

**Homelessness Advisory Committee
Phase 2, Meeting 9
Friday May 21, 2021
11:00am - 12:30pm
Location: Zoom**

Meeting Facilitators: Chris Hutchinson, Katie Huey, Diana Hutchinson - Trebuchet Group
Interpretation: Andrea Syko

Committee Members Attending

Brian Ferrans
Desiree Anthony
Dean Hoag
Cheryl Zimlich
Gloria Kat
David Rout
Joe Domko
Laura Walker
Matthew Robenalt
Seth Forwood

Committee Members Absent

Julie Brewen

City Staff Attending

Honore Depew
Beth Sowder
Clay Frickey
Adam Stephens
Jacqueline Kozak-Thiel
John Feyen
Kyle Stannert
Darin Atteberry

Observers:

Christophe Attard
Claes Wennerth
Craig Johnson
David Cassar
David Trask
Dennis Harmon
Eric Hodge
Frankie Bangle
Jan Seahorn
J.H Barrow
Jacy Marmaduke
Jennifer Spencer
Jesse Laner
Joe Glomboski
Kelly Quinn
Kim Bappe
Kristi
Kyle Anderson
Larry & Polly Hendren
Larry Kimball
Michelle Cullen
Patsy Branson
Ty Fulcher
Valentine
Walter Abercrombie

11:00 – 11:15 Welcome / Meeting Logistics

This is our 9th and final meeting

- Consider follow-up meeting in July
 - may pull together the members from the first committee for another gathering
 - there's a preference for the July 7th date
- Member, Staff, and Observer meeting roles review
 - Open meeting - if we use chat, audio, video for the committee members
 - You may be removed from the meeting as an observer if communicating disruptively
 - Folks can email [Honore Depew](mailto:hdepew@fcgov.com) directly - hdepew@fcgov.com with questions
 - Will be having an information session at 5:30 pm on Monday, May 24th hosted by the HOA for Old Town North Neighborhood
- Agenda & Group Norms review

Committee Purpose:

Advisory Committee to the City Manager to consider key questions and offer recommendations regarding the potential development of permanent homeless shelter in Fort Collins.

Role of Members:

- Advise City Manager on key considerations from varying perspectives
- Represent community interests to identify opportunities and concerns related to key questions for consideration

Key Questions for Advisory Committee Consideration:

1. What amenities and services should be co-located with a 24/7 shelter?
2. Where can a new 24/7 homeless shelter be located?
3. What trade-offs will exist?
4. How can impacts be addressed and mitigated?
5. What type of engagement is needed?
6. What funding considerations are recommended?

11:15 – 11:55 Discuss Report Final Draft

- GroupMap survey - what is your current level of support for the report?

Q1 What is your current level of support for the report?

10 out of 27 participants answered this question

40%	Wholehearted endorsement - "I really like it"	4 participants
20%	Agreement with minor points of contention - "Not perfect but it's good enough"	2 participants
20%	Support with reservations - "I can live with it"	2 participants
10%	Support yet more discussion needed - "I don't understand this as well as I'd like"	1 participant
10%	Don't like but will support - "It's not great but I don't want to hold it up"	1 participant
0%	Serious disagreement - "I am not on board with this - don't count on me"	-

- What would strengthen your level of support?

Q2 What would strengthen your level of support?

10 out of 27 participants answered this question

It does reflect the work of the committee which did some progress but was still somewhat limited, and I am eager to follow up on the Next Steps to actually make progress and pursue concrete solutions.

Nothing

A statement, perhaps a cover memorandum, affixed by the City explaining the roles that it must play and may play in future conversations about a shelter (e.g. quasi-judicial approval, regulatory/enforcement related to mitigation of impacts, and lastly, enhancements for things that are not required but beneficial.

I wholeheartedly endorse the report. It reflects my perspective as a service provider/nonprofit leader, in addition to the diverse perspectives of this Committee. It would have been impossible--and inappropriate--to produce a report that everyone agreed on. This is an excellent balance.

Not sure yet, need to read through it in more detail in the coming weeks

Not comfortable with location part

Continuous engagement of the north community specifically Mobile Home park residents

Robust fiscal analysis of all options

I'm all in, and satisfied. I say this because I truly feel that we have said and considered all we can. We've done all we can do.

A paradigmatic shift in our common values and ethics.

Review the final draft of HAC report

- Consider committee member questions and comments added since last meeting
- Review and add to proposed next steps section as needed

Q. Word recommendations causing confusion among other service providers and community members, advisory group is suggesting that these are the ideal locations and feel uncomfortable with the word - we aren't recommending, just doing exploratory work. How much does this group want to use this work?

- Seth - Appreciate this perspective and from my perspective, softening it any more may dilute the work - 'Recommendations and Considerations' covers the spectrum of information we are providing - would vote for keeping it
- David - Would it be possible to separate the two distinct suggestions? For example, general consensus is that the current shelter combination is not adequate to meet the demand. We received many emails from concerned citizens this week - could be a connection to the languaging that was used - this has been 20 meetings and we did have some things we really came to agreement on
- Desiree - also understand the recommendation word, having been on the committee since the start - I think the info provided are recommendations - the neighborhood / site selection will of course have the opportunity for input down the road - like the way it is
- Brian - switch order - considerations first and recommendations second - for simplistic sake - could be Considerations Report - don't want to split hairs here in the final hours - the content is in the report and how can we best help provide clarity for the community
- Honore - for context - Recommendations and Considerations was the title of the first report compiled by HAC 1.0 - one title could be "Findings and Recommendations"
- Seth - consideration and next step recommendations? This is not a hill I want to die on ... - will be a good team member with whatever we decide
- David - I like "Findings"

How committed would we be with leaving the title as is?

- Everyone is committed even though everyone did not agree

Q. How accurate are numbers communicating current need?

- Clarified numbers in current situation to include differences between Covid spacing needs and non-spacing needs - also clarified numbers for the inclement weather needs
- From David: Between FCRM and CC, before COVID, they scaled up to 200 beds (roughly) combined for winter months and other inclement weather days. The Murphy Center, also before COVID, typically served between 700 and 1,000 unduplicated people per month, 1,250 to 1,500 per quarter and 3,000 per year... but never more than 215 in one day, and never more than about 150 at one single time.

- Important to include historical numbers - misunderstanding of how many shelter beds are available - goal of trying to meet the demand
- Prioritize gaps and times from where we aren't serving folks well today
- Including COVID numbers can include a more full picture of the need

Q. Also include data about current origin of recipients of service?

- David can get the information and will include - a more specific number
- Include COVID numbers in this picture, too?
- David can pull from before and during, and after the Aztlan center - put parentheses for year of Covid (knowing some shelters were closed across the state)

Q. More clarity around trying to meet current demand, not trying to create a current giant shelter

- Jackie will fill in this section of the report

Next Steps

Q. Further exploration for flexing piece - can this be added?

- Building program could be a starting point for this work - a suggestion to start with the documents that were put together for this purpose
- Matt - Clarifying role of the City - 1) obligatory required role relative to quasi-judicial oversight of application for a shelter from owner/applicants 2) regulatory enforcement role - police, violation of laws, activities that may take place 3) Enhancement role - not required, but beneficial - City's ongoing funding of Outreach Fort Collins is an example and 4) bonus - areas that have not yet been identified in ways that fit a broader community need
- Dean - agree with Matt, think the City does need to take the lead on location

Q. Wonder if we get more specific about 'continue to work on other pieces in the system'?

- Do we need a similar exercise of matrix of needs across the community?
- Holly LeMasurier might have done something very close to that prior to the end of Homeward 2020, so it's possible such a document (and a fairly current one) already exists

- Ensure report captures member voices well

- Verify individual and shared commitment to release report as representing

work done by the committee

- Will release report for public review by the end of the meeting

11:55 – 12:25 Review with City Manager Atteberry

Words of Thanks from Darin

- Thank you for your work from Darin, the Mayor, and City Council - this work of paramount concern to community and City Leaders - thankful for the ability to get to think big, talk about world-class municipal services, and get to do phenomenal work
 - World class for all to be safe, cared for, to be warm, to help heal - we have aspirational goals for neighborhoods and people
- Many emails are coming through - we have a very engaged community - many in this community are counting on leaders and providers to help get at these very difficult problems
- So many medium-sized communities are dealing with similar issues - not dealing with this exclusively in Fort Collins - not because of some State law, or we're attracting some certain type of population
- City's role in this work
 - Convener, intentional integrators of various plans (adopted and well-vetted), land-use and development, addressing tough issues, a partner and a funder in co-creating community

Important to note:

- This is an advisory committee, not a decision-making committee
- There is further conversation coming
- We want to make sure services are done in a world class kind of way
- Decision makers will be -
 - The Mayor & City Council will listen to this group, staff, and citizens as it relates to land use and City regulations
 - Providers - government and nonprofits who want to move forward in a partnership kind of way (EDs and Boards)
 - Funders (gov, private and nonprofit sectors and philanthropic organizations)

The City can guarantee open, transparent process that the City is open to hearing what you and community members have to say

Discuss committee process, findings, and potential next steps

Q. Thoughts on Darin's perspective on what collaboration might look like with Larimer County?

- Chatting with Board of Commission members - make sure Linda, County Manager, not surprised by these conversations
- Vine & Redwood Site owned by the County - don't want to be presumptuous - talked about timing constraints
- Overall, know the Commissioners well, this is an important topic to them too

- We know we can't be the only solution and Larimer County plays a really critical role - Homelessness isn't just a Fort Collins issue
- CARES money & ARP money - how can we be bigger thinkers and more strategic in those big dollars? As City and County managers this is being considered as well
- Positive, staying curious and wanting to help - solid options are still being explored

Q. Laura Walker, anything to add or correct?

- Getting new elected officials up to speed, especially under the stress of COVID
- Hit the nail on the head - the conversation is not over
- Significant changes in leadership with elected officials for both the City and the County

Q. Update on neighboring community - Loveland - from David

The City of Loveland has recently developed a strategic plan for their response to Homelessness - in July will select Homeward Alliance as lead agency for implementation of the strategic plan. Step one from a partner - want to see overnight shelter in Loveland. Important to note that Loveland is also talking about Shelter solutions - a fair number of people from Loveland stay in Fort Collins because of lack of shelter

12:25 – 12:30 Wrap Up and Next Steps

Survey Check - Round 2

What is your current level of support for the report?



What would strengthen your level of support?

Q2 What would strengthen your level of support?

10 out of 27 participants answered this question

n/a
I am satisfied with this report.
I am hoping to see greater representation of the community, not only service providers but other sectors of the population.
Input and agreement from people experiencing homelessness.
I think overall we came up with a good report
Same as before - fiscal analysis of options
the improvements made during today's discussion increased my level of support
nothing.
Nothing
Nothing more needed

What else would you like to share about our work together?

Q3 What else would you like to share about our work together?

10 out of 27 participants answered this question

Good work everyone! Honor and thanks for the unique perspectives.
n/a
Appreciative of all perspectives shared around a challenging topic; producing a report that is representative of our discussion.
Complex topic, no simple solution or it would already have been done, and glad to have made acquaintance of more members of our community.
Great Job!
Recognizing that this is among the first steps of this process, I look forward to working with this group and the broader community on solutions to this complex issue. Thank you to Chris, Katie and the Trebuchet team for your facilitation and to Honore for your coordination.
I especially appreciated Dean and Gloria's perspectives - it provided good, respectful, and honest diversity.
The main reason these committees were ever formed were rooted in some NIMBY concerns about a potential future shelter location. Unfortunately, I don't think we ever had those difficult conversations about how best to decide on future location(s) and address some of the NIMBY concerns. We met for a very long time and only spent the last couple of meetings talking about the elephant in the room which was not ideal in my opinion.
Appreciated the variety of perspectives.
I do appreciate the fact that everyone had a chance to express their ideas and feelings.

- City Council work session – **July 27 6:00PM**
 - Channel 14 on Connexion; Channel 14 and 881 on Comcast
 - Streaming at <https://www.fcgov.com/fctv/>
- Thank you!

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 - a. What type of engagement is needed?
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Group Norms:

- Speak from personal experience
- Lead with inquiry and curiosity
- Value diverse perspectives
- Get comfortable with discomfort
- Acknowledge the difference between intent and impact
- Use the buffet rule (firsts before seconds)
- Speak Directly and Honestly