential stormwater improvements will align with multiple goals and priorities. Stormwater's main goal is to eliminate the 100-Year Flood overtopping of College Avenue by the Poudre River near Vine Drive.
- The URA has future plans for the North College area, and has entered into a Letter of Intent to purchase a large retail space that has been vacant for about 10 years. The URA has been working with area stakeholders to determine whether this presents an opportunity to bring needed public amenities to this location.

Observation No. 2: Land use code and policy updates could improve the availability and affordability of housing, but these efforts are often controversial.

FY22 Actions:

- Implementation of the Housing Strategic Plan continued this fiscal year. Of the 26 strategies in the HSP, 9 are complete, 14 are in progress, and 3 have not yet begun. Implementing these strategies will address high priority outcomes such as increasing overall housing supply and diversity, preserving existing affordable housing, increasing housing stability, and advancing

toward more equitable outcomes. The plan integrates and aligns with other City efforts including the Analysis of Impediments to Fair Housing Choice, City Plan, and the Our Climate Future Plan.

- A mandatory rental registration program was adopted by City Council in June 2023 as part of implementing the Housing Strategic Plan. This program will require registration of all rental properties in Fort Collins and will provide additional staffing and resources to support complaint-based rental inspections, landlord-tenant mediation, and renter/landlord education and outreach. The startup phase of the program will take approximately 18 months to complete, with registrations beginning around Fall 2024.
- Housing-related Land Use Code changes were repealed in January 2023 following a successful citizen referendum protesting the changes. After several months of additional engagement, Council passed a revised set of land use code changes in October 2023 as part of implementing the Housing Strategic Plan. A second potential citizen referendum could impact whether these changes go into effect as planned in January 2024. Guiding principles for the Land Use Code Updates include:
 - Increase overall housing capacity (market rate and subsidized) and calibrate market-feasible incentives for affordable housing.
 - Remove barriers to affordability, especially near high-frequency/capacity transit and priority growth areas.
 - Allow for more diverse housing choices that fit in with the existing context and/or future priority placetypes.
 - Revise the Land Use Code to be easier to use and understand.
 - Improve predictability of the development review process, especially for housing.

Highlighting some of the changes in the land use code regulations: -

- Extending the affordability term for affordable housing from 20 years to 60 years.
- Providing height bonuses, density bonuses and parking reductions for affordable housing.
- Moving to more of a form-based code where there are no density limits for affordable housing so that site constraints will be the determining factor and not a number of dwelling units per acre as is prescribed now.
- Allowing accessory dwelling units in all residential zones.
- Allowing affordable housing to be approved through an administrative review process.

Beneficiary Data Attachments

CDBG & HOME Funded Projects

Beneficiary Demographics

| Activity | Total # of Clients/ Units | White | Black/AA | Black/AA & White | Asian | Asian & White | American Indian (AI)/ Alaskan Native | AI & White | AI & Black | Native Hawaiian/ Pacific Islander | Other | Hispanic* | Single Female Head of Household | Single Male Head of Household | Persons with Disabilities |
|---------------------------------------|---------------------------|------------|-----------|------------------|-----------|---------------|--------------------------------------|------------|------------|-----------------------------------|------------|------------|---------------------------------|-------------------------------|---------------------------|
| PUBLIC SERVICE PROJECTS - CDBG | | | | | | | | | | | | | | | |
| Catholic Charities Shelter | 699 | 466 | 66 | 6 | 6 | 0 | 27 | 14 | 1 | 5 | 108 | 180 | 52 | 7 | 202 |
| Crossroads Safehouse | 526 | 305 | 5 | 0 | 6 | 0 | 1 | 0 | 0 | 2 | 307 | 41 | 130 | 9 | 35 |
| Family Housing Network | 194 | 150 | 15 | 0 | 0 | 0 | 0 | 0 | 0 | 4 | 21 | 89 | 33 | 6 | 45 |
| Neighbor to Neighbor | 94 | 76 | 4 | 0 | 0 | 0 | 1 | 1 | 0 | 0 | 12 | 23 | 20 | 4 | 17 |
| SUBTOTAL | 1513 | 897 | 94 | 6 | 12 | 0 | 29 | 15 | 1 | 11 | 448 | 333 | 235 | 26 | 299 |
| HOUSING - CDBG & HOME** | | | | | | | | | | | | | | | |
| Coedlight (FY21 HOME project) | 3 | 3 | | | | | | | | | | 2 | 3 | | 2 |
| Village on Bryan (FY21 CDBG project) | 26 | 25 | | 1 | | | | | | | | 7 | 0 | | 0 |
| | | | | | | | | | | | | | | | |
| SUBTOTAL | 29 | 28 | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 9 | 3 | 0 | 2 |
| CDBG Housing | 26 | 25 | 1 | | | | | | | | | 7 | 0 | | |
| HOME Housing | 3 | | | | | | | | | | | 2 | | | |
| TOTAL | 1542 | 925 | 94 | 7 | 12 | 0 | 29 | 15 | 1 | 11 | 448 | 342 | 238 | 26 | 301 |

| Total Population | White | Black | Asian | American Indian/ Alaskan Native | Native Hawaiian/ Pacific Islander | Other Race/Two or More Races | Hispanic | Female Head of Household | Persons with Disabilities |
|------------------|---------|-------|-------|---------------------------------|-----------------------------------|------------------------------|----------|--------------------------|---------------------------|
| 169,810 | 137,260 | 2503 | 6,110 | 1424 | 180 | 22,333 | 21,003 | 2638 | 13,699 |
| | 81% | 1.47% | 3.60% | 0.84% | 0.11% | 13.15% | 12.37% | 1.55% | 8.07% |

* 2020 American Community Survey 5-Year Estimates

*not included in CR-10 Table 2

** Housing projects funded in FY22 will be completed in FY23 and FY24.

CDBG-CV Round 2 Funded Projects

Beneficiary Demographics

| Activity | Total # of Clients/ Units | White | Black/AA | Black/AA & White | Asian | Asian & White | American Indian (AI)/ Alaskan Native | AI & White | AI & Black | Native Hawaiian/ Pacific Islander | Other | Hispanic* | Single Female Head of Household | Single Male Head of Household | Persons with Disabilities |
|----------------------------------|---------------------------|----------|----------|------------------|----------|---------------|--------------------------------------|------------|------------|-----------------------------------|----------|-----------|---------------------------------|-------------------------------|---------------------------|
| PUBLIC SERVICE PROJECTS | | | | | | | | | | | | | | | |
| Neighbor to Neighbor FY21 | 11 | 9 | 0 | 0 | 0 | 0 | 1 | 0 | 0 | 0 | 1 | 3 | 2 | 0 | 1 |
| SUBTOTAL | 11 | 9 | 0 | 0 | 0 | 0 | 1 | 0 | 0 | 0 | 1 | 3 | 2 | 0 | 1 |

| Activity | Total # of Clients/ Units | White | Black/AA | Black/AA & White | Asian | Asian & White | American Indian (AI)/ Alaskan Native | AI & White | AI & Black | Native Hawaiian/ Pacific Islander | Other | Hispanic* | Single Female Head of Household | Single Male Head of Household | Persons with Disabilities |
|----------------------------------|---------------------------|-----------|----------|------------------|----------|---------------|--------------------------------------|------------|------------|-----------------------------------|----------|-----------|---------------------------------|-------------------------------|---------------------------|
| PUBLIC SERVICE PROJECTS | | | | | | | | | | | | | | | |
| Neighbor to Neighbor FY22 | 26 | 18 | 1 | 0 | 1 | 0 | 0 | 1 | 0 | 0 | 4 | 3 | 7 | 1 | 4 |
| SUBTOTAL | 26 | 18 | 1 | 0 | 1 | 0 | 0 | 1 | 0 | 0 | 4 | 3 | 7 | 1 | 4 |

| | | | | | | | | | | | | | | | |
|---------------------------|-----------|-----------|----------|----------|----------|----------|----------|----------|----------|----------|----------|----------|----------|----------|----------|
| TOTAL for Activity | 37 | 27 | 1 | 0 | 1 | 0 | 1 | 1 | 0 | 0 | 5 | 6 | 9 | 1 | 5 |
|---------------------------|-----------|-----------|----------|----------|----------|----------|----------|----------|----------|----------|----------|----------|----------|----------|----------|

Human Service Program: City and Federally Funded Projects

Funding and Clients Served

| Agency | Awarded | Expended | Unspent | Clients Served |
|--|------------------------|------------------------|-------------|----------------|
| A Little Help | \$ 20,000.00 | \$ 20,000.00 | \$ - | 141 |
| Boys & Girls Clubs of Larimer County | \$ 32,500.00 | \$ 32,500.00 | \$ - | 894 |
| CASA of Larimer County, CASA | \$ 37,500.00 | \$ 37,500.00 | \$ - | 179 |
| CASA of Larimer County, Harmony House | \$ 40,000.00 | \$ 40,000.00 | \$ - | 305 |
| Catholic Charities, Samaritan House | \$ 53,476.00 | \$ 53,476.00 | \$ - | 699 |
| Catholic Charities, Senior Services | \$ 27,500.00 | \$ 27,500.00 | \$ - | 40 |
| ChildSafe Colorado | \$ 36,000.00 | \$ 36,000.00 | \$ - | 555 |
| Crossroads Safehouse, Road to Home | \$ 22,000.00 | \$ 22,000.00 | \$ - | 28 |
| Crossroads Safehouse, Shelter | \$ 44,851.00 | \$ 44,851.00 | \$ - | 526 |
| Disabled Resource Services | \$ 20,000.00 | \$ 20,000.00 | \$ - | 125 |
| Easterseals Colorado | \$ 15,000.00 | \$ 15,000.00 | \$ - | 40 |
| Elderhaus Adult Day Program | \$ 20,000.00 | \$ 20,000.00 | \$ - | 75 |
| Family Housing Network, Shelter | \$ 18,975.00 | \$ 18,975.00 | \$ - | 194 |
| Family Housing Network, Sherwood House | \$ 15,000.00 | \$ 15,000.00 | \$ - | 75 |
| Food Bank for Larimer County, Kids Café | \$ 28,000.00 | \$ 28,000.00 | \$ - | 1478 |
| Homeward Alliance, Family Services | \$ 32,000.00 | \$ 32,000.00 | \$ - | 1608 |
| Homeward Alliance, Murphy Center | \$ 32,008.00 | \$ 32,008.00 | \$ - | 2373 |
| La Cocina | \$ 20,000.00 | \$ 20,000.00 | \$ - | 39 |
| McBackpack, Inc. | \$ 15,000.00 | \$ 15,000.00 | \$ - | 1328 |
| Meals on Wheels for Fort Collins | \$ 27,500.00 | \$ 27,500.00 | \$ - | 533 |
| Neighbor to Neighbor, Homeless Prevention Coordination | \$ 50,000.00 | \$ 50,000.00 | \$ - | 96 |
| Neighbor to Neighbor, Homelessness Prevention | \$ 55,201.00 | \$ 55,201.00 | \$ - | 94 |
| Project Self-Sufficiency | \$ 30,000.00 | \$ 30,000.00 | \$ - | 168 |
| Respite Care | \$ 22,000.00 | \$ 22,000.00 | \$ - | 54 |
| SAVA Center, Victim Services | \$ 27,000.00 | \$ 27,000.00 | \$ - | 420 |
| Teaching Tree Early Childhood Learning Center | \$ 75,000.00 | \$ 75,000.00 | \$ - | 53 |
| The Crawford Child Advocacy Center | \$ 17,000.00 | \$ 17,000.00 | \$ - | 296 |
| The Family Center/La Familia | \$ 70,000.00 | \$ 70,000.00 | \$ - | 36 |
| The Growing Project | \$ 15,000.00 | \$ 15,000.00 | \$ - | 221 |
| The Matthews House | \$ 25,000.00 | \$ 25,000.00 | \$ - | 49 |
| The Quarter Project | \$ 15,000.00 | \$ 15,000.00 | \$ - | 108 |
| The Salvation Army | \$ 15,000.00 | \$ 15,000.00 | \$ - | 114 |
| United Way of Larimer County, Childcare Scholarships | \$ 20,000.00 | \$ 20,000.00 | \$ - | 3 |
| United Way of Weld County, CAHPS | \$ 20,000.00 | \$ 20,000.00 | \$ - | 614 |
| Vindeket Foods | \$ 21,000.00 | \$ 21,000.00 | \$ - | 7353 |
| Volunteers of America, Handyman Program | \$ 15,000.00 | \$ 15,000.00 | \$ - | 110 |
| Volunteers of America, Home Delivered Meals | \$ 25,000.00 | \$ 25,000.00 | \$ - | 91 |
| Totals | \$ 1,074,511.00 | \$ 1,074,511.00 | \$ - | 21,115 |
| CDBG funded projects highlighted blue | | | | |

City Funded: Human Service Program

Beneficiary Demographics

Clients May Select Multiple Identities

| Demographic | # Client Identities |
|--|---------------------|
| American Indian/Alaska Native | 670 |
| African | 82 |
| African American/Black | 645 |
| Asian/Asian American | 146 |
| Hispanic/Latinx/Spanish Origin | 3,202 |
| Middle Eastern/North African | 29 |
| Native Hawaiian/Other Pacific Islander | 44 |
| White | 7,880 |
| Prefer to self-identify | 206 |
| Decline to specify | 1,247 |
| Balance | 7,091 |
| Person with Disabilities | 3,273 |



Office of Community Planning and Development
U.S. Department of Housing and Urban Development
Integrated Disbursement and Information System
PR26 - CDBG Financial Summary Report
Program Year 2022
Fort Collins , CO

DATE: 11-21-23
TIME: 14:34
PAGE: 1

PART I: SUMMARY OF CDBG RESOURCES

| | |
|---|--------------|
| 01 UNEXPENDED CDBG FUNDS AT END OF PREVIOUS PROGRAM YEAR | 1,323,869.09 |
| 02 ENTITLEMENT GRANT | 1,120,412.00 |
| 03 SURPLUS URBAN RENEWAL | 0.00 |
| 04 SECTION 108 GUARANTEED LOAN FUNDS | 0.00 |
| 05 CURRENT YEAR PROGRAM INCOME | 24,654.67 |
| 05a CURRENT YEAR SECTION 108 PROGRAM INCOME (FOR SI TYPE) | 0.00 |
| 06 FUNDS RETURNED TO THE LINE-OF-CREDIT | 0.00 |
| 06a FUNDS RETURNED TO THE LOCAL CDBG ACCOUNT | 0.00 |
| 07 ADJUSTMENT TO COMPUTE TOTAL AVAILABLE | 19,951.52 |
| 08 TOTAL AVAILABLE (SUM, LINES 01-07) | 2,488,887.28 |

PART II: SUMMARY OF CDBG EXPENDITURES

| | |
|--|--------------|
| 09 DISBURSEMENTS OTHER THAN SECTION 108 REPAYMENTS AND PLANNING/ADMINISTRATION | 1,232,880.33 |
| 10 ADJUSTMENT TO COMPUTE TOTAL AMOUNT SUBJECT TO LOW/MOD BENEFIT | 0.00 |
| 11 AMOUNT SUBJECT TO LOW/MOD BENEFIT (LINE 09 + LINE 10) | 1,232,880.33 |
| 12 DISBURSED IN IDIS FOR PLANNING/ADMINISTRATION | 222,956.38 |
| 13 DISBURSED IN IDIS FOR SECTION 108 REPAYMENTS | 0.00 |
| 14 ADJUSTMENT TO COMPUTE TOTAL EXPENDITURES | 65,119.67 |
| 15 TOTAL EXPENDITURES (SUM, LINES 11-14) | 1,520,956.38 |
| 16 UNEXPENDED BALANCE (LINE 08 - LINE 15) | 967,930.90 |

PART III: LOW/MOD BENEFIT THIS REPORTING PERIOD

| | |
|--|--------------|
| 17 EXPENDED FOR LOW/MOD HOUSING IN SPECIAL AREAS | 0.00 |
| 18 EXPENDED FOR LOW/MOD MULTI-UNIT HOUSING | 1,060,377.33 |
| 19 DISBURSED FOR OTHER LOW/MOD ACTIVITIES | 172,503.00 |
| 20 ADJUSTMENT TO COMPUTE TOTAL LOW/MOD CREDIT | 0.00 |
| 21 TOTAL LOW/MOD CREDIT (SUM, LINES 17-20) | 1,232,880.33 |
| 22 PERCENT LOW/MOD CREDIT (LINE 21/LINE 11) | 100.00% |

LOW/MOD BENEFIT FOR MULTI-YEAR CERTIFICATIONS

| | |
|---|-------------|
| 23 PROGRAM YEARS(PY) COVERED IN CERTIFICATION | PY: PY: PY: |
| 24 CUMULATIVE NET EXPENDITURES SUBJECT TO LOW/MOD BENEFIT CALCULATION | 0.00 |
| 25 CUMULATIVE EXPENDITURES BENEFITING LOW/MOD PERSONS | 0.00 |
| 26 PERCENT BENEFIT TO LOW/MOD PERSONS (LINE 25/LINE 24) | 0.00% |

PART IV: PUBLIC SERVICE (PS) CAP CALCULATIONS

| | |
|---|--------------|
| 27 DISBURSED IN IDIS FOR PUBLIC SERVICES | 172,503.00 |
| 28 PS UNLIQUIDATED OBLIGATIONS AT END OF CURRENT PROGRAM YEAR | 0.00 |
| 29 PS UNLIQUIDATED OBLIGATIONS AT END OF PREVIOUS PROGRAM YEAR | 0.00 |
| 30 ADJUSTMENT TO COMPUTE TOTAL PS OBLIGATIONS | 0.00 |
| 31 TOTAL PS OBLIGATIONS (LINE 27 + LINE 28 - LINE 29 + LINE 30) | 172,503.00 |
| 32 ENTITLEMENT GRANT | 1,120,412.00 |
| 33 PRIOR YEAR PROGRAM INCOME | 51,809.32 |
| 34 ADJUSTMENT TO COMPUTE TOTAL SUBJECT TO PS CAP | 0.00 |
| 35 TOTAL SUBJECT TO PS CAP (SUM, LINES 32-34) | 1,172,221.32 |
| 36 PERCENT FUNDS OBLIGATED FOR PS ACTIVITIES (LINE 31/LINE 35) | 14.72% |

PART V: PLANNING AND ADMINISTRATION (PA) CAP

| | |
|---|--------------|
| 37 DISBURSED IN IDIS FOR PLANNING/ADMINISTRATION | 222,956.38 |
| 38 PA UNLIQUIDATED OBLIGATIONS AT END OF CURRENT PROGRAM YEAR | 0.00 |
| 39 PA UNLIQUIDATED OBLIGATIONS AT END OF PREVIOUS PROGRAM YEAR | 0.00 |
| 40 ADJUSTMENT TO COMPUTE TOTAL PA OBLIGATIONS | 0.00 |
| 41 TOTAL PA OBLIGATIONS (LINE 37 + LINE 38 - LINE 39 + LINE 40) | 222,956.38 |
| 42 ENTITLEMENT GRANT | 1,120,412.00 |
| 43 CURRENT YEAR PROGRAM INCOME | 24,654.67 |
| 44 ADJUSTMENT TO COMPUTE TOTAL SUBJECT TO PA CAP | 0.00 |
| 45 TOTAL SUBJECT TO PA CAP (SUM, LINES 42-44) | 1,145,066.67 |
| 46 PERCENT FUNDS OBLIGATED FOR PA ACTIVITIES (LINE 41/LINE 45) | 19.47% |



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U.S. Department of Housing and Urban Development
Integrated Disbursement and Information System
PR26 - CDBG Financial Summary Report
Program Year 2022
Fort Collins , CO

DATE: 11-21-23
TIME: 14:34
PAGE: 2

LINE 17 DETAIL: ACTIVITIES TO CONSIDER IN DETERMINING THE AMOUNT TO ENTER ON LINE 17

No data returned for this view. This might be because the applied filter excludes all data.

LINE 18 DETAIL: ACTIVITIES TO CONSIDER IN DETERMINING THE AMOUNT TO ENTER ON LINE 18

| Plan Year | IDIS Project | IDIS | Activity | Activity Name | Matrix Code | National Objective | Drawn Amount |
|-----------|--------------|------|----------|------------------|-------------|--------------------|----------------|
| 2021 | 6 | 1956 | | Village on Bryan | 14B | LMH | \$1,060,377.33 |
| | | | | | 14B | Matrix Code | \$1,060,377.33 |
| Total | | | | | | | \$1,060,377.33 |

LINE 19 DETAIL: ACTIVITIES INCLUDED IN THE COMPUTATION OF LINE 19

| Plan Year | IDIS Project | IDIS Activity | Voucher Number | Activity Name | Matrix Code | National Objective | Drawn Amount |
|-----------|--------------|---------------|----------------|---|-------------|--------------------|--------------|
| 2022 | 6 | 1960 | 6728806 | Catholic Charities: Shelter | 03T | LMC | \$14,192.01 |
| 2022 | 6 | 1960 | 6758124 | Catholic Charities: Shelter | 03T | LMC | \$21,136.53 |
| 2022 | 6 | 1960 | 6796593 | Catholic Charities: Shelter | 03T | LMC | \$18,147.46 |
| 2022 | 8 | 1962 | 6726842 | Family Housing Network: Shelter Programs | 03T | LMC | \$6,000.00 |
| 2022 | 8 | 1962 | 6758593 | Family Housing Network: Shelter Programs | 03T | LMC | \$4,975.00 |
| 2022 | 8 | 1962 | 6794669 | Family Housing Network: Shelter Programs | 03T | LMC | \$4,000.00 |
| 2022 | 8 | 1962 | 6827083 | Family Housing Network: Shelter Programs | 03T | LMC | \$4,000.00 |
| | | | | | 03T | Matrix Code | \$72,451.00 |
| 2022 | 7 | 1961 | 6730072 | Crossroads Safehouse - Domestic Violence Shelter and Advocacy Program | 05G | LMC | \$10,046.35 |
| 2022 | 7 | 1961 | 6761808 | Crossroads Safehouse - Domestic Violence Shelter and Advocacy Program | 05G | LMC | \$13,690.00 |
| 2022 | 7 | 1961 | 6796596 | Crossroads Safehouse - Domestic Violence Shelter and Advocacy Program | 05G | LMC | \$11,550.00 |
| 2022 | 7 | 1961 | 6827180 | Crossroads Safehouse - Domestic Violence Shelter and Advocacy Program | 05G | LMC | \$9,564.65 |
| | | | | | 05G | Matrix Code | \$44,851.00 |
| 2022 | 9 | 1963 | 6727019 | Neighbor to Neighbor: Homeless Prevention Program | 05Q | LMC | \$19,077.72 |
| 2022 | 9 | 1963 | 6758944 | Neighbor to Neighbor: Homeless Prevention Program | 05Q | LMC | \$15,003.68 |
| 2022 | 9 | 1963 | 6794689 | Neighbor to Neighbor: Homeless Prevention Program | 05Q | LMC | \$19,476.68 |
| 2022 | 9 | 1963 | 6827181 | Neighbor to Neighbor: Homeless Prevention Program | 05Q | LMC | \$1,642.92 |
| | | | | | 05Q | Matrix Code | \$55,201.00 |
| Total | | | | | | | \$172,503.00 |

LINE 27 DETAIL: ACTIVITIES INCLUDED IN THE COMPUTATION OF LINE 27

| Plan Year | IDIS Project | IDIS Activity | Voucher Number | Activity to prevent, prepare for, and respond to Coronavirus | Activity Name | Grant Number | Fund Type | Matrix Code | National Objective | Drawn Amount |
|-----------|--------------|---------------|----------------|--|---|--------------|-----------|-------------|--------------------|--------------|
| 2022 | 6 | 1960 | 6728806 | No | Catholic Charities: Shelter | B22MC080008 | EN | 03T | LMC | \$14,192.01 |
| 2022 | 6 | 1960 | 6758124 | No | Catholic Charities: Shelter | B22MC080008 | EN | 03T | LMC | \$14,149.94 |
| 2022 | 6 | 1960 | 6758124 | No | Catholic Charities: Shelter | B22MC080008 | PI | 03T | LMC | \$6,986.59 |
| 2022 | 6 | 1960 | 6796593 | No | Catholic Charities: Shelter | B22MC080008 | EN | 03T | LMC | \$18,147.46 |
| 2022 | 8 | 1962 | 6726842 | No | Family Housing Network: Shelter Programs | B22MC080008 | PI | 03T | LMC | \$6,000.00 |
| 2022 | 8 | 1962 | 6758593 | No | Family Housing Network: Shelter Programs | B22MC080008 | EN | 03T | LMC | \$4,975.00 |
| 2022 | 8 | 1962 | 6794669 | No | Family Housing Network: Shelter Programs | B22MC080008 | EN | 03T | LMC | \$4,000.00 |
| 2022 | 8 | 1962 | 6827083 | No | Family Housing Network: Shelter Programs | B22MC080008 | EN | 03T | LMC | \$3,744.22 |
| 2022 | 8 | 1962 | 6827083 | No | Family Housing Network: Shelter Programs | B22MC080008 | PI | 03T | LMC | \$255.78 |
| | | | | | | | | 03T | Matrix Code | \$72,451.00 |
| 2022 | 7 | 1961 | 6730072 | No | Crossroads Safehouse - Domestic Violence Shelter and Advocacy Program | B22MC080008 | EN | 05G | LMC | \$10,046.35 |
| 2022 | 7 | 1961 | 6761808 | No | Crossroads Safehouse - Domestic Violence Shelter and Advocacy Program | B22MC080008 | EN | 05G | LMC | \$13,690.00 |
| 2022 | 7 | 1961 | 6796596 | No | Crossroads Safehouse - Domestic Violence Shelter and Advocacy Program | B22MC080008 | EN | 05G | LMC | \$11,550.00 |
| 2022 | 7 | 1961 | 6827180 | No | Crossroads Safehouse - Domestic Violence Shelter and Advocacy Program | B22MC080008 | EN | 05G | LMC | \$9,564.65 |
| | | | | | | | | 05G | Matrix Code | \$44,851.00 |
| 2022 | 9 | 1963 | 6727019 | No | Neighbor to Neighbor: Homeless Prevention Program | B22MC080008 | EN | 05Q | LMC | \$18,266.76 |
| 2022 | 9 | 1963 | 6727019 | No | Neighbor to Neighbor: Homeless Prevention Program | B22MC080008 | PI | 05Q | LMC | \$810.96 |
| 2022 | 9 | 1963 | 6758944 | No | Neighbor to Neighbor: Homeless Prevention Program | B22MC080008 | EN | 05Q | LMC | \$15,003.68 |
| 2022 | 9 | 1963 | 6794689 | No | Neighbor to Neighbor: Homeless Prevention Program | B22MC080008 | EN | 05Q | LMC | \$19,476.68 |
| 2022 | 9 | 1963 | 6827181 | No | Neighbor to Neighbor: Homeless Prevention Program | B22MC080008 | EN | 05Q | LMC | \$1,642.92 |

| Plan Year | IDIS Project | IDIS Activity | Voucher Number | Activity to prevent, prepare for, and respond to Coronavirus | Activity Name | Grant Number | Fund Type | Matrix Code | National Objective | Drawn Amount |
|-----------|--------------|---------------|----------------|--|--|--------------|-----------|-------------|--------------------|--------------|
| | | | | No | Activity to prevent, prepare for, and respond to Coronavirus | | | 05Q | Matrix Code | \$55,201.00 |
| | | | | | | | | | | \$172,503.00 |
| Total | | | | | | | | | | \$172,503.00 |

LINE 37 DETAIL: ACTIVITIES INCLUDED IN THE COMPUTATION OF LINE 37

| Plan Year | IDIS Project | IDIS Activity | Voucher Number | Activity Name | Matrix Code | National Objective | Drawn Amount |
|-----------|--------------|---------------|----------------|----------------------------------|-------------|--------------------|--------------|
| 2022 | 1 | 1959 | 6705208 | CDBG Program Administration FY22 | 21A | | \$5,985.86 |
| 2022 | 1 | 1959 | 6713519 | CDBG Program Administration FY22 | 21A | | \$10,669.64 |
| 2022 | 1 | 1959 | 6727464 | CDBG Program Administration FY22 | 21A | | \$21,245.41 |
| 2022 | 1 | 1959 | 6737580 | CDBG Program Administration FY22 | 21A | | \$11,085.53 |
| 2022 | 1 | 1959 | 6749518 | CDBG Program Administration FY22 | 21A | | \$16,964.71 |
| 2022 | 1 | 1959 | 6761034 | CDBG Program Administration FY22 | 21A | | \$14,574.24 |
| 2022 | 1 | 1959 | 6774681 | CDBG Program Administration FY22 | 21A | | \$14,534.24 |
| 2022 | 1 | 1959 | 6778876 | CDBG Program Administration FY22 | 21A | | \$13,120.82 |
| 2022 | 1 | 1959 | 6797725 | CDBG Program Administration FY22 | 21A | | \$28,935.31 |
| 2022 | 1 | 1959 | 6807862 | CDBG Program Administration FY22 | 21A | | \$22,986.11 |
| 2022 | 1 | 1959 | 6817190 | CDBG Program Administration FY22 | 21A | | \$29,522.72 |
| 2022 | 1 | 1959 | 6833097 | CDBG Program Administration FY22 | 21A | | \$23,056.53 |
| 2022 | 1 | 1959 | 6835230 | CDBG Program Administration FY22 | 21A | | \$10,275.26 |
| | | | | | 21A | Matrix Code | \$222,956.38 |
| Total | | | | | | | \$222,956.38 |



PART I: SUMMARY OF CDBG-CV RESOURCES

| | |
|---|--------------|
| 01 CDBG-CV GRANT | 1,409,226.00 |
| 02 FUNDS RETURNED TO THE LINE-OF-CREDIT | 0.00 |
| 03 FUNDS RETURNED TO THE LOCAL CDBG ACCOUNT | 0.00 |
| 04 TOTAL CDBG-CV FUNDS AWARDED | 1,409,226.00 |

PART II: SUMMARY OF CDBG-CV EXPENDITURES

| | |
|--|--------------|
| 05 DISBURSEMENTS OTHER THAN SECTION 108 REPAYMENTS AND PLANNING/ADMINISTRATION | 1,404,140.67 |
| 06 DISBURSED IN IDIS FOR PLANNING/ADMINISTRATION | 0.00 |
| 07 DISBURSED IN IDIS FOR SECTION 108 REPAYMENTS | 0.00 |
| 08 TOTAL EXPENDITURES (SUM, LINES 05 - 07) | 1,404,140.67 |
| 09 UNEXPENDED BALANCE (LINE 04 - LINE8) | 5,085.33 |

PART III: LOWMOD BENEFIT FOR THE CDBG-CV GRANT

| | |
|--|--------------|
| 10 EXPENDED FOR LOW/MOD HOUSING IN SPECIAL AREAS | 0.00 |
| 11 EXPENDED FOR LOW/MOD MULTI-UNIT HOUSING | 0.00 |
| 12 DISBURSED FOR OTHER LOW/MOD ACTIVITIES | 1,404,140.67 |
| 13 TOTAL LOW/MOD CREDIT (SUM, LINES 10 - 12) | 1,404,140.67 |
| 14 AMOUNT SUBJECT TO LOW/MOD BENEFIT (LINE 05) | 1,404,140.67 |
| 15 PERCENT LOW/MOD CREDIT (LINE 13/LINE 14) | 100.00% |

PART IV: PUBLIC SERVICE (PS) CALCULATIONS

| | |
|---|--------------|
| 16 DISBURSED IN IDIS FOR PUBLIC SERVICES | 1,404,140.67 |
| 17 CDBG-CV GRANT | 1,409,226.00 |
| 18 PERCENT OF FUNDS DISBURSED FOR PS ACTIVITIES (LINE 16/LINE 17) | 99.64% |

PART V: PLANNING AND ADMINISTRATION (PA) CAP

| | |
|---|--------------|
| 19 DISBURSED IN IDIS FOR PLANNING/ADMINISTRATION | 0.00 |
| 20 CDBG-CV GRANT | 1,409,226.00 |
| 21 PERCENT OF FUNDS DISBURSED FOR PA ACTIVITIES (LINE 19/LINE 20) | 0.00% |



LINE 10 DETAIL: ACTIVITIES TO CONSIDER IN DETERMINING THE AMOUNT TO ENTER ON LINE 10

No data returned for this view. This might be because the applied filter excludes all data.

LINE 11 DETAIL: ACTIVITIES TO CONSIDER IN DETERMINING THE AMOUNT TO ENTER ON LINE 11

No data returned for this view. This might be because the applied filter excludes all data.

LINE 12 DETAIL: ACTIVITIES INCLUDED IN THE COMPUTATION OF LINE 12

| Plan Year | IDIS Project | IDIS Activity | Voucher Number | Activity Name | Matrix Code | National Objective | Drawn Amount |
|-----------|--------------|---------------|----------------|---|-------------|--------------------|--------------|
| 2019 | 13 | 1924 | 6398082 | Homeward Alliance - Homeless Programs at Murphy Center | 03T | LMC | \$11,944.40 |
| | | | 6423433 | Homeward Alliance - Homeless Programs at Murphy Center | 03T | LMC | \$11,555.60 |
| | | 1925 | 6397845 | Homeward Alliance - OVOF/CIN Program | 03T | LMC | \$11,351.91 |
| | | | 6423438 | Homeward Alliance - OVOF/CIN Program | 03T | LMC | \$14,398.09 |
| | | 1941 | 6497198 | Homeward Alliance - Inclement Weather Shelter | 03T | LMC | \$15,173.46 |
| | | 1942 | 6486495 | Family Housing Network - COVID Safe Day Shelter | 03T | LMC | \$9,150.00 |
| | | | 6557451 | Family Housing Network - COVID Safe Day Shelter | 03T | LMC | \$14,746.00 |
| | 14 | 1923 | 6398081 | Homeward Alliance - Homeless Sheltering NACC | 03T | LMC | \$31,000.00 |
| | | | 6406739 | Non-Congregate Shelter program | 03T | LMC | \$9,986.40 |
| | | 1926 | 6432647 | Non-Congregate Shelter program | 03T | LMC | \$6,342.70 |
| | | | 6453804 | Non-Congregate Shelter program | 03T | LMC | \$5,339.25 |
| | | | 6454409 | Non-Congregate Shelter program | 03T | LMC | \$7,580.00 |
| | | | 6456140 | Non-Congregate Shelter program | 03T | LMC | \$6,210.00 |
| | | | 6456871 | Non-Congregate Shelter program | 03T | LMC | \$8,819.80 |
| | | | 6458970 | Non-Congregate Shelter program | 03T | LMC | \$54,935.00 |
| | | | 6462829 | Non-Congregate Shelter program | 03T | LMC | \$6,237.00 |
| | | | 6466702 | Non-Congregate Shelter program | 03T | LMC | \$4,874.10 |
| | | | 6466707 | Non-Congregate Shelter program | 03T | LMC | \$6,237.00 |
| | | | 6471624 | Non-Congregate Shelter program | 03T | LMC | \$6,237.00 |
| | | | 6474692 | Non-Congregate Shelter program | 03T | LMC | \$31,615.00 |
| | | | 6478834 | Non-Congregate Shelter program | 03T | LMC | \$2,584.75 |
| | | | 6478835 | Non-Congregate Shelter program | 03T | LMC | \$4,239.00 |
| | | | 6480698 | Non-Congregate Shelter program | 03T | LMC | \$432.00 |
| | | | 6482925 | Non-Congregate Shelter program | 03T | LMC | \$20,755.00 |
| | | 1938 | 6507779 | Women's Shelter Program - Catholic Charities | 03T | LMC | \$21,063.72 |
| | | | 6512635 | Women's Shelter Program - Catholic Charities | 03T | LMC | \$46,661.04 |
| | | | 6515245 | Women's Shelter Program - Catholic Charities | 03T | LMC | \$37,572.24 |
| | | 1939 | 6435456 | Congregate Shelter on Blue Spruce | 03T | LMC | \$13,500.00 |
| | | | 6453556 | Congregate Shelter on Blue Spruce | 03T | LMC | \$14,443.00 |
| | | | 6463093 | Congregate Shelter on Blue Spruce | 03T | LMC | \$14,443.00 |
| | | | 6463951 | Congregate Shelter on Blue Spruce | 03T | LMC | \$30,874.70 |
| | | | 6474685 | Congregate Shelter on Blue Spruce | 03T | LMC | \$51,825.39 |
| | | | 6477933 | Congregate Shelter on Blue Spruce | 03T | LMC | \$28,886.00 |
| | | | 6487784 | Congregate Shelter on Blue Spruce | 03T | LMC | \$55,180.73 |
| | | | 6495078 | Congregate Shelter on Blue Spruce | 03T | LMC | \$33,396.70 |
| | | 1940 | 6520651 | Homeward Alliance - Homeless Isolation, Quarantine & Recovery (IQR) | 03T | LMC | \$38,000.00 |
| | 15 | 1919 | 6407042 | Neighbor to Neighbor Homeless Prevention Program | 05Q | LMC | \$108,805.00 |



Office of Community Planning and Development
U.S. Department of Housing and Urban Development
Integrated Disbursement and Information System
PR26 - CDBG-CV Financial Summary Report
Fort Collins , CO

DATE: 11-20-23
TIME: 16:07
PAGE: 3

| Plan Year | IDIS Project | IDIS Activity | Voucher Number | Activity Name | Matrix Code | National Objective | Drawn Amount | |
|-----------|--------------|---------------|----------------|--|---|--------------------|--------------|----------------|
| 2019 | 15 | 1919 | 6425244 | Neighbor to Neighbor Homeless Prevention Program | 05Q | LMC | \$118,310.06 | |
| | | | 1957 | 6701202 | Neighbor to Neighbor Homeless Prevention Program | 05Q | LMC | \$58,978.55 |
| | | | 6726849 | Neighbor to Neighbor Homeless Prevention Program | 05Q | LMC | \$165,453.57 | |
| | | | 6760048 | Neighbor to Neighbor Homeless Prevention Program | 05Q | LMC | \$161,895.81 | |
| | | | 6795534 | Neighbor to Neighbor Homeless Prevention Program | 05Q | LMC | \$16,269.76 | |
| | 16 | 1920 | 6398092 | Meals on Wheels | 05Z | LMC | \$9,117.00 | |
| | | | 6423444 | Meals on Wheels | 05Z | LMC | \$20,353.43 | |
| | | | 6489545 | Meals on Wheels | 05Z | LMC | \$1,397.86 | |
| | | | 6519758 | Meals on Wheels | 05Z | LMC | \$6,708.00 | |
| | | | 6555600 | Meals on Wheels | 05Z | LMC | \$10,295.09 | |
| | | | 6588292 | Meals on Wheels | 05Z | LMC | \$6,599.05 | |
| | | | 1921 | 6398097 | Volunteers of America - Meal Delivery Program | 05A | LMC | \$5,688.23 |
| | | | 6423450 | Volunteers of America - Meal Delivery Program | 05A | LMC | \$5,688.29 | |
| | | 17 | 1922 | 6399416 | Crossroads Safehouse - Domestic Violence Shelter and Advocacy Program | 05G | LMC | \$10,244.38 |
| | | | | 6425245 | Crossroads Safehouse - Domestic Violence Shelter and Advocacy Program | 05G | LMC | \$10,746.61 |
| | Total | | | | | | | \$1,404,140.67 |

LINE 16 DETAIL: ACTIVITIES INCLUDED IN THE COMPUTATION OF LINE 16

| Plan Year | IDIS Project | IDIS Activity | Voucher Number | Activity Name | Matrix Code | National Objective | Drawn Amount |
|-----------|--------------|---------------|----------------|---|-------------|--------------------|--------------|
| 2019 | 13 | 1924 | 6398082 | Homeward Alliance - Homeless Programs at Murphy Center | 03T | LMC | \$11,944.40 |
| | | | 6423433 | Homeward Alliance - Homeless Programs at Murphy Center | 03T | LMC | \$11,555.60 |
| | | 1925 | 6397845 | Homeward Alliance - OVOF/CIN Program | 03T | LMC | \$11,351.91 |
| | | | 6423438 | Homeward Alliance - OVOF/CIN Program | 03T | LMC | \$14,398.09 |
| | | 1941 | 6497198 | Homeward Alliance - Inclement Weather Shelter | 03T | LMC | \$15,173.46 |
| | | 1942 | 6486495 | Family Housing Network - COVID Safe Day Shelter | 03T | LMC | \$9,150.00 |
| | | | 6557451 | Family Housing Network - COVID Safe Day Shelter | 03T | LMC | \$14,746.00 |
| | 14 | 1923 | 6398081 | Homeward Alliance - Homeless Sheltering NACC | 03T | LMC | \$31,000.00 |
| | | | 6406739 | Non-Congregate Shelter program | 03T | LMC | \$9,986.40 |
| | | 1926 | 6432647 | Non-Congregate Shelter program | 03T | LMC | \$6,342.70 |
| | | | 6453804 | Non-Congregate Shelter program | 03T | LMC | \$5,339.25 |
| | | | 6454409 | Non-Congregate Shelter program | 03T | LMC | \$7,580.00 |
| | | | 6456140 | Non-Congregate Shelter program | 03T | LMC | \$6,210.00 |
| | | | 6456871 | Non-Congregate Shelter program | 03T | LMC | \$8,819.80 |
| | | | 6458970 | Non-Congregate Shelter program | 03T | LMC | \$54,935.00 |
| | | | 6462829 | Non-Congregate Shelter program | 03T | LMC | \$6,237.00 |
| | | | 6466702 | Non-Congregate Shelter program | 03T | LMC | \$4,874.10 |
| | | | 6466707 | Non-Congregate Shelter program | 03T | LMC | \$6,237.00 |
| | | | 6471624 | Non-Congregate Shelter program | 03T | LMC | \$6,237.00 |
| | | | 6474692 | Non-Congregate Shelter program | 03T | LMC | \$31,615.00 |
| | | | 6478834 | Non-Congregate Shelter program | 03T | LMC | \$2,584.75 |
| | | | 6478835 | Non-Congregate Shelter program | 03T | LMC | \$4,239.00 |
| | | | 6480698 | Non-Congregate Shelter program | 03T | LMC | \$432.00 |
| | | | 6482925 | Non-Congregate Shelter program | 03T | LMC | \$20,755.00 |
| | | 1938 | 6507779 | Women's Shelter Program - Catholic Charities | 03T | LMC | \$21,063.72 |
| | | | 6512635 | Women's Shelter Program - Catholic Charities | 03T | LMC | \$46,661.04 |
| | | | 6515245 | Women's Shelter Program - Catholic Charities | 03T | LMC | \$37,572.24 |
| | | 1939 | 6435456 | Congregate Shelter on Blue Spruce | 03T | LMC | \$13,500.00 |
| | | | 6453556 | Congregate Shelter on Blue Spruce | 03T | LMC | \$14,443.00 |
| | | | 6463093 | Congregate Shelter on Blue Spruce | 03T | LMC | \$14,443.00 |
| | | | 6463951 | Congregate Shelter on Blue Spruce | 03T | LMC | \$30,874.70 |
| | | | 6474685 | Congregate Shelter on Blue Spruce | 03T | LMC | \$51,825.39 |
| | | | 6477933 | Congregate Shelter on Blue Spruce | 03T | LMC | \$28,886.00 |
| | | | 6487784 | Congregate Shelter on Blue Spruce | 03T | LMC | \$55,180.73 |
| | | | 6495078 | Congregate Shelter on Blue Spruce | 03T | LMC | \$33,396.70 |
| | | 1940 | 6520651 | Homeward Alliance - Homeless Isolation, Quarantine & Recovery (IQR) | 03T | LMC | \$38,000.00 |
| | 15 | 1919 | 6407042 | Neighbor to Neighbor Homeless Prevention Program | 05Q | LMC | \$108,805.00 |
| | | | 6407042 | Neighbor to Neighbor Homeless Prevention Program | 05Q | LMC | \$108,805.00 |



Office of Community Planning and Development
U.S. Department of Housing and Urban Development
Integrated Disbursement and Information System
PR26 - CDBG-CV Financial Summary Report
Fort Collins , CO

DATE: 11-20-23
TIME: 16:07
PAGE: 4

| Plan Year | IDIS Project | IDIS Activity | Voucher Number | Activity Name | Matrix Code | National Objective | Drawn Amount |
|-----------|--------------|---------------|--|---|-------------|--------------------|----------------|
| 2019 | 15 | 1919 | 6425244 | Neighbor to Neighbor Homeless Prevention Program | 05Q | LMC | \$118,310.06 |
| | | 1957 | 6701202 | Neighbor to Neighbor Homeless Prevention Program | 05Q | LMC | \$58,978.55 |
| | | 6726849 | Neighbor to Neighbor Homeless Prevention Program | 05Q | LMC | \$165,453.57 | |
| | | 6760048 | Neighbor to Neighbor Homeless Prevention Program | 05Q | LMC | \$161,895.81 | |
| | | 6795534 | Neighbor to Neighbor Homeless Prevention Program | 05Q | LMC | \$16,269.76 | |
| | 16 | 1920 | 6398092 | Meals on Wheels | 05Z | LMC | \$9,117.00 |
| | | | 6423444 | Meals on Wheels | 05Z | LMC | \$20,353.43 |
| | | | 6489545 | Meals on Wheels | 05Z | LMC | \$1,397.86 |
| | | | 6519758 | Meals on Wheels | 05Z | LMC | \$6,708.00 |
| | | | 6555600 | Meals on Wheels | 05Z | LMC | \$10,295.09 |
| | | | 6588292 | Meals on Wheels | 05Z | LMC | \$6,599.05 |
| | | 1921 | 6398097 | Volunteers of America - Meal Delivery Program | 05A | LMC | \$5,688.23 |
| | | | 6423450 | Volunteers of America - Meal Delivery Program | 05A | LMC | \$5,688.29 |
| | 17 | 1922 | 6399416 | Crossroads Safehouse - Domestic Violence Shelter and Advocacy Program | 05G | LMC | \$10,244.38 |
| | | | 6425245 | Crossroads Safehouse - Domestic Violence Shelter and Advocacy Program | 05G | LMC | \$10,746.61 |
| Total | | | | | | | \$1,404,140.67 |

LINE 19 DETAIL: ACTIVITIES INCLUDED IN THE COMPUTATION OF LINE 19

No data returned for this view. This might be because the applied filter excludes all data.