



FY2021

# Consolidated Annual Performance Evaluation Report

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## CR-05 - Goals and Outcomes

### Progress the jurisdiction has made in carrying out its strategic plan and its action plan. 91.520(a)

This could be an overview that includes major initiatives and highlights that were proposed and executed throughout the program year.

Approximately 11% of our community of 174,000 was impacted through the investment of Competitive Process funding, including CDBG and HOME, Human Services Program, and Affordable Housing Fund dollars. In FY21 the Social Sustainability Department partnered with 33 nonprofits (6 received CDBG), 4 affordable housing providers, and one home improvement program (AHF) to further the goals of the Consolidated Plan. CDBG funding was used to make investments in critical public services, providing residents with disability services, behavioral health services, and shelter for domestic violence victims and persons experiencing homelessness. CDBG and HOME funds were invested in multi-family housing construction and rehabilitation. Local funds supported these projects, as well as nonprofit organizations providing supportive services such as case management, nutrition, childcare scholarships, housing counseling, victim advocacy, and youth programming. AHF dollars were also used to support emergency home improvements for low-income homeowners.

Additionally, the City made significant, non-Competitive Process, financial and resource investments in community initiatives. Examples include annual funding to Homeward Alliance, and contributions and involvement in Outreach Fort Collins, which connects vulnerable people (often experiencing homelessness) to services. The City works with the Continuum of Care and the regional Coordinated Assessment and Housing Placement System (CAHPS). The City also prioritizes staff representation on boards and groups covering key community development areas affecting low- and moderate-income populations, such as mental health, workforce development, healthcare, and childcare.

#### Table 1 Notes:

#### Housing Outcomes:

- o Shortfalls in numbers of new and rehabilitated units are, in general, due to construction timelines. Anticipated numbers will be achieved when funded projects are completed. FY21 funded housing projects that remain to be completed include: Construction of 84 new income-restricted units at Northfield Commons, Coachlight Plaza rehabilitation of 68 units, Neighbor to Neighbor 44 unit rehab and Village on Bryan 27 unit rehab. All projects are currently under construction with anticipated completion in FY22.
- o Homeowner housing rehabilitation was funded with Affordable Housing Fund dollars in FY20 and FY21. In FY20 11 units were completed and in FY21 14 were, for a total of 25. The City anticipates continuing to fund homeowner housing rehabilitation with local dollars;

therefore, the outcomes will not appear in Table 1.

**Human Services Outcomes:**

- o Disabled Resource Services (DRS) and SummitStone’s Essential Mental Health Services at the Murphy Center both reported slightly fewer clients served than anticipated (72% and 78% respectively), due to continued impacts of the pandemic.

**CDBG-CV Outcomes:**

- o Neighbor 2 Neighbor, funded with \$407,683.02 of round 2 CDBG-CV funds contracted in FY21 and provided 11 households with mortgage assistance in FY21 (4 at 0-30% AMI, 4 at 31-50% AMI, and 3 at 51-80% AMI). The contract continues into FY22 and anticipates serving a total of 35 low-income households.
- o Meals on Wheels (MOW) covid-relief received final reimbursement and was closed in FY21. MOW was awarded \$54,470.43 and served 735 seniors with meal delivery.

**Prior year-funded projects completed in FY21:**

- o Swallow Road Apartments completed rehabilitation of the remaining 60 units of their 84-unit acquisition/rehab project.
- o Volunteers of America completed construction of Cadence, a 55-unit senior housing community.
- o Harmony Cottages, Phase II, completed construction of the remaining 2 -CDBG-assisted units their 8-unit homeownership project.

**Comparison of the proposed versus actual outcomes for each outcome measure submitted with the consolidated plan and explain, if applicable, why progress was not made toward meeting goals and objectives. 91.520(g)**

Categories, priority levels, funding sources and amounts, outcomes/objectives, goal outcome indicators, units of measure, targets, actual outcomes/outputs, and percentage completed for each of the grantee’s program year goals.

Goal	Category	Source / Amount	Indicator	Unit of Measure	Expected – Strategic Plan	Actual – Strategic Plan	Percent Complete	Expected – Program Year	Actual – Program Year	Percent Complete
Increase access to services	Non-Housing Community Development	CDBG: \$ / Human Service Program: \$	Public service activities other than Low/Moderate Income Housing Benefit	Persons Assisted	1100	1367	124.27%	1151	1079	93.74%
Increase the supply of affordable housing units	Affordable Housing	CDBG: \$ / HOME: \$ / Affordable Housing Fund: \$	Rental units constructed	Household Housing Unit	239	55	23.01%	84	55	65.48%
Increase the supply of affordable housing units	Affordable Housing	CDBG: \$ / HOME: \$ / Affordable Housing Fund: \$	Homeowner Housing Added	Household Housing Unit	30	6	20.00%	0	0	0.00%
Preserve existing affordable housing	Affordable Housing	CDBG: \$ / HOME: \$ / Affordable Housing Fund: \$	Rental units rehabilitated	Household Housing Unit	223	83	37.22%	139	59	42.45%
Preserve existing affordable housing	Affordable Housing	CDBG: \$ / HOME: \$ / Affordable Housing Fund: \$	Homeowner Housing Rehabilitated	Household Housing Unit	75	0	0.00%	0	0	0.00%

Provide administrative support to federal programs	Administration	CDBG: \$ / HOME: \$	Other	Other	0	0		0	0	
Provide emergency sheltering and services	Homeless	CDBG: \$ / Human Service Program: \$	Public service activities other than Low/Moderate Income Housing Benefit	Persons Assisted	2000	984	49.20%	240	487	202.92%
Provide emergency sheltering and services	Homeless	CDBG: \$ / Human Service Program: \$	Homeless Person Overnight Shelter	Persons Assisted	8000	1013	12.66%	375	579	154.40%
Provide housing stabilization services	Non-Housing Community Development	CDBG: \$ / Human Service Program: \$	Homelessness Prevention	Persons Assisted	500	11	2.20%			

**Table 1 - Accomplishments – Program Year & Strategic Plan to Date**

**Assess how the jurisdiction’s use of funds, particularly CDBG, addresses the priorities and specific objectives identified in the plan, giving special attention to the highest priority activities identified.**

The City of Fort Collins made resource and funding investments via its annual Competitive Process, based on priorities set out in the 2020-2024 Consolidated Plan, as well as other strategic and planning documents including the Housing Strategic Plan and the Social Sustainability Department Strategic Plan. Applications for funding were reviewed to determine how well they met Consolidated Plan priority needs and goals, the organizations' ability to meet proposed outcomes, and timeliness. Each activity funded with CDBG in FY21 demonstrated that it would

further the achievement of a Consolidated Plan goal and benefit low- to moderate-income (LMI) persons, including housing and public services. The City of Fort Collins also annually allocates nearly \$900,000 of local funds for human service needs through the same Competitive Process that distributes CDBG and HOME funds. Process improvements were instituted in the FY22 Competitive Process to more clearly distinguish and solicit proposals eligible for CDBG Public Service funds, and commit a share of the annual available funds to selected projects on a multi-year basis. The City continues to contribute staff time and financial resources to community collaboratives that address Consolidated Plan priorities through longer-term, strategic work. As depicted in Table 1, the City made significant progress in FY21 towards meeting the goal outcome indicator targets for all goals. New construction activities funded in FY21 are expected to be completed in FY22 and FY23. Accomplishments for these activities will be captured in future CAPERs.

## CR-10 - Racial and Ethnic composition of families assisted

Describe the families assisted (including the racial and ethnic status of families assisted).

91.520(a)

	CDBG	HOME
White	2,226	6
Black or African American	133	1
Asian	30	0
American Indian or American Native	82	0
Native Hawaiian or Other Pacific Islander	12	0
<b>Total</b>	<b>2,483</b>	<b>7</b>
Hispanic	454	1
Not Hispanic	2,531	6

Table 2 – Table of assistance to racial and ethnic populations by source of funds

### Narrative

The "Other" category was not pulled from project data into this chart. There are an additional 502 CDBG clients in the "Other" category, for a total of 2985. These are accounted for in the Ethnicity section of Table 2.

### CDBG-CV

Table 2 includes Neighbor to Neighbor's FY19 CDBG COVID Relief Funds that supported 11 households in FY21 with direct mortgage assistance and Meals on Wheels' (MOW) FY19 CDBG COVID Relief Funds that received \$54,470.43 and served 735 seniors with meal delivery in FY20. Final reimbursement on the MOW contract was completed in FY21.

### Public Services

Persons were served through the following federal CDBG Public Service category programs: Catholic Charities Shelter; Disabled Resource Services, Access to Independence; Elderhaus, Community Based Therapeutic Care; Crossroads Safehouse; SummitStone Health Partners, Community Behavioral Health Treatment Program; SummitStone Health Partners, Mental Health Services, Murphy Center; and Family Housing Network Shelter Programs.

These projects were chosen for federal funds because they serve the people who are most vulnerable in our community, often with a higher percentage of those in several protected classes—racial/ethnic minorities, seniors, persons with a disability, female heads-of-households, etc. 2145 beneficiaries were served with CDBG in these programs in FY21.

Demographics for Human Service Program projects funded solely with City dollars are included as an attachment.

### **Housing**

96 households were served with CDBG & HOME in FY21 (2 with HOME only, 5 with a combination of CDBG & HOME, and 89 with CDBG only):

- o Harmony Cottages, 6 units total (4 CDBG, 2 HOME)
- o VOA Cadence Senior, 31 units total (31 CDBG, 5 also HOME)
- o CARE Swallow Rehabilitation, 59 units occupied (59 CDBG)

### **Public Facility**

There were no public facility projects funded in FY21.

## CR-15 - Resources and Investments 91.520(a)

### Identify the resources made available

Source of Funds	Source	Resources Made Available	Amount Expended During Program Year
CDBG	public - federal	1,599,391	438,902
HOME	public - federal	957,860	1,047,522
Other	public - local	659,149	2,992

**Table 3 - Resources Made Available**

### Narrative

- o \$104,805.81 of the CDBG expenditures were for prior year expenses paid in FY21.
- o Total "Other" Resources Made Available include \$2992 Human Service Program (HSP) allocated to Disabled Resource Services.
- o An additional \$889,648 of HSP funds were awarded to 29 human service agencies (leading 32 funded projects) that did not receive federal funds. A chart of grant awards, expenditures, and clients served is included as an attachment.
- o \$56,827 in City funds were expended on the Larimer Home Improvement Program (LHIP) to assist 14 low-income homeowners with emergency repairs.
- o \$610,000 in dedicated affordable housing funding was expended on Oak 140 for the development of 79 new units of income restricted multi-family.
- o Neighbor 2 Neighbor, funded with \$407,683.02 of round 2 CDBG-CV funds contracted in FY21 and provided 11 households with mortgage assistance in FY21 (4 at 0-30% AMI, 4 at 31-50% AMI, and 3 at 51-80% AMI). The contract continues into FY22 and anticipates serving a total of 35 low-income households.
- o Meals on Wheels (MOW) covid-relief shows on our PR-03 report but did not have any additional activity in FY21. In FY20 MOW received \$54,470.43 and served 735 seniors with meal delivery.

### Identify the geographic distribution and location of investments

Target Area	Planned Percentage of Allocation	Actual Percentage of Allocation	Narrative Description
City-wide	100		Activity is conducted City-wide

**Table 4 – Identify the geographic distribution and location of investments**

### Narrative

All investments reflect a 100% city-wide percentage, since no investments are directed to a specific Target Area. To the maximum extent feasible, the City attempts to distribute affordable housing across the city, avoiding concentration in any one area.

The locations of assisted housing are as follows:

- o Coachlight Apartments: north central
- o Northfield Commons: northeast quadrant
- o Habitat Mosaic: northeast quadrant
- o Swallow Road Apartments: central west side
- o Village on Bryan: northwest quadrant
- o VOA, Cadence Senior Housing: central west side

## Leveraging

**Explain how federal funds leveraged additional resources (private, state and local funds), including a description of how matching requirements were satisfied, as well as how any publicly owned land or property located within the jurisdiction that were used to address the needs identified in the plan.**

City funding is often “first in” money for a Public Service or housing project which is important to show other funders local support. These funds are used by the organizations receiving them to leverage other funding sources such as other local, state, or federal dollars; individual and corporate donations; grants by foundations; and grants from other funders like United Way. The City’s Competitive Process application requires documentation of matching funds and an explanation of the organization’s ability to leverage funds received through the Competitive Process.

The City maintains the Land Bank Program, which holds land for future affordable housing development. The first of the five parcels was sold to Housing Catalyst for the development of 96 affordable units, including 6 HOME units. That development was completed in 2017. In 2019, an RFP was issued for a second parcel and a permanently affordable home ownership development with 54 units is currently under construction. The partnership bringing this project forward includes a private mission-aligned developer, a community land trust to steward the homes in perpetuity and who will provide subsidy, our local housing authority providing tax abatement, and funding from the State Division of Housing. The City is providing most of the value of the land and was able to secure a \$2.2 M grant for water and sewer costs. This is a great example of leveraging the City asset. Construction began in the end of 2021. In 2020, the City purchased a 6th parcel of 5 acres to be banked for future development. The 2023-2024 City Budget is providing revenue to purchase another 5-acre parcel that the City holds an option on and this is expected to be purchased in 2023. Also, a City owned building was sold in 2020 and is being developed into a four plex with one affordable unit.

Match requirements are cited in the tables below, and occurred through City Funding and land donations to HOME-assisted projects.

<b>Fiscal Year Summary – HOME Match</b>	
1. Excess match from prior Federal fiscal year	4,041,209
2. Match contributed during current Federal fiscal year	1,264,651
3. Total match available for current Federal fiscal year (Line 1 plus Line 2)	5,305,860
4. Match liability for current Federal fiscal year	164,681
5. Excess match carried over to next Federal fiscal year (Line 3 minus Line 4)	5,141,179

**Table 5 – Fiscal Year Summary - HOME Match Report**

Match Contribution for the Federal Fiscal Year								
Project No. or Other ID	Date of Contribution	Cash (non-Federal sources)	Foregone Taxes, Fees, Charges	Appraised Land/Real Property	Required Infrastructure	Site Preparation, Construction Materials, Donated labor	Bond Financing	Total Match
1953	06/10/2022	64,661	0	0	0	0	0	0
1955	04/18/2022	0	0	1,199,990	0	0	0	0

Table 6 – Match Contribution for the Federal Fiscal Year

**HOME MBE/WBE report**

Program Income – Enter the program amounts for the reporting period				
Balance on hand at begin-ning of reporting period \$	Amount received during reporting period \$	Total amount expended during reporting period \$	Amount expended for TBRA \$	Balance on hand at end of reporting period \$
258,860	171,921	258,860	0	171,921

Table 7 – Program Income

<b>Minority Business Enterprises and Women Business Enterprises – Indicate the number and dollar value of contracts for HOME projects completed during the reporting period</b>						
	Total	Minority Business Enterprises				White Non-Hispanic
		Alaskan Native or American Indian	Asian or Pacific Islander	Black Non-Hispanic	Hispanic	
<b>Contracts</b>						
Dollar Amount	0	0	0	0	0	0
Number	0	0	0	0	0	0
<b>Sub-Contracts</b>						
Number	0	0	0	0	0	0
Dollar Amount	0	0	0	0	0	0
	Total	Women Business Enterprises	Male			
<b>Contracts</b>						
Dollar Amount	0	0	0			
Number	0	0	0			
<b>Sub-Contracts</b>						
Number	0	0	0			
Dollar Amount	0	0	0			

**Table 8 - Minority Business and Women Business Enterprises**

<b>Minority Owners of Rental Property – Indicate the number of HOME assisted rental property owners and the total amount of HOME funds in these rental properties assisted</b>						
	Total	Minority Property Owners				White Non-Hispanic
		Alaskan Native or American Indian	Asian or Pacific Islander	Black Non-Hispanic	Hispanic	
Number	0	0	0	0	0	0
Dollar Amount	0	0	0	0	0	0

**Table 9 – Minority Owners of Rental Property**

<b>Relocation and Real Property Acquisition</b> – Indicate the number of persons displaced, the cost of relocation payments, the number of parcels acquired, and the cost of acquisition						
Parcels Acquired		1		10		
Businesses Displaced		0		0		
Nonprofit Organizations Displaced		0		0		
Households Temporarily Relocated, not Displaced		55		0		
Households Displaced	Total	Minority Property Enterprises				White Non-Hispanic
		Alaskan Native or American Indian	Asian or Pacific Islander	Black Non-Hispanic	Hispanic	
Number	5	0	0	0	0	5
Cost	78,264	0	0	0	0	78,264

**Table 10 – Relocation and Real Property Acquisition**

## CR-20 - Affordable Housing 91.520(b)

Evaluation of the jurisdiction's progress in providing affordable housing, including the number and types of families served, the number of extremely low-income, low-income, moderate-income, and middle-income persons served.

	One-Year Goal	Actual
Number of Homeless households to be provided affordable housing units	0	0
Number of Non-Homeless households to be provided affordable housing units	223	65
Number of Special-Needs households to be provided affordable housing units	0	31
<b>Total</b>	<b>223</b>	<b>96</b>

Table 11 – Number of Households

	One-Year Goal	Actual
Number of households supported through Rental Assistance	0	0
Number of households supported through The Production of New Units	84	37
Number of households supported through Rehab of Existing Units	139	59
Number of households supported through Acquisition of Existing Units	0	0
<b>Total</b>	<b>223</b>	<b>96</b>

Table 12 – Number of Households Supported

**Discuss the difference between goals and outcomes and problems encountered in meeting these goals.**

All proposed housing projects are currently under construction. The difference between the goals and outcomes reflects the construction timelines associated with rehabilitation and development, which typically take between 1-3 years to commence construction and complete after receiving funding allocations. All projects proposed through FY21 are moving forward and anticipated to complete by the end of the 5-year Consolidated Plan in 2024. The above tables describe accomplishments using CDBG

and HOME funds, and do not include projects funded with the City's Affordable Housing Fund (AHF). Units completed using CDBG & HOME, include the following:

- o Cadence Senior: 55 units completed with 31 occupied (55 CDBG, including 5 HOME)
- o Harmony Cottages Phase II: 6 homeownership units completed (2 HOME, 4 CDBG)
- o Swallow Road Apartments: 60 units completed rehabilitation (59 occupied)

AHF funds were used to complete an additional 14 LHIP home emergency assistance grants and home rehabilitations.

Additional units planned to complete at the end of the current 5-year ConPlan include:

- o Coachlight Apartments is expected to complete rehabilitation of 68 units by December 2023.
- o Habitat for Humanity is expected to complete the construction of 2 single family homes in the Mosaic neighborhood through the partnership with Poudre High School's Geometry in Construction program by September 2024.
- o Neighbor to Neighbor is expected to complete the rehabilitation of 44 units by December 2024.
- o Northfield Commons is expected to complete construction of 84 units by December 2024.
- o Village on Bryan is expected to complete the rehabilitation of 27 units by September 2023.

**Discuss how these outcomes will impact future annual action plans.**

All units planned through FY21 have received the necessary funding needed to proceed and are moving forward. Development of new affordable inventory, especially for special populations, as well as preservation of existing housing stock, will remain a high priority for future funding. The 2020-2024 Consolidated Plan continues to prioritize both development and retention of existing affordable housing. Additionally, Habitat for Humanity is anticipated to request additional funding for up to an additional 26 homeownership units at Harmony Cottages.

**Include the number of extremely low-income, low-income, and moderate-income persons served by each activity where information on income by family size is required to determine the eligibility of the activity.**

Number of Households Served	CDBG Actual	HOME Actual
Extremely Low-income	38	0
Low-income	35	5
Moderate-income	20	2
<b>Total</b>	<b>93</b>	<b>7</b>

**Table 13 – Number of Households Served**

**Narrative Information**

Table 13 shows only federally assisted households with moderate income. There is one additional unit (CDBG) this year that serves non-low moderate.

Household numbers by project are listed below.

**HOME:**

- o Habitat for Humanity, Harmony Cottages Phase II: 2 new ownership units completed
- o Cadence Senior: 5 HOME-assisted rental units completed

**CDBG:**

- o Cadence Senior: 31 Rental units completed
- o Habitat for Humanity, Harmony Cottages Phae II: 4 new ownership units completed
- o Swallow Road Apartments: 59 rehabilitated units

**AHF (not reported in Table 13):**

- o Loveland Housing Authority, LHIP: 14 rehabilitation loans and emergency repair grants

**Note:**

A total of 96 units were completed and occupied, 5 of the HOME units at Cadence were also included in the CDBG total. An additional 25 units were completed and waiting to be leased (24 at Cadence and 1 at Swallow Road Apts.)

**Additional Information**

**Summary of the efforts taken to address the housing needs of low-income renter household who pay more than half of their income for rent, live in seriously substandard housing, or have been involuntarily displaced.**

The City of Fort Collins focuses its use of federal CDBG and HOME funds on the development and retention of affordable housing inventory, thereby decreasing the number of households who are housing cost burdened or living in substandard housing.

Other actions the City takes to address these issues include:

- o Grants to human services providers that reduce residents' overall cost of living by providing food, childcare, emergency rent assistance, first month's rent, mental health services, etc. for free or at reduced cost.
- o Grants to human service providers that assist clients in attaining self-sufficiency and living wage employment through education, training, and financial counseling.
- o Reduced utility rates for low-income residents and a partnership with Energy Outreach Colorado to provide utility payment assistance.
- o Building code inspections for complaints related to rental housing standards.
- o Grants to Larimer Home Improvement program which provides funds for emergency home repairs such as replacing hot water heaters and furnaces.

**CR-25 - Homeless and Other Special Needs 91.220(d, e); 91.320(d, e); 91.520(c)**  
**Evaluate the jurisdiction's progress in meeting its specific objectives for reducing and ending homelessness through:**

**Reaching out to homeless persons (especially unsheltered persons) and assessing their individual needs**

A central facet of the Social Sustainability Department Strategic Plan (SSDSP) is addressing the needs of people experiencing homelessness. The City coordinates with a network of agencies, local service providers, community organizations, faith communities, businesses, residents, volunteers, Police Department, Parks/Natural Areas, Outreach Fort Collins, Municipal Court, and the regional Continuum of Care to address homelessness in a comprehensive manner. Network providers are trained to help communities implement best practices, such as permanent supportive housing, rapid rehousing, and Housing First principles. The City provides financial and coordination support to agencies that provide outreach, shelter, service provision, and data management. Primary barriers to reducing and ending homelessness in Fort Collins are a low vacancy rate throughout the City, a high cost of living, and a lack of housing that is affordable to the lowest wage earners. The City continues to fund affordable housing developments that serve people experiencing homelessness and those earning less than 80% AMI.

Strategies for reaching and serving people experiencing homelessness include:

1. The annual Point in Time (PIT) count is a regional effort, gathering critical data on persons experiencing homelessness, and spearheaded by the Northern Colorado Continuum of Care (NoCO CoC). The City provides funding to support these efforts.
2. The regional Coordinated Assessment and Housing Placement System (CAHPS also known as a coordinated entry system) assesses each individual and adds them to the by-name list, finds appropriate housing options, ensures supportive services for the person, and provides continuing supports for housing retention.
3. Agencies in Larimer and Weld counties participate in weekly case conferencing for Coordinated Assessment & Housing Placement System (CAHPS), which began in 2016 assisting veterans, and has since expanded to include all adults, families, and youth.
4. Over 40 agencies, including Housing Catalyst, have implemented a vulnerability index (VI-SPDAT) to assess which people are at the highest risk if they remain homeless. It is used to prioritize individuals for housing placement when units become available and is the assessment tool used by CAHPS.
5. The City maintains a strong partnership (funding, collaboration) with Homeward Alliance, the lead organization operating the Murphy Center and the NoCO CoC HIMIS Lead Agency. The Murphy Center serves as the main point of entry for people experiencing homelessness and partners with dozens of

agencies to collaboratively provide disabled, veteran, and senior services; housing assistance; financial counseling; employment assistance; behavioral health; mobile clinic, including vaccinations; computer, phone, and mail access; bus passes; lockers; showers; laundry; food; career clothes; cold weather gear; veterinary care; and bike repair. Through City funding the Murphy Center offers expanded evening hours as needed between November and April as well as day shelter hours, and as needed during extreme weather events. Homeward Alliance also manages the Homeless Management Information System (HMIS) for the entire CoC.

6. The City is one of several funding partners of Outreach Fort Collins (OFC) and the Social Sustainability Department Director is a member of the Board. OFC consists of a professionally staffed, on-the-street team that builds relationships with community members experiencing homelessness, service providers, businesses and City services to address and de-escalate disruptive behaviors. OFC works closely with police services and provides contact and/or coordination with service providers and Police or emergency medical service engagement, as necessary. OFC reaches dozens of people every week, assisting with short and long-term solutions. OFC is an active participant in CAHPS and has recently expanded their outreach area to include midtown and additional "hot spot" areas in Fort Collins.

7. The Police Department, in collaboration with a clinician and community paramedic, formed a full-time Mental Health Response Team (MHRT), who works to enhance mental health services to the community.

8. OFC, SummitStone and Homeward Alliance maintain the Homeless Resource Guide, a brochure that lists information and bus routes for 40+ local organizations providing services to people experiencing homelessness. These are distributed via OFC, Police Services, Poudre Fire Authority, Natural Areas Rangers, Department of Human Services, Colorado State University, churches, service providers, shelters, and provided on-line.

9. The City's municipal court offers The Right Track (TRT), a probation program where people who are homeless or at-risk of homelessness can avoid misdemeanor and petty offense penalties by setting and achieving personal development goals. TRT focuses on restorative justice, individual case management and a problem-solving approach that favors recovery over incarceration. Recently revamped, the 8-year-old program has a new design meant to improve its success rate in a group setting, three-phase process, and monthly check-ins are all new elements. The court sentenced 36 people to TRT in 2021, and 94% of TRT participants who finished the program since June 2020 have had clean records ever since.

10. Previously, the City provided free bus passes to clients of the Murphy Center. During the pandemic, Transfort paused the collection of fares. They are conducting a study to determine the future of fares and programs that would include guests of the Murphy Center.

11. The City has three dedicated Park Rangers who are former police officers experienced in community policing. They are assigned to City parks and trails, which are often sites utilized by unsheltered homeless persons. Additionally, the City has Natural Area Rangers who patrol all the City's Natural Areas

and frequently interact with people who may be camping in the Natural Areas.

12. The Stormwater and Social Sustainability departments collaborated to offer training and materials about local flood risks to homeless service providers in order to increase awareness of the dangers of flooding in areas where unsheltered people sometimes sleep. Key Social Sustainability staff are set up to receive flood warnings that can be passed on to homeless service providers. SSD staff collaborated with Stormwater on the most recent Floodplain Management Public Information Committee Report which prioritizes communications with underserved and at-risk populations, including translations of materials for non-English speakers.

13. The NoCO CoC was approved and recognized as an official Continuum of Care by HUD in early 2020, and the City is an active member and the SSD Department Director is a member of the Governing Board. The City also provides annual funding to support operations and HMIS.

### **Strategies for reaching and serving people experiencing homelessness include**

1. The annual Point in Time (PIT) count is a regional effort, gathering critical data on persons experiencing homelessness, and spearheaded by the Northern Colorado Continuum of Care (NoCO CoC). The City provides funding to support these efforts.

2. The regional Coordinated Assessment and Housing Placement System (CAHPS also known as a coordinated entry system) assesses each individual and adds them to the by-name list, finds appropriate housing options, ensures supportive services for the person, and provides continuing supports for housing retention.

3. Agencies in Larimer and Weld counties participate in weekly case conferencing for Coordinated Assessment & Housing Placement System (CAHPS), which began in 2016 assisting veterans, and has since expanded to include all adults, families, and youth.

4. Over 40 agencies, including Housing Catalyst, have implemented a vulnerability index (VI-SPDAT) to assess which people are at the highest risk if they remain homeless. It is used to prioritize individuals for housing placement when units become available and is the assessment tool used by CAHPS.

5. The City maintains a strong partnership (funding, collaboration) with Homeward Alliance, the lead organization operating the Murphy Center and the NoCO CoC HIMIS Lead Agency. The Murphy Center serves as the main point of entry for people experiencing homelessness and partners with dozens of agencies to collaboratively provide disabled, veteran, and senior services; housing assistance; financial counseling; employment assistance; behavioral health; mobile clinic, including vaccinations; computer, phone, and mail access; bus passes; lockers; showers; laundry; food; career clothes; cold weather gear; veterinary care; and bike repair. Through City funding the Murphy Center offers expanded evening hours as needed between November and April as well as day shelter hours, and as needed during extreme weather events. Homeward Alliance also manages the Homeless Management Information

System (HMIS) for the entire CoC.

## **Addressing the emergency shelter and transitional housing needs of homeless persons**

The City of Fort Collins provides financial and resource support to area housing and homeless service providers and works in collaboration with the network of providers to ensure that emergency shelter and transitional housing opportunities are available to residents of Fort Collins experiencing homelessness. Through a multifaceted approach to addressing homelessness in Fort Collins, several types of housing have been established and more are under development to help those in need. The types of facilities and services available in Fort Collins include emergency shelters, overflow shelters, transitional housing, rapid rehousing and permanent supportive housing. The community has adopted the Housing First model, placing emphasis on direct placement into permanent housing; therefore, City-allocated funding for housing is directed primarily to the development and/or rehabilitation of affordable housing units.

### **Shelter**

- Catholic Charities' Samaritan House offers 24/7 emergency shelter for women and families, and residential/transitional program beds for men, women, families, and veterans.
- The Fort Collins Rescue Mission (FCRM) provides year-round 24/7 emergency shelter for men, as well as residential program beds for men.
- The City has a winter overflow shelter plan. In 2017 two new permitted uses were added to the Land Use Code to allow Seasonal Overflow Shelters (SOS) to be run at remote locations. SOS is operated by Fort Collins Rescue Mission, which also provides year-round shelter services. In this plan, the Rescue Mission adds capacity at their community shelters during the winter months.
- The City has an Emergency Weather Shelter Activation Plan to improve communications and processes (including transportation and security) for helping people find shelter during extreme winter weather events and extreme heat events during the summer months.
- Family Housing Network (FHN) program provides overnight shelter and meals to families experiencing homelessness through a network of faith-based congregational partners. FHN provides day shelter for families which includes access to computers, showers, laundry, kitchen, resting rooms for naps and illness recovery, and play, reading, and work areas.
- Crossroads Safehouse provides secure shelter, advocacy, legal assistance, rapid rehousing, and education for victims of domestic violence.

### **Transitional Housing**

The City finalized its partnership with Family Housing Network (FHN) to develop transitional housing for

seven families in a City-owned building. The City has leased the building at a significantly reduced rate, with an option to purchase well below market rate. Sherwood House opened in October 2021 and has seen families transition into permanent housing after an average of six months.

## **Permanent Housing**

The Social Sustainability Department Strategic Plan (SSDSP) and the Housing Strategic Plan (AHSP) focus on increasing the supply of affordable housing. Fort Collins is a part of HUD's current program to end homelessness among veterans, with its mayor having signed the national challenge. The City and its partners are also involved in veterans' homelessness intervention initiatives at the State level and by using a Coordinated Assessment and Housing Placement System (CAHPS) in the Northern Colorado region. The City supports networks for Permanent Supportive Housing and supportive services, which are integrally connected to emergency shelter and transitional housing along the housing and community development continuum. Mason Place, the newest 60-unit PSH in Fort Collins, opened in FY20. SummitStone Health Partners gets grant funding from the State Division of Housing to provide scattered site Permanent Supportive Housing in Fort Collins.

**Helping low-income individuals and families avoid becoming homeless, especially extremely low-income individuals and families and those who are: likely to become homeless after being discharged from publicly funded institutions and systems of care (such as health care facilities, mental health facilities, foster care and other youth facilities, and corrections programs and institutions); and, receiving assistance from public or private agencies that address housing, health, social services, employment, education, or youth needs**

Homelessness prevention is a key facet of the Social Sustainability Department Strategic Plan. Strategies for preventing homelessness include:

- The Social Sustainability Department's Director is a board member for the Northern Colorado Continuum of Care which works with area healthcare providers, homeless services providers, and other care institutions to establish coordinated discharge planning processes. Partners involved in addressing discharge planning include the Larimer County Detention Center, UCHHealth, the Larimer County Foster Care System, SummitStone Health Partners, Housing Catalyst, and others. An increased focus on preventing homelessness post-discharge at the State and federal levels has helped increase awareness of this issue.
- Housing Catalyst offers a resident services program for its affordable housing communities. Four resident services coordinators are employed to assist families in achieving stability and remedying problems to avoid eviction and homelessness.
- Housing Catalyst administers numerous special purpose vouchers including: 200 Non-Elderly Disabled (NED) vouchers; 178 Five-Year Mainstream vouchers for families whose head, spouse, or sole member is disabled; 174 Veterans Affairs Supportive Housing (VASH) vouchers; and 50 Family Unification Program (FUP) vouchers, 6 Foster Youth Initiative vouchers, and 25 Emergency Housing

## Vouchers

- Housing Catalyst also has a homeless preference for their Housing Choice Voucher Program.
- Housing Catalyst operates two Permanent Supportive Housing (PSH) communities in Fort Collins. Each community offers 60 apartments with supportive services for people who have experienced chronic homelessness, have one or more disabilities, and experience multiple barriers to housing.
- Two Single Room Occupancy sites provide an additional 27 homes reserved for people who experienced homelessness.
- The City's Utilities department provides a reduced rate for those with higher electricity usage due to medically necessary equipment, partners with Energy Outreach Colorado to provide energy bill assistance and weatherization, and offers a reduced rate program to customers who receive LEAP.
- The City funds a variety of human service programs with City dollars that aid in homelessness prevention. These include, but are not limited to:
  - o The Matthews House Youth and Family Center Program which supports youth transitioning out of foster care and/or the juvenile justice system.
  - o The Murphy Center, operated by Homeward Alliance, is a one-stop-shop assistance location for community members at risk of becoming homeless.
  - o Neighbor 2 Neighbor's housing and financial counseling, and rent assistance. Additional emergency mortgage assistance funds were awarded to Neighbor 2 Neighbor in FY19 to assist with COVID-19 response (CDBG-CV dollars).
  - o Catholic Charities Senior Services, which offers case management and financial assistance for at-risk seniors.
  - o The Salvation Army provides clients with utilities and rent assistance. o Project-Self-Sufficiency provides comprehensive support and promotes self-sufficiency.
  - o The Coordinated Assessment & Housing Placement System (CAHPS), managed by United Way of Weld County, maintains a community-wide list of households that are most vulnerable and prioritizes housing options as it becomes available.

**Helping homeless persons (especially chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth) make the transition to permanent housing and independent living, including shortening the period of time that individuals and families experience homelessness, facilitating access for homeless individuals and families to affordable housing units, and preventing individuals and families who were recently homeless from becoming homeless again**

- The City provides operating funds to agencies helping people experiencing homelessness make the transition to permanent housing and independent living. Agencies, including Housing Catalyst, Neighbor to Neighbor, SummitStone Health Partners, and Crossroads Safehouse provide permanent housing (including rapid rehousing and permanent supportive housing).
- The City provides funding to the Northern Colorado Coordinated Assessment & Housing Placement

System (CAHPS) which works with our regional Homeless Management Information System (HMIS) to provide assessment, navigation, case management and wrap-around services to house and retain housing for people on the by-name list. Between September 2021 and September 2022 CAHPS assessed 573 households, including 408 single adults, 96 veterans (11 with families), 54 non-veteran families, and 18 youth. 105 Fort Collins households were housed

- Housing Catalyst works with Catholic Charities and the Larimer County Criminal Justice Division to house individuals experiencing homelessness at Single Room Occupancy properties.
- Housing Catalyst developed and manages Redtail Ponds, a Permanent Supportive Housing (PSH) project that provides supportive services, life skills, case management and counseling to its residents. Forty units target formerly homeless individuals and twenty units are available for those who fall within the 30-50% Area Median Income (AMI) range. Mason Place, a 60-unit Permanent Supportive Housing community, opened in 2021, also developed and managed by Housing Catalyst. The site is in central Fort Collins, next to a MAX (transit) station. All units have project-based vouchers. Primarily, residents were selected through CAHPS from an assessed list of homeless persons most in need of PSH. Housing Catalyst provides onsite services for all residents through partnerships with service providers in order for residents to retain their housing.
- Volunteers of America (VOA) serves veterans and their families with homelessness prevention and rapid rehousing services through a Supportive Services for Veteran Families (SSVF) program. This program serves over 120 clients annually with rapid rehousing and homeless prevention services in Larimer County.

## **CR-30 - Public Housing 91.220(h); 91.320(j)**

### **Actions taken to address the needs of public housing**

After successfully transitioning 84 of 154 public housing units through the Rental Assistance Demonstration (RAD) program, Housing Catalyst began the process of transitioning the remaining 70 public housing units through a Section 18 disposition. After decades of Congressional underfunding for the public housing program, there was a significant backlog of capital needs for these homes. Selling or repositioning these properties allows Housing Catalyst to build and operate more efficient, sustainable, and high-quality housing. Housing Catalyst has sold 22 and will sell another 22 of the remaining properties to Elevation Community Land Trust (ECLT), a Denver-based organization specializing in affordable home ownership. ECLT will renovate the homes prior to making them available to qualified individuals for purchase. Proceeds from the sale to ECLT will help support the redevelopment of 11 existing public housing units, along with the renovation of 24 duplexes known as the Village on Impala. The Impala community redevelopment project will net 49 new affordable homes, add community spaces, improve accessibility, and increase efficiency. Residents of the public housing units being sold are eligible for Tenant Protection Housing Choice Vouchers (TP-HCV) and provided relocation assistance. It is anticipated that all 70 units of public housing will be repositioned by the end of 2023.

### **Actions taken to encourage public housing residents to become more involved in management and participate in homeownership**

Housing Catalyst engages in the following best practices to involve residents and promote homeownership where appropriate:

- JumpStart, Housing Catalyst's Family Self Sufficiency program, is available to households receiving voucher assistance. Three JumpStart Coordinators serve an average of 180 households each year, supporting families with economic, education, and employment goals. Voucher program participants are invited to apply during initial lease up and annually as they recertify their incomes with Housing Catalyst.
- Housing Catalyst operates a homeownership program for voucher holders. Currently, 39 households are being assisted with their mortgage through the Housing Choice Voucher program.
- One current resident is on the Board of Directors in a position designated for current or former residents. Per Colorado statute and Federal regulation, the resident is a full voting member of the Board.
- Households receiving voucher assistance were invited to give input on Housing Catalyst's 2023 Moving to Work plan through a series of public meetings. In 2022, Housing Catalyst was among 29 agencies selected for the Landlord Incentives Cohort of the Moving to Work (MTW) Demonstration Program. The program is designed to increase agency efficiency, encourage economic self-sufficiency, and increase housing choices for low-income families.
- Residents affected by the Section 18 disposition were invited to meetings to help them understand the reasons for the disposition, relocation timelines, the process for receiving their Tenant

Protection Voucher, and the relocation assistance available to them. Meetings allowed time for questions and were recorded and posted for residents who were not able to attend.

- Elevation Community Land Trust is in the process of purchasing 44 Public Housing units for conversion into an affordable homeownership program. Current residents of these homes will be eligible for a Tenant Protection Housing Choice Voucher and may be considered for participation in the homeownership program.
- Housing Catalyst provides resident services programming focused on housing retention and stabilization, including direct services and connections to local resources that are vital in supporting residents. The program works with nonprofits, service providers, and initiatives in the community to expand residents' opportunities and help them reach their educational, employment, and economic goals.
- Community resources are invited on-site to create awareness and connect residents to the resources in the area including: Health Van, Police, City mediation program, school district, public library, Head Start, and the Food Bank Kids Café.
- Resident services and property management staff work closely on eviction prevention strategies and maintaining housing stability. Resident-facing staff are trained on trauma-informed care, mental health first aid, housing first, harm reduction, and motivational interviewing.
- Housing Catalyst uses community scans to understand residents' needs and interests. This information is used to establish measurable goals and strategies with an implementation plan.

### **Actions taken to provide assistance to troubled PHAs**

Housing Catalyst is not a troubled PHA.

## **CR-35 - Other Actions 91.220(j)-(k); 91.320(i)-(j)**

**Actions taken to remove or ameliorate the negative effects of public policies that serve as barriers to affordable housing such as land use controls, tax policies affecting land, zoning ordinances, building codes, fees and charges, growth limitations, and policies affecting the return on residential investment. 91.220 (j); 91.320 (i)**

To mitigate the high cost of development, strategies the City is pursuing include:

- Continuing to provide both federal and City funds to affordable housing developers in accordance with the Consolidated Plan and Housing Strategic Plan. Local incentives enable developers to produce rent-restricted and for-sale units at rates affordable to low-income households. The City has also allocated federal funding sources, including CDBG and HOME, to ensure more funds are directed toward priority housing needs.
- A City dedicated sales tax was passed in 2015, providing \$4 million over 10 years to be used for affordable housing construction and/or preservation. These funds are held in an Affordable Housing Capital Fund, to be used for direct financial support for qualifying affordable housing projects.
- Increasing partnerships with local employers to provide workforce housing in the community. The City entered into a Memorandum of Understanding with Elevation Community Land Trust (ECLT), a state-wide philanthropy-funded land trust, with the mission of providing permanently affordable homeownership opportunities. Currently, ECLT is working on a project to preserve 44 units of public housing and convert them into affordable for-sale units. ECLT is also partnering with the City and others to develop and construct 54 new townhomes for sale.
- Releasing the City's Land Bank properties for development of affordable rental and ownership housing. Partnerships with developers aim to maximize the resource of the Land Bank parcels for affordable housing development and reinvest proceeds from the sale of existing parcels into new land holdings. Last year the City sold a 5-acre parcel for development of affordable, for-sale townhomes as part of a partnership between TWG developers, Housing Catalyst, and Elevations Community Land Trust. The low sales price of \$25,000 for the parcel resulted in significant subsidy for the project. This project is currently under construction.
- Created an Internal Housing Task Force to seek enterprise-wide efforts to promote and incentivize affordable housing. The City also added an Affordable Housing Executive team and a Housing Providers' monthly focus group. Updating the Housing Strategic Plan, including an assessment of the full housing spectrum, as more moderate-income earners are now experiencing housing cost burdens as well. Apply an equity lens to the housing analysis, strategies and include an equity focus in the new Housing Strategic Plan.
- The City recently updated its housing land use regulations as the first phase of a complete Land Use Code update, and these changes will come into effect January 2023. Land use changes to support housing include permitting additional types of housing in existing neighborhoods (duplex, missing middle, accessory dwelling units), expanding affordable housing incentives (height, parking, and density), and streamlining the City's review process for housing developments. The City is also looking at ways to provide additional incentives to promote the production of affordable housing.

These include:

- o Examine the feasibility of restructuring its permit, plan check, and capital expansion fee structures to ensure equitability and appropriateness as related to the proportionate impact on the construction of smaller units. This policy would incentivize developers to build smaller units and new housing types.
- o Strategies for addressing fair housing concerns including providing education and hosting training events.
- o Explore additional housing policies, such as whether an affordable housing impact fee should be pursued as part of the scheduled development fee update in 2023.
- o Pursue additional dedicated revenue as part of a Citywide discussion of revenue needs for housing, parks, transit, and climate action.

**Actions taken to address obstacles to meeting underserved needs. 91.220(k); 91.320(j)**

The City provides technical support and financial resources to the agencies and organizations focusing their missions on addressing the underserved needs of Fort Collins residents, including increasing the supply of affordable rental housing, and increasing opportunities for residents experiencing homelessness by providing support to emergency housing agencies, domestic violence shelters, and supportive services agencies. The City acts to preserve the existing affordable housing inventory through both rehabilitation of existing inventory and supporting the conversion of mobile home parks to cooperative or non-profit ownership models. Through CDBG and the City's Human Services Program funding, the City supports an array of supportive services that improve living conditions of community members who have fewer resources and opportunities for stability and self-sufficiency. All the projects receiving funding for FY21 addressed needs prioritized in the 2020-2024 Consolidated Plan. The City targets its funding to those housing and public service providers that serve the lowest income levels and provide for basic needs.

**Other actions include:**

- o The City has an Equity & Inclusion Office with an Equity Officer, Sr. Specialist, and Lead Specialist whose duties include: managing the internal Equity Team and its subcommittees which include cross-departmental and community representation; collaborating with stakeholders to move forward a variety of equity-related initiatives; helping coordinate internal and community trainings; and developing metrics for the organization related to equity, inclusion and diversity. An Equity Indicators Report was finalized in 2021 and an Equity Dashboard is on the City's website.
- o Staff collaborated closely with local partners in creating, populating, and translating into Spanish lists of resources posted on the Fort Collins United Way website; organizing a town hall meeting with community leaders with simultaneous interpretation in Spanish; and identifying and sharing community resources information.
- o Outreach Fort Collins is a local initiative to get outreach workers on the streets to connect at-risk

persons to resources in the downtown area, north Fort Collins, and midtown. OFC sees over 700 unduplicated people experiencing homelessness annually. They provide community engagement contacts, service provider contacts, and service coordination as needed.

- o The City assists the Murphy Center to provide expanded hours and services as needed during extreme hot or cold weather, which has had a ripple effect of positive impacts throughout the community.
- o The City partnered with UCHealth and SummitStone Health Partners to implement co-responders in the Police Department to provide crisis intervention as appropriate on police calls. The City is supporting the County to expand behavioral health services in Fort Collins.
- o Fort Collins Police Services has implemented a Mental Health Response Team, added another team in 2022, and is approved to add another team in 2023.
- o The City provided funding and partnership to increase community capacity for affordable, accessible and quality childcare. This includes various efforts to reduce tuition costs for families needing childcare, strengthen retention strategies for the childcare workforce, and support community efforts to stabilize childcare in the wake of the COVID-19 public health emergency.
- o The City continued to partner in many local conversations and initiatives focused on the needs of underserved populations, including sponsoring and facilitating regional conversations on homelessness and affordable housing, and participating in the national and statewide efforts to end veteran homelessness. Our NOCoC region is on-track to reach functional zero for veteran homelessness by the end of 2022.
- o The City received federal American Rescue Plan Act (ARPA) funding in FY20 and began committing those dollars to diverse, post-pandemic community recovery projects in FY21. Projects receiving City ARPA funds currently address homelessness, learning loss for youth and children, various social services needs, childcare, needs in the immigrant community, and much more.

### **Actions taken to reduce lead-based paint hazards. 91.220(k); 91.320(j)**

The City adheres to requirements that all buildings built prior to January 1, 1978 have a lead hazards assessment when federal funds will be used to purchase or rehabilitate the property. As a condition of assistance, the property must have lead screening and if lead is detected, the project must include lead hazard containment or abatement in accordance with HUD's Lead Rule Compliance Advisor. In addition, the City follows the EPA regulations which require that any federally funded organization doing an activity which causes disruption of lead while doing work, use only EPA-certified workers and follow procedures to minimize the spread of lead.

In FY21, the four-unit building located at 114 S. Bryan, part of Village on Bryan 27-unit rehabilitation project, was constructed in 1948 and is subject to the Lead Rule. A Lead Based Paint (LBP) Risk Assessment was conducted which found the presence of LBP in unoccupied/uninhabitable attic space. The project will perform the required LBP mitigation, and notification to residents, in compliance with the Lead Rule.

### **Actions taken to reduce the number of poverty-level families. 91.220(k); 91.320(j)**

During FY21, funding and collaboration were key. The City partnered with a variety of programs that support self-sufficiency, including initiatives that increase access, enhance school readiness and early childhood literacy, offer or support workforce training and retraining, offer dependent care so family members can work, and increase employment opportunities. As it does annually, the City provided Human Service funding (both local and federal funds) to nonprofit partners in the community to help households preserve, support, and stabilize their families. The City also participated on the Northern Colorado Continuum of Care (NoCO CoC) Governing Board, and assisted with prioritization and funding of permanent supportive housing projects, supportive services, and other prioritized programs/projects identified by the NoCO CoC that will stabilize the lives of people experiencing homelessness in Fort Collins and the region.

### **Actions taken to develop institutional structure. 91.220(k); 91.320(j)**

The City serves as funder, collaborator, and convener for a variety of frameworks and initiatives. Those roles include everything from board representation on the NoCO CoC and Outreach Fort Collins and leadership for the Coordinated Assessment & Housing Placement System (CAHPS) as well as completing and implementation of an equity-centered Housing Plan. The City continues to participate as a convener and partner in community-wide efforts to form plans addressing both ongoing and emerging challenges low-income community members face (e.g., homelessness, stable housing, health and behavioral health care, and affordable childcare).

The Social Sustainability Department (SSD) was created to build formal institutional structure around addressing community needs. Additionally, low-income and vulnerable residents benefit from the services provided by a number of high performing public and nonprofit agencies supported financially and operationally by SSD. The City continues to take a proactive approach in bringing community-based organizations together to ensure excellent service, thoughtful coordination and innovative, evidence-based approaches in delivering housing and supportive services to low-income community members.

The City provides ongoing technical assistance and financial resources, ensuring that community organizations have the capacity and the necessary human and physical assets to execute their mission in the most effective way. The City continues to use a robust investment decision process to ensure there is only needed service duplication and that providers work together cooperatively to develop service plans addressing identified needs.

City staff serve as liaisons to various umbrella groups (e.g., Mental Health and Substance Use Alliance of Larimer County, Northern Colorado Continuum of Care, Larimer County Workforce Development Board, Larimer County Regional Opioid Abatement Council) and offering support as needed. City staff support nonprofits in meeting federal requirements.

Staff continues to work closely with NoCO CoC, Police Services, Outreach Fort Collins (OFC) and service

providers to make progress on more complex issues such as illegal camping, and disruptive behaviors in the downtown, North Fort Collins, and midtown areas. OFC is in its seventh year of operations and works to address the challenging interfaces of businesses, city residents, visitors, and those experiencing homelessness.

Through its monitoring and risk assessment processes, the City gathers data and information on expenditures, outcomes and numbers served, so that it can continue to make effective and strategic use of its limited funding and resources.

### **Actions taken to enhance coordination between public and private housing and social service agencies. 91.220(k); 91.320(j)**

The City has structured its Social Sustainability Department's mission and role to serve as the convener and navigator for collective plans and actions to ensure that the efforts and resources directed at underserved populations and housing needs are utilized in the most efficient manner possible. Staff members participate in a number of community-wide committees and initiatives which enhance coordination between service and housing providers. In terms of federal framework and funding, the NoCO CoC is the vehicle used for addressing the various needs and challenges of persons experiencing homelessness and at-risk populations. The City convenes coordination meetings between housing providers, including Housing Catalyst and other nonprofit housing agencies, to ensure those receiving housing benefits can also access needed social services, and to advance efforts toward greater self-sufficiency for community members who are low-income. The Social Sustainability Department oversees two citizen advisory committees within the City's Boards and Commissions. The Human Services & Housing Funding Board and the Affordable Housing Board work, in part, to monitor community issues and provide an additional avenue for soliciting citizen and agency input. They help the City better coordinate housing activities with public service efforts to ensure that gaps for underserved populations are being addressed.

### **Identify actions taken to overcome the effects of any impediments identified in the jurisdictions analysis of impediments to fair housing choice. 91.520(a)**

**Impediment No. 1:** Lack of awareness of Fair Housing law.

FY21 Actions:

- Annual Fair Housing Proclamation April 5, presented to Elevation Community Land Trust, Housing Catalyst, TWG Developers and the City Land Bank team for their dedicated partnership in developing Kechter Townhomes, the first permanently affordable home ownership development in the City of Fort Collins. This visionary project addresses some of the disparities in homeownership caused by systemic racism through the creation of 54 units of permanently affordable townhomes for households earning below 80% of the Area Median Income.
- Annual Fair Housing Education event provided to staff from 9 City departments via an online Lunch & Learn April 28. The purpose of this event was to educate City staff to recognize potential fair

housing issues and respond appropriately to resident inquiries.

- Fair housing information continued to be provided on multiple City webpages, both internal and external.

### **Impediment No. 2: Some discrimination in housing still occurs.**

FY21 Actions:

- The City prioritizes housing for special populations in its grant-making. In FY21, the City funded the rehabilitation of Village on Bryan, 27 housing units occupied primarily by extremely low-income households, including seniors and persons with disabilities.
- A new Housing Strategic Plan was adopted by the Social Sustainability Department which has strategies for visitable and accessible housing. "Visitability" provisions were added as a local amendment to the building code to ensure ground-floor visitability and accessibility. This local amendment was adopted in 2022. During the next building code update, local amendments will be proposed to address the visitability on the exterior (zero-step entrance).
- HUD funds were granted to Disabled Resource Services to provide holistic services to people with disabilities, including housing attainment and retention. City funds were granted to LHIP and the VOA Handyman Program which help community members make accessibility improvements to their homes.
- A number of new projects are in progress in the TOD:
  - Stanford Senior Housing: 24 memory care units and 113 assisted living/independent living units (approved with construction starting soon)
  - Howes Six Two Nine: multi-family building with 12 units, preservation of an existing historic dwelling, which contains two additional units (approved)
  - Fairway Apartments: 264 multi-family dwelling units (approved)
  - Block 23: 160 units total (89 independent living, 44 assisted living, 27 memory care) (under construction)
  - Apex Haven Apartments: 54 units, senior living/long-term care housing (approved)
  - Oak 140: 79 residential units, affordable housing (under construction)
  - King Soopers redevelopment at College and Drake: new King Soopers Marketplace to replace older, smaller store to include drive-thru pharmacy, gas station, and public parking for Max station (approved)

### **Impediment No. 3: Disparities in mortgage lending practices exist.**

FY21 Actions:

- City grant funds continued to support Neighbor to Neighbor's Homebuyer Assistance Education.
- CARES funds provided additional support to Neighbor to Neighbor to offer emergency mortgage assistance during the pandemic.
- The City continued to fund Project Self-Sufficiency, Disabled Resource Services, Catholic Charities,

Crossroads Safehouse, Homeward Alliance, and The Matthews House.

- The City participates in to the metroDPA (down payment assistance program), increasing access to down payment and lending opportunities for lower-and middle-income households.
- The City supported the residents of Parklane Mobile Home Park with the purchase of the park located in Northeast Fort Collins. This 68-unit community is now resident owned, preserving the affordability of ownership its residents.

**Impediment No. 4: Housing affordability disproportionately impacts people who have lower incomes.**

FY21 Actions:

- In FY21, the City funded multiple affordable housing projects, to be completed over the next few years. These include Heartside Hill, Oak 140, Village on Impala, Kechter Townhomes and Habitat for Humanity's Poudre Build #8. Once completed, these projects will provide an additional 56 homeownership units and 203 rental units for households earning below 80% of the area median income.
- In 2020 the City hired a bilingual business specialist who has been developing relationships with over 300 business and community contacts. The specialist has supported businesses with covid-relief grants, analyzed needs, assisted with translations, and helped over 40 minority entrepreneurs start their businesses. In FY21 the Economic Health Office hired three Business Connectors using American Rescue Plan Act dollars. Two of these Business Connectors are bilingual and have helped open the Multicultural Business and Entrepreneur Center (MBEC) in partnership with the Poudre River Library District. Since opening the MBEC in the spring, they have had 122 appointments with entrepreneurs or inspiring entrepreneurs. Business Connectors are also helping folks apply for the most recent round of Small Business Recovery Grants.
- Land Use Code Phase 1 (housing-related) changes are currently underway. The updated Housing Strategic Plan, adopted in March 2021, incorporates health outcomes into the policy document, with a vision that everyone has stable, healthy housing they can afford. "Visitability" provisions were added as a local amendment to the building code which was adopted in 2022.
- The City provided mini-grants of \$500-\$2,000 to residents' or management of Mobile Home Parks for upgrades to the homes or park spaces, emphasizing health and safety concerns. This program was oversubscribed with many more requests than available funding. A similar grant program will launch early in 2023. The City developed a mobile home park manual for residents and managers and is engaging with education, support for resident-owned communities, annual inspections, maintenance recommendations, and proactive enforcement of code compliance. The City is also participating on a state task force for mobile home resident rights, which proposed legislation that was passed in 2022. The City provided \$125,000 in infrastructure support to a non-profit owned mobile home park.
- An equity lens and evaluation was added to Budgeting for Outcomes, the process through which the City funds its ongoing and new initiatives, projects and programs.
- During the pandemic the City piloted an immigration legal defense fund, which can be used by legal service providers, both for-profit and nonprofit, to help immigrants. This work is funded to continue

for the next 2 years.

- Also during the pandemic, the City partnered with the County and local legal service providers to provide educational resources, legal clinics for tenants and landlords, and legal services to prevent housing displacement. This work is funded to continue for the next 2 years.

**Observation No. 1: Fort Collins has some concentration by ethnicity.**

The City recognizes that as an older part of town, a large percentage of infrastructure deficiencies are located on the north side of Fort Collins. Stormwater infrastructure is an important part of improving historically Latino/Hispanic neighborhoods. FY21 work includes:

- There have been 12 revisions to the adopted 100-year floodplains (5 in FEMA floodplains and 7 in City Floodplains) in Fort Collins between 2020 and 2022.
- Whedbee, Riverside and Oak Street Area. In 2020, sixteen (16) properties were mapped out of the 100-year Old Town Floodplain that previously limited their ability to rehabilitate and remodel. An additional seven (7) properties were removed from the 100-year Moderate Risk Floodplain.
- - Poudre River Whitewater Park /Oxbow Levee LOMR. The Oxbow Levee was recertified in 2021. This levee protects all of the residential properties in the Buckingham Neighborhood from 100-year flooding of the Poudre River.
- Timberline Levee Natural Valley LOMR. This LOMR was adopted in January 2022. Land owned by the Urban Land Conservancy on the east side of Timberline is a potential site for affordable housing.
- Poudre River Flow Consolidation Upstream (East) of College Avenue. City staff is coordinating master planning efforts between Stormwater and Floodplain, Parks Planning, and Natural Areas to ensure potential stormwater improvements will align with multiple goals and priorities. Stormwater's main goal is to eliminate the 100-Year Flood overtopping of College Avenue by the Poudre River near Vine Drive.
- The North Mason project is in the design phase and is coordinating with all of the entities listed above as well as Planning and Development Engineering. This project will provide a stormwater outfall for the area, making commercial and residential land more developable.
- Stormwater Master Planning initiated efforts in 2022 to develop a draft Social Equity Index Comparison to incorporate social equity indices into CIP Project prioritization. Staff is using information from the 2021 Gentrification and Vulnerability Index Report and the 2021 Opportunity Index Report completed for the Sustainability Service Area.
- The URA has future plans for the North College area, but no projects were completed in the last fiscal year.

**Observation No. 2: Land use code and policy updates could improve the housing market**

FY21 Actions:

- The City developed a new Housing Manager position, which was filled in 2021. The Housing Manager was charged with developing and implementing a housing strategic plan. This new position

will forge relationships and collaborate with non-profit partners, City departments, and the development and real estate community to develop housing options that are achievable, sustainable and affordable.

- The new Housing Strategic Plan includes 26 strategies designed to overcome the greatest challenges in housing affordability in Fort Collins. Implementing these strategies will address high priority outcomes such as increasing the overall housing supply and diversity, preserving existing affordable housing, increasing housing stability, and advancing toward more equitable outcomes. The plan aligns with the City's 2020 Strategic Plan, which includes an objective to center the City's work in equity for all, leading with race, so that policy decisions reduce inequities in the community and improve outcomes for those who are directly impacted by housing challenges.
- Housing-related Land Use Code changes were approved in late 2022. Guiding principles include: - Increase overall housing capacity (market rate and subsidized) and calibrate market-feasible incentives for affordable housing.
- Remove barriers to affordability, especially near high-frequency/capacity transit and priority growth areas.
- Allow for more diverse housing choices that fit in with the existing context and/or future priority placetypes. - Revise the Land Use Code to be easier to use and understand.
- Improve predictability of the development review process, especially for housing.
- Highlighting some of the changes in the land use code regulations:
  - Extending the affordability term for affordable housing from 20 years to 99 years.
  - Providing height bonuses and parking reductions for affordable housing.
  - Moving to more of a form-based code where there are no density limits for affordable housing so that site constraints will be the determining factor and not a number of dwelling units per acre as is prescribed now.
  - Allowing accessory dwelling units in all residential zones.
  - Reducing the level of review required for most housing proposals

## **CR-40 - Monitoring 91.220 and 91.230**

**Describe the standards and procedures used to monitor activities carried out in furtherance of the plan and used to ensure long-term compliance with requirements of the programs involved, including minority business outreach and the comprehensive planning requirements**

Public Service projects are monitored quarterly as reimbursement requests are processed. Normally, all agencies receiving federal funding have an onsite monitoring as well. However, due to the COVID-19 pandemic most monitorings were conducted remotely.

The City's Grant Compliance and Policy Manager performed a risk-based monitoring analysis of housing projects receiving federal funds through the review of quarterly reports submitted for active projects, desk reviews of annual rent and occupancy reports, and on-site inspections in accordance with established federal schedules and guidelines for CDBG and HOME. All file reviews were conducted remotely, with property managers submitting requested documents through a secure file exchange.

All RFPs soliciting proposals for funding contain minority business outreach language. In addition, contracts for funding awardees contain provisions emphasizing the importance of MBE-WBE outreach and inclusion. The City's Economic Health Office also works in more generalized minority business outreach and support.

The City stays abreast of all HUD bulletins, technical assistance, and other guidance tools to ensure compliance with comprehensive planning requirements and recently completed the 2020-2024 Consolidated Plan, which has been reviewed and accepted by HUD.

## **Citizen Participation Plan 91.105(d); 91.115(d)**

**Describe the efforts to provide citizens with reasonable notice and an opportunity to comment on performance reports.**

The City followed all its Citizen Participation Plan guidelines and standards regarding public notices, information distribution, and public review periods for HUD-related activities.

Public notice for document review and public hearing was provided in the community newspaper and on the City's website in advance of the 15-day review period. The public notice and hearing information were also shared with all community agencies funded through the City's Competitive Process, as well as with identified Public Notice Partners that serve underrepresented populations, often including those in legally protected classes. Copies of the draft document were made available online. All language in notices was ADA and Title VI compliant.

## **CR-45 - CDBG 91.520(c)**

**Specify the nature of, and reasons for, any changes in the jurisdiction's program objectives and indications of how the jurisdiction would change its programs as a result of its experiences.**

The City did not make any changes to program objectives, since none were warranted. They were based on extensive public input, decision-maker prioritization, the Social Sustainability Department's Strategic Plan, other local strategic plans (e.g., the Affordable Housing Strategic Plan), the 2020-2024 Consolidated Plan, funding proposals submitted, and available funding. The Covid-19 pandemic reinforced the need to continue to prioritize the identified goals, especially housing, homelessness prevention, and services and shelter for people experiencing homeless.

**Does this Jurisdiction have any open Brownfields Economic Development Initiative (BEDI) grants?**

No

**[BEDI grantees] Describe accomplishments and program outcomes during the last year.**

N/A

## CR-50 - HOME 91.520(d)

### Include the results of on-site inspections of affordable rental housing assisted under the program to determine compliance with housing codes and other applicable regulations

Please list those projects that should have been inspected on-site this program year based upon the schedule in §92.504(d). Indicate which of these were inspected and a summary of issues that were detected during the inspection. For those that were not inspected, please indicate the reason and how you will remedy the situation.

The properties listed in the chart below were scheduled for on-site inspections in accordance with regulations of §92.504(d). All required inspections were completed and results follow.

To ensure compliance with the HOME Housing Property standards, the City of Fort Collins has implemented a risk-based monitoring system. For rental projects that were completed during the program year, 100% of the units were inspected upon completion. After completion, units are inspected a minimum of every three years based on the risk score of the project. In FY21, City staff inspected 23 (or 30%) of the 75 HOME rental units in the City's portfolio that are within their current period of affordability. Cadence was new construction, with all units passing final inspection in order to obtain Certificates of Occupancy. The remaining properties were well-maintained with 22 units passing inspection. One vacant unit failed inspection due to an improperly working lock on a sliding glass door. That issue was fixed promptly. The only units not inspected were those not due for annual inspections as outlined in the 2013 HOME Rule.

Agency/Owner	Project	#HOME Units
Villages, Ltd.	Village on Shields	12
Villages, Ltd.	Village on Horsetooth	6
Remington I, LLLP	DMA Plaza/The Remington	2
Legacy Fort Collins Partners LP	Legacy Senior Residences	3
Volunteers of America	Cadence Senior Residences	5

Table 14 - Inspections

### Provide an assessment of the jurisdiction's affirmative marketing actions for HOME units.

#### 92.351(b)

i. The general public, property owners, and potential tenants are informed of federal Fair Housing requirements and the City's affirmative marketing procedures. Information on these requirements and procedures is included in public notices, publicity materials and application forms for the CDBG and HOME programs.

ii. Property owners are required to adhere to affirmative marketing procedures when attempting to fill a vacant unit that has received CDBG/HOME assistance for rental units. In any advertisement or listing for a vacant unit, the property owner is required to include a Fair Housing compliance statement or Equal Housing Opportunity logo.

iii. Property owners are required to make special outreach efforts to solicit prospective tenants from groups which may be unlikely to seek housing in the local housing area. Vacancies are listed with Neighbor to Neighbor, Housing Catalyst, 2-1-1 Information and Referral and/or other local community or listing services which promote Fair Housing and reach a broad cross-section of community residents, including members of racial and ethnic minorities.

iv. The CDBG and HOME programs maintain records on the racial and gender characteristics of tenants in units immediately after construction is completed. Property owners are also required to maintain ongoing documentation of compliance with affirmative marketing procedures and outreach efforts listed in the previous paragraph.

**Refer to IDIS reports to describe the amount and use of program income for projects, including the number of projects and owner and tenant characteristics**

A total of \$258,860 in Program Income and was drawn down during the fiscal year for development costs for Northfield Commons. This is an FY20 & FY21 HOME-assisted project that will result in 84 affordable units (5-HOME Assisted) serving households earning between 30% and 70% of the area median income.

**Describe other actions taken to foster and maintain affordable housing. 91.220(k) (STATES ONLY: Including the coordination of LIHTC with the development of affordable housing). 91.320(j)**

The City unanimously adopted the Housing Strategic Plan in March 2021, with the vision that *everyone has stable, healthy housing they can afford*. The plan brings forward the goals and priorities from the 2015-2019 Affordable Housing Strategic Plan and includes 26 high-priority strategies to achieve the plan's vision. Several key strategies are currently underway including a major update to the City's Land Use Code (LUC) regulations for housing, an investigation of occupancy and rental programming options to support renter stability and health, and a discussion about long-term revenue needs to support housing affordability citywide.

**FY21 Actions:**

- o Continued to collaborate with Larimer County on their strategic planning Housing Work Group, served as steering committee member in a regional housing collaborative looking for housing solutions as well as participating on the governing board for the Northern Colorado Continuum of Care, which became a separate continuum of care and no longer part of the Balance of State Continuum of Care in 2020. Also continued to serve on the housing priority group of the Partnership for Age Friendly Communities for Larimer County.
- o The City continued the internal housing task force, added an Affordable Housing Executive Team and hosted a monthly focus group of housing providers to provide input on update to Land Use regulations and the implementation of the Housing Strategic Plan. Worked on a fee waiver process improvement that will simplify the process by awarding affordable housing fee credits

of a set amount for each qualifying unit of either new construction or adaptive reuse instead of requiring precise calculations of exact fee amounts. In 2021, an administrative process was approved to award credits when funding is available. The Municipal Code was updated in 2022 to make this clear.

- o Assigned the City's 2021 Private Activity Bond (PAB) allocation of over \$9 million to Housing Catalyst, formerly known as the Fort Collins Housing Authority, for several projects including new construction and rehabilitation of affordable rental homes for people making no more than 80% of the area median income.
- o Conducted continuing public engagement on land use code changes and the city's occupancy and rental programming. City Council will consider these issues at the end of 2022 and will likely approve many code changes early in 2023. These may include establishment of a rental registry.
- o City Council continues to refine Metropolitan District policy for residential development and to seek public benefits when allowing this special taxing district. Affordable housing is one of the benefit options This is one way the City is stimulating the production of affordable housing.
- o The City has advanced its partnership with the statewide Elevation Community Land Trust. Elevation is working on a project to convert 44 units of public rental housing into permanently affordable for-sale homes and is a partner in the development of 54 new for sale affordable town homes on a City Land Bank parcel.
- o City staff sought and received a state grant of \$2.2 M to assist in paying for water and sewer fees for the 54 new town homes mentioned above.
- o City staff sought and received a budget allocation for adding 5 acres to the City's Affordable Housing land Bank Program.

### CR-58 – Section 3

Identify the number of individuals assisted and the types of assistance provided

<b>Total Labor Hours</b>	<b>CDBG</b>	<b>HOME</b>	<b>ESG</b>	<b>HOPWA</b>	<b>HTF</b>
Total Number of Activities	0	0	0	0	0
Total Labor Hours					
Total Section 3 Worker Hours					
Total Targeted Section 3 Worker Hours					

**Table 15 – Total Labor Hours**

<b>Qualitative Efforts - Number of Activities by Program</b>	<b>CDBG</b>	<b>HOME</b>	<b>ESG</b>	<b>HOPWA</b>	<b>HTF</b>
Outreach efforts to generate job applicants who are Public Housing Targeted Workers					
Outreach efforts to generate job applicants who are Other Funding Targeted Workers.					
Direct, on-the job training (including apprenticeships).					
Indirect training such as arranging for, contracting for, or paying tuition for, off-site training.					
Technical assistance to help Section 3 workers compete for jobs (e.g., resume assistance, coaching).					
Outreach efforts to identify and secure bids from Section 3 business concerns.					
Technical assistance to help Section 3 business concerns understand and bid on contracts.					
Division of contracts into smaller jobs to facilitate participation by Section 3 business concerns.					
Provided or connected residents with assistance in seeking employment including: drafting resumes, preparing for interviews, finding job opportunities, connecting residents to job placement services.					
Held one or more job fairs.					
Provided or connected residents with supportive services that can provide direct services or referrals.					
Provided or connected residents with supportive services that provide one or more of the following: work readiness health screenings, interview clothing, uniforms, test fees, transportation.					
Assisted residents with finding child care.					
Assisted residents to apply for, or attend community college or a four year educational institution.					
Assisted residents to apply for, or attend vocational/technical training.					
Assisted residents to obtain financial literacy training and/or coaching.					
Bonding assistance, guaranties, or other efforts to support viable bids from Section 3 business concerns.					
Provided or connected residents with training on computer use or online technologies.					
Promoting the use of a business registry designed to create opportunities for disadvantaged and small businesses.					
Outreach, engagement, or referrals with the state one-stop system, as designed in Section 121(e)(2) of the Workforce Innovation and Opportunity Act.					

Other.					
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**Table 16 – Qualitative Efforts - Number of Activities by Program**

**Narrative**

No Section 3 projects were assisted in FY21.

## Human Service Program: City and Federally Funded Projects

### Funding and Clients Served

Agency	Awarded	Expended	Unspent	Clients Served
A Little Help	\$ 20,000.00	\$ 20,000.00	\$ -	143
Boys & Girls Clubs	\$ 35,000.00	\$ 35,000.00	\$ -	838
CASA of Larimer County, Advocates	\$ 40,000.00	\$ 40,000.00	\$ -	177
CASA of Larimer County, Visitation & Exchange	\$ 40,000.00	\$ 40,000.00	\$ -	218
Catholic Charities, Senior Services	\$ 27,000.00	\$ 27,000.00	\$ -	39
Catholic Charities, Samaritan House	\$ 60,000.00	\$ 60,000.00	\$ -	573
Children's Speech & Reading Center	\$ 5,000.00	\$ 5,000.00	\$ -	136
ChildSafe Colorado	\$ 35,000.00	\$ 35,000.00	\$ -	574
Crossroads Safehouse	\$ 40,000.00	\$ 40,000.00	\$ -	717
Disabled Resource Services	\$ 20,000.00	\$ 20,000.00	\$ -	90
Elderhaus Adult Day Program	\$ 30,000.00	\$ 30,000.00	\$ -	55
Ensign Skills Center	\$ 5,000.00	\$ 5,000.00	\$ -	80
Family Housing Network	\$ 30,000.00	\$ 30,000.00	\$ -	487
Food Bank for Larimer County	\$ 21,000.00	\$ 21,000.00	\$ -	1522
Homeward Alliance, Family Services	\$ 30,000.00	\$ 30,000.00	\$ -	1561
Homeward Alliance, Murphy Center	\$ 30,000.00	\$ 30,000.00	\$ -	2564
La Cocina	\$ 30,000.00	\$ 30,000.00	\$ -	53
Larimer County Partners	\$ 5,000.00	\$ 5,000.00	\$ -	371
Meals on Wheels for Fort Collins	\$ 25,000.00	\$ 25,000.00	\$ -	499
Neighbor to Neighbor, Homeshare (FY20 grant)	\$ 22,000.00	\$ 22,000.00	\$ -	153
Neighbor to Neighbor	\$ 107,656.00	\$ 107,656.00	\$ -	121
Plan de Salud del Valle	\$ 60,000.00	\$ 60,000.00	\$ -	2774
Poudre School District	\$ 32,000.00	\$ 32,000.00	\$ -	451
Project Self-Sufficiency	\$ 25,000.00	\$ 25,000.00	\$ -	163
Respite Care	\$ 23,000.00	\$ 23,000.00	\$ -	38
SAVA, Prevention Services	\$ 5,000.00	\$ 5,000.00	\$ -	4985
SAVA, Victim Services	\$ 25,000.00	\$ 25,000.00	\$ -	519
SummitStone Health Partners, Murphy Center	\$ 20,000.00	\$ 20,000.00	\$ -	154
SummitStone Health Partners, CBHT	\$ 15,000.00	\$ 15,000.00	\$ -	63
Teaching Tree Early Childhood Learning Center	\$ 65,000.00	\$ 65,000.00	\$ -	44
The Crawford Child Advocacy Center	\$ 10,000.00	\$ 10,000.00	\$ -	365
The Family Center / La Familia *	\$ 60,000.00	\$ 20,525.31	\$ 39,474.69	227
The Matthews House	\$ 25,000.00	\$ 25,000.00	\$ -	118
The Quarter Project	\$ 5,000.00	\$ 5,000.00	\$ -	82
The Salvation Army	\$ 10,000.00	\$ 9,943.49	\$ 56.51	45
Turning Point	\$ 14,000.00	\$ 14,000.00	\$ -	374
United Way of Larimer County	\$ 20,000.00	\$ 20,000.00	\$ -	3
United Way of Weld County	\$ 17,000.00	\$ 16,985.16	\$ 14.84	483
VOA, Handyman Program	\$ 10,000.00	\$ 10,000.00	\$ -	97
VOA, Home Delivered Meals	\$ 25,000.00	\$ 25,000.00	\$ -	105
<b>Totals</b>	<b>\$ 1,123,656.00</b>	<b>\$ 1,084,109.96</b>	<b>\$ 39,546.04</b>	<b>22,061</b>

\* funding term extended to drawdown unspent dollars in Oct-Dec.2022

CDBG funded projects highlighted blue



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PART I: SUMMARY OF CDBG RESOURCES

01 UNEXPENDED CDBG FUNDS AT END OF PREVIOUS PROGRAM YEAR	635,982.02
02 ENTITLEMENT GRANT	1,144,395.00
03 SURPLUS URBAN RENEWAL	0.00
04 SECTION 108 GUARANTEED LOAN FUNDS	0.00
05 CURRENT YEAR PROGRAM INCOME	51,809.32
05a CURRENT YEAR SECTION 108 PROGRAM INCOME (FOR SI TYPE)	0.00
06 FUNDS RETURNED TO THE LINE-OF-CREDIT	0.00
06a FUNDS RETURNED TO THE LOCAL CDBG ACCOUNT	0.00
07 ADJUSTMENT TO COMPUTE TOTAL AVAILABLE	0.00
08 TOTAL AVAILABLE (SUM, LINES 01-07)	1,832,186.34

PART II: SUMMARY OF CDBG EXPENDITURES

09 DISBURSEMENTS OTHER THAN SECTION 108 REPAYMENTS AND PLANNING/ADMINISTRATION	194,392.05
10 ADJUSTMENT TO COMPUTE TOTAL AMOUNT SUBJECT TO LOW/MOD BENEFIT	0.00
11 AMOUNT SUBJECT TO LOW/MOD BENEFIT (LINE 09 + LINE 10)	194,392.05
12 DISBURSED IN IDIS FOR PLANNING/ADMINISTRATION	185,787.81
13 DISBURSED IN IDIS FOR SECTION 108 REPAYMENTS	0.00
14 ADJUSTMENT TO COMPUTE TOTAL EXPENDITURES	0.00
15 TOTAL EXPENDITURES (SUM, LINES 11-14)	380,179.86
16 UNEXPENDED BALANCE (LINE 08 - LINE 15)	1,452,006.48

PART III: LOWMOD BENEFIT THIS REPORTING PERIOD

17 EXPENDED FOR LOW/MOD HOUSING IN SPECIAL AREAS	0.00
18 EXPENDED FOR LOW/MOD MULTI-UNIT HOUSING	0.00
19 DISBURSED FOR OTHER LOW/MOD ACTIVITIES	194,392.05
20 ADJUSTMENT TO COMPUTE TOTAL LOW/MOD CREDIT	0.00
21 TOTAL LOW/MOD CREDIT (SUM, LINES 17-20)	194,392.05
22 PERCENT LOW/MOD CREDIT (LINE 21/LINE 11)	100.00%

LOW/MOD BENEFIT FOR MULTI-YEAR CERTIFICATIONS

23 PROGRAM YEARS(PY) COVERED IN CERTIFICATION	PY: PY: PY:
24 CUMULATIVE NET EXPENDITURES SUBJECT TO LOW/MOD BENEFIT CALCULATION	0.00
25 CUMULATIVE EXPENDITURES BENEFITING LOW/MOD PERSONS	0.00
26 PERCENT BENEFIT TO LOW/MOD PERSONS (LINE 25/LINE 24)	0.00%

PART IV: PUBLIC SERVICE (PS) CAP CALCULATIONS

27 DISBURSED IN IDIS FOR PUBLIC SERVICES	179,392.05
28 PS UNLIQUIDATED OBLIGATIONS AT END OF CURRENT PROGRAM YEAR	32,615.95
29 PS UNLIQUIDATED OBLIGATIONS AT END OF PREVIOUS PROGRAM YEAR	0.00
30 ADJUSTMENT TO COMPUTE TOTAL PS OBLIGATIONS	0.00
31 TOTAL PS OBLIGATIONS (LINE 27 + LINE 28 - LINE 29 + LINE 30)	212,008.00
32 ENTITLEMENT GRANT	1,144,395.00
33 PRIOR YEAR PROGRAM INCOME	342,827.26
34 ADJUSTMENT TO COMPUTE TOTAL SUBJECT TO PS CAP	0.00
35 TOTAL SUBJECT TO PS CAP (SUM, LINES 32-34)	1,487,222.26
36 PERCENT FUNDS OBLIGATED FOR PS ACTIVITIES (LINE 31/LINE 35)	14.26%

PART V: PLANNING AND ADMINISTRATION (PA) CAP

37 DISBURSED IN IDIS FOR PLANNING/ADMINISTRATION	185,787.81
38 PA UNLIQUIDATED OBLIGATIONS AT END OF CURRENT PROGRAM YEAR	0.00
39 PA UNLIQUIDATED OBLIGATIONS AT END OF PREVIOUS PROGRAM YEAR	0.00
40 ADJUSTMENT TO COMPUTE TOTAL PA OBLIGATIONS	0.00
41 TOTAL PA OBLIGATIONS (LINE 37 + LINE 38 - LINE 39 +LINE 40)	185,787.81
42 ENTITLEMENT GRANT	1,144,395.00
43 CURRENT YEAR PROGRAM INCOME	51,809.32
44 ADJUSTMENT TO COMPUTE TOTAL SUBJECT TO PA CAP	0.00
45 TOTAL SUBJECT TO PA CAP (SUM, LINES 42-44)	1,196,204.32
46 PERCENT FUNDS OBLIGATED FOR PA ACTIVITIES (LINE 41/LINE 45)	15.53%



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LINE 17 DETAIL: ACTIVITIES TO CONSIDER IN DETERMINING THE AMOUNT TO ENTER ON LINE 17

Report returned no data.

LINE 18 DETAIL: ACTIVITIES TO CONSIDER IN DETERMINING THE AMOUNT TO ENTER ON LINE 18

Report returned no data.

LINE 19 DETAIL: ACTIVITIES INCLUDED IN THE COMPUTATION OF LINE 19

Plan Year	IDIS Project	IDIS Activity	Voucher Number	Activity Name	Matrix Code	National Objective	Drawn Amount
2017	4	1896	6629851	Harmony Cottages Phase II	01	LMH	\$15,000.00
					01	Matrix Code	\$15,000.00
2021	7	1946	6587719	Catholic Charities: Shelter	03T	LMC	\$16,735.65
2021	7	1946	6628995	Catholic Charities: Shelter	03T	LMC	\$8,378.19
2021	7	1946	6659830	Catholic Charities: Shelter	03T	LMC	\$10,748.25
2021	13	1950	6586798	Family Housing Network: Case Management Program	03T	LMC	\$5,991.67
2021	13	1950	6626412	Family Housing Network: Case Management Program	03T	LMC	\$6,708.00
2021	13	1950	6659836	Family Housing Network: Case Management Program	03T	LMC	\$8,000.00
2021	13	1950	6695137	Family Housing Network: Case Management Program	03T	LMC	\$9,300.33
					03T	Matrix Code	\$65,862.09
2021	8	1948	6589821	Disabled Resource Services: Access to Independence	05B	LMC	\$5,899.86
2021	8	1948	6629700	Disabled Resource Services: Access to Independence	05B	LMC	\$5,926.37
2021	8	1948	6660364	Disabled Resource Services: Access to Independence	05B	LMC	\$3,010.20
2021	9	1949	6586786	Elderhaus: Community Based Therapeutic Care	05B	LMC	\$15,000.00
2021	9	1949	6629712	Elderhaus: Community Based Therapeutic Care	05B	LMC	\$3,600.00
2021	9	1949	6660366	Elderhaus: Community Based Therapeutic Care	05B	LMC	\$4,800.00
2021	9	1949	6695132	Elderhaus: Community Based Therapeutic Care	05B	LMC	\$6,600.00
					05B	Matrix Code	\$44,836.43
2021	10	1947	6588962	Crossroads Safehouse - Domestic Violence Shelter and Advocacy Program	05G	LMC	\$9,591.24
2021	10	1947	6627183	Crossroads Safehouse - Domestic Violence Shelter and Advocacy Program	05G	LMC	\$9,599.76
2021	10	1947	6660353	Crossroads Safehouse - Domestic Violence Shelter and Advocacy Program	05G	LMC	\$11,199.72
2021	10	1947	6695130	Crossroads Safehouse - Domestic Violence Shelter and Advocacy Program	05G	LMC	\$9,609.28
					05G	Matrix Code	\$40,000.00
2021	11	1951	6588273	SummitStone: CBHT Program	05O	LMC	\$7,500.00
2021	11	1951	6627172	SummitStone: CBHT Program	05O	LMC	\$1,473.66
2021	11	1951	6660369	SummitStone: CBHT Program	05O	LMC	\$2,336.78
2021	12	1952	6587560	SummitStone: Murphy Center Programs	05O	LMC	\$5,560.82
2021	12	1952	6627178	SummitStone: Murphy Center Programs	05O	LMC	\$5,353.23
2021	12	1952	6660370	SummitStone: Murphy Center Programs	05O	LMC	\$6,469.04
					05O	Matrix Code	\$28,693.53
Total							\$194,392.05

LINE 27 DETAIL: ACTIVITIES INCLUDED IN THE COMPUTATION OF LINE 27

Plan Year	IDIS Project	IDIS Activity	Voucher Number	Activity to prevent, prepare for, and respond to Coronavirus	Activity Name	Grant Number	Fund Type	Matrix Code	National Objective	Drawn Amount
2021	7	1946	6587719	No	Catholic Charities: Shelter	B21MC080008	EN	03T	LMC	\$16,735.65
2021	7	1946	6628995	No	Catholic Charities: Shelter	B21MC080008	EN	03T	LMC	\$8,378.19
2021	7	1946	6659830	No	Catholic Charities: Shelter	B21MC080008	EN	03T	LMC	\$5,760.75
2021	7	1946	6659830	No	Catholic Charities: Shelter	B21MC080008	PI	03T	LMC	\$4,987.50
2021	13	1950	6586798	No	Family Housing Network: Case Management Program	B21MC080008	EN	03T	LMC	\$5,991.67
2021	13	1950	6626412	No	Family Housing Network: Case Management Program	B21MC080008	PI	03T	LMC	\$6,708.00
2021	13	1950	6659836	No	Family Housing Network: Case Management Program	B21MC080008	EN	03T	LMC	\$8,000.00
2021	13	1950	6695137	No	Family Housing Network: Case Management Program	B21MC080008	EN	03T	LMC	\$9,300.33
								03T	Matrix Code	\$65,862.09
2021	8	1948	6589821	No	Disabled Resource Services: Access to Independence	B21MC080008	EN	05B	LMC	\$5,899.86
2021	8	1948	6629700	No	Disabled Resource Services: Access to Independence	B21MC080008	EN	05B	LMC	\$5,926.37
2021	8	1948	6660364	No	Disabled Resource Services: Access to Independence	B21MC080008	EN	05B	LMC	\$3,010.20
2021	9	1949	6586786	No	Elderhaus: Community Based Therapeutic Care	B21MC080008	EN	05B	LMC	\$805.96
2021	9	1949	6586786	No	Elderhaus: Community Based Therapeutic Care	B21MC080008	PI	05B	LMC	\$14,194.04
2021	9	1949	6629712	No	Elderhaus: Community Based Therapeutic Care	B21MC080008	EN	05B	LMC	\$3,600.00
2021	9	1949	6660366	No	Elderhaus: Community Based Therapeutic Care	B21MC080008	EN	05B	LMC	\$4,800.00
2021	9	1949	6695132	No	Elderhaus: Community Based Therapeutic Care	B21MC080008	EN	05B	LMC	\$6,600.00
								05B	Matrix Code	\$44,836.43
2021	10	1947	6588962	No	Crossroads Safehouse - Domestic Violence Shelter and Advocacy Program	B21MC080008	EN	05G	LMC	\$9,591.24
2021	10	1947	6627183	No	Crossroads Safehouse - Domestic Violence Shelter and Advocacy Program	B21MC080008	EN	05G	LMC	\$8,251.77



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Plan Year	IDIS Project	IDIS Activity	Voucher Number	Activity to prevent, prepare for, and respond to Coronavirus	Activity Name	Grant Number	Fund Type	Matrix Code	National Objective	Drawn Amount
2021	10	1947	6627183	No	Crossroads Safehouse - Domestic Violence Shelter and Advocacy Program	B21MC080008	PI	05G	LMC	\$1,347.99
2021	10	1947	6660353	No	Crossroads Safehouse - Domestic Violence Shelter and Advocacy Program	B21MC080008	EN	05G	LMC	\$11,199.72
2021	10	1947	6695130	No	Crossroads Safehouse - Domestic Violence Shelter and Advocacy Program	B21MC080008	EN	05G	LMC	\$9,609.28
								05G	Matrix Code	\$40,000.00
2021	11	1951	6588273	No	SummitStone: CBHT Program	B21MC080008	EN	05O	LMC	\$7,500.00
2021	11	1951	6627172	No	SummitStone: CBHT Program	B21MC080008	PI	05O	LMC	\$1,473.66
2021	11	1951	6660369	No	SummitStone: CBHT Program	B21MC080008	EN	05O	LMC	\$2,336.78
2021	12	1952	6587560	No	SummitStone: Murphy Center Programs	B21MC080008	EN	05O	LMC	\$5,560.82
2021	12	1952	6627178	No	SummitStone: Murphy Center Programs	B21MC080008	PI	05O	LMC	\$5,353.23
2021	12	1952	6660370	No	SummitStone: Murphy Center Programs	B21MC080008	EN	05O	LMC	\$6,469.04
								05O	Matrix Code	\$28,693.53
				No	Activity to prevent, prepare for, and respond to Coronavirus					\$179,392.05
<b>Total</b>										\$179,392.05

LINE 37 DETAIL: ACTIVITIES INCLUDED IN THE COMPUTATION OF LINE 37

Plan Year	IDIS Project	IDIS Activity	Voucher Number	Activity Name	Matrix Code	National Objective	Drawn Amount
2021	1	1945	6568313	CDBG Program Administration FY21	21A		\$5,390.36
2021	1	1945	6579881	CDBG Program Administration FY21	21A		\$10,227.72
2021	1	1945	6588148	CDBG Program Administration FY21	21A		\$22,369.09
2021	1	1945	6600930	CDBG Program Administration FY21	21A		\$9,093.74
2021	1	1945	6614401	CDBG Program Administration FY21	21A		\$10,530.99
2021	1	1945	6625599	CDBG Program Administration FY21	21A		\$10,656.12
2021	1	1945	6636151	CDBG Program Administration FY21	21A		\$11,625.75
2021	1	1945	6650221	CDBG Program Administration FY21	21A		\$10,611.65
2021	1	1945	6660357	CDBG Program Administration FY21	21A		\$20,265.79
2021	1	1945	6672837	CDBG Program Administration FY21	21A		\$31,121.08
2021	1	1945	6680219	CDBG Program Administration FY21	21A		\$23,321.18
2021	1	1945	6693952	CDBG Program Administration FY21	21A		\$20,574.34
					21A	Matrix Code	\$185,787.81
<b>Total</b>							\$185,787.81



**PART I: SUMMARY OF CDBG-CV RESOURCES**

01 CDBG-CV GRANT	1,409,226.00
02 FUNDS RETURNED TO THE LINE-OF-CREDIT	0.00
03 FUNDS RETURNED TO THE LOCAL CDBG ACCOUNT	0.00
04 TOTAL AVAILABLE (SUM, LINES 01-03)	1,409,226.00

**PART II: SUMMARY OF CDBG-CV EXPENDITURES**

05 DISBURSEMENTS OTHER THAN SECTION 108 REPAYMENTS AND PLANNING/ADMINISTRATION	1,060,521.53
06 DISBURSED IN IDIS FOR PLANNING/ADMINISTRATION	0.00
07 DISBURSED IN IDIS FOR SECTION 108 REPAYMENTS	0.00
08 TOTAL EXPENDITURES (SUM, LINES 05 - 07)	1,060,521.53
09 UNEXPENDED BALANCE (LINE 04 - LINE8 )	348,704.47

**PART III: LOWMOD BENEFIT FOR THE CDBG-CV GRANT**

10 EXPENDED FOR LOW/MOD HOUSING IN SPECIAL AREAS	0.00
11 EXPENDED FOR LOW/MOD MULTI-UNIT HOUSING	0.00
12 DISBURSED FOR OTHER LOW/MOD ACTIVITIES	1,060,521.53
13 TOTAL LOW/MOD CREDIT (SUM, LINES 10 - 12)	1,060,521.53
14 AMOUNT SUBJECT TO LOW/MOD BENEFIT (LINE 05)	1,060,521.53
15 PERCENT LOW/MOD CREDIT (LINE 13/LINE 14)	100.00%

**PART IV: PUBLIC SERVICE (PS) CALCULATIONS**

16 DISBURSED IN IDIS FOR PUBLIC SERVICES	1,060,521.53
17 CDBG-CV GRANT	1,409,226.00
18 PERCENT OF FUNDS DISBURSED FOR PS ACTIVITIES (LINE 16/LINE 17)	75.26%

**PART V: PLANNING AND ADMINISTRATION (PA) CAP**

19 DISBURSED IN IDIS FOR PLANNING/ADMINISTRATION	0.00
20 CDBG-CV GRANT	1,409,226.00
21 PERCENT OF FUNDS DISBURSED FOR PA ACTIVITIES (LINE 19/LINE 20)	0.00%



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LINE 10 DETAIL: ACTIVITIES TO CONSIDER IN DETERMINING THE AMOUNT TO ENTER ON LINE 10

Report returned no data.

LINE 11 DETAIL: ACTIVITIES TO CONSIDER IN DETERMINING THE AMOUNT TO ENTER ON LINE 11

Report returned no data.

LINE 12 DETAIL: ACTIVITIES INCLUDED IN THE COMPUTATION OF LINE 12

Plan Year	IDIS Project	IDIS Activity	Voucher Number	Activity Name	Matrix Code	National Objective	Drawn Amount
2019	13	1924	6398082	Homeward Alliance - Homeless Programs at Murphy Center	03T	LMC	\$11,944.40
			6423433	Homeward Alliance - Homeless Programs at Murphy Center	03T	LMC	\$11,555.60
		1925	6397845	Homeward Alliance - OVOF/CIN Program	03T	LMC	\$11,351.91
			6423438	Homeward Alliance - OVOF/CIN Program	03T	LMC	\$14,398.09
		1941	6497198	Homeward Alliance - Inclement Weather Shelter	03T	LMC	\$15,173.46
		1942	6486495	Family Housing Network - COVID Safe Day Shelter	03T	LMC	\$9,150.00
			6557451	Family Housing Network - COVID Safe Day Shelter	03T	LMC	\$14,746.00
	14	1923	6398081	Homeward Alliance - Homeless Sheltering NACC	03T	LMC	\$31,000.00
		1926	6406739	Non-Congregate Shelter program	03T	LMC	\$9,986.40
			6432647	Non-Congregate Shelter program	03T	LMC	\$6,342.70
			6453804	Non-Congregate Shelter program	03T	LMC	\$5,339.25
			6454409	Non-Congregate Shelter program	03T	LMC	\$7,580.00
			6456140	Non-Congregate Shelter program	03T	LMC	\$6,210.00
			6456871	Non-Congregate Shelter program	03T	LMC	\$8,819.80
			6458970	Non-Congregate Shelter program	03T	LMC	\$54,935.00
			6462829	Non-Congregate Shelter program	03T	LMC	\$6,237.00
			6466702	Non-Congregate Shelter program	03T	LMC	\$4,874.10
			6466707	Non-Congregate Shelter program	03T	LMC	\$6,237.00
			6471624	Non-Congregate Shelter program	03T	LMC	\$6,237.00
			6474692	Non-Congregate Shelter program	03T	LMC	\$31,615.00
			6478834	Non-Congregate Shelter program	03T	LMC	\$2,584.75
			6478835	Non-Congregate Shelter program	03T	LMC	\$4,239.00
			6480698	Non-Congregate Shelter program	03T	LMC	\$432.00
			6482925	Non-Congregate Shelter program	03T	LMC	\$20,755.00
		1938	6507779	Women's Shelter Program - Catholic Charities	03T	LMC	\$21,063.72
			6512635	Women's Shelter Program - Catholic Charities	03T	LMC	\$46,661.04
			6515245	Women's Shelter Program - Catholic Charities	03T	LMC	\$37,572.24
		1939	6435456	Congregate Shelter on Blue Spruce	03T	LMC	\$13,500.00
			6453556	Congregate Shelter on Blue Spruce	03T	LMC	\$14,443.00
			6463093	Congregate Shelter on Blue Spruce	03T	LMC	\$14,443.00
			6463951	Congregate Shelter on Blue Spruce	03T	LMC	\$30,874.70
			6474685	Congregate Shelter on Blue Spruce	03T	LMC	\$51,825.39
			6477933	Congregate Shelter on Blue Spruce	03T	LMC	\$28,886.00
			6487784	Congregate Shelter on Blue Spruce	03T	LMC	\$55,180.73
			6495078	Congregate Shelter on Blue Spruce	03T	LMC	\$33,396.70
		1940	6520651	Homeward Alliance - Homeless Isolation, Quarantine & Recovery (IQR)	03T	LMC	\$38,000.00
	15	1919	6407042	Neighbor to Neighbor Homeless Prevention Program	05Q	LMC	\$108,805.00
			6425244	Neighbor to Neighbor Homeless Prevention Program	05Q	LMC	\$118,310.06
		1957	6701202	Neighbor to Neighbor Homeless Prevention Program	05Q	LMC	\$58,978.55
	16	1920	6398092	Meals on Wheels	05Z	LMC	\$9,117.00
			6423444	Meals on Wheels	05Z	LMC	\$20,353.43
			6489545	Meals on Wheels	05Z	LMC	\$1,397.86
			6519758	Meals on Wheels	05Z	LMC	\$6,708.00
			6555600	Meals on Wheels	05Z	LMC	\$10,295.09
			6588292	Meals on Wheels	05Z	LMC	\$6,599.05
		1921	6398097	Volunteers of America - Meal Delivery Program	05A	LMC	\$5,688.23
			6423450	Volunteers of America - Meal Delivery Program	05A	LMC	\$5,688.29
	17	1922	6399416	Crossroads Safehouse - Domestic Violence Shelter and Advocacy Program	05G	LMC	\$10,244.38
			6425245	Crossroads Safehouse - Domestic Violence Shelter and Advocacy Program	05G	LMC	\$10,746.61



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Plan Year	IDIS Project	IDIS Activity	Voucher Number	Activity Name	Matrix Code	National Objective	Drawn Amount
<b>Total</b>							<b>\$1,060,521.53</b>

LINE 16 DETAIL: ACTIVITIES INCLUDED IN THE COMPUTATION OF LINE 16

Plan Year	IDIS Project	IDIS Activity	Voucher Number	Activity Name	Matrix Code	National Objective	Drawn Amount
2019	13	1924	6398082	Homeward Alliance - Homeless Programs at Murphy Center	03T	LMC	\$11,944.40
			6423433	Homeward Alliance - Homeless Programs at Murphy Center	03T	LMC	\$11,555.60
		1925	6397845	Homeward Alliance - OVOF/CIN Program	03T	LMC	\$11,351.91
			6423438	Homeward Alliance - OVOF/CIN Program	03T	LMC	\$14,398.09
		1941	6497198	Homeward Alliance - Inclement Weather Shelter	03T	LMC	\$15,173.46
		1942	6486495	Family Housing Network - COVID Safe Day Shelter	03T	LMC	\$9,150.00
			6557451	Family Housing Network - COVID Safe Day Shelter	03T	LMC	\$14,746.00
	14	1923	6398081	Homeward Alliance - Homeless Sheltering NACC	03T	LMC	\$31,000.00
		1926	6406739	Non-Congregate Shelter program	03T	LMC	\$9,986.40
			6432647	Non-Congregate Shelter program	03T	LMC	\$6,342.70
			6453804	Non-Congregate Shelter program	03T	LMC	\$5,339.25
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			6456140	Non-Congregate Shelter program	03T	LMC	\$6,210.00
			6456871	Non-Congregate Shelter program	03T	LMC	\$8,819.80
			6458970	Non-Congregate Shelter program	03T	LMC	\$54,935.00
			6462829	Non-Congregate Shelter program	03T	LMC	\$6,237.00
			6466702	Non-Congregate Shelter program	03T	LMC	\$4,874.10
			6466707	Non-Congregate Shelter program	03T	LMC	\$6,237.00
			6471624	Non-Congregate Shelter program	03T	LMC	\$6,237.00
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			6478835	Non-Congregate Shelter program	03T	LMC	\$4,239.00
			6480698	Non-Congregate Shelter program	03T	LMC	\$432.00
			6482925	Non-Congregate Shelter program	03T	LMC	\$20,755.00
		1938	6507779	Women's Shelter Program - Catholic Charities	03T	LMC	\$21,063.72
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		1939	6435456	Congregate Shelter on Blue Spruce	03T	LMC	\$13,500.00
			6453556	Congregate Shelter on Blue Spruce	03T	LMC	\$14,443.00
			6463093	Congregate Shelter on Blue Spruce	03T	LMC	\$14,443.00
			6463951	Congregate Shelter on Blue Spruce	03T	LMC	\$30,874.70
			6474685	Congregate Shelter on Blue Spruce	03T	LMC	\$51,825.39
			6477933	Congregate Shelter on Blue Spruce	03T	LMC	\$28,886.00
			6487784	Congregate Shelter on Blue Spruce	03T	LMC	\$55,180.73
			6495078	Congregate Shelter on Blue Spruce	03T	LMC	\$33,396.70
		1940	6520651	Homeward Alliance - Homeless Isolation, Quarantine & Recovery (IQR)	03T	LMC	\$38,000.00
	15	1919	6407042	Neighbor to Neighbor Homeless Prevention Program	05Q	LMC	\$108,805.00
			6425244	Neighbor to Neighbor Homeless Prevention Program	05Q	LMC	\$118,310.06
		1957	6701202	Neighbor to Neighbor Homeless Prevention Program	05Q	LMC	\$58,978.55
	16	1920	6398092	Meals on Wheels	05Z	LMC	\$9,117.00
			6423444	Meals on Wheels	05Z	LMC	\$20,353.43
			6489545	Meals on Wheels	05Z	LMC	\$1,397.86
			6519758	Meals on Wheels	05Z	LMC	\$6,708.00
			6555600	Meals on Wheels	05Z	LMC	\$10,295.09
			6588292	Meals on Wheels	05Z	LMC	\$6,599.05
		1921	6398097	Volunteers of America - Meal Delivery Program	05A	LMC	\$5,688.23
			6423450	Volunteers of America - Meal Delivery Program	05A	LMC	\$5,688.29
	17	1922	6399416	Crossroads Safehouse - Domestic Violence Shelter and Advocacy Program	05G	LMC	\$10,244.38
			6425245	Crossroads Safehouse - Domestic Violence Shelter and Advocacy Program	05G	LMC	\$10,746.61
<b>Total</b>							<b>\$1,060,521.53</b>

LINE 19 DETAIL: ACTIVITIES INCLUDED IN THE COMPUTATION OF LINE 19



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