



FY19 CITY OF FORT COLLINS Consolidated Plan Year Five

CAPER

Consolidated Annual Performance Evaluation

City of Fort Collins
Social Sustainability Department
222 Laporte Avenue
PO BOX 580
Fort Collins, CO 80521

fcgov.com/socialsustainability

Contact:
Dianne Tjalkens
dtjalkens@fcgov.com
970-221-6734



CR-05 - Goals and Outcomes

Progress the jurisdiction has made in carrying out its strategic plan and its action plan. 91.520(a)

This could be an overview that includes major initiatives and highlights that were proposed and executed throughout the program year.

Approximately 13% of our community of 174,000 was impacted through the investment of Competitive Process funding, including CDBG and HOME, Human Services Program, and Affordable Housing Fund dollars. In FY19 the Social Sustainability Department partnered with 41 nonprofits (5 received CDBG funds) and 3 affordable housing providers (2 received CDBG and/or HOME funds, 1 received only local AHF dollars) to further the goals of the Consolidated Plan. CDBG funding was used to make investments in critical public services, providing residents with disability services, senior services, behavioral health services, and shelter for those experiencing homelessness. CDBG and HOME funds were invested in multi-family housing construction and single-family ownership new construction. Local funds supported these projects, as well as nonprofit organizations providing supportive services such as case management, nutrition, childcare scholarships, housing counseling, victim advocacy, and youth programming. AHF dollars were used to support rehabilitation of existing affordable housing units.

Additionally, the City made significant, non-Competitive Process, financial and resource investments in other community initiatives. Examples of those include annual funding to Homeward 2020, and contributions and involvement in Outreach Fort Collins, which connects vulnerable people (often experiencing homelessness) to services. The City works with the Continuum of Care, the Housing First Initiative (which tracks long-term homeless individuals), and the regional Coordinated Assessment and Housing Placement System (CAHPS). The City also prioritizes staff representation on boards and groups covering key community development areas affecting low- and moderate-income populations, such as mental health, workforce development, healthcare, and childcare.

Table 1 Notes:

Housing Outcomes:

- Shortfalls in numbers of new units are, in general, due to construction timelines. Most of the anticipated numbers will be achieved when funded projects are completed in FY20 and FY21. For example, the 60 anticipated units of housing for homeless will be completed by early 2021.
- FY19 funded housing projects that remain to be completed included one homeowner housing unit at Habitat for Humanity Harmony

Cottages (Poudre Build) which contracted 8/27/2019 and is under construction, and 55 rental units at VOA Senior Housing project. That project finalized all funding needed to move forward in June 2020 with contracting expected in late 2020 and construction expected to begin Q1 of 2021.

- Direct Financial Assistance to Homebuyers anticipated approximately 14 first-time homebuyer assistance loans to be funded each year; however, the program faced challenges due to escalating home prices and lack of affordable inventory. Other more flexible programs are available in the community to provide homebuyer assistance; therefore this program was not prioritized for funding in the 2020-2024 Consolidated Plan.

Human Services Outcomes:

- Due to the COVID-19 pandemic some funded organizations were unable to serve their anticipated number of beneficiaries in FY19. For example, Elderhaus had to close between March and October of 2020. However, other funded organizations, such as those providing overnight shelter for people experiencing homelessness, exceeded their anticipated number of beneficiaries.

Prior year-funded projects completed in FY19:

- Six new homeowner housing units were added at Habitat for Humanity Harmony Cottages
- Seven rental units at CARE Housing and 48 at DMA Plaza (43 units occupied) rehabilitated

Comparison of the proposed versus actual outcomes for each outcome measure submitted with the consolidated plan and explain, if applicable, why progress was not made toward meeting goals and objectives. 91.520(g)

Categories, priority levels, funding sources and amounts, outcomes/objectives, goal outcome indicators, units of measure, targets, actual outcomes/outputs, and percentage completed for each of the grantee's program year goals.

Goal	Category	Source / Amount	Indicator	Unit of Measure	Expected – Strategic Plan	Actual – Strategic Plan	Percent Complete	Expected – Program Year	Actual – Program Year	Percent Complete
Expand housing opportunities for homeless persons	Homeless	CDBG: \$ / HOME: \$	Tenant-based rental assistance / Rapid Rehousing	Households Assisted	13	13	100.00%			
Expand housing opportunities for homeless persons	Homeless	CDBG: \$ / HOME: \$	Housing for Homeless added	Household Housing Unit	60	0	0.00%			
Increase the supply of affordable housing	Affordable Housing	CDBG: \$ / HOME: \$ / Affordable Housing Fund: \$	Rental units constructed	Household Housing Unit	150	78	52.00%	55	0	0.00%
Increase the supply of affordable housing	Affordable Housing	CDBG: \$ / HOME: \$ / Affordable Housing Fund: \$	Homeowner Housing Added	Household Housing Unit	24	16	66.67%	1	1	100.00%
Preserve existing affordable inventory	Affordable Housing	CDBG: \$ / HOME: \$ / Affordable Housing Fund: \$	Rental units rehabilitated	Household Housing Unit	409	439	107.33%	0	0	

Preserve existing affordable inventory	Affordable Housing	CDBG: \$ / HOME: \$ / Affordable Housing Fund: \$	Homeowner Housing Rehabilitated	Household Housing Unit	0	0		0	0	
Preserve existing affordable inventory	Affordable Housing	CDBG: \$ / HOME: \$ / Affordable Housing Fund: \$	Housing for Homeless added	Household Housing Unit	0	0		0	0	
Preserve existing affordable inventory	Affordable Housing	CDBG: \$ / HOME: \$ / Affordable Housing Fund: \$	Housing for People with HIV/AIDS added	Household Housing Unit	0	0		0	0	
Provide administrative support to federal programs	Administration	CDBG: \$ / HOME: \$	Other	Other	10	10	100.00%	2	2	100.00%
Provide programs for affordable homeownership	Affordable Housing	CDBG: \$ / HOME: \$ / Affordable Housing Fund: \$	Direct Financial Assistance to Homebuyers	Households Assisted	70	22	31.43%			
Provide programs for homeless prevention	Homeless	CDBG: \$ / Human Services Program Funds: \$	Public service activities other than Low/Moderate Income Housing Benefit	Persons Assisted	0	0		0	0	

Provide programs for homeless prevention	Homeless	CDBG: \$ / Human Services Program Funds: \$	Homeless Person Overnight Shelter	Persons Assisted	0	0				
Provide programs for homeless prevention	Homeless	CDBG: \$ / Human Services Program Funds: \$	Homelessness Prevention	Persons Assisted	935	809	86.52%	95	70	73.68%
Supportive services to improve living conditions	Non-Housing Community Development	CDBG: \$ / Human Services Program Funds: \$	Public service activities other than Low/Moderate Income Housing Benefit	Persons Assisted	2400	3073	128.04%	300	537	179.00%
Supportive services to improve living conditions	Non-Housing Community Development	CDBG: \$ / Human Services Program Funds: \$	Homeless Person Overnight Shelter	Persons Assisted	5475	8257	150.81%	1225	1854	151.35%
Supportive services to improve living conditions	Non-Housing Community Development	CDBG: \$ / Human Services Program Funds: \$	Overnight/Emergency Shelter/Transitional Housing Beds added	Beds	0	0		0	0	

Table 1 - Accomplishments – Program Year & Strategic Plan to Date

Assess how the jurisdiction's use of funds, particularly CDBG, addresses the priorities and specific objectives identified in the plan,

giving special attention to the highest priority activities identified.

The City of Fort Collins made resource and funding investments via its annual Competitive Process, based on priorities set out in the 2015-2019 Consolidated Plan, as well as other strategic and planning documents including the Affordable Housing Strategic Plan and the Social Sustainability Department Strategic Plan. Applications for funding were reviewed to determine how well they met Consolidated Plan priority needs and goals, the organizations' ability to meet proposed outcomes, and timeliness. Each activity funded with CDBG in FY19 demonstrated that it would further the achievement of a Consolidated Plan goal and benefit low- to moderate-income (LMI) persons, including housing and public services. The City of Fort Collins also annually allocates over a half million dollars of local funds for human service needs through the same Competitive Process that distributes CDBG and HOME funds. The City continues to contribute staff time and financial resources to community collaboratives that address Consolidated Plan priorities through longer-term, strategic work. As depicted in Table 1, the City made significant progress in FY19 towards meeting the goal outcome indicator targets for all goals. New construction activities funded in FY19 are expected to be completed in FY20 and FY21. Accomplishments for these activities will be captured in future CAPERs and reported under the appropriate goal outcome indicators.

CR-10 - Racial and Ethnic composition of families assisted

Describe the families assisted (including the racial and ethnic status of families assisted).

91.520(a)

	CDBG	HOME
White	1,959	0
Black or African American	164	0
Asian	64	0
American Indian or American Native	170	0
Native Hawaiian or Other Pacific Islander	16	0
Total	2,373	0
Hispanic	406	0
Not Hispanic	2,055	0

Table 2 – Table of assistance to racial and ethnic populations by source of funds

Narrative

The "Other" category was not pulled from project data into this chart. There are an additional 88 CDBG clients in the "Other" category, for a total of 2461. These are accounted for in the Ethnicity section of Table 2.

All numbers in Table 2 are Human Service projects as no FY19 CDBG- and HOME-funded housing projects were completed in FY19.

Housing

Prior year-funded projects completed in FY19 that are not reported in Table 2 include:

- Habitat Harmony Cottages: 5 HOME-assisted units, consisting of 5 White households (2 Hispanic)
- Habitat Poudre Build: 1 HOME-assisted unit benefitting 1 White household
- DMA Plaza: 43 households served consisting of 43 White (3 Hispanic)
- CARE Housing Accessibility upgrades: 7 households served consisting of 4 White (1 Hispanic) and 3 other multi-racial

Public Services

Persons were served through the following federal CDBG Public Service category programs: Catholic Charities Senior Services; Catholic Charities Shelter; Disabled Resource Services, Access to Independence; Elderhaus, Community Based Therapeutic Care; Crossroads Safehouse; SummitStone Health Partners, Community Behavioral Health Treatment Program; and SummitStone Health Partners, Mental Health Services, Murphy Center.

These projects were chosen for federal funds because they serve the people who are most vulnerable in

our community, often with a higher percentage of those in several protected classes—racial/ethnic minorities, seniors, persons with a disability, female heads-of-households, etc.

Demographics for Human Service Program projects funded solely with City dollars are included as an attachment.

Public Facility

There were no public facility projects funded in FY19.

CR-15 - Resources and Investments 91.520(a)

Identify the resources made available

Source of Funds	Source	Resources Made Available	Amount Expended During Program Year
CDBG	public - federal	1,299,743	1,158,257
HOME	public - federal	766,121	904,817
Other	public - local	23,903	2,912

Table 3 - Resources Made Available

Narrative

Total "Other" Resources Made Available include \$23,903 Human Service Program (HSP) originally allocated to Crossroads Safehouse. Loss of City revenue due to the COVID-19 pandemic reduced the funding available and the contract was terminated after \$2,912.01 was expended. The program was subsequently funded with CDBG-CV funds to protect a vulnerable population identified as having an increased risk of exposure and negative impacts from the pandemic.

An additional \$731,880 of HSP funds were awarded to 33 human service agencies that did not receive federal funds. A chart of grant awards, expenditures, and clients served is included as an attachment.

Additional Notes:

- DMA Plaza completed construction on an additional 48 units of on the 124 unit rehab that was funded with the following FY17 funds: \$894,394 HOME funding and \$514,006 AHF funds. 43 additional units were occupied by the end of FY19. bringing the total occupancy to 79.
- CARE Housing completed the accessibility retrofit on 7 units that was funded with \$209,277 in FY18 CDBG Funding
- Habitat for Humanity completed construction of 5 HOME units at Harmony Cottages funded with FY16 HOME fund and 1 Poudre Build unit funded from FY18 HOME funds.
- Housing Catalyst commenced construction on Mason Place Permanent Supportive Housing which was funding with \$488,313 FY18 CDBG funding and \$635,025 FY18 HOME funding.
- Larimer Home Improvement Program (LHIP) spent \$17,654.76 in prior year funds to assist 8 low-income homeowners with emergency repairs.

Identify the geographic distribution and location of investments

Target Area	Planned Percentage of Allocation	Actual Percentage of Allocation	Narrative Description
City-wide	100		Activity is conducted City-wide

Table 4 – Identify the geographic distribution and location of investments

Narrative

All investments reflect a 100% city-wide percentage, since no investments are directed to a specific Target Area.

To the maximum extent feasible, the City attempts to distribute affordable housing across the city, avoiding concentration in any one area.

The locations of assisted housing are as follows:

CARE Housing – southwest quadrant & southeast quadrant

DMA Plaza —north east side

Harmony Cottages—southwest quadrant

Leveraging

Explain how federal funds leveraged additional resources (private, state and local funds), including a description of how matching requirements were satisfied, as well as how any publicly owned land or property located within the jurisdiction that were used to address the needs identified in the plan.

City funding is often “first in” money for a Public Service or housing project. These funds are used by the organizations receiving them to leverage other funding sources such as other local, state, or federal dollars; individual and corporate donations; grants by foundations; and grants from other funders like United Way. The City’s Competitive Process application requires documentation of matching funds and an explanation of the organization’s ability to leverage funds received through the Competitive Process.

The City maintains the Land Bank Program, which holds land for future affordable housing development. The first of the five parcels was sold to Housing Catalyst for the development of 96 affordable units, including 6 HOME units. That development was completed in 2017. In 2019, an RFP was issued for a second parcel and an affordable home ownership development with approximately 55 units is currently in the the pre-development stages. In 2020, the City purchased a 6th parcel to be banked for future development.

Match requirements are cited in the tables below, and occurred through the City’s Homebuyer Assistance program loans, City Fee Waivers, City Affordable Housing Funds and the discount sales price of City owned land.

Fiscal Year Summary – HOME Match	
1. Excess match from prior Federal fiscal year	2,791,604
2. Match contributed during current Federal fiscal year	1,115,047
3. Total match available for current Federal fiscal year (Line 1 plus Line 2)	3,906,651
4. Match liability for current Federal fiscal year	72,556
5. Excess match carried over to next Federal fiscal year (Line 3 minus Line 4)	3,834,095

Table 5 – Fiscal Year Summary - HOME Match Report

Match Contribution for the Federal Fiscal Year								
Project No. or Other ID	Date of Contribution	Cash (non-Federal sources)	Foregone Taxes, Fees, Charges	Appraised Land/Real Property	Required Infrastructure	Site Preparation, Construction Materials, Donated labor	Bond Financing	Total Match
1909	04/30/2020	788,966	326,081	0	0	0	0	1,115,047

Table 6 – Match Contribution for the Federal Fiscal Year

HOME MBE/WBE report

Program Income – Enter the program amounts for the reporting period				
Balance on hand at beginning of reporting period \$	Amount received during reporting period \$	Total amount expended during reporting period \$	Amount expended for TBRA \$	Balance on hand at end of reporting period \$
359,868	224,778	318,031	0	266,615

Table 7 – Program Income

Minority Business Enterprises and Women Business Enterprises – Indicate the number and dollar value of contracts for HOME projects completed during the reporting period						
	Total	Minority Business Enterprises				White Non-Hispanic
		Alaskan Native or American Indian	Asian or Pacific Islander	Black Non-Hispanic	Hispanic	
Contracts						
Dollar Amount	0	0	0	0	0	0
Number	0	0	0	0	0	0
Sub-Contracts						
Number	0	0	0	0	0	0
Dollar Amount	0	0	0	0	0	0
	Total	Women Business Enterprises	Male			
Contracts						
Dollar Amount	0	0	0			
Number	0	0	0			
Sub-Contracts						
Number	0	0	0			
Dollar Amount	0	0	0			

Table 8 - Minority Business and Women Business Enterprises

Minority Owners of Rental Property – Indicate the number of HOME assisted rental property owners and the total amount of HOME funds in these rental properties assisted						
	Total	Minority Property Owners				White Non-Hispanic
		Alaskan Native or American Indian	Asian or Pacific Islander	Black Non-Hispanic	Hispanic	
Number	0	0	0	0	0	0
Dollar Amount	0	0	0	0	0	0

Table 9 – Minority Owners of Rental Property

Relocation and Real Property Acquisition – Indicate the number of persons displaced, the cost of relocation payments, the number of parcels acquired, and the cost of acquisition						
Parcels Acquired		0		0		
Businesses Displaced		0		0		
Nonprofit Organizations Displaced		0		0		
Households Temporarily Relocated, not Displaced		0		0		
Households Displaced	Total	Minority Property Enterprises				White Non-Hispanic
		Alaskan Native or American Indian	Asian or Pacific Islander	Black Non-Hispanic	Hispanic	
Number	0	0	0	0	0	0
Cost	0	0	0	0	0	0

Table 10 – Relocation and Real Property Acquisition

CR-20 - Affordable Housing 91.520(b)

Evaluation of the jurisdiction's progress in providing affordable housing, including the number and types of families served, the number of extremely low-income, low-income, moderate-income, and middle-income persons served.

	One-Year Goal	Actual
Number of Homeless households to be provided affordable housing units	0	0
Number of Non-Homeless households to be provided affordable housing units	1	6
Number of Special-Needs households to be provided affordable housing units	55	50
Total	56	56

Table 11 – Number of Households

	One-Year Goal	Actual
Number of households supported through Rental Assistance	0	0
Number of households supported through The Production of New Units	56	6
Number of households supported through Rehab of Existing Units	0	50
Number of households supported through Acquisition of Existing Units	0	0
Total	56	56

Table 12 – Number of Households Supported

Discuss the difference between goals and outcomes and problems encountered in meeting these goals.

Projects are on-track to meet five-year Consolidated Plan goals. TBRA does not need HOME funds at this time as Housing Catalyst has secured funding from another source. Rather than continuing to invest in TBRA, the City is supporting homeless housing through Permanent Supportive Housing projects brought forward by our partners.

The above tables describe accomplishments using CDBG and HOME funds, and do not include projects funded with the City's Affordable Housing Fund (AHF). Units completed using CDBG & HOME, include

the following:

CARE Housing: 7 units received accessibility improvements

DMA Plaza: 48 units completed rehabilitation (43 occupied)

Harmony Cottages: 5 homeownership units completed (HOME)

Harmony Cottages Poudre Build: 1 homeownership unit completed

AHF funds were used to complete an additional 8 LHIP home rehabs and 1 homebuyer's assistance loan.

Additional units planned to complete at the end of the current 5 year ConPlan include:

DMA Plaza is expected to complete construction by December 2020 and Habitat for Humanity's

Harmony Cottages (Phase 1) will complete construction in December 2020.

Note on Special Needs Households: Service of special needs households (seniors, persons with disabilities) is given higher priority for funding.

Discuss how these outcomes will impact future annual action plans.

All units planned through FY19 have received the necessary funding and are progressing towards completion as planned. Development of new affordable inventory, especially for special populations, as well as preservation of existing housing stock, will remain a high priority for future funding. The 2020-2024 Consolidated Plan continues to prioritize both development and retention of existing affordable housing. Additionally, Habitat for Humanity is anticipated to request additional funding for future phases of Harmony Cottages, up to a total of 26 additional homeownership units.

Include the number of extremely low-income, low-income, and moderate-income persons served by each activity where information on income by family size is required to determine the eligibility of the activity.

Number of Households Served	CDBG Actual	HOME Actual
Extremely Low-income	2	0
Low-income	25	5
Moderate-income	23	1
Total	50	6

Table 13 – Number of Households Served

Narrative Information

Table 13 shows only federally assisted households with moderate income.

Household numbers by project are listed below.

HOME only:

- Habitat for Humanity, Harmony Cottages: 5 new ownership units completed
- Habitat for Humanity, Harmony Cottages, Poudre Build: 1 new ownership unit completed

CDBG only:

- CARE Housing accessibility improvements: 7 rehabilitated units
- DMA Plaza: 48 rehabilitated units completed (43 occupied), FY17 funded activity

AHF Only (not reported in Table 13):

- Loveland Housing Authority, LHIP: 8 rehabilitation loans and emergency repair grants
- City of Fort Collins Homebuyer Assistance: 1 downpayment assistance loan

Additional Information

Summary of the efforts taken to address the housing needs of low-income renter household who pay more than half of their income for rent, live in seriously substandard housing, or have been involuntarily displaced.

The City of Fort Collins focuses its use of federal CDBG and HOME funds on the development and retention of affordable housing inventory, thereby decreasing the number of households who are housing cost burdened or living in substandard housing.

Other actions the City takes to address these issues include:

- Grants to human services providers that reduce residents' overall cost of living by providing food, childcare, emergency rent assistance, first month's rent, mental health services, etc. for free or at reduced cost.
- Grants to human service providers that assist clients in attaining self-sufficiency and living wage employment through education, training, and financial counseling.
- Reduced utility rates for low-income residents and a partnership with Energy Outreach Colorado to provide utility payment assistance.
- Building code inspections for complaints related to rental housing standards
- Grants to Larimer Home Improvement program which provides funds for emergency home repairs such as replacing hot water heaters and furnaces.

CR-25 - Homeless and Other Special Needs 91.220(d, e); 91.320(d, e); 91.520(c)

Evaluate the jurisdiction's progress in meeting its specific objectives for reducing and ending homelessness through:

Reaching out to homeless persons (especially unsheltered persons) and assessing their individual needs

A central facet of the Social Sustainability Department Strategic Plan (SSDSP) is addressing the needs of people experiencing homelessness. The City coordinates with a network of agencies, local service providers, community organizations, faith communities, businesses, Homeward 2020, residents, volunteers, Police Department, Parks/Natural Areas, Outreach Fort Collins, Municipal Court, and the regional Continuum of Care to address homelessness in a comprehensive manner. Network providers are trained to help communities implement best practices, such as permanent supportive housing, rapid rehousing, and Housing First principles. The City provides financial and coordination support to agencies that provide outreach, shelter, service provision, and data management. Primary barriers to reducing and ending homelessness in Fort Collins are a low vacancy rate throughout the City, a high cost of living, and a lack of housing that is affordable to the lowest wage earners. The City continues to fund affordable housing developments that serve people experiencing homelessness and those earning less than 80% AMI.

Strategies for reaching and serving people experiencing homelessness include:

1. Homeward 2020 developed Fort Collins' Plan to Make Homelessness Rare, Short-Lived, and Non-Recurring. Members implement long-term solutions informed by local data collected through the PIT and Housing First Initiative. The annual Point in Time (PIT) count is a community-wide effort, gathering critical data on persons experiencing homelessness, and spearheaded by the Northern Colorado Continuum of Care. The City provides funding and volunteers for the PIT.
2. The Housing First Initiative (HFI) tracks long-term local homeless individuals (defined as people who are homeless in Fort Collins for 6 month or longer), and works in coordination with the regional Coordinated Assessment and Housing Placement System (CAHPS also known as a coordinated entry system) to assess each individual, find appropriate housing options, ensure supportive services for the person, and provide continuing supports for housing retention. The HFI program is now being converted/migrated to our regional Homeless Management Information System (HMIS) overseen by our regional Continuum of Care.
3. Agencies in Larimer and Weld counties participate in weekly case conferencing for Coordinated Assessment & Housing Placement System (CAHPS), which began in 2016 assisting veterans, and has since expanded to include all adults, families, and youth.
4. Over 40 agencies, including Housing Catalyst, have implemented a vulnerability index (VI-SPDAT) to assess which people are at the highest risk if they remain homeless. It is used to prioritize

individuals for housing placement when units become available and is the assessment tool used by CAHPS.

5. The City maintains a strong partnership (funding, collaboration) with Homeward Alliance, the lead organization operating the Murphy Center. The Murphy Center serves as the point of entry for people experiencing homelessness and provides disabled, veteran, and senior services; housing assistance; financial counseling; employment assistance; behavioral health; mobile clinic, including vaccinations; computer, phone, and mail access; bus passes; lockers; showers; laundry; food; career clothes; cold weather gear; veterinary care; and bike repair. Through City funding the Murphy Center offers expanded evening hours between November and April as well as day shelter hours. This allows additional clients to access services outside of regular business hours and provides a warming shelter until the overnight shelters open.
6. Homeward Alliance conducts limited night-time outreach to unsheltered persons in our community, providing clothing, tents, survival gear, food and personal care items to community members in need.

Additional strategies:

7. The City is one of several funding partners of Outreach Fort Collins (OFC) and the Social Sustainability Department Director is a member of the Board. OFC consists of a professionally staffed, on-the-street team that builds relationships with community members experiencing homelessness, service providers, businesses and City services to address and de-escalate disruptive behaviors downtown. OFC works closely with the downtown police team and provides contact and/or coordination with service providers and Police or emergency medical service engagement, as necessary. OFC reaches dozens of people every week, assisting with short and long-term solutions. OFC is an active participant in CAHPS and is in the process of expanding their outreach area to include additional "hot spot" areas in Fort Collins.8. The Police Department collaborates with UHealth and SummitStone to provide a co-responder, now called Community Paramedic, who works alongside police to provide mental/behavioral health crisis intervention on scene as appropriate.9. OFC and Murphy Center maintain the Homeless Resource Guide, a brochure that lists information and bus routes for 40+ local organizations providing services to people experiencing homelessness. These are distributed via OFC, Police Services, Poudre Fire Authority, Natural Areas Rangers, Department of Human Services, Colorado State University, churches, service providers, and shelters.10. The City offers Special Agency Sessions (SAS), a program addressing quality of life violations by people experiencing homelessness. Defendants charged in Municipal Court with violations like Camping, Trespass, or Open Container can be referred to SAS for case management and alternative sentencing in lieu of a fine or jail time. The program was developed in partnership with Municipal Court, City Attorney's Office, Police Services, Murphy Center, Homeward 2020, and SummitStone.11. The City provides the Murphy Center with bus passes for their clients and works with staff to monitor use and increase efficiencies. It is anticipated that the tickets will be changed to an ID card that will serve as a bus pass and identification for services at the Murphy Center.12. The City has three dedicated Park Rangers who are former police officers experienced in community policing. They are assigned to City parks and trails, which are often sites utilized by unsheltered homeless persons. Additionally, the City has Natural Area Rangers who patrol all the City's Natural Areas and frequently

interact with people who may be camping in the Natural Areas.¹³ The Stormwater and Social Sustainability departments collaborated to offer training and materials about local flood risks to homeless service providers in order to increase awareness of the dangers of flooding in areas where unsheltered people sometimes sleep. Key Social Sustainability staff are set up to receive flood warnings that can be passed on to homeless service providers. SSD staff collaborated with Stormwater on the most recent Floodplain Management Public Information Committee Report which prioritizes communications with underserved and at-risk populations, including translations of materials for non-English speakers.

Addressing the emergency shelter and transitional housing needs of homeless persons

The City of Fort Collins provides financial and resource support to area housing and homeless service providers and works in collaboration with the network of providers to ensure that emergency shelter and transitional housing opportunities are available to residents of Fort Collins experiencing homelessness. Through a multifaceted approach to addressing homelessness in Fort Collins, several types of housing have been established and more are under development to help those in need. The types of facilities and services available in Fort Collins include emergency shelters, overflow shelters, transitional housing, rapid rehousing and permanent supportive housing. The community has adopted the Housing First model, placing emphasis on direct placement into permanent housing; therefore, City-allocated funding for housing is directed primarily to the development and/or rehabilitation of affordable housing units.

Shelter

- Catholic Charities' Mission Shelter offers emergency overnight shelter and residential/transitional program beds for men, women, families, and veterans.
- The Fort Collins Rescue Mission (FCRM) provides year-round emergency shelter and residential/transitional program beds for men and women.
- The City has a winter overflow shelter plan. In 2017 two new permitted uses were added to the Land Use Code to allow Seasonal Overflow Shelters (SOS) to be run at remote locations. SOS is operated by Catholic Charities, which also provides year-round shelter services. In this plan, Catholic Charities and Fort Collins Rescue Mission add capacity at their community shelters during the winter months.
- In FY19 the City collaborated with Homeward Alliance, Catholic Charities, and FCRM to provide temporary shelter response for COVID-19 in a City building and to provide ongoing congregate and non-congregate shelter in compliance with social distancing regulations.
- The City has an Emergency Weather Shelter Activation Plan to improve communications and processes for helping people find shelter during extreme winter weather events.
- Family Housing Network (FHN) program provides overnight shelter and meals to families experiencing homelessness through a network of faith-based congregational partners. FHN provides day shelter for families which includes access to computers, showers, laundry, kitchen, resting rooms for naps and illness recovery, and play, reading, and work areas.

- Crossroads Safehouse provides secure shelter, advocacy, legal assistance, rapid rehousing, and education for victims of domestic violence.

Transitional Housing

The City finalized its partnership with Family Housing Network (FHN) to develop transitional housing for seven families in a City-owned building. The City has leased the building at a significantly reduced rate, with an option to purchase well below market rate.

Permanent Housing

The Social Sustainability Department Strategic Plan (SSDSP) and the Affordable Housing Strategic Plan (AHSP) focus on increasing the supply of affordable housing. Fort Collins is a part of HUD's current program to end homelessness among veterans, with its Mayor having signed the national challenge. The City and its partners are also involved in veterans' homelessness intervention initiatives at the State level and by using a Coordinated Assessment and Housing Placement System (CAHPS) in the northern Colorado region. The City supports networks for Permanent Supportive Housing and supportive services, which are integrally connected to emergency shelter and transitional housing along the housing and community development continuum. Mason Place, the newest 60-unit PSH in Fort Collins, has been under construction in FY19 and is nearing completion. SummitStone Health Partners get grant funding from the State Division of Housing to provide scattered site Permanent Supportive Housing in Fort Collins.

Helping low-income individuals and families avoid becoming homeless, especially extremely low-income individuals and families and those who are: likely to become homeless after being discharged from publicly funded institutions and systems of care (such as health care facilities, mental health facilities, foster care and other youth facilities, and corrections programs and institutions); and, receiving assistance from public or private agencies that address housing, health, social services, employment, education, or youth needs

Homelessness prevention is a key facet of the Social Sustainability Department Strategic Plan. Strategies for preventing homelessness include:

1. The Social Sustainability Department's Director is a board member for the Northern Colorado Continuum of Care which works with area healthcare providers, homeless services providers, and other care institutions to establish coordinated discharge planning processes. Partners involved in addressing discharge planning include the Larimer County Detention Center, UCHHealth, the Larimer County Foster Care System, SummitStone Health Partners, Housing Catalyst, and others. An increased focus on preventing homelessness post-discharge at the State and federal levels has helped increase awareness of this issue.

2. In 2019, Housing Catalyst created a resident services program for Villages affordable housing. Two resident service coordinators were hired to assist families in achieving stability and remedying problems to avoid eviction and homelessness.
3. Housing Catalyst administers numerous special purpose vouchers including: 245 Non-Elderly Disabled (NED) vouchers; 103 Five-Year Mainstream vouchers for families whose head, spouse, or sole member is disabled; 152 Veterans Affairs Supportive Housing (VASH) vouchers; and 50 Family Unification Program (FUP) vouchers.
4. Housing Catalyst also has the following preferences for its project-based voucher program: 5 project-based vouchers for families participating in Project Self Sufficiency, 5 project-based vouchers for families working with One Village One Family, and 100 project-based vouchers for homeless individuals referred through the Northern Colorado Continuum of Care Coordinated Assessment and Housing Placement System.
5. The City's Utilities department provides a reduced rate for those with higher electricity usage due to medically necessary equipment, partners with Energy Outreach Colorado to provide energy bill assistance and weatherization, and offers a reduced rate program to customers who receive LEAP.
6. The City funds a variety of human service programs with City dollars that aid in homelessness prevention. These include, but are not limited to: The Matthews House Empowering Youth Program which supports youth transitioning out of foster care and/or the juvenile justice system; The Murphy Center, a one-stop-shop assistance location for community members at risk of becoming homeless; Neighbor to Neighbor's housing and financial counseling, and rent assistance. Additional emergency rent assistance funds were awarded to Neighbor to Neighbor in FY19 to assist with COVID-19 response (CDBG-CV dollars). Catholic Charities Senior Services, which offers case management and financial assistance for at-risk seniors. Northern Colorado AIDS Project (NCAP) provides clients with utilities and rent assistance. Disabled Resource Services (DRS) provides clients housing navigation and utilities and rent assistance. Crossroads Safehouse provides comprehensive case management, legal support, and self-sufficiency programming for victims of domestic violence. Project-Self-Sufficiency provides comprehensive support and promotes self-sufficiency.

Helping homeless persons (especially chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth) make the transition to permanent housing and independent living, including shortening the period of time that individuals and families experience homelessness, facilitating access for homeless individuals and families to affordable housing units, and preventing individuals and families who were recently homeless from becoming homeless again

1. The City provides operating funds to agencies helping people experiencing homelessness make the transition to permanent housing and independent living. Agencies, including Housing Catalyst, Neighbor to Neighbor, SummitStone Health Partners, and Crossroads Safehouse provide permanent housing (including rapid rehousing and permanent supportive housing).

2. The City provides funding to the Northern Colorado Coordinated Assessment & Housing Placement System (CAHPS) which works with Housing First Initiative and soon our regional Homeless Management Information System (HMIS) to provide assessment, navigation, case management and wrap-around services to house and retain housing for people on the by-name list. As of August 2020, CAHPS assessed 1755 households and housed 931 households, including 420 veterans, 240 single adults, 253 families, and 18 youth. CAHPS has housed 53% of households assessed and is nearing its goal of ending veteran homelessness.
3. Housing Catalyst, with Homeward Alliance and Division of Housing (DOH), began issuing 20 new DOH vouchers for the Frequent User Systems Engagement (FUSE) program. FUSE is a proven model which identifies frequent users of jails, shelters, hospitals and/or other crisis public services and provides them supportive housing.
4. Housing Catalyst works with Catholic Charities and the Larimer County Criminal Justice Division to house individuals experiencing homelessness at Single Room Occupancy properties.
5. Housing Catalyst developed and manages Redtail Ponds, a Permanent Supportive Housing (PSH) project that provides supportive services, life skills, case management and counseling to its residents. Forty units target formerly homeless individuals and twenty units are available for those who fall within the 30-50% Area Median Income (AMI) range. Development of a second 60-unit Permanent Supportive Housing community, Mason Place, is currently underway. The site is in central Fort Collins, next to a MAX (transit) station. All units will have project-based vouchers. Primarily, residents will be selected through CAHPS from an assessed list of homeless persons most in need of PSH. Housing Catalyst will provide onsite services for all residents through partnerships with service providers in order for residents to retain their housing.
6. The City provided funding for the Landlord Risk Mitigation Fund to support landlords who accept renters referred through the Coordinated Assessment and Housing Placement System (CAHPS). The program offers participating landlords reimbursement for short-term vacancies and minor repairs. The program also provides short-term assistance to CAHPS renters to cover move-in expenses. The effort helps preserve the investment of participating landlords while ensuring safe, affordable housing for Fort Collins neighbors in need. The goal of the Landlord and Tenant Mitigation Program is to reduce barriers for landlords and residents in achieving stable rental housing.
7. Volunteers of America (VOA) serves veterans and their families with homelessness prevention and rapid re-housing services through a Supportive Services for Veteran Families (SSVF) program called Back Home. This program serves over 100 clients annually with rapid rehousing and homeless prevention services. VOA is also currently providing non-congregate emergency shelter in response to COVID-19.

CR-30 - Public Housing 91.220(h); 91.320(j)

Actions taken to address the needs of public housing

Housing Catalyst successfully completed its efforts in the Rental Assistance Demonstration (RAD) program in 2019. The RAD program allowed Housing Catalyst to transition its public housing program to the project-based Housing Choice Voucher program and opens up the ability to use the Low Income Housing Tax Credit program and private investment to maintain and repair affordable housing properties. In the RAD program, scattered site Public Housing with deferred capital needs are sold and proceeds used to leverage additional affordable housing properties that are financially sustainable. Housing Catalyst has already transitioned 84 of its 154 public housing units to the RAD program. The remaining 70 public housing units will transition to voucher-based assistance upon Section 18 Disposition approval from HUD. Section 18 is a similar program to RAD; it will also allow Housing Catalyst to leverage alternative funding sources for purposes of rehabilitation and development but is more flexible in terms of use of proceeds. Housing Catalyst plans to sell 44 of the remaining properties to Elevation Community Land Trust (ECLT) which will then become permanently affordable homeownership units. Proceeds from the sale to ECLT will be used for upgrades and rehabilitation of 68 existing rent-restricted units as well as approximately 60 newly developed affordable units. Current residents will be issued Tenant Protection Housing Choice Vouchers (TP-HCV). All residents in the 44 units being sold to ECLT will move to privately-held housing with Housing Catalyst assistance. Relocation will occur in three phases over 1.5 years. Residents in the final 26 units will also be eligible for Tenant Protection Housing Choice Vouchers. It is anticipated that all 70 units of public housing will be repositioned by the end of 2022.

Actions taken to encourage public housing residents to become more involved in management and participate in homeownership

Housing Catalyst engages in the following best practices to involve residents and promote homeownership where appropriate:

- Operates the Family Self Sufficiency (FSS) program for both Housing Choice Voucher holders and Public Housing residents. During initial lease up and as households annually recertify their incomes with Housing Catalyst, they are invited to join the FSS program. Currently, Housing Catalyst has three FSS coordinators and 150 households in the program.
- Operates a homeownership program for voucher holders. Currently, 46 households are being assisted with their mortgage through the Housing Choice Voucher Program.
- One current resident is on the Board of Directors, in a position designated for current or former residents. Per Colorado statute and Federal regulation, the resident is a full voting member of the board.
- Included residents in the Rental Assistance Demonstration (RAD) program planning process, including meetings about the process, explaining the process to residents, and including resident comments in the plan.

- Elevations Land Trust will be purchasing 44 of the Public Housing units for conversion into an affordable homeownership program. Residents will be permitted to lease the properties for a minimum of one year, and possibly, up to three years, with a Tenant Protection Housing Choice Voucher and may be considered for participation in the homeownership program.
- Provides Resident Services Programs focused on housing retention and stabilization, including direct services and connections to local resources that are vital in supporting residents. The program works with nonprofits, service providers and initiatives in the community to expand residents' opportunities and help them reach their educational, employment and economic goals.
- Integrated teams with property management and resident services focus efforts on assisting residents toward success using formalized processes.
- Provide training to staff members on trauma informed care, mental health first aid, housing first, harm reduction and motivational interviewing.
- Complete Community Scans of properties to understand residents' needs and interests. Using this information to establish measurable goals and strategies with an implementation plan.
- Community resources are invited on-site to create awareness and connect residents to the resources in the area including: Health Van, Police, City mediation program, school district, public library, Head Start, and the Food Bank Kids Café.
- JumpStart, the HUD Family Self Sufficiency Program serves an average of 180 households each year supporting families with employment and education goals.

Actions taken to provide assistance to troubled PHAs

Housing Catalyst is not a troubled PHA.

CR-35 - Other Actions 91.220(j)-(k); 91.320(i)-(j)

Actions taken to remove or ameliorate the negative effects of public policies that serve as barriers to affordable housing such as land use controls, tax policies affecting land, zoning ordinances, building codes, fees and charges, growth limitations, and policies affecting the return on residential investment. 91.220 (j); 91.320 (i)

To mitigate the high cost of development, the strategies the City is pursuing include:

- Continuing to provide both federal and City funds to affordable housing developers in accordance with the Consolidated Plan and Affordable Housing Strategic Plan. Local incentives enable developers to produce rent-restricted and for-sale units at rates affordable to low-income households. The City has also allocated federal funding sources, including CDBG and HOME, to ensure more funds are directed toward priority housing needs. This year required increased investments in eviction prevention to stabilize households through the COVID-19 pandemic.
- A City dedicated sales tax was passed, providing \$4 million over 10 years to be used for affordable housing construction and/or preservation. Some of this funding has been committed to the city's second permanent supportive housing project, currently under construction.
- Increasing partnerships with local employers to provide workforce housing in the community. The City entered into a Memorandum of Understanding with Elevation Community Land Trust (ECLT), a state-wide philanthropy-funded land trust, with the mission of providing permanently affordable homeownership opportunities. Currently, ECLT is working on a project to preserve 44 units of public housing and convert them into affordable for-sale units. ECLT is also partnering with the City and others to develop and construct 55-57 new townhomes for sale.
- Releasing the City's Land Bank properties for development of affordable rental and ownership housing. Partnerships with developers aim to maximize the resource of the Land Bank parcels for affordable housing development and reinvest proceeds from the sale of existing parcels into new land holdings. This year the City purchased 5 acres of vacant property in north Fort Collins to add to the Land Bank.
- Created an Internal Housing Task Force to seek enterprise-wide efforts to promote and incentivize affordable housing. The City also added an Affordable Housing Executive team and this year added an Ad Hoc Council Committee on housing expected to meet through the first half of 2021. Conditions are likely to get worse due to the effects of the COVID-19 pandemic. Political pressure will push working with multiple levels of government to have a coordinated approach to response and recovery.
- Updating the Housing Strategic Plan, including an assessment of the full housing spectrum, as more moderate-income earners are now experiencing housing cost burdens as well. Apply an equity lens to the housing analysis, strategies and include an equity focus in the new Housing Strategic Plan.
- Completed a major rework of the comprehensive plan, City Plan. City Plan is more housing-focused than earlier iterations because the lack of housing inventory at all price points is causing

stress and price escalation.

Conducted a Land Use Code audit to identify ways to remove barriers to the construction of housing

The City is looking at ways to provide additional incentives and land use code modifications to promote the production of affordable housing. These include:- Examine the feasibility of restructuring its permit, plan check, and capital expansion fee structures to ensure equitability and appropriateness as related to the proportionate impact on the construction of smaller units. This policy would incentivize developers to build smaller units and new housing types.- Explore the pros and cons of reducing the minimum standards for lot sizes (minimum house size has already been reduced).- Consider other regulatory policies that could promote the provision of rental housing for those with low- and very-low-incomes. This strategy may include ways to reduce barriers to the use of accessory dwelling units. - Strategies for addressing fair housing concerns including providing education and hosting training events.- Explore additional housing policies, such as whether an affordable housing impact fee should be pursued as part of the scheduled development fee update in 2021.

Actions taken to address obstacles to meeting underserved needs. 91.220(k); 91.320(j)

The City provides technical support and financial resources to the agencies and organizations focusing their missions on addressing the underserved needs of Fort Collins residents, including increasing the supply of affordable rental housing, and increasing opportunities for those residents experiencing homelessness by providing support to emergency housing agencies, domestic violence shelters, and supportive services agencies. The City acts to preserve the existing affordable housing inventory through both rehabilitation and homebuyer opportunities. Through CDBG and the City's Human Services Program funding, the City supports an array of supportive services that improve living conditions of those community members who have fewer resources and opportunities for stability and self-sufficiency. All the projects receiving funding for FY19 addressed needs prioritized in the 2015-2019 Consolidated Plan. The City targets its funding to those housing and public service providers that serve the lowest income levels and provide for basic needs.

Other actions include:

- The City has an equity and inclusion coordinator, whose duties include: managing the internal Equity Team and its subcommittees which include cross-departmental and community representation; collaborating with stakeholders to move forward a variety of equity-related initiatives; helping coordinate internal and community trainings; and developing metrics for the organization related to equity, inclusion and diversity. - In response to the COVID-19 pandemic, staff convened a racial equity rapid response team, as well as a vulnerable and susceptible populations team to ensure equity considerations were embedded into the City's response and recovery efforts. The teams created an opportunity index to map vulnerable households for targeted outreach on critical communications, deploying community ambassadors to create two-way communications on vital needs and access issues; and prioritizing service delivery mechanisms to meet the needs of all residents (e.g., supporting the

work to close the digital divide, ensuring materials needing to be translated were prioritized).- Staff collaborated closely with local partners in creating, populating, and translating into Spanish lists of resources posted on the Fort Collins United Way website; organizing a town hall meeting with community leaders with simultaneous interpretation in Spanish; and identifying and sharing community resources information.- Work is underway to establish a baseline analysis of equality gaps in both Fort Collins and the City's service delivery so staff can better align resources and interventions necessary to eliminate equity disparities experienced by communities of color and other demographics who hold marginalized identities.- The City is a member of the Community Equity Consortium (CEC) which includes nearly two dozen community influencers, representing many facets of the diversity spectrum, such as racial and ethnic minorities and persons with disabilities. The CEC's focus is to build capacity for equity and inclusion work in the community and includes a subcommittee on policy.- Outreach Fort Collins is a local initiative to get outreach workers on the streets to connect at-risk persons to resources. OFC sees over 700 unduplicated people experiencing homelessness annually. They provide community engagement contacts, service provider contacts, and service coordination as needed.- The City assists the Murphy Center to provide expanded hours and services each winter, which has had a ripple effect of positive impacts throughout the community.- The City partnered with UCHealth and SummitStone Health Partners to implement co-responders in the Police Department to provide crisis intervention as appropriate on police calls. The City is supporting the County to expand behavioral health services in Fort Collins.- The City provided funding to increase community capacity for affordable, accessible and quality childcare. This includes partnerships to increase infant and toddler classrooms, reduce tuition costs for families needing childcare, strengthen retention strategies for the childcare workforce, and support community efforts to stabilize childcare in the wake of the COVID-19 public health emergency.- The City continued to partner in many local conversations and initiatives focused on the needs of underserved populations, including sponsoring and facilitating regional conversations on homelessness and affordable housing, and participating in the national and statewide efforts to end veteran homelessness.

Actions taken to reduce lead-based paint hazards. 91.220(k); 91.320(j)

The City adheres to requirements that all buildings built prior to January 1, 1978 have a lead hazards assessment when federal funds will be used to purchase or rehabilitate the property. As a condition of assistance, the property must have lead screening and if lead is detected, the project must include lead hazard containment or abatement in accordance with HUD's Lead Rule Compliance Advisor. In addition, the City follows the EPA regulations which require that any federally funded organization doing an activity which causes disruption of lead while doing work, use only EPA-certified workers and follow procedures to minimize the spread of lead.

In FY19 all properties receiving City funding (federal and non-federal) where a property was built prior to 1978, were subject to lead-based paint assessments or provided with lead-based paint assessment information, where appropriate.

Although exempt from lead based paint compliance, the renovation of DMA Plaza Senior Housing

(constructed in 1974) is being performed by a certified abatement contractor to replace all interior surfaces, including drywall.

Actions taken to reduce the number of poverty-level families. 91.220(k); 91.320(j)

During FY19, funding and collaboration were key. The City partnered with a variety of programs that support self-sufficiency, including initiatives that increase access, enhance school readiness and early childhood literacy, offer or support workforce training and retraining, offer dependent care so family members can work, and increase employment opportunities. As it does annually, the City provided Human Service funding (both local and federal funds) to nonprofit partners in the community to help working families preserve, support, and stabilize their families. The City also participated on the Northern Colorado Continuum of Care (NCCC) Governing Board, and assisted with prioritization and funding of permanent supportive housing projects, supportive services, and other prioritized programs/projects identified by the NCCC that will stabilize the lives of people experiencing homelessness in Fort Collins.

Actions taken to develop institutional structure. 91.220(k); 91.320(j)

The City serves as funder, collaborator, and convener for a variety of frameworks and initiatives. Those roles include everything from board representation on Homeward 2020 to leadership for Outreach Fort Collins, and the Coordinated Assessment & Housing Placement System (CAHPS). The City continues to participate as a convener and partner in community-wide efforts to form plans addressing both ongoing and emerging challenges low-income community members face (e.g., homelessness, stable housing, health and behavioral health care, and affordable childcare).

The Social Sustainability Department (SSD) was created to build formal institutional structure around addressing community needs. Additionally, low-income and vulnerable residents benefit from the services provided by a number of high performing public and nonprofit agencies supported financially and operationally by SSD. Those entities deliver a variety of housing and non-housing community development activities. The City continues to take a proactive approach in bringing community-based organizations together to ensure excellent service, thoughtful coordination and innovative, evidence-based approaches in delivering housing and supportive services to low-income community members.

The City provides ongoing technical assistance and financial resources, ensuring that community organizations have the capacity and the necessary human and physical assets to execute their mission in the most effective way. The City continues to use a robust investment decision process to ensure there is no service duplication and that providers work together cooperatively to develop service plans addressing identified needs.

City staff serve as liaisons to various umbrella groups (e.g., Mental Health and Substance Use Alliance of Larimer County, Northern Colorado Continuum of Care, Larimer County Workforce Development Board) and offering support as needed. City staff support nonprofits in meeting federal requirements.

Staff continues to work closely with Homeward 2020, Police Services, Outreach Fort Collins (OFC) and service providers to make progress on more complex issues such as panhandling, illegal camping, and disruptive behaviors in the downtown area. OFC is in its fifth year of operations and works to address the challenging interfaces of downtown businesses, city residents, visitors, and those experiencing homelessness.

Through its monitoring and risk assessment processes, the City gathers data and information on expenditures, outcomes and numbers served, so that it can continue to make effective and strategic use of its limited funding and resources.

Actions taken to enhance coordination between public and private housing and social service agencies. 91.220(k); 91.320(j)

The City has structured its Social Sustainability Department's mission and role to serve as the convener and navigator for collective plans and actions to ensure that the efforts and resources directed at underserved populations and housing needs are utilized in the most efficient manner possible. Staff members of the Department participate in a number of community-wide committees and initiatives which enhance coordination between service and housing providers. In terms of federal framework and funding, the North Front Range Continuum of Care (NFRCC) is the vehicle used for addressing the various needs and challenges of persons experiencing homelessness and at-risk populations. The City also works with Homeward 2020, a local initiative addressing concerns and collaborative strategies regarding overall homelessness issues in the Fort Collins community. The City convenes coordinating meetings between housing providers, including Housing Catalyst and other nonprofit housing agencies, to ensure those receiving housing benefits can also access needed social services, and to advance efforts toward greater self-sufficiency for community members who are low-income. The Social Sustainability Department oversees two citizen advisory committees within the City's Boards and Commissions. The CDBG Commission and the Affordable Housing Board work, in part, to monitor community issues and provide an additional avenue for soliciting citizen and agency input. They help the City better coordinate housing activities with public service efforts to ensure that gaps for underserved populations are being addressed.

Identify actions taken to overcome the effects of any impediments identified in the jurisdictions analysis of impediments to fair housing choice. 91.520(a)

Impediment No. 1: Some housing discrimination occurs in Fort Collins, especially for low income residents.

Actions: The City continues to fund affordable housing development and rehabilitation. Developments are monitored for Fair Housing compliance. The City has created an Equity and Inclusion Coordinator position which coordinates internal and external trainings.

Impediment No. 2: Hispanics have much higher mortgage loan denial rates than non-Hispanics.

Actions: The City continues to fund agencies that provide financial education. The percentage of

Hispanic households that have received downpayment assistance through the City's Homebuyer Assistance Program (HBA) is higher than the percentage share of the population.

Impediment No. 3: The lack of affordable housing disproportionately affects some protected classes, especially persons with disabilities.

Actions: The Land Use Code has been updated to be clearly inclusive regarding persons with disabilities. The City continues to fund affordable housing developers and providers, with an emphasis on the creation of accessible and visitable units. The City monitors existing housing projects to ensure they are matching accessible units with residents who need them. Recent development and rehabilitation projects provided City and federal funds have included housing for seniors and people with disabilities.

Impediment No. 4: Fair housing awareness and knowledge could be improved.

Actions: City staff attend fair housing trainings. City Manager's office hired an Equal Opportunity & Compliance Manager (EOCM) to provide internal training on fair housing, ADA and Title VI. The Civic Engagement liaison expanded outreach efforts to underserved populations. City webpages continue to provide fair housing and discrimination information to the public. An internal Fair Housing Network of City employees, including the EOCM, provides educational opportunities for staff and community on Fair Housing regulations. An internal training video is available to all employees, an internal Fair Housing webpage was designed and marketing to employees, which provides resources and referral information for customer service staff. Every year the Mayor reads a Proclamation at a meeting of Council declaring April Fair Housing Month and recognizing one of the local housing providers for their contributions to Fair Housing. Additionally, staff have implemented an annual Fair Housing Workshop for landlords and tenants; however, the COVID-19 pandemic put this program on pause in 2020.

Observations

Observation No. 1: Some residents perceive an inequitable distribution of resources. Actions: Parks and Recreation Department is better messaging the equality of park amenities. Sugar Beat Park was completed in north Fort Collins. Planning and Development staff are working diligently with historically underserved neighborhoods to provide culturally sensitive services and add desired improvements without causing gentrification. The Home2Health initiative is engaging residents in conversations and policy development around housing and health. URA activities have spurred development in North Fort Collins, and the area has seen significant infrastructure improvements (streets and water). City Plan update outreach was dedicated to inclusive practices. The update includes the transportation and transit master plans. Observation No. 2: Some elements of the Land Use Code could be improved. Actions: The Land Use Code has been updated to include language that is more clearly inclusive regarding persons with disabilities and to address seasonal overflow shelters that provide additional beds for people experiencing homelessness during winter months. In FY17 the code was amended to allow for fee waivers for any developer serving 30% AMI and below, rather than only allowing fee waivers to the Fort Collins housing authority Housing Catalyst. A consultant was hired to complete a Land Use Code audit and staff are evaluating recommendations. An updated Analysis of Impediments to Fair Housing Choice was completed in August 2020 to align with the Consolidated Plan

schedule. The impediments and observations identified in the new document will be addressed during the course of the 2019-2024 Consolidated Plan and actions will be reported in future CAPERs.

CR-40 - Monitoring 91.220 and 91.230

Describe the standards and procedures used to monitor activities carried out in furtherance of the plan and used to ensure long-term compliance with requirements of the programs involved, including minority business outreach and the comprehensive planning requirements

Public Service projects are monitored quarterly as reimbursement requests are processed. Normally, all agencies receiving federal funding have an onsite monitoring as well. However, due to the COVID-19 pandemic onsite monitorings have been delayed.

The City's Grant Compliance and Policy Manager performed a risk-based monitoring analysis of housing projects receiving federal funds through the review of quarterly reports submitted for active projects, desk reviews of annual rent and occupancy reports in accordance with established federal schedules and guidelines for CDBG and HOME. Due to COVID-19, the City implemented HOME waiver guidance delaying required site visits until 120 days after December 31, 2020. All impacted properties were notified that site visits would be coordinated no later than April 30, 2021. The Administrator also worked with other entities (example: Colorado Division of Housing) in staying current on projects where multiple financial subsidy layers exist.

All RFPs soliciting proposals for funding contain minority business outreach language. In addition, contracts for funding awardees contain provisions emphasizing the importance of MBE-WBE outreach and inclusion. The City's Economic Health Office also works in more generalized minority business outreach and support.

The City stays abreast of all HUD bulletins, technical assistance, and other guidance tools to ensure compliance with comprehensive planning requirements and recently completed the 2020-2024 Consolidated Plan, which has been reviewed and accepted by HUD.

Citizen Participation Plan 91.105(d); 91.115(d)

Describe the efforts to provide citizens with reasonable notice and an opportunity to comment on performance reports.

The City followed all its Citizen Participation Plan guidelines and standards regarding public notices, information distribution, and public review periods for HUD-related activities.

Public notice for document review and public hearing was provided in the community newspaper and on the City's website at least 7 days in advance of the 15-day review period. The public notice and hearing information were also shared with all community agencies funded through the City's Competitive Process, as well as with identified Public Notice Partners that serve underrepresented

populations, often including those in legally protected classes. Copies of the draft document were made available online. All language in notices was ADA and Title VI compliant. All venues for public input were in accessible locations.

In December, the City held a General Use of Funds and CAPER Public Hearing online, in alignment with the recent amendment to the City's Citizen Participation Plan guidelines for public participation during the COVID-19 pandemic. The Hearing provided information on FY19 funding and accomplishments and an overview of the Competitive Process, including inputs into decision making. There were no attendees at the Public Hearing. No comments were received during the CAPER document review period.

CR-45 - CDBG 91.520(c)

Specify the nature of, and reasons for, any changes in the jurisdiction's program objectives and indications of how the jurisdiction would change its programs as a result of its experiences.

The City did not make any changes to program objectives, since none were warranted. They were based on extensive public input, decision-maker prioritization, the Social Sustainability Department's Strategic Plan, other local strategic plans (e.g., the Affordable Housing Strategic Plan), the 2015-2019 Consolidated Plan, funding proposals submitted, and available funding. There were no events or trends precipitating a reexamination of goals.

Does this Jurisdiction have any open Brownfields Economic Development Initiative (BEDI) grants?

No

[BEDI grantees] Describe accomplishments and program outcomes during the last year.

CR-50 - HOME 91.520(d)

Include the results of on-site inspections of affordable rental housing assisted under the program to determine compliance with housing codes and other applicable regulations

Please list those projects that should have been inspected on-site this program year based upon the schedule in §92.504(d). Indicate which of these were inspected and a summary of issues that were detected during the inspection. For those that were not inspected, please indicate the reason and how you will remedy the situation.

The properties listed in the chart below were scheduled for on-site inspections in accordance with regulations of §92.504(d). Due to COVID 19, all properties were notified that the City implemented the HUD Waiver guidance, delaying the required site visits until no later than April 30, 2020.

The following table lists all the units that were subject to the HOME Waiver of on-site inspections:

Agency/Owner	Project	# HOME Units
Accessible Space	Harmony Road Apartments	3
CARE Housing	Provincetowne	6
Hendricks Communities	Caribou II	2
Housing Catalyst	Redtail Ponds Permanent Supportive Housing	4
Housing Catalyst	Village on Elizabeth	2
Housing Catalyst	Village on Leisure	16
Housing Catalyst	Village on Stanford	1
Volunteers of America	Sanctuary Senior Housing	3

Table 14 - Inspections

Provide an assessment of the jurisdiction's affirmative marketing actions for HOME units. 92.351(b)

- i. The general public, property owners, and potential tenants are informed of federal Fair Housing requirements and the City's affirmative marketing procedures. Information on these requirements and procedures is included in public notices, publicity materials and application forms for the CDBG and HOME programs.
- ii. Property owners are required to adhere to affirmative marketing procedures when attempting to fill a vacant unit that has received CDBG/HOME assistance for rental units. In any advertisement or listing for a vacant unit, the property owner is required to include a Fair Housing compliance statement or Equal Housing Opportunity logo.
- iii. Property owners are required to make special outreach efforts to solicit prospective tenants from groups which may be unlikely to seek housing in the local housing area. Vacancies are listed with Neighbor to Neighbor, Housing Catalyst, 2-1-1 Information and Referral and/or other local community or listing services which promote Fair Housing and reach a broad cross-section of community residents, including members of racial and ethnic minorities.

iv. The CDBG and HOME programs maintain records on the racial and gender characteristics of tenants in units immediately after construction is completed. Property owners are also required to maintain ongoing documentation of compliance with affirmative marketing procedures and outreach efforts listed in the previous paragraph.

Refer to IDIS reports to describe the amount and use of program income for projects, including the number of projects and owner and tenant characteristics

A total of \$318,031 in Program Income and was drawn down during the fiscal year. \$57,271.43 was drawn down for the rehabilitation of DMA Senior Apartments. This is an FY17 HOME-assisted project that will result in 6-HOME Assisted units serving seniors below 50% AMI. \$260,75.43 was drawn down for the construction of Mason Place Permanent Supportive Housing, an FY18 HOME-assisted project which will result in 4 HOME-assisted units designated for persons currently experience homelessness. \$17,850 in HP funds were also drawn for this project.

Describe other actions taken to foster and maintain affordable housing. 91.220(k) (STATES ONLY: Including the coordination of LIHTC with the development of affordable housing). 91.320(j)

The City adopted the 2015-2019 year Affordable Housing Strategic Plan in October 2015, which identified the following priorities for achieving the city's affordable housing goals:

- Increase the inventory of affordable rental units
- Preserve the long-term affordability and physical condition of the existing housing stock
- Increase housing and associated supportive services for people with special needs
- Support opportunities to obtain and sustain affordable homeownership
- Refine development incentives and expand funding sources and partnerships

Work has begun on the next iterative 5-year Housing Strategic Plan. During FY19, City Council directed staff to broaden scope of Housing Plan to include the entire housing spectrum and to apply an equity lens to this work. Staff has begun updating data and identifying issues that were not included in the last plan. The plan will include strategies specific for affordable income ranges and new ones for income categories above 80% AMI. This new plan should be considered by Council in April 2021.

FY19 Actions

During FY19, the City took the following actions to further these strategies:- Continued to collaborate with Larimer County on their strategic planning Housing Work Group, served as steering committee member in a regional housing collaborative looking for housing solutions as well as participating on the governing board for the Northern Colorado Continuum of Care, which became a separate continuum of care and no longer part of the Balance of State Continuum of Care in 2020.- Attended trainings including: the Colorado Housing Now conference and the Corporation for Supportive Housing Summit,

as well as other training provided throughout the year.- The City continued the internal housing task force, added an Affordable Housing Executive Team and convened a City Council Ad Hoc Committee to provide more direction from City Council on affordable housing incentives and policy.- Worked on a fee waiver process improvement that will simplify the process by awarding a credit of a set amount for each qualifying unit or either new construction or adaptive reuse instead of requiring precise calculations of exact fee amounts. This item will be considered by City Council in October 2020.- Assigned the City's 2020 Private Activity Bond (PAB) allocation of over \$8 million to Housing Catalyst, formerly known as the Fort Collins Housing Authority, for several projects including new construction and rehabilitation of affordable rental homes for people making no more than 80% of the area median income.- In the second grant year, resources from the Colorado Department of Public Health and Environment grant were used to conduct engagement on housing policy, to obtain consultant support on housing policy analysis, to partner with organizations working with underrepresented residents to include their voice and to empower them to conduct community conversations and to bring health related issues into the housing policy work. The goal is to reduce barriers to housing choice for all residents of the City and to look for systemic barriers to inclusivity. This includes ongoing outreach, facilitation and communication with citizens and stakeholders regarding housing affordability-related issues.- Conducted continuing conversations with small and large employers to encourage them to consider providing employee housing opportunities.- City Council continues to refine Metropolitan District policy for residential development and to seek public benefits when allowing this special taxing district. Affordable housing is one of the benefit options This is one way the City is stimulating the production of affordable housing.- The City has advanced it's partnership with the statewide Elevation Community Land Trust. Elevation is working on a project to convert 44 units of public rental housing into permanently affordable for-sale homes and is a partner in the development of 55-57 new for sale affordable town homes on a City Land Bank parcel.- The City finalized a Feasibility Study for a possible affordable housing impact fee and for a possible inclusionary housing ordinance. While conditions in the city were not found to be suitable for inclusionary housing at this time, residential and commercial linkage fees are still being considered to expand funding for affordable housing production.- The City purchase an additional 5-acre parcel for the Affordable Housing Land Bank program.

Beneficiary Information & Investment Locations

CDBG & HOME Funded Projects

Beneficiary Demographics

Activity	Total # of Clients/ Units	White	Black/AA	Black/AA & White	Asian	Asian & White	American Indian (AI)/ Alaskan Native	AI & White	AI & Black	Native Hawaiian/ Pacific Islander	Other	Hispanic*	Single Female Head of Household	Single Male Head of Household	Persons with Disabilities
PUBLIC SERVICE PROJECTS															
Catholic Charities: Shelter	1227	894	114	9	18	2	102	36	6	11	45	242	26	10	457
Catholic Charities: Senior Services	70	70	0	0	0	0	0	0	0	0	0	5	0	0	48
Crossroads Safehouse	627	538	18	6	38	0	6	0	0	2	19	91	125	26	55
Disabled Resource Services	189	163	8	0	3	0	5	2	0	0	8	27	7	1	189
Elderhaus	61	59	0	0	2	0	0	0	0	0	0	3	0	0	61
SummitStone Health Partners: CBHT	45	41	0	0	0	0	1	2	0	1	0	8	0	0	45
SummitStone Health Partners: MH Murphy Center	242	204	6	3	1	0	7	3	0	2	16	30	0	1	146
SUBTOTAL	2461	1959	146	18	62	2	121	43	6	16	88	406	358	38	1001
HOUSING															
Habitat for Humanity: Poudre Build HS at Harmony Cottages**	0														
VDA: Senior Residences at Spring Creek**	0														
SUBTOTAL	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL	2461	1959	146	18	62	2	121	43	6	16	88	406	358	38	1001
CDBG	2461	1959	146	18	62	2	121	43	6	16	88	406	358	38	1001
HOME	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0

Total Population	White	Black	Asian	American Indian/ Alaskan Native	Native Hawaiian/ Pacific Islander	Other Race/Two or More Races	Hispanic	Female Head of Household*	Persons with Disabilities*
159,150	141,624	2476	4,944	1269	160	8,677	18,726	5535	12,654
	89%	1.56%	3.11%	0.80%	0.10%	5.45%	11.77%	3.48%	7.95%

*2017 American Community Survey 5-Year Estimates

** Housing projects funded in FY19 will be completed in FY20 and FY21.

CDBG-CV Funded Projects

Beneficiary Demographics

Activity	Total # of Clients/ Units	White	Black/AA	Black/AA & White	Asian	Asian & White	American Indian (AI)/ Alaskan Native	AI & White	AI & Black	Native Hawaiian/ Pacific Islander	Other	Hispanic*	Single Female Head of Household	Single Male Head of Household	Persons with Disabilities
PUBLIC SERVICE PROJECTS															
Volunteers of America	83	77	1	0	0	0	4	0	1	0	0	13	0	0	0
Neighbor to Neighbor	733	462	33	1	11	2	15	0	1	4	204	307	184	27	0
Crossroads Safehouse	616	446	51	11	7	12	4	10	1	4	70	167	14	2	0
Homeward Alliance Programs	582	533	23	0	1	0	25	0	0	295	0	307	124	1	0
Homeward Alliance Shelter	1307	981	46	0	10	0	83	0	0	8	179	289	0	0	0
Homeward Alliance Murphy Center	329	259	22	0	3	0	26	0	0	2	17	66	0	0	132
Meals on Wheels	328	303	4	0	2	0	2	0	0	0	17	32	2	1	328
SUBTOTAL	3978	3061	180	12	34	14	159	10	3	313	487	1181	324	31	460

Human Service Program: City and Federally Funded Projects

Funding and Clients Served

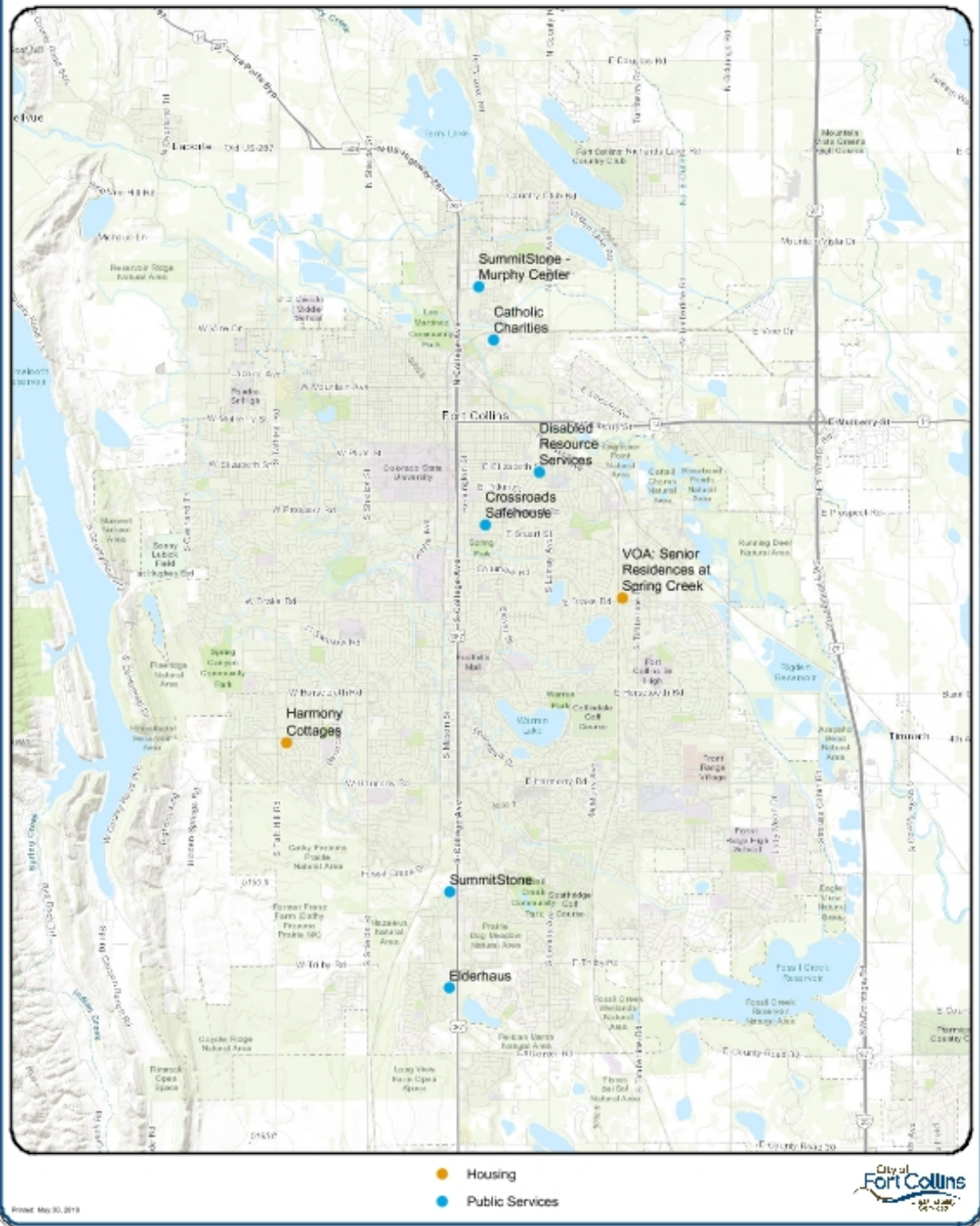
Agency	Awarded	Expended	Unspent	Clients Served
A Little Help	\$ 17,000.00	\$ 17,000.00	\$ -	155
Alliance Suicide Prevention	\$ 5,000.00	\$ 2,220.00	\$ 2,780.00	3025
B.A.S.E. Camp	\$ 50,000.00	\$ 24,545.00	\$ 25,455.00	229
Boys & Girls Club	\$ 46,455.00	\$ 46,455.00	\$ -	1139
CASA-Advocates	\$ 34,163.00	\$ 34,163.00	\$ -	203
CASA-Harmony House	\$ 31,800.00	\$ 31,800.00	\$ -	139
Catholic Charities: Senior Services	\$ 34,000.00	\$ 34,000.00	\$ -	70
Catholic Charities: Shelter	\$ 43,000.00	\$ 43,000.00	\$ -	1227
Center for Family Outreach	\$ 12,000.00	\$ 12,000.00	\$ -	62
ChildSafe	\$ 28,000.00	\$ 28,000.00	\$ -	411
Colorado Health Network - NCAP	\$ 4,000.00	\$ 4,000.00	\$ -	187
Crossroads Safehouse	\$ 37,832.00	\$ 37,832.00	\$ -	627
Disabled Resource Services	\$ 24,940.00	\$ 21,095.04	\$ 3,844.96	190
Early Childhood Council of Larimer County	\$ 5,600.00	\$ 5,600.00	\$ -	16
Easter Seals Colorado	\$ 3,000.00	\$ 3,000.00	\$ -	100
Elderhaus	\$ 30,000.00	\$ 22,460.76	\$ 7,539.24	61
Family Housing Network	\$ 25,191.00	\$ 25,191.00	\$ -	275
Food Bank-Kids Café	\$ 24,318.00	\$ 24,318.00	\$ -	2070
Health District of Northern Larimer County	\$ 8,000.00	\$ 8,000.00	\$ -	66
Homeward Alliance-Homelessness Programs	\$ 31,500.00	\$ 31,500.00	\$ -	1096
Homeward Alliance-Murphy Center	\$ 31,500.00	\$ 31,500.00	\$ -	1839
Larimer County Partners	\$ 7,000.00	\$ 7,000.00	\$ -	289
Meals on Wheels for Fort Collins	\$ 29,500.00	\$ 29,500.00	\$ -	336
Neighbor to Neighbor-Homelessness Prevention	\$ 126,000.00	\$ 126,000.00	\$ -	270
Neighbor to Neighbor-HomeShare	\$ 25,000.00	\$ 25,000.00	\$ -	36
Project Self-Sufficiency	\$ 29,500.00	\$ 29,500.00	\$ -	223
Respite Care	\$ 36,000.00	\$ 36,000.00	\$ -	44
SAVA-Victim Services	\$ 29,000.00	\$ 29,000.00	\$ -	334
SAVA-Prevention Education	\$ 20,000.00	\$ 20,000.00	\$ -	6003
SummitStone-CBHT Program	\$ 17,500.00	\$ 17,500.00	\$ -	45
SummitStone-Murphy Center	\$ 15,000.00	\$ 15,000.00	\$ -	241
Teaching Tree Early Childhood Learning Center	\$ 73,800.00	\$ 73,800.00	\$ -	72
The Family Center / La Familia	\$ 45,000.00	\$ 45,000.00	\$ -	43
The Growing Project	\$ 8,000.00	\$ -	\$ 8,000.00	28
The Matthews House	\$ 23,644.00	\$ 23,644.00	\$ -	259
The Salvation Army	\$ 7,000.00	\$ 7,000.00	\$ -	36
Turning Point	\$ 15,000.00	\$ 15,000.00	\$ -	300
United Way of Weld County	\$ 11,250.00	\$ 11,250.00	\$ -	180
Voices Carry CAC	\$ 20,226.00	\$ 20,226.00	\$ -	331
VOA-Handyman Program	\$ 5,000.00	\$ 5,000.00	\$ -	251
VOA-Home Delivered Meals	\$ 22,753.00	\$ 22,753.00	\$ -	100
TOTALS	\$ 1,093,472.00	\$ 1,045,852.80	\$ 47,619.20	22,608
CDBG-funded	\$ 202,272.00	\$ 190,887.80	\$ 11,384.20	2,461
HSP-funded	\$ 891,200.00	\$ 854,965.00	\$ 36,235.00	20,147

City Funded: Human Service Program


Beneficiary Demographics

Demographic		# Clients
White	Non-Hispanic	10,841
	Hispanic	3,449
	Total	14,290
Black	Non-Hispanic	674
	Hispanic	37
	Total	711
Black & White	Non-Hispanic	23
	Hispanic	1
	Total	24
Asian	Non-Hispanic	305
	Hispanic	21
	Total	326
Asian & White	Non-Hispanic	15
	Hispanic	3
	Total	18
American Indian/Alaskan Native	Non-Hispanic	311
	Hispanic	68
	Total	379
AI & White	Non-Hispanic	11
	Hispanic	1
	Total	12
AI & Black	Non-Hispanic	2
	Hispanic	1
	Total	3
Native Hawaiian/Pacific Islander	Non-Hispanic	36
	Hispanic	-
	Total	36
Balance / Other	Non-Hispanic	4,025
	Hispanic	323
	Total	4,348
Single Female/Male Head of Household*	FEMALE	1,649
	MALE	258
	Total	1,907
Person with Disabilities		2,458
Total Clients Served		20,147

Investment Locations Fiscal Year 2019



PR-26 CDBG Financial Attachment

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PART I: SUMMARY OF CDBG RESOURCES

01 UNEXPENDED CDBG FUNDS AT END OF PREVIOUS PROGRAM YEAR	1,331,251.88
02 ENTITLEMENT GRANT	1,078,629.00
03 SURPLUS URBAN RENEWAL	0.00
04 SECTION 108 GUARANTEED LOAN FUNDS	0.00
05 CURRENT YEAR PROGRAM INCOME	221,284.72
05a CURRENT YEAR SECTION 108 PROGRAM INCOME (FOR SI TYPE)	0.00
06 FUNDS RETURNED TO THE LINE-OF-CREDIT	0.00
06a FUNDS RETURNED TO THE LOCAL CDBG ACCOUNT	0.00
07 ADJUSTMENT TO COMPUTE TOTAL AVAILABLE	0.00
08 TOTAL AVAILABLE (SUM, LINES 01-07)	2,631,165.60

PART II: SUMMARY OF CDBG EXPENDITURES

09 DISBURSEMENTS OTHER THAN SECTION 108 REPAYMENTS AND PLANNING/ADMINISTRATION	909,479.59
10 ADJUSTMENT TO COMPUTE TOTAL AMOUNT SUBJECT TO LOW/MOD BENEFIT	0.00
11 AMOUNT SUBJECT TO LOW/MOD BENEFIT (LINE 09 + LINE 10)	909,479.59
12 DISBURSED IN IDIS FOR PLANNING/ADMINISTRATION	221,902.04
13 DISBURSED IN IDIS FOR SECTION 108 REPAYMENTS	0.00
14 ADJUSTMENT TO COMPUTE TOTAL EXPENDITURES	0.00
15 TOTAL EXPENDITURES (SUM, LINES 11-14)	1,131,381.63
16 UNEXPENDED BALANCE (LINE 08 - LINE 15)	1,499,783.97

PART III: LOW/MOD BENEFIT THIS REPORTING PERIOD

17 EXPENDED FOR LOW/MOD HOUSING IN SPECIAL AREAS	0.00
18 EXPENDED FOR LOW/MOD MULTI-UNIT HOUSING	0.00
19 DISBURSED FOR OTHER LOW/MOD ACTIVITIES	200,418.98
20 ADJUSTMENT TO COMPUTE TOTAL LOW/MOD CREDIT	0.00
21 TOTAL LOW/MOD CREDIT (SUM, LINES 17-20)	200,418.98
22 PERCENT LOW/MOD CREDIT (LINE 21/LINE 11)	22.04%

LOW/MOD BENEFIT FOR MULTI-YEAR CERTIFICATIONS

23 PROGRAM YEARS(PY) COVERED IN CERTIFICATION	PY: PY: PY:
24 CUMULATIVE NET EXPENDITURES SUBJECT TO LOW/MOD BENEFIT CALCULATION	0.00
25 CUMULATIVE EXPENDITURES BENEFITTING LOW/MOD PERSONS	0.00
26 PERCENT BENEFIT TO LOW/MOD PERSONS (LINE 25/LINE 24)	0.00%

PART IV: PUBLIC SERVICE (PS) CAP CALCULATIONS

27 DISBURSED IN IDIS FOR PUBLIC SERVICES	200,418.98
28 PS UNLIQUIDATED OBLIGATIONS AT END OF CURRENT PROGRAM YEAR	10,712.91
29 PS UNLIQUIDATED OBLIGATIONS AT END OF PREVIOUS PROGRAM YEAR	44,157.09
30 ADJUSTMENT TO COMPUTE TOTAL PS OBLIGATIONS	0.00
31 TOTAL PS OBLIGATIONS (LINE 27 + LINE 28 - LINE 29 + LINE 30)	166,974.80
32 ENTITLEMENT GRANT	1,078,629.00
33 PRIOR YEAR PROGRAM INCOME	154,034.41
34 ADJUSTMENT TO COMPUTE TOTAL SUBJECT TO PS CAP	0.00
35 TOTAL SUBJECT TO PS CAP (SUM, LINES 32-34)	1,232,663.41
36 PERCENT FUNDS OBLIGATED FOR PS ACTIVITIES (LINE 31/LINE 35)	13.55%

PART V: PLANNING AND ADMINISTRATION (PA) CAP

37 DISBURSED IN IDIS FOR PLANNING/ADMINISTRATION	221,902.04
38 PA UNLIQUIDATED OBLIGATIONS AT END OF CURRENT PROGRAM YEAR	25,606.93
39 PA UNLIQUIDATED OBLIGATIONS AT END OF PREVIOUS PROGRAM YEAR	49,550.00
40 ADJUSTMENT TO COMPUTE TOTAL PA OBLIGATIONS	0.00
41 TOTAL PA OBLIGATIONS (LINE 37 + LINE 38 - LINE 39 +LINE 40)	197,958.97
42 ENTITLEMENT GRANT	1,078,629.00
43 CURRENT YEAR PROGRAM INCOME	221,284.72
44 ADJUSTMENT TO COMPUTE TOTAL SUBJECT TO PA CAP	0.00
45 TOTAL SUBJECT TO PA CAP (SUM, LINES 42-44)	1,299,913.72
46 PERCENT FUNDS OBLIGATED FOR PA ACTIVITIES (LINE 41/LINE 45)	15.23%



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LINE 17 DETAIL: ACTIVITIES TO CONSIDER IN DETERMINING THE AMOUNT TO ENTER ON LINE 17

Report returned no data.

LINE 18 DETAIL: ACTIVITIES TO CONSIDER IN DETERMINING THE AMOUNT TO ENTER ON LINE 18

Plan Year	IDIS Project	IDIS Activity	Activity Name	Matrix Code	National Objective	Drawn Amount
2018	5	1909	Mason Place Permanent Supportive Housing	14J	LMH	\$522,961.00
				14J	Matrix Code	\$522,961.00
Total						\$522,961.00

LINE 19 DETAIL: ACTIVITIES INCLUDED IN THE COMPUTATION OF LINE 19

Plan Year	IDIS Project	IDIS Activity	Voucher Number	Activity Name	Matrix Code	National Objective	Drawn Amount
2018	7	1902	6302200	Catholic Charities: Shelter	03T	LMC	\$7,673.48
2018	7	1902	6320637	Catholic Charities: Shelter	03T	LMC	\$5,756.07
2019	7	1913	6345720	Catholic Charities: Shelter	03T	LMC	\$3,307.35
2019	7	1913	6371519	Catholic Charities: Shelter	03T	LMC	\$21,126.37
2019	7	1913	6413171	Catholic Charities: Shelter	03T	LMC	\$18,566.28
				03T	Matrix Code	\$56,429.55	
2018	6	1901	6320632	Catholic Charities: Senior Services	05A	LMC	\$10,149.15
2019	6	1912	6345712	Catholic Charities: Senior Services	05A	LMC	\$11,074.50
2019	6	1912	6371514	Catholic Charities: Senior Services	05A	LMC	\$16,845.40
2019	6	1912	6399336	Catholic Charities: Senior Services	05A	LMC	\$6,080.10
				05A	Matrix Code	\$44,149.15	
2018	8	1903	6319698	Disabled Resource Services	05B	LMC	\$8,757.80
2019	8	1915	6341235	Disabled Resource Services	05B	LMC	\$6,234.90
2019	8	1915	6367638	Disabled Resource Services	05B	LMC	\$6,234.90
2019	8	1915	6399342	Disabled Resource Services	05B	LMC	\$6,037.33
2019	9	1916	6342333	Elderhaus: Community Based Therapeutic Care	05B	LMC	\$7,450.76
2019	9	1916	6362812	Elderhaus: Community Based Therapeutic Care	05B	LMC	\$15,000.00
				05B	Matrix Code	\$49,715.69	
2019	5	1914	6354300	Crossroads Safehouse: Advocacy Project	05G	LMC	\$8,272.29
2019	5	1914	6371525	Crossroads Safehouse: Advocacy Project	05G	LMC	\$5,656.71
				05G	Matrix Code	\$13,929.00	
2018	10	1905	6319580	SummitStone: Community Behavioral Health Treatment	05O	LMC	\$7,207.59
2018	11	1906	6319753	SummitStone: Mental Health Services at Murphy Center	05O	LMC	\$4,613.00
2019	10	1917	6342352	SummitStone: Community Behavioral Health Treatment	05O	LMC	\$4,375.00
2019	10	1917	6371541	SummitStone: Community Behavioral Health Treatment	05O	LMC	\$4,375.00
2019	10	1917	6399345	SummitStone: Community Behavioral Health Treatment	05O	LMC	\$4,375.00
2019	11	1918	6342354	SummitStone: Mental Health Services at Murphy Center	05O	LMC	\$3,750.00
2019	11	1918	6371546	SummitStone: Mental Health Services at Murphy Center	05O	LMC	\$3,750.00
2019	11	1918	6399347	SummitStone: Mental Health Services at Murphy Center	05O	LMC	\$3,750.00
				05O	Matrix Code	\$36,195.59	
Total						\$200,418.98	

LINE 27 DETAIL: ACTIVITIES INCLUDED IN THE COMPUTATION OF LINE 27

Plan Year	IDIS Project	IDIS Activity	Voucher Number	Activity Name	Matrix Code	National Objective	Drawn Amount
2018	7	1902	6302200	Catholic Charities: Shelter	03T	LMC	\$7,673.48
2018	7	1902	6320637	Catholic Charities: Shelter	03T	LMC	\$5,756.07
2019	7	1913	6345720	Catholic Charities: Shelter	03T	LMC	\$3,307.35
2019	7	1913	6371519	Catholic Charities: Shelter	03T	LMC	\$21,126.37
2019	7	1913	6413171	Catholic Charities: Shelter	03T	LMC	\$18,566.28
				03T	Matrix Code	\$56,429.55	



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Plan Year	IDIS Project	IDIS Activity	Voucher Number	Activity Name	Matrix Code	National Objective	Drawn Amount
2018	6	1901	6320632	Catholic Charities: Senior Services	05A	LMC	\$10,149.15
2019	6	1912	6345712	Catholic Charities: Senior Services	05A	LMC	\$11,074.50
2019	6	1912	6371514	Catholic Charities: Senior Services	05A	LMC	\$16,845.40
2019	6	1912	6399336	Catholic Charities: Senior Services	05A	LMC	\$6,080.10
					05A	Matrix Code	\$44,149.15
2018	8	1903	6319698	Disabled Resource Services	05B	LMC	\$8,757.80
2019	8	1915	6341235	Disabled Resource Services	05B	LMC	\$6,234.90
2019	8	1915	6367638	Disabled Resource Services	05B	LMC	\$6,234.90
2019	8	1915	6399342	Disabled Resource Services	05B	LMC	\$6,037.33
2019	9	1916	6342333	Elderhaus: Community Based Therapeutic Care	05B	LMC	\$7,450.76
2019	9	1916	6362812	Elderhaus: Community Based Therapeutic Care	05B	LMC	\$15,000.00
					05B	Matrix Code	\$49,715.69
2019	5	1914	6354300	Crossroads Safehouse: Advocacy Project	05G	LMC	\$8,272.29
2019	5	1914	6371525	Crossroads Safehouse: Advocacy Project	05G	LMC	\$5,656.71
					05G	Matrix Code	\$13,929.00
2018	10	1905	6319580	SummitStone: Community Behavioral Health Treatment	05O	LMC	\$7,207.59
2018	11	1906	6319753	SummitStone: Mental Health Services at Murphy Center	05O	LMC	\$4,613.00
2019	10	1917	6342352	SummitStone: Community Behavioral Health Treatment	05O	LMC	\$4,375.00
2019	10	1917	6371541	SummitStone: Community Behavioral Health Treatment	05O	LMC	\$4,375.00
2019	10	1917	6399345	SummitStone: Community Behavioral Health Treatment	05O	LMC	\$4,375.00
2019	11	1918	6342354	SummitStone: Mental Health Services at Murphy Center	05O	LMC	\$3,750.00
2019	11	1918	6371546	SummitStone: Mental Health Services at Murphy Center	05O	LMC	\$3,750.00
2019	11	1918	6399347	SummitStone: Mental Health Services at Murphy Center	05O	LMC	\$3,750.00
					05O	Matrix Code	\$36,195.59
Total							\$200,418.98

LINE 37 DETAIL: ACTIVITIES INCLUDED IN THE COMPUTATION OF LINE 37

Plan Year	IDIS Project	IDIS Activity	Voucher Number	Activity Name	Matrix Code	National Objective	Drawn Amount
2018	1	1899	6308044	CDBG Program Administration	21A		\$14,300.47
2018	1	1899	6319766	CDBG Program Administration	21A		\$20,991.19
2018	1	1899	6334092	CDBG Program Administration	21A		\$6,912.50
2018	1	1899	6341027	CDBG Program Administration	21A		\$11,412.50
2018	1	1899	6360507	CDBG Program Administration	21A		\$10,200.00
2018	1	1899	6368399	CDBG Program Administration	21A		\$9,788.75
2018	1	1899	6373078	CDBG Program Administration	21A		\$11,236.25
2019	1	1910	6326001	FY19 CDBG Program Administration	21A		\$6,737.76
2019	1	1910	6334110	FY19 CDBG Program Administration	21A		\$10,232.50
2019	1	1910	6343692	FY19 CDBG Program Administration	21A		\$13,295.41
2019	1	1910	6355553	FY19 CDBG Program Administration	21A		\$13,857.14
2019	1	1910	6365003	FY19 CDBG Program Administration	21A		\$9,370.20
2019	1	1910	6371761	FY19 CDBG Program Administration	21A		\$10,185.63
2019	1	1910	6379342	FY19 CDBG Program Administration	21A		\$9,286.35
2019	1	1910	6388199	FY19 CDBG Program Administration	21A		\$11,234.64
2019	1	1910	6395592	FY19 CDBG Program Administration	21A		\$9,884.90
2019	1	1910	6406424	FY19 CDBG Program Administration	21A		\$18,289.64
2019	1	1910	6415575	FY19 CDBG Program Administration	21A		\$25,106.21
					21A	Matrix Code	\$221,902.04
Total							\$221,902.04

Public Participation Attachments

Account #: FTC-217272

FORT COLLINS COLORADOAN

Invoice Text

FY2019 CONSOLIDATED ANNUAL PERFORMANCE AN

STATE OF COLORADO)

) ss. AFFIDAVIT OF PUBLICATION

COUNTY OF TARRANT)

DIANNE T.A. KENS
CITY OF FC-CDBG-LEGAL
222 LAPOINTE AVE

FORT COLLINS CO 80521

I, being duly sworn, deposes and says that said is the legal clerk of the Fort Collins Coloradoan; that the same is a daily newspaper of general circulation and printed and published in the City of Fort Collins, in said county and state; that the notice or advertisement, of which the annexed is a true copy, has been published in said daily newspaper and that the notice was published in the regular and entire issue of every number of said newspaper during the period and time of publication of said notice, and in the newspaper proper and not in a supplement thereof; that the publication of said notice was contained in the issue of said newspaper on

11/26/20

that said Fort Collins Coloradoan has been published continuously and uninterrupted during the period of at least six months next prior to the first publication of said notice or advertisement above referred to; that said newspaper has been admitted to the United States mails as second class matter under the provisions of the Act of March 3, 1879, or any amendments thereof; and that said newspaper is a daily newspaper duly qualified for publishing legal notices and advertisements within the meaning of the laws of the State of Colorado.

Kathleen Allen

Legal Clerk

Subscribed and sworn to before me, within the County of Tarrant, State of Wisconsin, this 26th of November 2020.

Shelly Hora

Notary Public

8/25/23

Notary Expires

SHELLY HORA
Notary Public
State of Wisconsin

Legal No. 0004480005

Ad# D094480005
P O : Eva 11/20
This is not an invoice
of Affidavits 1

Affidavit Prepared
Thursday, November 26, 2020 11:51 am

FY2019 CONSOLIDATED ANNUAL PERFORMANCE AND EVALUATION REPORT (CAPER)
DISPONIBLE PARA REVISIÓN PÚBLICA

The City of Fort Collins ("City") Draft FY2019 Consolidated Annual Performance and Evaluation Report (CAPER) will be available for public review December 1 through December 15, 2020. A Public Hearing for the draft CAPER will be held December 14, 2020, 2:00 to 3:00pm, details and link available at www.fcgov.com/socialsustainability.

The CAPER is a review of the progress the City of Fort Collins has made in carrying out its Five-Year Consolidated Plan and its Annual Action Plan. The City produces these documents as required by the U.S. Department of Housing and Urban Development (HUD) because the City is a recipient of federal HUD funds.

The CAPER includes a description of the resources made available, the investment of available resources, the geographic distribution and location of investments, the families and persons assisted (including racial and ethnic status of persons assisted), actions taken to affirmatively further fair housing, and other actions indicated in the Strategic Plan and the Annual Action Plan. The draft document will be available for review on the City's website at www.fcgov.com/socialsustainability.

Written comments on the CAPER may be submitted to the City of Fort Collins Social Sustainability Department, 222 Laporte Ave, PO Box 580, 80521, by no later than December 15, 2020. For further information, contact the City's Social Sustainability Department at 970-221-6734. Citizens may also arrange to meet with staff to personally express their views.

The City of Fort Collins will make reasonable accommodations for people in City services, programs and activities, and will make special communication arrangements for persons with disabilities. Please call 970-416-4254 for assistance. All services for public input are fully accessible.

This information is available in Spanish or another language at no cost to a person who would like this information translated to or communicated in Spanish or other language. Please call 970-416-4254 or tl@cityoffortcollins.com to make a request for information in Spanish or other language.

RENDIMIENTO ANUAL CONSOLIDADO E INFORME DE EVALUACIÓN AF2019 (CAPER, por sus siglas en inglés)
DISPONIBLE PARA REVISIÓN PÚBLICA

El borrador del "Rendimiento anual consolidado e informe de evaluación AF2019 (CAPER)" de la Ciudad de Fort Collins ("Ciudad") estará disponible para la revisión pública el 1 de diciembre de hasta el 15 de diciembre, 2020. Una Audiencia Pública para el borrador del CAPER será el lunes 14 de diciembre, 2:00 a 3:00pm, los detalles y el enlace están disponibles en www.fcgov.com/socialsustainability. El CAPER es una revisión del avance de la Ciudad de Fort Collins en la realización de su plan consolidado de cinco años y su plan de acción anual. La Ciudad crea estos documentos según lo exige el Departamento de Viviendas y Desarrollo Urbano de EEUU (HUD, por sus siglas en inglés), puesto que la Ciudad es receptora de fondos federales del HUD.

El CAPER incluye una descripción de los recursos disponibles, la inversión de recursos, la distribución geográfica y

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El CAPER incluye una descripción de los recursos disponibles, la inversión de recursos, la distribución geográfica y lugar de las inversiones, las personas y familias a las que se les ha ayudado incluyendo la condición social y el origen étnico de las personas a las que se les ayudó, las acciones tomadas para impulsar afirmativamente la vivienda justa y otras acciones indicadas en el plan estratégico y el plan de acción anual.

El borrador del documento estará disponible en el sitio web de la ciudad en www.fcgov.com/socialsustainability.

Los comentarios por escrito del CAPER se pueden enviar al departamento de Sostenibilidad Social de la Ciudad de Fort Collins en 222 Laporte Ave, PO Box 580, Fort Collins 80521 antes del 15 de diciembre de 2020. Para más información, contacte al Departamento de Sostenibilidad Social de la Ciudad al 970-221-6734. Los ciudadanos también pueden reunirse personalmente con los funcionarios para expresar sus puntos de vista.

La Ciudad de Fort Collins hará las acomodaciones razonables para acceder a los servicios de la ciudad, programas y actividades y hará acomodaciones especiales de comunicación para personas con discapacidades. Por favor llame al 970-416-4254 para ayuda. Todas las opciones para las opiniones públicas son totalmente accesibles.

Esta información está disponible en español u en otros idiomas sin costo para la persona que desee que esta información sea traducida o comunicada en español o en otro idioma. Favor de llamar al 970-416-4254 o enviar un correo electrónico a tl@cityoffortcollins.com para solicitar información en español o en otros idiomas.

060448015

December 14, 2021

lugar de las inversiones, las personas y familias a las que se les ha ayudado incluyendo la condición social y el origen étnico de las personas a las que se les ayudó, las acciones tomadas para impulsar afirmativamente la vivienda justa, y otras acciones indicadas en el plan estratégico y el plan de acción anual.

El boletín de datos estará disponible en el sitio web de la ciudad en www.fogm.com/socialesustainability.

Los comentarios por escrito del CATER se pueden enviar al departamento de sostenibilidad social de la Ciudad de Fort Collins en 222 Laporte Ave., 70 Suite 300, Fort Collins, CO 80521 antes de 15 de diciembre de 2020. Para más información, contacte al Departamento de Sostenibilidad Social de la Ciudad al 970.771.2114. Los comentarios también pueden reunirse personalmente con los funcionarios, o a través de un número de 988.

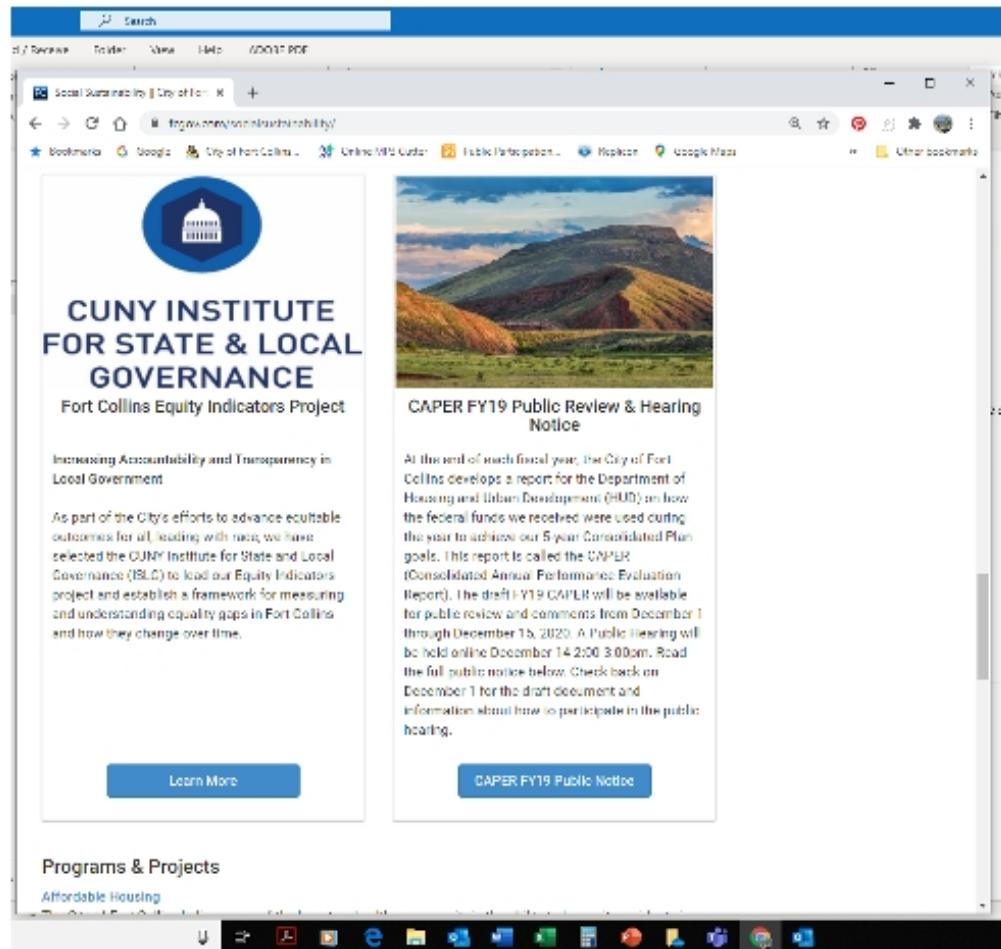
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060-495225
Cultura
November 28, 2020

Social Sustainability Webpage Announcement 11/23/2020

fcgov.com/socialsustainability



City of Fort Collins Community Calendar Announcement 11/23/2020

fcgov.com/events

The screenshot shows a web browser window with the City of Fort Collins website. A modal window titled "Public Hearing - Draft CAPER" is open, displaying the following information:

Location: Virtual
Date: Monday December 14, 2020 2:00 PM
Contact Info: Dianne Tjeltens
Phone: 970-727-6726
E-mail address: dtjeltens@fcgov.com

Details: The City of Fort Collins Draft FY19 Consolidated Annual Performance and Evaluation Report (CAPER) will be available for public review December 1 through December 15, 2020. A Public Hearing for the draft CAPER will be held December 14, 2020, 2:00 to 3:00pm, details and link available at www.fcgov.com/socialsustainability.

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At the bottom of the modal, there are links to "Add event to your calendar (iCal Format)" and "Direct link", and a "Close" button.