



## FY20 CITY OF FORT COLLINS Consolidated Plan Year One

# CAPER

## Consolidated Annual Performance Evaluation

City of Fort Collins  
Social Sustainability Department  
222 Laporte Avenue  
PO BOX 580  
Fort Collins, CO 80521

[fcgov.com/socialsustainability](http://fcgov.com/socialsustainability)

Contact:  
Dianne Tjalkens  
[dtjalkens@fcgov.com](mailto:dtjalkens@fcgov.com)  
970-221-6734



## CR-05 - Goals and Outcomes

### **Progress the jurisdiction has made in carrying out its strategic plan and its action plan. 91.520(a)**

This could be an overview that includes major initiatives and highlights that were proposed and executed throughout the program year.

Approximately 13% of our community of 174,000 was impacted through the investment of Competitive Process funding, including CDBG and HOME, Human Services Program, and Affordable Housing Fund dollars. In FY20 the Social Sustainability Department partnered with 33 nonprofits (6 received CDBG funds), 4 affordable housing providers, and one home improvement program (AHF funds) to further the goals of the Consolidated Plan. CDBG funding was used to make investments in critical public services, providing residents with disability services, behavioral health services, homelessness prevention, and shelter for those experiencing homelessness. CDBG and HOME funds were invested in multi-family housing construction and rehabilitation, and single-family ownership new construction. Local funds supported these projects, as well as nonprofit organizations providing supportive services such as case management, nutrition, childcare scholarships, housing counseling, victim advocacy, and youth programming. AHF dollars were used to support emergency home improvements for low-income homeowners. Additionally, the City made significant, non-Competitive Process, financial and resource investments in other community initiatives. Examples of those include annual funding to Homeward Alliance, and contributions and involvement in Outreach Fort Collins, which connects vulnerable people (often experiencing homelessness) to services. The City works with the Continuum of Care and the regional Coordinated Assessment and Housing Placement System (CAHPS). The City also prioritizes staff representation on boards and groups covering key community development areas affecting low- and moderate-income populations, such as mental health, workforce development, healthcare, and childcare.

#### **Table 1 Notes:**

#### **Housing Outcomes:**

- Shortfalls in numbers of new and rehabilitated units are, in general, due to construction timelines. Most of the anticipated numbers will be achieved when funded projects are completed in FY21 and FY22.
- FY20 funded housing projects that remain to be completed include one homeowner housing unit at Habitat for Humanity Harmony Cottages (Poudre Build #7) which experienced a 1 year delay in contracting due to the COVID-19 pandemic, 55 rental units at VOA's Senior Housing project currently under construction, as well as the remaining 60 units in the Swallow Road Rehabilitation. Northfield Affordable experienced timing delays, but is expected to finalize all funding needed to move forward in December 2021, with

contracting and construction expected to begin in early 2022.

**Human Services Outcomes:**

- Due to the COVID-19 pandemic some funded organizations were unable to serve their anticipated number of beneficiaries in FY20. For example, Catholic Charities adjusted their service model to serve only women and families, and therefore served significantly fewer beneficiaries than anticipated. With CDBG-CV funds, many of the anticipated clients were served elsewhere” 378 men were served at the Blue Spruce temporary shelter, 30 people were served in non-congregate shelter, and 76 people were provided isolation, quarantine and recovery shelter at Myrtle Street. Other funded organizations, such as Disabled Resource Services and Family Housing Network greatly exceeded the number of clients they anticipated serving.

**Prior year-funded projects completed in FY20:**

- Mason Place permanent supportive housing was completed, providing 60 units of housing to Persons Experiencing Homeless (PEH).
- DMA Plaza completed the rehabilitation of the final 76 units of their 124-unit rehab project.
- Harmony Cottages completed construction on the final 2 units in their 12 unit homeownership project
- Harmony Cottages, Phase II, completed construction of 3 units in their 8 unit homeownership project.

**Comparison of the proposed versus actual outcomes for each outcome measure submitted with the consolidated plan and explain, if applicable, why progress was not made toward meeting goals and objectives. 91.520(g)**

Categories, priority levels, funding sources and amounts, outcomes/objectives, goal outcome indicators, units of measure, targets, actual outcomes/outputs, and percentage completed for each of the grantee’s program year goals.

Goal	Category	Source / Amount	Indicator	Unit of Measure	Expected – Strategic Plan	Actual – Strategic Plan	Percent Complete	Expected – Program Year	Actual – Program Year	Percent Complete
Increase access to services	Non-Housing Community Development	CDBG: \$ / Human Service Program: \$	Public service activities other than Low/Moderate Income Housing Benefit	Persons Assisted	1100	288	26.18%	220	288	130.91%
Increase the supply of affordable housing units	Affordable Housing	CDBG: \$ / HOME: \$ / Affordable Housing Fund: \$	Rental units constructed	Household Housing Unit	239	60	25.10%	139	60	43.17%
Increase the supply of affordable housing units	Affordable Housing	CDBG: \$ / HOME: \$ / Affordable Housing Fund: \$	Homeowner Housing Added	Household Housing Unit	30	12	40.00%	1	12	1,200.00%
Preserve existing affordable housing	Affordable Housing	CDBG: \$ / HOME: \$ / Affordable Housing Fund: \$	Rental units rehabilitated	Household Housing Unit	223	100	44.84%	84	100	119.05%
Preserve existing affordable housing	Affordable Housing	CDBG: \$ / HOME: \$ / Affordable Housing Fund: \$	Homeowner Housing Rehabilitated	Household Housing Unit	75	0	0.00%			

Provide administrative support to federal programs	Administration	CDBG: \$ / HOME: \$	Other	Other	0	0		0	0	
Provide emergency sheltering and services	Homeless	CDBG: \$ / Human Service Program: \$	Public service activities other than Low/Moderate Income Housing Benefit	Persons Assisted	2000	497	24.85%	530	497	93.77%
Provide emergency sheltering and services	Homeless	CDBG: \$ / Human Service Program: \$	Homeless Person Overnight Shelter	Persons Assisted	8000	434	5.43%	1600	434	27.13%
Provide emergency sheltering and services	Homeless	CDBG: \$ / Human Service Program: \$	Overnight/Emergency Shelter/Transitional Housing Beds added	Beds	0	0		0	0	
Provide housing stabilization services	Non-Housing Community Development	CDBG: \$ / Human Service Program: \$	Public service activities other than Low/Moderate Income Housing Benefit	Persons Assisted	0	0		0	0	
Provide housing stabilization services	Non-Housing Community Development	CDBG: \$ / Human Service Program: \$	Homelessness Prevention	Persons Assisted	500	121	24.20%	100	121	121.00%

**Table 1 - Accomplishments – Program Year & Strategic Plan to Date**

**Assess how the jurisdiction’s use of funds, particularly CDBG, addresses the priorities and specific objectives identified in the plan, giving special attention to the highest priority activities identified.**

The City of Fort Collins made resource and funding investments via its annual Competitive Process, based on priorities set out in the 2020-2024 Consolidated Plan, as well as other strategic and planning documents including the Affordable Housing Strategic Plan and the Social Sustainability Department Strategic Plan. Applications for funding were reviewed to determine how well they met Consolidated Plan priority needs and goals, the organizations' ability to meet proposed outcomes, and timeliness. Each activity funded with CDBG in FY20 demonstrated that it would further the achievement of a Consolidated Plan goal and benefit low- to moderate-income (LMI) persons, including housing and public services. The City of Fort Collins also annually allocates over a half million dollars of local funds for human service needs through the same Competitive Process that distributes CDBG and HOME funds. The City continues to contribute staff time and financial resources to community collaboratives that address Consolidated Plan priorities through longer-term, strategic work. As depicted in Table 1, the City made significant progress in FY20 towards meeting the goal outcome indicator targets for all goals. New construction activities funded in FY20 are expected to be completed in FY21 and FY22. Accomplishments for these activities will be captured in future CAPERs and reported under the appropriate goal outcome indicators.

## CR-10 - Racial and Ethnic composition of families assisted

Describe the families assisted (including the racial and ethnic status of families assisted).

91.520(a)

	CDBG	HOME
White	1,215	20
Black or African American	96	0
Asian	13	0
American Indian or American Native	88	0
Native Hawaiian or Other Pacific Islander	6	0
<b>Total</b>	<b>1,418</b>	<b>20</b>
Hispanic	285	3
Not Hispanic	1,217	17

**Table 2 – Table of assistance to racial and ethnic populations by source of funds**

### Narrative

The "Other" category was not pulled from project data into this chart. There are an additional 80 CDBG clients in the "Other" category, for a total of 1502. These are accounted for in the Ethnicity section of Table 2.

### Housing

Prior year-funded projects completed in FY20 that are not reported in Table 2 include:

- Habitat Harmony Cottages: 2 CDBG assisted units, consisting of 1 White households & 1 Black/AA household
- Habitat Harmony Cottages Phase II: 2 HOME-assisted unitsbenefitting 2 White households (1 Hispanic) and 1 White(Hispanic) household
- DMA Plaza: 76 households served consisting of 72 White (3 Hispanic)households, 1 Black/AA household, 1 Asian household, 1 AI/Alaskan Native household & 2 Other household
- Mason Place Permanent Supportive Housing: 60 units completed serving 60 households consisting of: 46 White (7 Hispanic) households, 2 Black/AA households, 2 Asian households, 1 AI/Alaskan Native household and 9 Other households

### Public Services

Persons were served through the following federal CDBG Public Service category programs: Catholic

Charities Shelter; Disabled Resource Services, Access to Independence; Elderhaus, Community Based Therapeutic Care; Crossroads Safehouse; SummitStone Health Partners, Community Behavioral Health Treatment Program; and SummitStone Health Partners, Mental Health Services, Murphy Center.

These projects were chosen for federal funds because they serve the people who are most vulnerable in our community, often with a higher percentage of those in several protected classes—racial/ethnic minorities, seniors, persons with a disability, female heads-of-households, etc.

Demographics for Human Service Program projects funded solely with City dollars are included as an attachment.

### **Public Facility**

There were no public facility projects funded in FY20.



## CR-15 - Resources and Investments 91.520(a)

### Identify the resources made available

Source of Funds	Source	Resources Made Available	Amount Expended During Program Year
CDBG	public - federal	1,485,067	2,310,045
HOME	public - federal	946,812	984,041
Other	public - local	64,899	56,148

**Table 3 - Resources Made Available**

### Narrative

- \$36,319.84 of the CDBG expenditures were for prior year expenses paid in FY20.
- Total "Other" Resources Made Available include \$56,148 Human Service Program (HSP) allocated to Neighbor to Neighbor's Homelessness Prevention Program & \$8,751 allocated to Habitat for Humanity Poudre Build #7, which experienced delays and did not contract during the fiscal year.
- An additional \$889,648 of HSP funds were awarded to 29 human service agencies that did not receive federal funds. A chart of grant awards, expenditures, and clients served is included as an attachment.
- Larimer Home Improvement Program (LHIP) spent \$41,354 in prior year funds to assist 10 low-income homeowners with emergency repairs.

### Identify the geographic distribution and location of investments

Target Area	Planned Percentage of Allocation	Actual Percentage of Allocation	Narrative Description
City-wide	100		Activity is conducted City-wide

**Table 4 – Identify the geographic distribution and location of investments**

### Narrative

All investments reflect a 100% city-wide percentage, since no investments are directed to a specific Target Area. To the maximum extent feasible, the City attempts to distribute affordable housing across the city, avoiding concentration in any one area.

The locations of assisted housing are as follows:

- CARE Housing – southwest quadrant & southeast quadrant
- DMA Plaza —north east side
- Harmony Cottages—southwest quadrant
- Mason Place – south west quadrant

- Cadence: VOA Senior Housing – central east side

## Leveraging

**Explain how federal funds leveraged additional resources (private, state and local funds), including a description of how matching requirements were satisfied, as well as how any publicly owned land or property located within the jurisdiction that were used to address the needs identified in the plan.**

City funding is often “first in” money for a Public Service or housing project which is important to show other funders local support. These funds are used by the organizations receiving them to leverage other funding sources such as other local, state, or federal dollars; individual and corporate donations; grants by foundations; and grants from other funders like United Way. The City’s Competitive Process application requires documentation of matching funds and an explanation of the organization’s ability to leverage funds received through the Competitive Process.

The City maintains the Land Bank Program, which holds land for future affordable housing development. The first of the five parcels was sold to Housing Catalyst for the development of 96 affordable units, including 6 HOME units. That development was completed in 2017. In 2019, an RFP was issued for a second parcel and a permanently affordable home ownership development with 54 units is currently almost through the development entitlement process. The partnership bringing this project forward includes a private mission aligned developer, a community land trust to steward the homes in perpetuity and who will provide subsidy, our local housing authority providing tax abatement and funding from the State Division of Housing. The City is providing most of the value of the land. This is a great example of leveraging the City asset. Construction is expected to begin before the end of 2021. In 2020, the City purchased a 6th parcel of 5 acres to be banked for future development. Also, a City owned building was sold in 2020 and is being developed into a four plex with one affordable unit.

Match requirements are cited in the tables below, and occurred through City Fee Waivers to HOME-assisted projects.

<b>Fiscal Year Summary – HOME Match</b>	
1. Excess match from prior Federal fiscal year	3,834,095
2. Match contributed during current Federal fiscal year	326,081
3. Total match available for current Federal fiscal year (Line 1 plus Line 2)	4,160,176
4. Match liability for current Federal fiscal year	118,967
5. Excess match carried over to next Federal fiscal year (Line 3 minus Line 4)	4,041,209

**Table 5 – Fiscal Year Summary - HOME Match Report**



Match Contribution for the Federal Fiscal Year								
Project No. or Other ID	Date of Contribution	Cash (non-Federal sources)	Foregone Taxes, Fees, Charges	Appraised Land/Real Property	Required Infrastructure	Site Preparation, Construction Materials, Donated labor	Bond Financing	Total Match
1928	06/01/2021	0	326,081	0	0	0	0	326,081

Table 6 – Match Contribution for the Federal Fiscal Year

### HOME MBE/WBE report

Program Income – Enter the program amounts for the reporting period				
Balance on hand at beginning of reporting period \$	Amount received during reporting period \$	Total amount expended during reporting period \$	Amount expended for TBRA \$	Balance on hand at end of reporting period \$
266,615	242,246	250,001	0	258,860

Table 7 – Program Income

Minority Business Enterprises and Women Business Enterprises – Indicate the number and dollar value of contracts for HOME projects completed during the reporting period						
	Total	Minority Business Enterprises				White Non-Hispanic
		Alaskan Native or American Indian	Asian or Pacific Islander	Black Non-Hispanic	Hispanic	
Contracts						
Dollar Amount	0	0	0	0	0	0
Number	0	0	0	0	0	0
Sub-Contracts						
Number	0	0	0	0	0	0
Dollar Amount	0	0	0	0	0	0
	Total	Women Business Enterprises	Male			
Contracts						
Dollar Amount	0	0	0			
Number	0	0	0			
Sub-Contracts						
Number	0	0	0			
Dollar Amount	0	0	0			

**Table 8 - Minority Business and Women Business Enterprises**

<b>Minority Owners of Rental Property – Indicate the number of HOME assisted rental property owners and the total amount of HOME funds in these rental properties assisted</b>						
	<b>Total</b>	<b>Minority Property Owners</b>				<b>White Non-Hispanic</b>
		<b>Alaskan Native or American Indian</b>	<b>Asian or Pacific Islander</b>	<b>Black Non-Hispanic</b>	<b>Hispanic</b>	
Number	0	0	0	0	0	0
Dollar Amount	0	0	0	0	0	0

**Table 9 – Minority Owners of Rental Property**

<b>Relocation and Real Property Acquisition</b> – Indicate the number of persons displaced, the cost of relocation payments, the number of parcels acquired, and the cost of acquisition						
Parcels Acquired		0		0		
Businesses Displaced		0		0		
Nonprofit Organizations Displaced		0		0		
Households Temporarily Relocated, not Displaced		0		0		
Households Displaced	Total	Minority Property Enterprises				White Non-Hispanic
		Alaskan Native or American Indian	Asian or Pacific Islander	Black Non-Hispanic	Hispanic	
Number	0	0	0	0	0	0
Cost	0	0	0	0	0	0

**Table 10 – Relocation and Real Property Acquisition**

## CR-20 - Affordable Housing 91.520(b)

Evaluation of the jurisdiction's progress in providing affordable housing, including the number and types of families served, the number of extremely low-income, low-income, moderate-income, and middle-income persons served.

	One-Year Goal	Actual
Number of Homeless households to be provided affordable housing units	0	60
Number of Non-Homeless households to be provided affordable housing units	224	157
Number of Special-Needs households to be provided affordable housing units	0	76
<b>Total</b>	<b>224</b>	<b>293</b>

Table 11 – Number of Households

	One-Year Goal	Actual
Number of households supported through Rental Assistance	100	121
Number of households supported through The Production of New Units	140	72
Number of households supported through Rehab of Existing Units	84	100
Number of households supported through Acquisition of Existing Units	0	0
<b>Total</b>	<b>324</b>	<b>293</b>

Table 12 – Number of Households Supported

**Discuss the difference between goals and outcomes and problems encountered in meeting these goals.**

The contracting and construction start date of the Habitat for Humanity house, Poudre Build #7, was delayed by 1-year because of the COVID-19 pandemic. The construction of this home is through a collaboration with the Geometry in Construction class at Poudre High School. Because the students started the FY20 school year learning remotely, the project was delayed by a year. It is now on track to complete in FY21. Similarly, Northfield Affordable, the new construction of 84 residential units experienced increases in estimated construction costs due to market shortages and material cost



escalation. Originally expected to commence in FY20, the project experienced delays while it obtained the additional funding needed to proceed. It is now on track to start construction in Spring of 2022.

The above tables describe accomplishments using CDBG and HOME funds, and do not include projects funded with the City's Affordable Housing Fund (AHF). Units completed using CDBG & HOME, include the following:

- DMA Plaza: 76 units completed rehabilitation (76 CDBG, including 6 HOME)
- Harmony Cottages: 2 homeownership units completed (CDBG)
- Harmony Cottages Phase II: 3 homeownership unit completed (2 HOME, 1 CDBG)
- Mason Place Permanent Supportive Housing: 60 units completed construction(76 CDBG & 4 HOME) and is occupied by Persons Experience Homelessness
- Swallow Road Apartments: 84 units acquired with CDBG funds and 24 units completed rehabilitation

AHF funds were used to complete an additional 10 LHIP home emergency assistance grants and home rehabilitations.

Additional units planned to complete at the end of the current 5 year ConPlan include:

Swallow Road Apartments is expected to complete rehabilitation by December 2022:

- Habitat for Humanity's Harmony Cottages (Phase II) will complete construction in June 2022.
- Cadence, the VOA Senior Housing development, will complete construction by December 2022.
- Northfield Affordable is expected to commence construction in Spring 2022 and complete by December 2024.

### **Discuss how these outcomes will impact future annual action plans.**

All units planned through FY21 have received the necessary funding needed to proceed and are moving forward. Development of new affordable inventory, especially for special populations, as well as preservation of existing housing stock, will remain a high priority for future funding. The 2020-2024 Consolidated Plan continues to prioritize both development and retention of existing affordable housing. Additionally, Habitat for Humanity is anticipated to request additional funding for up to an additional 26 homeownership units at Harmony Cottages.

**Include the number of extremely low-income, low-income, and moderate-income persons served by each activity where information on income by family size is required to determine the eligibility of the activity.**

<b>Number of Households Served</b>	<b>CDBG Actual</b>	<b>HOME Actual</b>
Extremely Low-income	65	4
Low-income	57	6

Moderate-income	41	2
<b>Total</b>	<b>163</b>	<b>12</b>

**Table 13 – Number of Households Served**

## **Narrative Information**

Table 13 shows only federally assisted households with moderate income.  
Household numbers by project are listed below.

### **HOME:**

- Habitat for Humanity, Harmony Cottages Phase II: 2 new ownership units completed
- Mason Place Permanent Supportive Housing: 4 units completed

### **CDBG:**

- Swallow Road Apartments : 24 rehabilitated units
- DMA Plaza: 76 rehabilitated units completed, FY17 funded activity
- Habitat for Humanity, Harmony Cottages: 2 new ownership units completed
- Habitat for Humanity, Harmony Cottages Phase II: 1 new ownership unit completed
- Mason Place Permanent Supportive Housing: 4 units completed

### **AHF (not reported in Table 13):**

- Loveland Housing Authority, LHIP: 10 rehabilitation loans and emergency repair grants

### **Note:**

A total of 165 units were completed, 6 of the HOME units at DMA Plaza and 4 of the HOME units at Mason Place were also included in the CDBG total.

## **Additional Information**

**Summary of the efforts taken to address the housing needs of low-income renter household who pay more than half of their income for rent, live in seriously substandard housing, or have been involuntarily displaced.**

The City of Fort Collins focuses its use of federal CDBG and HOME funds on the development and retention of affordable housing inventory, thereby decreasing the number of households who are housing cost burdened or living in substandard housing.

Other actions the City takes to address these issues include:

- Grants to human services providers that reduce residents' overall cost of living by providing food, childcare, emergency rent assistance, first month's rent, mental health services, etc. for free or at reduced cost.
- Grants to human service providers that assist clients in attaining self-sufficiency and living wage employment through education, training, and financial counseling.
- Reduced utility rates for low-income residents and a partnership with Energy Outreach Colorado to provide utility payment assistance.
- Building code inspections for complaints related to rental housing standards.
- Grants to Larimer Home Improvement program which provides funds for emergency home repairs such as replacing hot water heaters and furnaces.

## **CR-25 - Homeless and Other Special Needs 91.220(d, e); 91.320(d, e); 91.520(c)**

**Evaluate the jurisdiction's progress in meeting its specific objectives for reducing and ending homelessness through:**

### **Reaching out to homeless persons (especially unsheltered persons) and assessing their individual needs**

A central facet of the Social Sustainability Department Strategic Plan (SSDSP) is addressing the needs of people experiencing homelessness. The City coordinates with a network of agencies, local service providers, community organizations, faith communities, businesses, residents, volunteers, Police Department, Parks/Natural Areas, Outreach Fort Collins, Municipal Court, and the regional Continuum of Care to address homelessness in a comprehensive manner. Network providers are trained to help communities implement best practices, such as permanent supportive housing, rapid rehousing, and Housing First principles. The City provides financial and coordination support to agencies that provide outreach, shelter, service provision, and data management. Primary barriers to reducing and ending homelessness in Fort Collins are a low vacancy rate throughout the City, a high cost of living, and a lack of housing that is affordable to the lowest wage earners. The City continues to fund affordable housing developments that serve people experiencing homelessness and those earning less than 80% AMI.

Strategies for reaching and serving people experiencing homelessness include:

1. The annual Point in Time (PIT) count is a community-wide effort, gathering critical data on persons experiencing homelessness, and spearheaded by the Northern Colorado Continuum of Care. The City provides funding to support these efforts.
2. The regional Coordinated Assessment and Housing Placement System (CAHPS also known as a coordinated entry system) assesses each individual, finds appropriate housing options, ensures supportive services for the person, and provides continuing supports for housing retention.
3. Agencies in Larimer and Weld counties participate in weekly case conferencing for Coordinated Assessment & Housing Placement System (CAHPS), which began in 2016 assisting veterans, and has since expanded to include all adults, families, and youth.
4. Over 40 agencies, including Housing Catalyst, have implemented a vulnerability index (VI-SPDAT) to assess which people are at the highest risk if they remain homeless. It is used to prioritize individuals for housing placement when units become available and is the assessment tool used by CAHPS.
5. The City maintains a strong partnership (funding, collaboration) with Homeward Alliance, the lead organization operating the Murphy Center. The Murphy Center serves as the point of entry for people experiencing homelessness and provides disabled, veteran, and senior services; housing assistance; financial counseling; employment assistance; behavioral health; mobile clinic, including vaccinations; computer, phone, and mail access; bus passes; lockers; showers; laundry; food; career clothes; cold weather gear; veterinary care; and bike repair. Through City funding the Murphy Center offers expanded evening hours between November and April as well

as day shelter hours. This allows additional clients to access services outside of regular business hours and provides a warming shelter until the overnight shelters open. Homeward Alliance also manages the Homeless Management Information System (HMIS) for the entire CoC.

**cont.**

6. The City is one of several funding partners of Outreach Fort Collins (OFC) and the Social Sustainability Department Director is a member of the Board. OFC consists of a professionally staffed, on-the-street team that builds relationships with community members experiencing homelessness, service providers, businesses and City services to address and de-escalate disruptive behaviors downtown. OFC works closely with the downtown police team and provides contact and/or coordination with service providers and Police or emergency medical service engagement, as necessary. OFC reaches dozens of people every week, assisting with short and long-term solutions. OFC is an active participant in CAHPS and is in the process of expanding their outreach area to include additional "hot spot" areas in Fort Collins. 7. The Police Department, in collaboration with a clinician and community paramedic, formed a full-time Mental Health Response Team (MHRT), who works to enhance mental health services to the community. 8. OFC, SummitStone and Homeward Alliance maintain the Homeless Resource Guide, a brochure that lists information and bus routes for 40+ local organizations providing services to people experiencing homelessness. These are distributed via OFC, Police Services, Poudre Fire Authority, Natural Areas Rangers, Department of Human Services, Colorado State University, churches, service providers, and shelters. 9. The City offers Special Agency Sessions (SAS), a program addressing quality of life violations by people experiencing homelessness. Defendants charged in Municipal Court with violations like Camping, Trespass, or Open Container can be referred to SAS for case management and alternative sentencing in lieu of a fine or jail time. The program was developed in partnership with Municipal Court, City Attorney's Office, Police Services, Murphy Center, Homeward 2020, and SummitStone. 10. The City provides the Murphy Center with bus passes for their clients and works with staff to monitor use and increase efficiencies. It is anticipated that the tickets will be changed to an ID card that will serve as a bus pass and identification for services at the Murphy Center. 11. The City has three dedicated Park Rangers who are former police officers experienced in community policing. They are assigned to City parks and trails, which are often sites utilized by unsheltered homeless persons. Additionally, the City has Natural Area Rangers who patrol all the City's Natural Areas and frequently interact with people who may be camping in the Natural Areas. 12. The Stormwater and Social Sustainability departments collaborated to offer training and materials about local flood risks to homeless service providers in order to increase awareness of the dangers of flooding in areas where unsheltered people sometimes sleep. Key Social Sustainability staff are set up to receive flood warnings that can be passed on to homeless service providers. SSD staff collaborated with Stormwater on the most recent Floodplain Management Public Information Committee Report which prioritizes communications with underserved and at-risk populations, including translations of materials for non-English speakers.

### **Addressing the emergency shelter and transitional housing needs of homeless persons**

The City of Fort Collins provides financial and resource support to area housing and homeless service providers and works in collaboration with the network of providers to ensure that emergency shelter and transitional housing opportunities are available to residents of Fort Collins experiencing homelessness. Through a multifaceted approach to addressing homelessness in Fort Collins, several types of housing have been established and more are under development to help those in need. The types of facilities and services available in Fort Collins include emergency shelters, overflow shelters, transitional housing, rapid rehousing and permanent supportive housing. The community has adopted the Housing First model, placing emphasis on direct placement into permanent housing; therefore, City-allocated funding for housing is directed primarily to the development and/or rehabilitation of affordable housing units.

## **Shelter**

- Catholic Charities' Samaritan House offers emergency overnight shelter for women and families, and residential/transitional program beds for men, women, families, and veterans.- The Fort Collins Rescue Mission (FCRM) provides year-round emergency shelter for men. - The City has a winter overflow shelter plan. In 2017 two new permitted uses were added to the Land Use Code to allow Seasonal Overflow Shelters (SOS) to be run at remote locations. SOS is operated by Fort Collins Rescue Mission, which also provides year-round shelter services. In this plan, the Rescue Mission adds capacity at their community shelters during the winter months.- In FY20 the City collaborated with Homeward Alliance, Catholic Charities, and the Food Bank to provide non-congregate shelter for people most at-risk of complications from COVID-19.- The City has an Emergency Weather Shelter Activation Plan to improve communications and processes for helping people find shelter during extreme winter weather events.- Family Housing Network (FHN) program provides overnight shelter and meals to families experiencing homelessness through a network of faith-based congregational partners. FHN provides day shelter for families which includes access to computers, showers, laundry, kitchen, resting rooms for naps and illness recovery, and play, reading, and work areas.- Crossroads Safehouse provides secure shelter, advocacy, legal assistance, rapid rehousing, and education for victims of domestic violence.

## **Transitional Housing**

The City finalized its partnership with Family Housing Network (FHN) to develop transitional housing for seven families in a City-owned building. The City has leased the building at a significantly reduced rate, with an option to purchase well below market rate.

## **Permanent Housing**

The Social Sustainability Department Strategic Plan (SSDSP) and the Affordable Housing Strategic Plan (AHSP) focus on increasing the supply of affordable housing. Fort Collins is a part of HUD's current program to end homelessness among veterans, with its mayor having signed the national challenge. The City and its partners are also involved in veterans' homelessness intervention initiatives at the State level and by using a Coordinated Assessment and Housing Placement System (CAHPS) in the Northern

Colorado region. The City supports networks for Permanent Supportive Housing and supportive services, which are integrally connected to emergency shelter and transitional housing along the housing and community development continuum. Mason Place, the newest 60-unit PSH in Fort Collins, opened in FY20. SummitStone Health Partners get grant funding from the State Division of Housing to provide scattered site Permanent Supportive Housing in Fort Collins.

**Helping low-income individuals and families avoid becoming homeless, especially extremely low-income individuals and families and those who are: likely to become homeless after being discharged from publicly funded institutions and systems of care (such as health care facilities, mental health facilities, foster care and other youth facilities, and corrections programs and institutions); and, receiving assistance from public or private agencies that address housing, health, social services, employment, education, or youth needs**

Homelessness prevention is a key facet of the Social Sustainability Department Strategic Plan. Strategies for preventing homelessness include:

1. The Social Sustainability Department's Director is a board member for the Northern Colorado Continuum of Care which works with area healthcare providers, homeless services providers, and other care institutions to establish coordinated discharge planning processes. Partners involved in addressing discharge planning include the Larimer County Detention Center, UCHHealth, the Larimer County Foster Care System, SummitStone Health Partners, Housing Catalyst, and others. An increased focus on preventing homelessness post-discharge at the State and federal levels has helped increase awareness of this issue.
2. Housing Catalyst offers a resident services program for Villages affordable properties. Two resident service coordinators are employed to assist families in achieving stability and remedying problems to avoid eviction and homelessness.
3. Housing Catalyst administers numerous special purpose vouchers including: 200 Non-Elderly Disabled (NED) vouchers; 178 Five-Year Mainstream vouchers for families whose head, spouse, or sole member is disabled; 174 Veterans Affairs Supportive Housing (VASH) vouchers; and 50 Family Unification Program (FUP) vouchers, 6 Foster Youth Initiative vouchers, and 25 Emergency Housing Vouchers
4. Housing Catalyst also has a homeless preference for their Housing Choice Voucher Program.
5. Housing Catalyst opened its second permanent supportive housing (PSH) program, Mason Place. Mason Place provides affordable housing and on-site services to 60 formerly homeless households. Mason Place and Housing Catalyst's other PSH, Redtail Ponds and two Single Room Occupancy sites provide 147 homes reserved for formerly homeless.
6. The City's Utilities department provides a reduced rate for those with higher electricity usage due to medically necessary equipment, partners with Energy Outreach Colorado to provide energy bill assistance and weatherization, and offers a reduced rate program to customers who receive LEAP.

7. The City funds a variety of human service programs with City dollars that aid in homelessness prevention. These include, but are not limited to: The Matthews House Empowering Youth Program which supports youth transitioning out of foster care and/or the juvenile justice system; The Murphy Center, a one-stop-shop assistance location for community members at risk of becoming homeless; Neighbor to Neighbor's housing and financial counseling, and rent assistance. Additional emergency rent assistance funds were awarded to Neighbor to Neighbor in FY19 to assist with COVID-19 response (CDBG-CV dollars). Catholic Charities Senior Services, which offers case management and financial assistance for at-risk seniors. Northern Colorado AIDS Project (NCAP) provides clients with utilities and rent assistance. Disabled Resource Services (DRS) provides clients housing navigation and utilities and rent assistance. Crossroads Safehouse provides comprehensive case management, legal support, and self-sufficiency programming for victims of domestic violence. Project-Self-Sufficiency provides comprehensive support and promotes self-sufficiency.

**Helping homeless persons (especially chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth) make the transition to permanent housing and independent living, including shortening the period of time that individuals and families experience homelessness, facilitating access for homeless individuals and families to affordable housing units, and preventing individuals and families who were recently homeless from becoming homeless again**

1. The City provides operating funds to agencies helping people experiencing homelessness make the transition to permanent housing and independent living. Agencies, including Housing Catalyst, Neighbor to Neighbor, SummitStone Health Partners, and Crossroads Safehouse provide permanent housing (including rapid rehousing and permanent supportive housing).
2. The City provides funding to the Northern Colorado Coordinated Assessment & Housing Placement System (CAHPS) which works with our regional Homeless Management Information System (HMIS) to provide assessment, navigation, case management and wrap-around services to house and retain housing for people on the by-name list. As of September 2021, CAHPS assessed 2476 households and housed 1326 households, including 508 veterans, 431 single adults, 369 families, and 18 youth. CAHPS has housed 54% of households assessed.
3. Housing Catalyst works with Catholic Charities and the Larimer County Criminal Justice Division to house individuals experiencing homelessness at Single Room Occupancy properties.
4. Housing Catalyst developed and manages Redtail Ponds, a Permanent Supportive Housing (PSH) project that provides supportive services, life skills, case management and counseling to its residents. Forty units target formerly homeless individuals and twenty units are available for those who fall within the 30-50% Area Median Income (AMI) range. Mason Place, a 60-unit Permanent Supportive Housing community, opened in 2021. The site is in central Fort Collins, next to a MAX (transit) station. All units have project-based vouchers. Primarily, residents were selected through CAHPS from an assessed list of homeless persons most in need of PSH. Housing



Catalyst provides onsite services for all residents through partnerships with service providers in order for residents to retain their housing.

5. Volunteers of America (VOA) serves veterans and their families with homelessness prevention and rapid rehousing services through a Supportive Services for Veteran Families (SSVF) program called Back Home. This program serves over 100 clients annually with rapid rehousing and homeless prevention services. VOA is also currently providing non-congregate emergency shelter in response to COVID-19.

## **CR-30 - Public Housing 91.220(h); 91.320(j)**

### **Actions taken to address the needs of public housing**

Housing Catalyst successfully completed its efforts in the Rental Assistance Demonstration (RAD) program in 2019. The RAD program allowed Housing Catalyst to transition its public housing program to the project-based Housing Choice Voucher program and opens up the ability to use the Low Income Housing Tax Credit program and private investment to maintain and repair affordable housing properties. In the RAD program, scattered site Public Housing with deferred capital needs are sold and proceeds used to leverage additional affordable housing properties that are financially sustainable. Housing Catalyst has already transitioned 84 of its 154 public housing units to the RAD program. The remaining 70 public housing units will transition to voucher-based assistance upon Section 18 Disposition approval from HUD. Section 18 is a similar program to RAD; it will also allow Housing Catalyst to leverage alternative funding sources for purposes of rehabilitation and development but is more flexible in terms of use of proceeds. Housing Catalyst plans to sell 44 of the remaining properties to Elevation Community Land Trust (ECLT) which will then become permanently affordable homeownership units. Proceeds from the sale to ECLT will be used for upgrades and rehabilitation of 68 existing rent-restricted units as well as approximately 60 newly developed affordable units. Current residents will be issued Tenant Protection Housing Choice Vouchers (TP-HCV). All residents in the 44 units being sold to ECLT will move to privately-held housing with Housing Catalyst assistance. Relocation will occur in four phases over 1.5-2 years. Residents in the final 26 units will also be eligible for Tenant Protection Housing Choice Vouchers. It is anticipated that all 70 units of public housing will be repositioned by the end of 2023.

### **Actions taken to encourage public housing residents to become more involved in management and participate in homeownership**

Housing Catalyst engages in the following best practices to involve residents and promote homeownership where appropriate:

- Operates the Family Self Sufficiency (FSS) program for both Housing Choice Voucher holders and Public Housing residents. During initial lease up and as households annually recertify their incomes with Housing Catalyst, they are invited to join the FSS program. Currently, Housing Catalyst has three FSS coordinators and 150 households in the program.
- Operates a homeownership program for voucher holders. Currently, 46 households are being assisted with their mortgage through the Housing Choice Voucher Program.
- One current resident is on the Board of Directors, in a position designated for current or former residents. Per Colorado statute and Federal regulation, the resident is a full voting member of the board.
- Included residents in the Rental Assistance Demonstration (RAD) program planning process, including meetings about the process, explaining the process to residents, and including resident comments in the plan.

- Elevation Community Land Trust will be purchasing 44 of the Public Housing units for conversion into an affordable homeownership program. Residents will be eligible for a Tenant Protection Housing Choice Voucher and may be considered for participation in the homeownership program.
- Provides Resident Services Programs focused on housing retention and stabilization, including direct services and connections to local resources that are vital in supporting residents. The program works with nonprofits, service providers and initiatives in the community to expand residents' opportunities and help them reach their educational, employment and economic goals.
- Integrated teams with property management and resident services focus efforts on assisting residents toward success using formalized processes.
- Provide training to staff members on trauma informed care, mental health first aid, housing first, harm reduction and motivational interviewing.
- Complete Community Scans of properties to understand residents' needs and interests. Using this information to establish measurable goals and strategies with an implementation plan.
- Community resources are invited on-site to create awareness and connect residents to the resources in the area including: Health Van, Police, City mediation program, school district, public library, Head Start, and the Food Bank Kids Café.
- JumpStart, the HUD Family Self Sufficiency Program serves an average of 180 households each year supporting families with employment and education goals.

### **Actions taken to provide assistance to troubled PHAs**

Housing Catalyst is not a troubled PHA.

## **CR-35 - Other Actions 91.220(j)-(k); 91.320(i)-(j)**

**Actions taken to remove or ameliorate the negative effects of public policies that serve as barriers to affordable housing such as land use controls, tax policies affecting land, zoning ordinances, building codes, fees and charges, growth limitations, and policies affecting the return on residential investment. 91.220 (j); 91.320 (i)**

To mitigate the high cost of development, strategies the City is pursuing include:

- Continuing to provide both federal and City funds to affordable housing developers in accordance with the Consolidated Plan and Affordable Housing Strategic Plan. Local incentives enable developers to produce rent-restricted and for-sale units at rates affordable to low-income households. The City has also allocated federal funding sources, including CDBG and HOME, to ensure more funds are directed toward priority housing needs. This year required increased investments in eviction prevention to stabilize households through the COVID-19 pandemic.
- A City dedicated sales tax was passed, providing \$4 million over 10 years to be used for affordable housing construction and/or preservation. In FY20, funding from this tax was allocated to subsidize Oak 140, a 79-unit affordable (60% AMI income-averaged) housing development in the Downtown core. This project is a partnership between Housing Catalyst and the City's Downtown Development Authority.
- Increasing partnerships with local employers to provide workforce housing in the community. The City entered into a Memorandum of Understanding with Elevation Community Land Trust (ECLT), a state-wide philanthropy-funded land trust, with the mission of providing permanently affordable homeownership opportunities. Currently, ECLT is working on a project to preserve 44 units of public housing and convert them into affordable for-sale units. ECLT is also partnering with the City and others to develop and construct 55-57 new townhomes for sale.
- Releasing the City's Land Bank properties for development of affordable rental and ownership housing. Partnerships with developers aim to maximize the resource of the Land Bank parcels for affordable housing development and reinvest proceeds from the sale of existing parcels into new land holdings. This year the City sold a 5-acre parcel for development of affordable, for-sale townhomes as part of a partnership between TWG developers, Housing Catalyst, and Elevations Community Land Trust. The low sales price of \$25,000 for the parcel resulted in significant subsidy for the project.
- Created an Internal Housing Task Force to seek enterprise-wide efforts to promote and incentivize affordable housing. The City also added an Affordable Housing Executive team and this year added an Ad Hoc Council Committee on housing expected to meet through the first half of 2021.
- Updating the Housing Strategic Plan, including an assessment of the full housing spectrum, as more moderate-income earners are now experiencing housing cost burdens as well. Apply an equity lens to the housing analysis, strategies and include an equity focus in the new Housing Strategic Plan.

**cont.**

- Conducted a Land Use Code audit to identify ways to remove barriers to the construction of housing. The City is looking at ways to provide additional incentives and land use code modifications to promote the production of affordable housing. These include:
  - o Examine the feasibility of restructuring its permit, plan check, and capital expansion fee structures to ensure equitability and appropriateness as related to the proportionate impact on the construction of smaller units. This policy would incentivize developers to build smaller units and new housing types.
  - o Explore the pros and cons of reducing the minimum standards for lot sizes (minimum house size has already been reduced).
  - o Consider other regulatory policies that could promote the provision of rental housing for those with low- and very-low-incomes. This strategy may include ways to reduce barriers to the use of accessory dwelling units.
  - o Strategies for addressing fair housing concerns including providing education and hosting training events.
  - o Explore additional housing policies, such as whether an affordable housing impact fee should be pursued as part of the scheduled development fee update in 2021.

### **Actions taken to address obstacles to meeting underserved needs. 91.220(k); 91.320(j)**

The City provides technical support and financial resources to the agencies and organizations focusing their missions on addressing the underserved needs of Fort Collins residents, including increasing the supply of affordable rental housing, and increasing opportunities for residents experiencing homelessness by providing support to emergency housing agencies, domestic violence shelters, and supportive services agencies. The City acts to preserve the existing affordable housing inventory through both rehabilitation and homebuyer opportunities. Through CDBG and the City's Human Services Program funding, the City supports an array of supportive services that improve living conditions of community members who have fewer resources and opportunities for stability and self-sufficiency. All the projects receiving funding for FY20 addressed needs prioritized in the 2020-2024 Consolidated Plan. The City targets its funding to those housing and public service providers that serve the lowest income levels and provide for basic needs.

### **Other actions include:**

- The City has an Equity & Diversity Officer as well as an Equity & Inclusion Coordinator, whose duties include: managing the internal Equity Team and its subcommittees which include cross-departmental and community representation; collaborating with stakeholders to move forward a variety of equity-related initiatives; helping coordinate internal and community trainings; and developing metrics for the organization related to equity, inclusion and diversity. An Equity Indicators Report was finalized in 2021 and plans for an Equity Dashboard are underway.
- In response to the COVID-19 pandemic, staff convened a racial equity rapid response team, as well as a vulnerable and susceptible populations team to ensure equity considerations were embedded into the City's response and recovery efforts. The teams created an opportunity index to map vulnerable households for targeted outreach on critical communications, deploying community ambassadors to create two-way communications on vital needs and access issues; and prioritizing service delivery mechanisms to meet the needs of all residents (e.g.,

supporting the work to close the digital divide, ensuring materials needing to be translated were prioritized).- Staff collaborated closely with local partners in creating, populating, and translating into Spanish lists of resources posted on the Fort Collins United Way website; organizing a town hall meeting with community leaders with simultaneous interpretation in Spanish; and identifying and sharing community resources information.- Outreach Fort Collins is a local initiative to get outreach workers on the streets to connect at-risk persons to resources. OFC sees over 700 unduplicated people experiencing homelessness annually. They provide community engagement contacts, service provider contacts, and service coordination as needed.- The City assists the Murphy Center to provide expanded hours and services each winter, which has had a ripple effect of positive impacts throughout the community.- The City partnered with UCHealth and SummitStone Health Partners to implement co-responders in the Police Department to provide crisis intervention as appropriate on police calls. The City is supporting the County to expand behavioral health services in Fort Collins.- Fort Collins Police Services has implemented a Mental Health Response Team and has been approved to add another team in 2022.- The City provided funding to increase community capacity for affordable, accessible and quality childcare. This includes partnerships to increase infant and toddler classrooms, reduce tuition costs for families needing childcare, strengthen retention strategies for the childcare workforce, and support community efforts to stabilize childcare in the wake of the COVID-19 public health emergency.- The City continued to partner in many local conversations and initiatives focused on the needs of underserved populations, including sponsoring and facilitating regional conversations on homelessness and affordable housing, and participating in the national and statewide efforts to end veteran homelessness. Our NCCC region has reached functional zero for veteran homelessness.

#### **Actions taken to reduce lead-based paint hazards. 91.220(k); 91.320(j)**

The City adheres to requirements that all buildings built prior to January 1, 1978 have a lead hazards assessment when federal funds will be used to purchase or rehabilitate the property. As a condition of assistance, the property must have lead screening and if lead is detected, the project must include lead hazard containment or abatement in accordance with HUD's Lead Rule Compliance Advisor. In addition, the City follows the EPA regulations which require that any federally funded organization doing an activity which causes disruption of lead while doing work, use only EPA-certified workers and follow procedures to minimize the spread of lead.

In FY20, no new projects receiving City funding were built prior to 1978.

Although exempt from lead based paint compliance, the renovation of DMA Plaza Senior Housing (constructed in 1974) was completed, with work performed by a certified abatement contractor that included replacing all interior surfaces, including drywall.

#### **Actions taken to reduce the number of poverty-level families. 91.220(k); 91.320(j)**

During FY20, funding and collaboration were key. The City partnered with a variety of programs that support self-sufficiency, including initiatives that increase access, enhance school readiness and early

childhood literacy, offer or support workforce training and retraining, offer dependent care so family members can work, and increase employment opportunities. As it does annually, the City provided Human Service funding (both local and federal funds) to nonprofit partners in the community to help households preserve, support, and stabilize their families. The City also participated on the Northern Colorado Continuum of Care (NCCC) Governing Board, and assisted with prioritization and funding of permanent supportive housing projects, supportive services, and other prioritized programs/projects identified by the NCCC that will stabilize the lives of people experiencing homelessness in Fort Collins and the region.

### **Actions taken to develop institutional structure. 91.220(k); 91.320(j)**

The City serves as funder, collaborator, and convener for a variety of frameworks and initiatives. Those roles include everything from board representation on the NCCC and leadership for Outreach Fort Collins and the Coordinated Assessment & Housing Placement System (CAHPS) as well as completing and beginning implementation of an equity-centered Housing Plan. The City continues to participate as a convener and partner in community-wide efforts to form plans addressing both ongoing and emerging challenges low-income community members face (e.g., homelessness, stable housing, health and behavioral health care, and affordable childcare).

The Social Sustainability Department (SSD) was created to build formal institutional structure around addressing community needs. Additionally, low-income and vulnerable residents benefit from the services provided by a number of high performing public and nonprofit agencies supported financially and operationally by SSD. The City continues to take a proactive approach in bringing community-based organizations together to ensure excellent service, thoughtful coordination and innovative, evidence-based approaches in delivering housing and supportive services to low-income community members.

The City provides ongoing technical assistance and financial resources, ensuring that community organizations have the capacity and the necessary human and physical assets to execute their mission in the most effective way. The City continues to use a robust investment decision process to ensure there is no service duplication and that providers work together cooperatively to develop service plans addressing identified needs.

City staff serve as liaisons to various umbrella groups (e.g., Mental Health and Substance Use Alliance of Larimer County, Northern Colorado Continuum of Care, Larimer County Workforce Development Board) and offering support as needed. City staff support nonprofits in meeting federal requirements.

Staff continues to work closely with NCCC, Police Services, Outreach Fort Collins (OFC) and service providers to make progress on more complex issues such as illegal camping, and disruptive behaviors in the downtown and North Fort Collins areas with plans to expand to mid-town in Q3 of 2022. OFC is in its sixth year of operations and works to address the challenging interfaces of businesses, city residents, visitors, and those experiencing homelessness.

Through its monitoring and risk assessment processes, the City gathers data and information on expenditures, outcomes and numbers served, so that it can continue to make effective and strategic use of its limited funding and resources.

**Actions taken to enhance coordination between public and private housing and social service agencies. 91.220(k); 91.320(j)**

The City has structured its Social Sustainability Department's mission and role to serve as the convener and navigator for collective plans and actions to ensure that the efforts and resources directed at underserved populations and housing needs are utilized in the most efficient manner possible. Staff members participate in a number of community-wide committees and initiatives which enhance coordination between service and housing providers. In terms of federal framework and funding, the NCCC is the vehicle used for addressing the various needs and challenges of persons experiencing homelessness and at-risk populations. The City convenes coordination meetings between housing providers, including Housing Catalyst and other nonprofit housing agencies, to ensure those receiving housing benefits can also access needed social services, and to advance efforts toward greater self-sufficiency for community members who are low-income. The Social Sustainability Department oversees two citizen advisory committees within the City's Boards and Commissions. The Human Services & Housing Funding Board and the Affordable Housing Board work, in part, to monitor community issues and provide an additional avenue for soliciting citizen and agency input. They help the City better coordinate housing activities with public service efforts to ensure that gaps for underserved populations are being addressed.

**Identify actions taken to overcome the effects of any impediments identified in the jurisdictions analysis of impediments to fair housing choice. 91.520(a)**

**Impediment No. 1:** Lack of awareness of Fair Housing law.

**FY20 Actions:**

- Annual Fair Housing Proclamation, presented to the core team that developed the new Housing Strategic Plan, which had a focus on equity.
- Annual Fair Housing Education event provided to the public on August 31, via Zoom. Marketed through email, newsletters, Nextdoor, the City website, and various social media platforms. Presentations were provided by the Equal Opportunity Specialist for Region VIII, Office of Fair Housing and Equal Opportunity, U.S. Department of Housing and Urban Development and Fort Collins Neighborhood Services Department. Over fifty community members participated and responses to the post-event survey were positive.
- Fair housing information continued to be provided on multiple City webpages, both internal and external.
- A presentation on the Analysis of Impediments to Fair Housing Choice and Fair Housing law was presented by Beth Rosen, the City's Grants Compliance & Policy Manager to the City's Neighborhood Services Department.



## **Impediment No. 2: Some discrimination in housing still occurs.**

FY20 Actions: - The City prioritizes housing for special populations in its grant-making. Using these funds, Volunteers of America began construction on a new affordable senior housing project, which includes accessible units, is close grocery and transit, and has easy access to the Senior Center.- A new Housing Strategic Plan was adopted by the Social Sustainability Department which has strategies for visitable and accessible housing.- HUD funds were granted to Disabled Resource Services to provide holistic services to people with disabilities, including housing attainment and retention. City funds were granted to LHIP and the VOA Handyman Program which help community members make accessibility improvements to their homes.- A number of new projects are in progress in the TOD: o Stanford Senior Housing: 24 memory care units and 113 assisted living/independent living units (proposed) o Howes Six Two Nine: multi-family building with 12 units, preservation of an existing historic dwelling, which contains two additional units (proposed) o Fairway Apartments: 264 multi-family dwelling units (approved) o Block 23: 160 units total (89 independent living, 44 assisted living, 27 memory care) (proposed) o Apex Haven Apartments: 54 units, senior living/long-term care housing (proposed) o Johnson Drive Apartments: 195 residential units with commercial and retail (under construction) o Mason Place: 60 units PSH (completed) o Oak 140: 79 residential units, affordable housing (under construction) o King Soopers redevelopment at College and Drake: new King Soopers Marketplace to replace older, smaller store to include drive-thru pharmacy, gas station, and public parking for Max station (proposed)

## **Impediment No. 3: Disparities in mortgage lending practices exist.**

Impediment No. 3: Disparities in mortgage lending practices exist. FY20 Actions: - The City's Financial Services department is developing educational materials for staff on the need for low-barrier income qualified programs. - CARES and state PAF funds were used to provide direct assistance to Utilities customers during the pandemic. Disconnects were halted for nearly a year, and payment assistance and payment plans were focused on those accounts with the highest debt.- City grant funds continued to support Neighbor to Neighbor's Homebuyer Assistance Education, which received an award from NeighborWorks.- CARES funds provided additional support to Neighbor to Neighbor to offer emergency rent and mortgage assistance during the pandemic.- The City continued to fund Project Self-Sufficiency, Disabled Resource Services, Catholic Charities, Crossroads Safehouse, Homeward Alliance, and The Matthews House. Homeward Alliance hired "family navigators" that provide more in-depth case management including employment assistance.- The City opted to participate in to the metroDPA (down payment assistance program), increasing access to down payment and lending opportunities for lower- and middle-income households.

## **Impediment No. 4: Housing affordability disproportionately impacts people who have lower incomes.**

FY20 Actions: - In FY20, the City funded multiple affordable housing projects, to be completed over the next few years. These include CARE Housing's Swallow Road Rehabilitation, Habitat for Humanity's Poudre Build #7, Mercy Housing Northfield, and Volunteers of America Senior Residences. All projects will benefit low-income households. Northfield will offer voluntary family services for after school care,

financial literacy and vocational training, as well as service referrals to local agency partners. At VOA Senior Residences, residents will have a direct connection to volunteering opportunities, in-home and group meals, grocery delivery, unit modifications, and caregiver respite services.- In 2020 the City hired a bilingual business specialist who has been developing relationships with over 300 business and community contacts. The specialist has supported businesses with covid-relief grants, analyzed needs, assisted with translations, and helped over 40 minority entrepreneurs start their businesses.- The Triple Bottom Line Scan assessments tool was piloted in 2019 with 12 projects. In 2021 and 2022, the City will use the TBLs to evaluate potential building code updates. - Land Use Code Phase 1 (housing-related) changes are currently underway, with expected completion in 2022. The updated Housing Strategic Plan, adopted in March 2021, incorporates health outcomes into the policy document, with a vision that everyone has stable, healthy housing they can afford. Staff is proposing "visitability" changes for the building code update, with expected adoption in 2022.- An equity lens and evaluation was added to the most recent Budgeting for Outcomes, the process through which the City funds its ongoing and new initiatives, projects and programs.- The City rezoned six properties containing manufactured housing communities from the Low Density Mixed-Use Neighborhood (LMN) district to the new Manufactured Housing (MH) district. The total area is approximately 143.9 acres. The rezoning will preserve these communities as de-facto affordable manufactured housing.- The City is developing a mobile home park manual for residents and managers and is engaging with education, support for resident-owned communities, annual inspections, maintenance recommendations, and proactive enforcement of code compliance. The City is also participating on a state task force for mobile home resident rights, which will put forward legislation in 2022. - During the pandemic the City piloted an immigration legal defense fund, which can be used by legal service providers, both for-profit and nonprofit, to help immigrants.- Also during the pandemic, the City partnered with the County and local legal service providers to provide educational resources, legal clinics for tenants and landlords, and legal services to prevent housing displacement.

**Observation No. 1: Fort Collins has some concentration by ethnicity.**

FY20 Actions: - Due to Covid-19, the Downtown and South Transit Centers were closed to the public. Fares were suspended and Transfort implemented temporary service level changes. Transfort is offering On Demand Taxi Service free of charge for routes that have been suspended on Sundays.- 20 homes were mapped out of the 100-year floodplain in the Alta Vista neighborhood because of the NECCO LOMR project. The North Mason project, is in the design phase. Once design is complete, Park Planning will evaluate/master plan the Lee Martinez and Legacy Park area before stormwater work begins. This project will provide a stormwater outfall for the area, making commercial and residential land more developable. - The City completed a quarter mile of Suniga Road in conjunction with the Crowne at Old Town North development. Suniga Road will provide a key piece of connectivity to the Northeast portions of Fort Collins. Goals for this project are to build a 4-lane arterial with pedestrian, bicycle and future mass transit facilities. New wet utilities will be installed which include large diameter water and stormwater infrastructure that ties into the City Northeast College Corridor Outfall (NECCO). This project is expected to deliver access to additional projects that are being planned both from private development and the City's capital projects planning.- The URA has future plans for the North College

area, but no projects were completed in the last fiscal year.

**Observation No. 2: Land use code and policy updates could improve the housing market .**

FY20 Actions: - The City developed a new Housing Manager position, which was filled in 2021. The Housing Manager was charged with developing and implementing a housing strategic plan. This new position will forge relationships and collaborate with non-profit partners, City departments, and the development and real estate community to develop housing options that are achievable, sustainable and affordable. - The new Housing Strategic Plan includes 26 strategies designed to overcome the greatest challenges in housing affordability in Fort Collins. Implementing these strategies will address high priority outcomes such as increasing the overall housing supply and diversity, preserving existing affordable housing, increasing housing stability, and advancing toward more equitable outcomes. The plan aligns with the City's 2020 Strategic Plan, which includes an objective to center the City's work in equity for all, leading with race, so that policy decisions reduce inequities in the community and improve outcomes for those who are directly impacted by housing challenges.- Housing-related Land Use Code changes are underway, with expected completion in late Q1 2022. Guiding principles include:  
o Increase overall housing capacity (market rate and subsidized) and calibrate market-feasible incentives for affordable housing  
o Remove barriers to affordability, especially near high-frequency/capacity transit and priority growth areas  
o Allow for more diverse housing choices that fit in with the existing context and/or future priority placetypes  
o Revise the Land Use Code to be easier to use and understand  
o Improve predictability of the development review process, especially for housing

## **CR-40 - Monitoring 91.220 and 91.230**

**Describe the standards and procedures used to monitor activities carried out in furtherance of the plan and used to ensure long-term compliance with requirements of the programs involved, including minority business outreach and the comprehensive planning requirements**

Public Service projects are monitored quarterly as reimbursement requests are processed. Normally, all agencies receiving federal funding have an onsite monitoring as well. However, due to the COVID-19 pandemic all monitorings were conducted remotely.

The City's Grant Compliance and Policy Manager performed a risk-based monitoring analysis of housing projects receiving federal funds through the review of quarterly reports submitted for active projects, desk reviews of annual rent and occupancy reports in accordance with established federal schedules and guidelines for CDBG and HOME. In FY19, the City implemented COVID-19 HOME waiver guidance which delayed required site visits until 2021. As a result, projects that received delays under the HOME waiver guidance along with those that were due for 2021 monitoring were scheduled for site visits to inspect the HOME-assisted units. All file reviews were conducted remotely, with property managers submitting requested documents through a secure file exchange.

All RFPs soliciting proposals for funding contain minority business outreach language. In addition, contracts for funding awardees contain provisions emphasizing the importance of MBE-WBE outreach and inclusion. The City's Economic Health Office also works in more generalized minority business outreach and support.

The City stays abreast of all HUD bulletins, technical assistance, and other guidance tools to ensure compliance with comprehensive planning requirements and recently completed the 2020-2024 Consolidated Plan, which has been reviewed and accepted by HUD.

## **Citizen Participation Plan 91.105(d); 91.115(d)**

**Describe the efforts to provide citizens with reasonable notice and an opportunity to comment on performance reports.**

The City followed all its Citizen Participation Plan guidelines and standards regarding public notices, information distribution, and public review periods for HUD-related activities.

Public notice for document review and public hearing was provided in the community newspaper and

on the City's website in advance of the 15-day review period. The public notice and hearing information were also shared with all community agencies funded through the City's Competitive Process, as well as with identified Public Notice Partners that serve underrepresented populations, often including those in legally protected classes. Copies of the draft document were made available online. All language in notices was ADA and Title VI compliant.

In December, the City held a General Use of Funds and CAPER Public Hearing online, in alignment with the recent amendment to the City's Citizen Participation Plan guidelines for public participation during the COVID-19 pandemic. The Hearing provided information on FY20 funding and accomplishments and an overview of the Competitive Process, including inputs into decision making. There was one attendee at the Public Hearing, a member of the public. The attendee thanked the presenter for the information, but offered no comment. No other comments were received during the CAPER document review period.

**CR-45 - CDBG 91.520(c)**

**Specify the nature of, and reasons for, any changes in the jurisdiction's program objectives and indications of how the jurisdiction would change its programs as a result of its experiences.**

The City did not make any changes to program objectives, since none were warranted. They were based on extensive public input, decision-maker prioritization, the Social Sustainability Department's Strategic Plan, other local strategic plans (e.g., the Affordable Housing Strategic Plan), the 2020-2024 Consolidated Plan, funding proposals submitted, and available funding. The Covid-19 pandemic reinforced the need to continue to prioritize the identified goals, especially housing, homelessness prevention, and services and shelter for people experiencing homeless.

**Does this Jurisdiction have any open Brownfields Economic Development Initiative (BEDI) grants?**

No

**[BEDI grantees] Describe accomplishments and program outcomes during the last year.**

## CR-50 - HOME 91.520(d)

### Include the results of on-site inspections of affordable rental housing assisted under the program to determine compliance with housing codes and other applicable regulations

Please list those projects that should have been inspected on-site this program year based upon the schedule in §92.504(d). Indicate which of these were inspected and a summary of issues that were detected during the inspection. For those that were not inspected, please indicate the reason and how you will remedy the situation.

The properties listed in the chart below were scheduled for on-site inspections in accordance with regulations of §92.504(d). All required inspections were completed and results follow.

To ensure compliance with the HOME Housing Property standards, the City of Fort Collins has implemented a risk-based monitoring system. For rental projects that were completed during the program year, 100% of the units were inspected upon completion. After completion, units are inspected a minimum of every three years based on the risk score of the project. In FY20, , City staff inspected 37 (or 48%) of the 77 HOME rental units in the City's portfolio that are within their current period of affordability. Mason Place was new construction, with all units passing final inspection in order to obtain Certificates of Occupancy. The remaining properties were well-maintained with 30 units passing inspection. Three units, all in separate properties with separate owners, failed inspections for the following issues: broken window, damaged ceiling due to water leak from bathroom above and stove with non-working burners. All units that had deficiencies identified documented timely corrections of the findings.

Agency/Owner	Project	# HOME Units
Accessible Space	Harmony Road Apartments	3
CARE Housing	Fairbrooke	4
CARE Housing	Provincetowne	6
Hendricks Communities	Caribou II	2
Housing Catalyst	Mason Place PSH	4
Housing Catalyst	Redtail Ponds Permanent Supportive Housing	4
Housing Catalyst	Village on Elizabeth	2
Housing Catalyst	Village on Leisure	16
Housing Catalyst	Village on Redwood	8
Housing Catalyst	Village on Stanford	1
PC Woodbridge, LLC	Woodbridge Senior Apartments	2
Volunteers of America	Sanctuary Senior Housing	3

**Table 14 - Inspections**

### Provide an assessment of the jurisdiction's affirmative marketing actions for HOME units. 92.351(b)

i. The general public, property owners, and potential tenants are informed of federal Fair Housing requirements and the City's affirmative marketing procedures. Information on these requirements and procedures is included in public notices, publicity materials and application forms for the CDBG and HOME programs.

ii. Property owners are required to adhere to affirmative marketing procedures when attempting to fill a vacant unit that has received CDBG/HOME assistance for rental units. In any advertisement or listing for a vacant unit, the property owner is required to include a Fair Housing compliance statement or Equal Housing Opportunity logo.

iii. Property owners are required to make special outreach efforts to solicit prospective tenants from groups which may be unlikely to seek housing in the local housing area. Vacancies are listed with Neighbor to Neighbor, Housing Catalyst, 2-1-1 Information and Referral and/or other local community or listing services which promote Fair Housing and reach a broad cross-section of community residents, including members of racial and ethnic minorities.

iv. The CDBG and HOME programs maintain records on the racial and gender characteristics of tenants in units immediately after construction is completed. Property owners are also required to maintain ongoing documentation of compliance with affirmative marketing procedures and outreach efforts listed in the previous paragraph.

**Refer to IDIS reports to describe the amount and use of program income for projects, including the number of projects and owner and tenant characteristics**

A total of \$250,001 in Program Income and was drawn down during the fiscal year for development costs for Cadence, a Volunteers Of America (VOA) Senior Housing development. This is an FY19 HOME-assisted project that will result in 5-HOME Assisted units serving seniors below 60% AMI.

**Describe other actions taken to foster and maintain affordable housing. 91.220(k) (STATES ONLY: Including the coordination of LIHTC with the development of affordable housing). 91.320(j)**

The City unanimously adopted the Housing Strategic Plan in March 2021, with the vision that *everyone has stable, healthy housing they can afford*. The plan brings forward the goals and priorities from the 2015-2019 Affordable Housing Strategic Plan and includes 26 high-priority strategies to achieve the plan's vision. Several key strategies are currently underway including a major update to the City's Land Use Code (LUC) regulations for housing, an investigation of occupancy and rental programming options to support renter stability and health, and a discussion about long-term revenue needs to support housing affordability citywide.

**FY20 Actions:**

- Continued to collaborate with Larimer County on their strategic planning Housing Work Group, served as steering committee member in a regional housing collaborative looking for housing solutions as well as participating on the governing board for the Northern Colorado Continuum



of Care, which became a separate continuum of care and no longer part of the Balance of State Continuum of Care in 2020.

- The City continued the internal housing task force, added an Affordable Housing Executive Team and convened a City Council Ad Hoc Committee to provide more direction from City Council on affordable housing incentives and policy.
- Worked on a fee waiver process improvement that will simplify the process by awarding a credit of a set amount for each qualifying unit or either new construction or adaptive reuse instead of requiring precise calculations of exact fee amounts.
- Assigned the City's 2020 Private Activity Bond (PAB) allocation of over \$8 million to Housing Catalyst, formerly known as the Fort Collins Housing Authority, for several projects including new construction and rehabilitation of affordable rental homes for people making no more than 80% of the area median income.
- Conducted continuing public engagement on land use code changes and the city's occupancy and rental programming.
- City Council continues to refine Metropolitan District policy for residential development and to seek public benefits when allowing this special taxing district. Affordable housing is one of the benefit options This is one way the City is stimulating the production of affordable housing.
- The City has advanced its partnership with the statewide Elevation Community Land Trust. Elevation is working on a project to convert 44 units of public rental housing into permanently affordable for-sale homes and is a partner in the development of 55-57 new for sale affordable town homes on a City Land Bank parcel.

# Public Participation

## **FY2020 CONSOLIDATED ANNUAL PERFORMANCE AND EVALUATION REPORT (CAPER) AVAILABLE FOR PUBLIC REVIEW**

The City of Fort Collins ("City") Draft FY2020 Consolidated Annual Performance and Evaluation Report (CAPER) will be available for public review November 25 through December 15, 2021. A Public Hearing for the draft CAPER will be held December 6, 2021, 9:30 to 10:30am, details and link available at [www.fcgov.com/socialsustainability](http://www.fcgov.com/socialsustainability).

The CAPER is a review of the progress the City of Fort Collins has made in carrying out its Five-Year Consolidated Plan and its Annual Action Plan. The City produces these documents as required by the U.S. Department of Housing and Urban Development (HUD) because the City is a recipient of federal HUD funds.

The CAPER includes a description of the resources made available, the investment of available resources, the geographic distribution and location of investments, the families and persons assisted (including racial and ethnic status of persons assisted), actions taken to Affirmatively Further Fair Housing, and other actions indicated in the Strategic Plan and the Annual Action Plan. The draft document will be available for review on the City's website at [www.fcgov.com/socialsustainability](http://www.fcgov.com/socialsustainability).

Written comments on the CAPER may be submitted to the City of Fort Collins Social Sustainability Department, 222 Laporte Ave, PO Box 580, 80521 by no later than December 15, 2021. For further information, contact the City's Social Sustainability Department at 970-221-6734. Citizens may also arrange to meet with staff to personally express their views.

The City of Fort Collins will make reasonable accommodations for access to City services, programs and activities, and will make special communication arrangements for persons with disabilities. Please call 970-416-4254 for assistance. All venues for public input are fully accessible.

This information is available in Spanish or another language at no cost to a person who would like this information translated to or communicated in Spanish or other language. Please call 970-416-4254 or [titlesix@fcgov.com](mailto:titlesix@fcgov.com) to make a request for information in Spanish or other languages.

## **RENDIMIENTO ANUAL CONSOLIDADO E INFORME DE EVALUACION AF2020 (CAPER, por sus siglas en inglés) DISPONIBLE PARA REVISION PUBLICA**

El borrador del rendimiento anual consolidado e informe de la evaluación AF2020 (CAPER) de la Ciudad de Fort Collins ("Ciudad") estará disponible para la revisión pública el 25 de

**noviembre de hasta el 15 de diciembre, 2021. Una Audiencia Pública para el borrador del CAPER será el lunes 6 de diciembre, 9:30 a 10:30am, los detalles y el enlace están disponibles en [www.fcgov.com/socialsustainability](http://www.fcgov.com/socialsustainability).**

El CAPER es una revisión del avance de la Ciudad de Fort Collins en la realización de su plan consolidado de cinco años y su plan de acción anual. La Ciudad crea estos documentos según lo exige el Departamento de Viviendas y Desarrollo Urbano de EEUU (HUD, por sus siglas en inglés) puesto que la Ciudad es receptora de fondos federales del HUD.

El CAPER incluye una descripción de los recursos disponibles, la inversión de los mismos, la distribución geográfica y lugar de las inversiones, las personas y familias a las que se les ha ayudado (incluyendo la condición social y el origen étnico de las personas a las que se les ayudó), las acciones tomadas para impulsar afirmativamente la vivienda justa, y otras acciones indicadas en el plan estratégico y el plan de acción anual. El borrador del documento estará disponible en el sitio web de la ciudad en [www.fcgov.com/socialsustainability](http://www.fcgov.com/socialsustainability).

Los comentarios por escrito del CAPER se pueden enviar al departamento de sostenibilidad Social de la Ciudad de Fort Collins en 222 Laporte Ave, PO Box 580, Fort Collins 80521 antes del 15 de diciembre de 2021. Para más información, contacte al Departamento de Sostenibilidad Social de la Ciudad al 970-221-6734. Los ciudadanos también pueden reunirse personalmente con los funcionarios para expresar sus puntos de vista.

La Ciudad de Fort Collins hará las acomodaciones razonables para acceder a los servicios de la ciudad, programas y actividades y hará acomodaciones especiales de comunicación para personas con discapacidades. Por favor llame al 970-416-4254 para ayuda. Todos los lugares para las opiniones públicas son totalmente accesibles.

Esta información está disponible en español o en otros idiomas, sin costo para la persona que desee que esta información sea traducida o comunicada en español o en otro idioma. Favor de llamar al 970-416-4254 o enviar un correo electrónico a [titlesix@fcgov.com](mailto:titlesix@fcgov.com) para solicitar información en español o en otros idiomas.

CONFIRMATION

FORT COLLINS  
**COLORADOAN**

1300 Riverside Ave.  
Fort Collins, CO 80524

CITY OF FC-CDBG-LEGAL  
222 LAPORTE AVE  
FORT COLLINS CO 80521-

<u>Account</u>	<u>AD#</u>	<u>Ordered by:</u>	<u>PO#</u>	<u>Total Amount</u>	<u>Payment Method</u>	<u>Payment Amount</u>	<u>Amount Due</u>
FTC-217272	0005010902	Dianne	CAPER FY20	\$79.30	Invoice	\$0.00	\$79.30

Sales Rep: MKashifuddin      Order Taker: MKashifuddin      Order Created 11/18/2021

<u>Product</u>	<u># Ins</u>	<u>Start Date</u>	<u>End Date</u>
FTC-Coloradoan.com	1	11/22/2021	11/22/2021
FTC-The Coloradoan	1	11/22/2021	11/22/2021

\* ALL TRANSACTIONS CONSIDERED PAID IN FULL UPON CLEARANCE OF FINANCIAL INSTITUTION

Text of Ad: 11/18/2021

**PRISM COMBINED ANNUAL  
PERFORMANCE AND EVALUATION  
REPORT (CAPER)  
AVAILABLE FOR PUBLIC REVIEW**

The City of Fort Collins (City) will post its 2020 Combined Annual Performance and Evaluation Report (CAPER) will be available for public review November 25 through December 10, 2021. A Public Hearing for the 2021 CAPER will be held December 1, 2021, 6:30 to 10:30am, details and link available at [www.fortcollins.gov/citytransparency](http://www.fortcollins.gov/citytransparency).

The CAPER is a review of the progress the City of Fort Collins has made in carrying out its Five-Year Comprehensive Plan and its Annual Action Plan. The City produces these documents as required by the U.S. Department of Housing and Urban Development (HUD) because the City is a recipient of federal HUD funds.

The CAPER includes a description of the resources made available, the investment of available resources, the geographic distribution and location of investments, the families and persons assisted (including racial and ethnic groups of persons assisted), actions taken to automatically further fair housing, and other actions indicated in the Strategic Plan and the Annual Action Plan. The draft document will be available for review on the City's website at [www.fortcollins.gov/citytransparency](http://www.fortcollins.gov/citytransparency).

Written comments on the CAPER may be submitted to the City of Fort Collins Social Sustainability Department, 222 Corralito Ave., P.O. Box 550, 80521, by no later than December 15, 2021. For further information, contact the City's Social Sustainability Department at 970-221-6254. Citizens may also arrange to meet with staff to personally discuss their views.

The City of Fort Collins will make reasonable accommodations for access to City services, programs and activities, and will make special communication arrangements for persons with disabilities. Please call 970-221-6254 for details. All services for public input are fully accessible.

This information is available in Spanish or another language at no cost to a person who would like this information translated to or communicated in Spanish or other languages. Please call 970-221-6254 or [info@fortcollins.com](mailto:info@fortcollins.com) to make a request for information in Spanish or other languages.

**RENDIMIENTO ANUAL  
CONSOLIDADO E INFORME DE  
EVALUACIÓN ANUAL CLAFIC por sus  
servicios comunitarios  
DISPONIBLE PARA REVISIÓN  
PÚBLICA**

El informe del rendimiento anual consolidado e informe de la evaluación Anual CLAFIC de la Ciudad de Fort Collins ("Ciudad") estará disponible para la revisión pública el 25 de noviembre de 2021 al 10 de diciembre de 2021. Una Audiencia Pública para el informe del CAPER será el tema de la audiencia, más o menos, de 6:30 a 10:30 am, en español y en inglés están disponibles en [www.fortcollins.gov/citytransparency](http://www.fortcollins.gov/citytransparency).

El CAPER es una revisión del progreso de la Ciudad de Fort Collins en la implementación de su plan integral de cinco años y su plan de acción anual. La Ciudad produce estos documentos según lo requiere el Departamento de Vivienda y Desarrollo Urbano de EE.UU. (HUD), por sus servicios comunitarios que la Ciudad recibe a través de fondos federales del HUD.

El CAPER incluye una descripción de los recursos disponibles, la inversión de los recursos, la distribución geográfica y lugar de las inversiones, las personas y familias a las que se les ha ayudado (incluyendo los grupos raciales y étnicos de las personas o las que se les ha ayudado), las acciones tomadas para automáticamente promover la vivienda justa, y otras acciones indicadas en el plan estratégico y el plan de acción anual. El documento del informe estará disponible en el sitio web de la Ciudad en [www.fortcollins.gov/citytransparency](http://www.fortcollins.gov/citytransparency).

Los comentarios por escrito del CAPER se pueden recibir en el departamento de Sostenibilidad Social de la Ciudad de Fort Collins en 222 Corralito Ave., P.O. Box 550, Fort Collins, CO 80521 antes del 15 de diciembre de 2021. Para más información, consulte al Departamento

de conformidad con lo que la Ciudad al 920-216-2334. Los ciudadanos también pueden reunirse personalmente con los funcionarios para expresar sus puntos de vista.

La Ciudad de Fort Collins tiene las comodidades necesarias para atender a las solicitudes de la ciudad, programas y actividades y para proporcionar espacios de comunicación para personas con discapacidades. Por favor llame al 920-216-2334 para ayuda. Todas las imágenes para las oficinas públicas son totalmente accesibles.

Esta información está disponible en español o en otro idioma, sin costo para la persona que desea que esta información sea traducida o comunicada en español o en otro idioma. Por favor llamar al 920-216-2334 o enviar un correo electrónico a [info@co.fortcollins.co](mailto:info@co.fortcollins.co) para solicitar información en español o en otro idioma.  
920-216-2334  
Colours: 22-2021

**From:** [Dianne Tjalkens](#)  
**Cc:** [Beth Rosen \(brosen@fcgov.com\)](#); [Hannah Tinklenberg](#); [Adam Molzer](#)  
**Bcc:** [Annette Zacharias](#); [grantwriter@elderhaus.org](#); [Jenny Maeda](#); "JESSICA COE"; [Joan Cernich](#); [Joan LaBelle](#); [Joe Domko](#); [Maxine Douglas](#); [Mel Persson](#); [Sally at Elderhaus](#); [Stephanie Graves](#); [Tim McLemore](#); [Audrey McRivain](#); [David Rout](#); [Deirdre Sullivan](#); [Habitat Church of Fort Collins](#); [Holy Family Catholic Church-Main](#); [Holy Family Catholic Church-Rec Center](#); [Interfaith Council Newsletter](#); [INTO CSU](#); [Library-Downtown](#); [Museo del las Trece Colonias](#); [Northern Colorado AIDS Project](#); [Northside Azlan Center](#); [Salud Family Health Center](#)  
**Subject:** FY20 CAPER public review period and public hearing information  
**Date:** Monday, November 22, 2021 9:22:00 AM  
**Attachments:** [FY20 CAPER Public Review Draft.pdf](#)  
[CAPER FY20 Public Review & Hearing Notice.pdf](#)  
[image001.png](#)

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Hello Partners!

At the end of each fiscal year, the City of Fort Collins develops a report for the Department of Housing and Urban Development (HUD) on how the federal funds we received were used during the year to achieve our 5-year Consolidated Plan goals. This report is called the **CAPER** (Consolidated Annual Performance Evaluation Report). **The draft FY20 CAPER will be available for public review and comments from November 25 through December 15, 2020.** A **Public Hearing** will be held online **December 6, 9:30-10:30am**. Read the full public notice and draft document (attached), and learn how to participate in the public hearing by visiting [fcgov.com/socialsustainability](http://fcgov.com/socialsustainability). Please share this information with your clients and let me know if you have any questions.

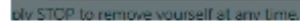
Thank you!

.....  
**DIANNE TJALKENS**  
CDBG/HOME Program Administrator  
Social Sustainability Department  
[City of Fort Collins](#)  
222 Laporte Ave.  
970-221-6734 office  
[dtjalkens@fcgov.com](mailto:dtjalkens@fcgov.com)



\*This message was forwarded to all housing partners, human service provider partners, and the Human Services & Housing Fund Board members.

<https://www.fcgov.com/events/>





City of Fort Collins Social Sustainability Webpage Announcement for Public Notice and Public Hearing

<https://www.fcgov.com/socialsustainability/>

The screenshot shows a web browser window with the address bar displaying [fcgov.com/socialsustainability/](https://www.fcgov.com/socialsustainability/). The page features a header with navigation links for "United Way" and "Dept of Health & Environment". Below the header, the "Announcements" section is highlighted in yellow. The announcement is titled "Notice of Public Review Period and Public Hearing" and is from the "City of Fort Collins Social Sustainability Department". It concerns the "FY20 Consolidated Annual Performance and Evaluation Report (CAPER)". The text explains that at the end of each fiscal year, the City of Fort Collins develops a report for the Department of Housing and Urban Development (HUD) on how federal funds were used. This report is called the CAPER (Consolidated Annual Performance Evaluation Report). The draft FY20 CAPER will be available for public review and comments until December 15, 2021. A link is provided to "Read the full FY20 CAPER Public Notice". It also states that a Public Hearing for the draft CAPER will be held online on December 6, 9:30-10:30am. "Public Hearing participation details here:" are listed, including a Zoom meeting link (<https://fcgov.zoom.us/j/96703338059>) with Meeting ID 967 0333 8059, and a phone number (+1 720 928 9299 US (Denver)). A button labeled "FY20 CAPER (public review draft)" is also visible.

**Announcements**

**Notice of Public Review Period and Public Hearing**  
City of Fort Collins  
Social Sustainability Department  
FY20 Consolidated Annual Performance and Evaluation Report (CAPER)

At the end of each fiscal year, the City of Fort Collins develops a report for the Department of Housing and Urban Development (HUD) on how the federal funds received were used during the year to achieve our 5-year Consolidated Plan goals. This report is called the CAPER (Consolidated Annual Performance Evaluation Report). The draft FY20 CAPER will be available for public review and comments until December 15, 2021.

Read the full [FY20 CAPER Public Notice](#)

A Public Hearing for the draft CAPER will be held online December 6, 9:30-10:30am.

**Public Hearing participation details here:**

- Join Zoom Meeting: <https://fcgov.zoom.us/j/96703338059> (Meeting ID: 967 0333 8059)
- Join by phone: +1 720 928 9299 US (Denver)

[FY20 CAPER \(public review draft\)](#)

# Beneficiary Information

## CDBG & HOME Funded Projects

### Beneficiary Demographics

Activity	Total # of Clients/ Units	White	Black/AA	Black/AA & White	Asian	Asian & White	American Indian (AI)/ Alaskan Native	AI & White	AI & Black	Native Hawaiian/ Pacific Islander	Other	Hispanic*	Single Female Head of Household	Single Male Head of Household	Persons with Disabilities
<b>PUBLIC SERVICE PROJECTS</b>															
Catholic Charities: Shelter	434	322	38	3	2	0	27	5	4	3	30	69	15	2	140
Family Housing Network	333	290	18	0	0	0	20	0	0	0	5	119	56	8	34
Neighbor to Neighbor	121	97	6	1	2	0	6	0	0	1	8	25	26	0	44
Disabled Resource Services	198	152	6	1	5	0	4	1	0	14	29	28	11	5	198
Elderhaus	37	35	1	0	0	0	0	0	0	0	0	2	0	0	37
SummitStone Health Partners: CBHT	53	44	4	0	0	0	5	2	0	1	0	7	0	0	53
SummitStone Health Partners: NH Murphy Center	164	137	13	0	0	0	6	5	1	1	1	23	0	0	106
<b>SUBTOTAL</b>	<b>1340</b>	<b>1077</b>	<b>86</b>	<b>5</b>	<b>9</b>	<b>0</b>	<b>68</b>	<b>13</b>	<b>5</b>	<b>20</b>	<b>73</b>	<b>273</b>	<b>108</b>	<b>15</b>	<b>612</b>
<b>HOUSING</b>															
DMA Plaza (6 HOME)	76	72	1	0	1	0	1	0	0	0	1	3	43	0	11
Moon Place - PSH (4 HOME)	60	46	2	0	2	0	1	0	0	0	9	7	17	0	60
Habitat for Humanity - Harmony Cottages (Phase II) - CDBG	2	1	1	0	0	0	0	0	0	0	0	0	1	0	0
Habitat for Humanity - Harmony Cottages (Phase II) - 2 HOME/1 CDBG	3	3	0	0	0	0	0	0	0	0	0	2	2	0	0
CARE Housing - Swallow (FY20) - CDBG	24	19	4	0	0	0	0	0	0	0	1	1088	22	0	3
<b>SUBTOTAL</b>	<b>165</b>	<b>141</b>	<b>8</b>	<b>0</b>	<b>3</b>	<b>0</b>	<b>2</b>	<b>0</b>	<b>0</b>	<b>11</b>	<b>1100</b>	<b>85</b>	<b>0</b>	<b>74</b>	
<b>TOTAL</b>	<b>1505</b>	<b>1218</b>	<b>94</b>	<b>5</b>	<b>12</b>	<b>0</b>	<b>70</b>	<b>13</b>	<b>5</b>	<b>20</b>	<b>84</b>	<b>1373</b>	<b>133</b>	<b>15</b>	<b>686</b>
<b>CDBG</b>	<b>1369</b>	<b>1100</b>	<b>91</b>	<b>5</b>	<b>9</b>	<b>0</b>	<b>68</b>	<b>13</b>	<b>5</b>	<b>20</b>	<b>74</b>	<b>1363</b>	<b>133</b>	<b>15</b>	<b>615</b>
<b>HOME</b>	<b>139</b>	<b>121</b>	<b>3</b>	<b>0</b>	<b>3</b>	<b>0</b>	<b>2</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>10</b>	<b>12</b>	<b>62</b>	<b>0</b>	<b>71</b>

Total Population	White	Black	Asian	American Indian/ Alaskan Native	Native Hawaiian/ Pacific Islander	Other Race/Two or More Races	Hispanic	Female Head of Household*	Persons with Disabilities*
150,150	141,624	2476	4,944	1,269	360	6,677	18,726	1535	12,654
	89%	1.56%	3.11%	0.80%	0.10%	5.40%	11.77%	3.48%	7.99%

\*2017 American Community Survey 5-Year Estimates

\*\* Housing projects funded in FY20 will be completed in FY21 and FY22.

**CDBG-CV Round 2 Funded Projects**

**Beneficiary Demographics**

Activity	Total # of Clients/ Units	White	Black/AA	Black/AA & White	Asian	Asian & White	American Indian (AI)/ Alaskan Native	AI & White	AI & Black	Native Hawaiian/ Pacific Islander	Other	Hispanic*	Single Female Head of Household	Single Male Head of Household	Persons with Disabilities
<b>PUBLIC SERVICE PROJECTS</b>															
Catholic Charities Shelter	388	308	12	3	1	0	27	5	4	3	25	61	13	1	114
Family Housing Network	253	232	12	0	0	0	9	0	0	0	0	100	40	7	24
Homeward Alliance Inland Weather Shelter	605	505	42	0	5	0	39	0	0	2	12	66	0	0	290
Homeward Alliance Myrtle Street Isolation, Quarantine and Recovery Site	76	55	3	0	2	0	5	0	0	0	11	12	1	0	18
Meals on Wheels	407	385	3	0	1	0	1	1	0	0	16	42	1	0	407
Neighbor to Neighbor*	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
<b>SUBTOTAL</b>	<b>1729</b>	<b>1485</b>	<b>72</b>	<b>3</b>	<b>9</b>	<b>0</b>	<b>81</b>	<b>6</b>	<b>4</b>	<b>5</b>	<b>64</b>	<b>281</b>	<b>55</b>	<b>8</b>	<b>853</b>

### Human Service Program: City and Federally Funded Projects

#### Funding and Clients Served

Agency	Awarded	Expended	Unspent	Clients Served
A Little Help	\$ 21,000.00	\$ 21,000.00	\$ -	157
Alliance for Suicide Prevention*	\$ 5,000.00	\$ -	\$ 5,000.00	0
Boys & Girls Clubs	\$ 30,000.00	\$ 30,000.00	\$ -	861
CASA of Larimer County Advocacy	\$ 45,000.00	\$ 45,000.00	\$ -	154
CASA of Larimer County Harmony House	\$ 40,000.00	\$ 40,000.00	\$ -	196
Catholic Charities Senior Services	\$ 27,000.00	\$ 27,000.00	\$ -	37
Catholic Charities Shelter	\$ 65,000.00	\$ 65,000.00	\$ -	434
Children's Speech & Reading Center	\$ 10,000.00	\$ 10,000.00	\$ -	135
ChildSafe Colorado	\$ 32,000.00	\$ 32,000.00	\$ -	526
Crossroads Safehouse	\$ 40,000.00	\$ 40,000.00	\$ -	770
Disabled Resource Services	\$ 20,000.00	\$ 20,000.00	\$ -	198
Early Childhood Council of Larimer County	\$ 10,000.00	\$ 10,000.00	\$ -	9
Elderhaus Adult Day Program	\$ 30,000.00	\$ 30,000.00	\$ -	37
Ensign Skills Center	\$ 5,000.00	\$ 4,990.62	\$ 9.38	260
Family Housing Network	\$ 30,000.00	\$ 30,000.00	\$ -	333
Food Bank for Larimer County	\$ 26,000.00	\$ 26,000.00	\$ -	2532
Homeward Alliance Programs	\$ 30,000.00	\$ 30,000.00	\$ -	1851
Homeward Alliance Murphy Center Programs	\$ 30,000.00	\$ 30,000.00	\$ -	2148
Larimer County Partners	\$ 5,000.00	\$ 5,000.00	\$ -	318
Meals on Wheels for Fort Collins	\$ 29,000.00	\$ 29,000.00	\$ -	448
Neighbor to Neighbor Homeless Prevention	\$ 135,498.00	\$ 135,498.00	\$ -	121
Neighbor to Neighbor Homeshare**	\$ 22,000.00	\$ -	\$ 22,000.00	0
Plan de Salud del Valle	\$ 50,000.00	\$ 50,000.00	\$ -	15984
Project Self-Sufficiency	\$ 21,000.00	\$ 21,000.00	\$ -	184
Respite Care	\$ 30,000.00	\$ 30,000.00	\$ -	36
SAVA Victim Services	\$ 30,000.00	\$ 30,000.00	\$ -	706
SAVA Prevention Education	\$ 14,000.00	\$ 14,000.00	\$ -	3758
SummitStone Health Partners CBHT	\$ 20,000.00	\$ 20,000.00	\$ -	53
SummitStone Health Partners Murphy Center	\$ 20,000.00	\$ 20,000.00	\$ -	164
Teaching Tree Early Childhood Learning Center	\$ 72,000.00	\$ 72,000.00	\$ -	44
The Center for Family Outreach	\$ 13,000.00	\$ 13,000.00	\$ -	76
The Family Center / La Familia	\$ 64,000.00	\$ 64,000.00	\$ -	50
The Matthews House	\$ 25,000.00	\$ 25,000.00	\$ -	155
The Salvation Army	\$ 12,000.00	\$ 11,999.91	\$ 0.09	58
Turning Point	\$ 17,000.00	\$ 17,000.00	\$ -	296
UCHealth Northern Colorado Foundation	\$ 12,500.00	\$ 12,500.00	\$ -	4226
United Way of Weld County	\$ 13,000.00	\$ 13,000.00	\$ -	402
Voices Carry CAC	\$ 15,000.00	\$ 15,000.00	\$ -	296
Volunteers of America Handyman Program	\$ 13,000.00	\$ 13,000.00	\$ -	140
Volunteers of America	\$ 25,000.00	\$ 25,000.00	\$ -	124
	<b>\$ 1,153,998.00</b>	<b>\$ 1,126,988.53</b>	<b>\$ 27,009.47</b>	<b>38,277</b>

\*Unable to spend grant funds

\*\*Project paused, contract extended into 2022

### City Funded: Human Service Program

#### Beneficiary Demographics

Demographic		# Clients
White	Non-Hispanic	18,245
	Hispanic	12,130
	Total	31,375
Black	Non-Hispanic	947
	Hispanic	118
	Total	1,065
Black & White	Non-Hispanic	24
	Hispanic	3
	Total	27
Asian	Non-Hispanic	589
	Hispanic	35
	Total	624
Asian & White	Non-Hispanic	13
	Hispanic	3
	Total	16
American Indian/Alaskan Native	Non-Hispanic	641
	Hispanic	200
	Total	841
AI & White	Non-Hispanic	24
	Hispanic	3
	Total	27
AI & Black	Non-Hispanic	7
	Hispanic	-
	Total	7
Native Hawaiian/Pacific Islander	Non-Hispanic	66
	Hispanic	15
	Total	81
Balance / Other	Non-Hispanic	2,079
	Hispanic	825
	Total	2,874
Single Female/Male Head of Household*	Female	1,774
	Male	413
	Total	2,187
Person with Disabilities		3,837
<b>Total Clients Served</b>		<b>36,937</b>

# PR-26 CDBG Financial Attachment

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<b>PART I: SUMMARY OF CDBG RESOURCES</b>	
01 UNEXPENDED CDBG FUNDS AT END OF PREVIOUS PROGRAM YEAR	1,499,783.97
02 ENTITLEMENT GRANT	1,103,416.00
03 SURPLUS URBAN RENEWAL	0.00
04 SECTION 108 GUARANTEED LOAN FUNDS	0.00
05 CURRENT YEAR PROGRAM INCOME	342,827.26
05a CURRENT YEAR SECTION 108 PROGRAM INCOME (FOR SI TYPE)	0.00
06 FUNDS RETURNED TO THE LINE-OF-CREDIT	0.00
06a FUNDS RETURNED TO THE LOCAL CDBG ACCOUNT	0.00
07 ADJUSTMENT TO COMPUTE TOTAL AVAILABLE	0.00
08 TOTAL AVAILABLE (SUM, LINES 01-07)	2,946,027.23
<b>PART II: SUMMARY OF CDBG EXPENDITURES</b>	
09 DISBURSEMENTS OTHER THAN SECTION 108 REPAYMENTS AND PLANNING/ADMINISTRATION	2,112,052.80
10 ADJUSTMENT TO COMPUTE TOTAL AMOUNT SUBJECT TO LOW/MOD BENEFIT	0.00
11 AMOUNT SUBJECT TO LOW/MOD BENEFIT (LINE 09 + LINE 10)	2,112,052.80
12 DISBURSED IN IDIS FOR PLANNING/ADMINISTRATION	197,992.41
13 DISBURSED IN IDIS FOR SECTION 108 REPAYMENTS	0.00
14 ADJUSTMENT TO COMPUTE TOTAL EXPENDITURES	0.00
15 TOTAL EXPENDITURES (SUM, LINES 11-14)	2,310,045.21
16 UNEXPENDED BALANCE (LINE 08 - LINE 15)	635,982.02
<b>PART III: LOW/MOD BENEFIT THIS REPORTING PERIOD</b>	
17 EXPENDED FOR LOW/MOD HOUSING IN SPECIAL AREAS	0.00
18 EXPENDED FOR LOW/MOD MULTI-UNIT HOUSING	1,832,702.80
19 DISBURSED FOR OTHER LOW/MOD ACTIVITIES	279,350.00
20 ADJUSTMENT TO COMPUTE TOTAL LOW/MOD CREDIT	0.00
21 TOTAL LOW/MOD CREDIT (SUM, LINES 17-20)	2,112,052.80
22 PERCENT LOW/MOD CREDIT (LINE 21/LINE 11)	100.00%
<b>LOW/MOD BENEFIT FOR MULTI-YEAR CERTIFICATIONS</b>	
23 PROGRAM YEARS(PY) COVERED IN CERTIFICATION	PY: 2020 PY: PY:
24 CUMULATIVE NET EXPENDITURES SUBJECT TO LOW/MOD BENEFIT CALCULATION	0.00
25 CUMULATIVE EXPENDITURES BENEFITING LOW/MOD PERSONS	0.00
26 PERCENT BENEFIT TO LOW/MOD PERSONS (LINE 25/LINE 24)	0.00%
<b>PART IV: PUBLIC SERVICE (PS) CAP CALCULATIONS</b>	
27 DISBURSED IN IDIS FOR PUBLIC SERVICES	264,350.00
28 PS UNLIQUIDATED OBLIGATIONS AT END OF CURRENT PROGRAM YEAR	0.00
29 PS UNLIQUIDATED OBLIGATIONS AT END OF PREVIOUS PROGRAM YEAR	0.00
30 ADJUSTMENT TO COMPUTE TOTAL PS OBLIGATIONS	0.00
31 TOTAL PS OBLIGATIONS (LINE 27 + LINE 28 - LINE 29 + LINE 30)	264,350.00
32 ENTITLEMENT GRANT	1,103,416.00
33 PRIOR YEAR PROGRAM INCOME	221,284.72
34 ADJUSTMENT TO COMPUTE TOTAL SUBJECT TO PS CAP	0.00
35 TOTAL SUBJECT TO PS CAP (SUM, LINES 32-34)	1,324,700.72
36 PERCENT FUNDS OBLIGATED FOR PS ACTIVITIES (LINE 31/LINE 35)	19.98%
<b>PART V: PLANNING AND ADMINISTRATION (PA) CAP</b>	
37 DISBURSED IN IDIS FOR PLANNING/ADMINISTRATION	197,992.41
38 PA UNLIQUIDATED OBLIGATIONS AT END OF CURRENT PROGRAM YEAR	0.00
39 PA UNLIQUIDATED OBLIGATIONS AT END OF PREVIOUS PROGRAM YEAR	0.00
40 ADJUSTMENT TO COMPUTE TOTAL PA OBLIGATIONS	0.00
41 TOTAL PA OBLIGATIONS (LINE 37 + LINE 38 - LINE 39 +LINE 40)	197,992.41
42 ENTITLEMENT GRANT	1,103,416.00
43 CURRENT YEAR PROGRAM INCOME	342,827.26
44 ADJUSTMENT TO COMPUTE TOTAL SUBJECT TO PA CAP	0.00
45 TOTAL SUBJECT TO PA CAP (SUM, LINES 42-44)	1,446,243.26
46 PERCENT FUNDS OBLIGATED FOR PA ACTIVITIES (LINE 41/LINE 45)	13.69%



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LINE 17 DETAIL: ACTIVITIES TO CONSIDER IN DETERMINING THE AMOUNT TO ENTER ON LINE 17  
Report returned no data.

LINE 18 DETAIL: ACTIVITIES TO CONSIDER IN DETERMINING THE AMOUNT TO ENTER ON LINE 18

Plan Year	IDIS Project	IDIS Activity	Activity Name	Matrix Code	National Objective	Drawn Amount
2019	4	1928	Cadence: VOA Senior Residences	01	LNH	\$774,595.80
2020	3	1943	Swallow Road Apartments	01	LNH	\$1,000,000.00
				01	Matrix Code	\$1,774,595.80
2018	5	1909	Mason Place Permanent Supportive Housing	12	LNH	\$58,107.00
				12	Matrix Code	\$58,107.00
Total						\$1,832,702.80

LINE 19 DETAIL: ACTIVITIES INCLUDED IN THE COMPUTATION OF LINE 19

Plan Year	IDIS Project	IDIS Activity	Voucher Number	Activity Name	Matrix Code	National Objective	Drawn Amount
2016	1	1877	6432271	Harmony Cottages	01	LNH	\$10,000.00
2017	4	1896	653429	Harmony Cottages Phase II	01	LNH	\$5,000.00
					01	Matrix Code	\$15,000.00
2020	7	1929	6453773	Catholic Charities: Shelter	03T	LNC	\$18,228.02
2020	7	1929	6486454	Catholic Charities: Shelter	03T	LNC	\$15,391.68
2020	7	1929	6520686	Catholic Charities: Shelter	03T	LNC	\$17,459.00
2020	7	1929	6556354	Catholic Charities: Shelter	03T	LNC	\$13,921.30
2020	13	1932	6451839	Family Housing Network: Case Management Program	03T	LNC	\$7,500.00
2020	13	1932	6486485	Family Housing Network: Case Management Program	03T	LNC	\$7,500.00
2020	13	1932	6526713	Family Housing Network: Case Management Program	03T	LNC	\$7,500.00
2020	13	1932	6555722	Family Housing Network: Case Management Program	03T	LNC	\$7,500.00
					03T	Matrix Code	\$95,000.00
2020	8	1930	6454688	Disabled Resource Services: Access to Independence	05B	LNC	\$2,870.96
2020	8	1930	6490183	Disabled Resource Services: Access to Independence	05B	LNC	\$11,561.04
2020	8	1930	6534341	Disabled Resource Services: Access to Independence	05B	LNC	\$5,568.00
2020	9	1931	6454207	Elderhaus: Community Based Therapeutic Care	05B	LNC	\$2,822.25
2020	9	1931	6485454	Elderhaus: Community Based Therapeutic Care	05B	LNC	\$9,182.36
2020	9	1931	6518182	Elderhaus: Community Based Therapeutic Care	05B	LNC	\$12,665.19
2020	9	1931	6555698	Elderhaus: Community Based Therapeutic Care	05B	LNC	\$5,330.20
					05B	Matrix Code	\$50,000.00
2020	11	1934	6451838	SummitStone: CBHT Program	05O	LNC	\$5,000.00
2020	11	1934	6485485	SummitStone: CBHT Program	05O	LNC	\$5,000.00
2020	11	1934	6517294	SummitStone: CBHT Program	05O	LNC	\$5,000.00
2020	11	1934	6556224	SummitStone: CBHT Program	05O	LNC	\$5,000.00
					05O	Matrix Code	\$20,000.00
2020	12	1935	6451830	SummitStone: Murphy Center Programs	05P	LNC	\$3,705.36
2020	12	1935	6485491	SummitStone: Murphy Center Programs	05P	LNC	\$5,962.41
2020	12	1935	6517304	SummitStone: Murphy Center Programs	05P	LNC	\$5,194.72
2020	12	1935	6556216	SummitStone: Murphy Center Programs	05P	LNC	\$5,137.51
					05P	Matrix Code	\$20,000.00
2020	10	1933	6454224	Neighbor to Neighbor: Homeless Prevention Program	05Q	LNC	\$10,581.63
2020	10	1933	6485482	Neighbor to Neighbor: Homeless Prevention Program	05Q	LNC	\$18,940.97
2020	10	1933	6519917	Neighbor to Neighbor: Homeless Prevention Program	05Q	LNC	\$14,021.94
2020	10	1933	6556228	Neighbor to Neighbor: Homeless Prevention Program	05Q	LNC	\$35,795.46
					05Q	Matrix Code	\$79,350.00
Total							\$279,350.00

LINE 27 DETAIL: ACTIVITIES INCLUDED IN THE COMPUTATION OF LINE 27

Plan Year	IDIS Project	IDIS Activity	Voucher Number	Activity to prevent, prepare for, and respond to Coronavirus	Activity Name	Grant Number	Fund Type	Matrix Code	National Objective	Drawn Amount
2020	7	1929	6453773	No	Catholic Charities: Shelter	B20MCD80008	PI	03T	LNC	\$18,228.02
2020	7	1929	6486454	No	Catholic Charities: Shelter	B20MCD80008	EN	03T	LNC	\$15,391.68
2020	7	1929	6520686	No	Catholic Charities: Shelter	B20MCD80008	EN	03T	LNC	\$9,306.33
2020	7	1929	6556354	No	Catholic Charities: Shelter	B20MCD80008	PI	03T	LNC	\$8,152.67
2020	7	1929	6556354	No	Catholic Charities: Shelter	B20MCD80008	EN	03T	LNC	\$9,421.30
2020	7	1929	6556354	No	Catholic Charities: Shelter	B20MCD80008	PI	03T	LNC	\$4,500.00
2020	13	1932	6451839	No	Family Housing Network: Case Management Program	B20MCD80008	PI	03T	LNC	\$7,500.00
2020	13	1932	6486485	No	Family Housing Network: Case Management Program	B20MCD80008	EN	03T	LNC	\$7,500.00
2020	13	1932	6526713	No	Family Housing Network: Case Management Program	B20MCD80008	EN	03T	LNC	\$7,500.00



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Plan Year	IDIS Project	IDIS Activity	Voucher Number	Activity to prevent, prepare for, and respond to Coronavirus	Activity Name	Grant Number	Fund Type	Matrix Code	National Objective	Drawn Amount
2020	13	1932	6555722	No	Family Housing Network: Case Management Program	B20MC080008	EN	03T	LNC	\$7,500.00
								03T	Matrix Code	\$95,000.00
2020	8	1930	6454688	No	Disabled Resource Services: Access to Independence	B20MC080008	PI	05B	LNC	\$2,870.96
2020	8	1930	6490183	No	Disabled Resource Services: Access to Independence	B20MC080008	EN	05B	LNC	\$11,561.04
2020	8	1930	6534341	No	Disabled Resource Services: Access to Independence	B20MC080008	EN	05B	LNC	\$5,568.00
2020	9	1931	6454207	No	Elderhaus: Community Based Therapeutic Care	B20MC080008	PI	05B	LNC	\$2,822.25
2020	9	1931	6485454	No	Elderhaus: Community Based Therapeutic Care	B20MC080008	EN	05B	LNC	\$9,182.36
2020	9	1931	6518182	No	Elderhaus: Community Based Therapeutic Care	B20MC080008	PI	05B	LNC	\$12,665.19
2020	9	1931	6555688	No	Elderhaus: Community Based Therapeutic Care	B20MC080008	EN	05B	LNC	\$5,330.20
								05B	Matrix Code	\$50,000.00
2020	11	1934	6451838	No	SummitStone: CBHT Program	B20MC080008	PI	05O	LNC	\$5,000.00
2020	11	1934	6485485	No	SummitStone: CBHT Program	B20MC080008	EN	05O	LNC	\$5,000.00
2020	11	1934	6517284	No	SummitStone: CBHT Program	B20MC080008	PI	05O	LNC	\$5,000.00
2020	11	1934	6558224	No	SummitStone: CBHT Program	B20MC080008	EN	05O	LNC	\$5,000.00
								05O	Matrix Code	\$20,000.00
2020	12	1935	6451830	No	SummitStone: Murphy Center Programs	B20MC080008	PI	05P	LNC	\$3,705.36
2020	12	1935	6485491	No	SummitStone: Murphy Center Programs	B20MC080008	EN	05P	LNC	\$5,962.41
2020	12	1935	6517304	No	SummitStone: Murphy Center Programs	B20MC080008	PI	05P	LNC	\$5,194.72
2020	12	1935	6558216	No	SummitStone: Murphy Center Programs	B20MC080008	EN	05P	LNC	\$5,137.51
								05P	Matrix Code	\$20,000.00
2020	10	1933	6454224	Yes	Neighbor to Neighbor: Homeless Prevention Program	B20MC080008	PI	05Q	LNC	\$10,591.63
2020	10	1933	6485482	Yes	Neighbor to Neighbor: Homeless Prevention Program	B20MC080008	EN	05Q	LNC	\$18,940.97
2020	10	1933	6519917	Yes	Neighbor to Neighbor: Homeless Prevention Program	B20MC080008	PI	05Q	LNC	\$14,021.94
2020	10	1933	6558228	Yes	Neighbor to Neighbor: Homeless Prevention Program	B20MC080008	EN	05Q	LNC	\$35,795.46
								05Q	Matrix Code	\$79,350.00
				No	Activity to prevent, prepare for, and respond to Coronavirus					\$185,000.00
				Yes	Activity to prevent, prepare for, and respond to Coronavirus					\$79,350.00
Total										\$264,350.00

LINE 37 DETAIL: ACTIVITIES INCLUDED IN THE COMPUTATION OF LINE 37

Plan Year	IDIS Project	IDIS Activity	Voucher Number	Activity Name	Matrix Code	National Objective	Drawn Amount
2020	1	1936	6432774	CD6G Program Administration FY20	21A		\$5,705.61
2020	1	1936	6444316	CD6G Program Administration FY20	21A		\$10,318.84
2020	1	1936	6453432	CD6G Program Administration FY20	21A		\$17,791.47
2020	1	1936	6463113	CD6G Program Administration FY20	21A		\$11,526.05
2020	1	1936	6474678	CD6G Program Administration FY20	21A		\$27,647.79
2020	1	1936	6487780	CD6G Program Administration FY20	21A		\$11,856.29
2020	1	1936	6493348	CD6G Program Administration FY20	21A		\$12,523.57
2020	1	1936	6509809	CD6G Program Administration FY20	21A		\$12,024.57
2020	1	1936	6522264	CD6G Program Administration FY20	21A		\$10,097.38
2020	1	1936	6536788	CD6G Program Administration FY20	21A		\$27,722.73
2020	1	1936	6541858	CD6G Program Administration FY20	21A		\$18,556.77
2020	1	1936	6568301	CD6G Program Administration FY20	21A		\$32,121.34
					21A	Matrix Code	\$197,992.41
Total							\$197,992.41