QUARTERLY FINANCIAL REPORT FIRST QUARTER 2016





	PERFORMANCE AT-A-GLANCE									
PERFORMANCE INDICATORS ACT	UALS vs. BUDGET									
POSITIVE = No concerns noted WARNING = Staff monitoring current variance NEGATIVE = Staff currently taking action on variance										
CURRENT QUARTER YEAR TO DATE PAGE										
Governmental Activity Revenue	POSITIVE	POSITIVE	2							
Governmental Activity Expenditures	POSITIVE	POSITIVE	3							
Major Activity Expenditures	POSITIVE	POSITIVE	4							
General Fund Revenue	POSITIVE	POSITIVE	5							
Governmental Capital Projects	POSITIVE	POSITIVE	6							

Enterprise Activity Revenue Enterprise Activity Expenditures **Enterprise Capital Projects Activity Measures**

POSITIVE	POSITIVE	2
POSITIVE	POSITIVE	3
POSITIVE	POSITIVE	4
POSITIVE	POSITIVE	5
POSITIVE	POSITIVE	6
POSITIVE	POSITIVE	7
POSITIVE	POSITIVE	8
POSITIVE	POSITIVE	9
POSITIVE	POSITIVE	10

GOVERNMENTAL ACTIVITIES:

-Activities that do not lend themselves to be fully funded by User Fees are wholly or partially tax supported

- Transportation, Police, Fire, Parks, Natural Areas, etc.

ENTERPRISE ACTIVITIES:

- 100% funded by User Fees
- Light & Power, Water, Wastewater, Storm Drainage, and Golf

*A glossary of abbreviations used in this report can be found on page 10.

GOVERNMENT ACTIVITIES MONTHLY REVENUE COLLECTIONS VS. BUDGET (ALL \$ IN THOUSANDS) 28,000 2016 REVENUE 2016 BUDGET 24,000 20,000 16,000 12,000 8,000 4,000

JAN	FEB	MAR	APR	MAY	JUN	JL	JL	AUG	SEP	OCT	NOV	DEC
REVENUES			С	URRENT MONTH	OVER/(U 2016 BU	· · ·		YTD ACTUAL		YTD (UNDER) BUDGET	IN	YTD C/(DEC) 2015
Sales <mark>& U</mark> se Ta	x		\$	9,779	\$	(105)	\$	34,552	\$	2,949	\$	1,021
Use Tax Incentiv	es			27		27		44		44		10
Property Taxes				7,193		1,378		7,893		1,445		2,119
Intergovt. Share	d Reve	nues		1,045		291		1,921		319		291
Culture, Parks, F	Rec & E	nv Fees		1,081		(73)		3,166		126		(84)
Payment in Lieu	of Taxe	es		712		(60)		2,283		(55)		146
General Govern	ment Fe	ees		4,178		231		11,813		1,236		1,101
Transportation F	ees			459		(51)		1,111		110		233
Interest Revenue	е			190		63		586		173		14
Unrealized Invst	. Gains	/Losses		180		180		778		778		59
Other Miscellane	eous			1,207		(193)		2,958		(1)		1,205
		TOTAL	\$	26,050	\$	1,688	\$	67,105	\$	7,125	\$	6,113

Sales tax currently exceeding budget by \$722K while Use Tax is exceeding budget by \$2.2M

PILOT is based off of estimated Utilities Revenues, if Utility Revenue actual is below budget, PILOT will also be be-• low budget (see page 7 for details)

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MAJOR FUNDS ACTIVITIES

MARCH 2016 **EXPENSES** BY MAJOR FUND (BEFORE TRANSFERS) (ALL \$ IN THOUSANDS)



EXPENSES BY MAJOR FUND	CURRENT MONTH	(OVER) <i>I</i> UNDER 2016 BUDGET	YTD ACTUAL	YTD (OVER)/UNDER 2016 BUDGET	YTD (Inc)/Dec 2015
General Fund	\$ 10,144	\$ 1,239	\$ 27,481	\$ 2,566	\$ (621)
Keep Fort Collins Great	884	210	2,541	395	326
Natural Areas	502	1,849	2,460	742	(770)
Cultural Services	327	27	965	61	14
Recreation	514	(33)	1,300	20	(149)
Transportation	1,394	1,045	4,555	(17)	102
Golf *	189	11	590	(13)	(34)
Self Insurance Fund	413	(146)	885	(132)	(278)
Benefits Fund	2,863	(601)	6,700	(443)	845
URA - N. College District	19	(4)	36	5	(3)
Other Funds	2,430	12,442	8,508	11,293	2,030
Fund Total Lapsing	\$ 19,679	\$ 16,039	\$ 56,021	\$ 14,477	\$ 1,462
Transfers and Depreciation	(3,104)	(13,347)	(10,839)	(11,206,000)	790
Total	16,575	2,692	45,182	(11,191,523)	2,252

• All funds are under budget with the following exceptions:

• Transportation is over due to Snow & Ice Removal from large winter storms at the beginning of the year

- Golf is over due to a budget transfer that was booked early on, but provides budget for operations throughout the year
- Self-Insurance is over due to higher than budgeted Claims Settlements
- Benefits is over due to Medical Claims being over budget (note, stop loss reimbursement pending)



Expenses	CURRENT MONTH	(OVER)/UNDER 2016 BUDGET	YTD ACTUAL	YTD (OVER)/UNDER 2016 BUDGET	YTD (INC)/DEC 2015
Police Services	\$ 3,040	\$ 141	\$ 7,736	\$ 721	\$ (151)
Financial Services	629	(118)	1,507	(70)	(136)
Community & Operation Services	3,910	1,944	11,718	1,375	(139)
Planning, Dev & Trans Services	2,344	(53)	6,536	(366)	1,359
ELJS	421	832	1,166	874	902
Information & Employee Svcs	3,791	(163)	9,479	34	(1,251)
Sustainability Services	364	(88)	1,024	(235)	(108)
Other	244	16	340	58	197
Poudre Fire Authority	1,832	181	5,677	181	(110)
TOTAL	\$ 16,575	\$ 2,691	\$ 45,183	\$ 2,573	\$ 563

Three Service Areas were over budget YTD in Q2 of 2016

Financial Services is over due to higher than expected worker's comp claims

- Planning, Dev & Trans is over due to snow and deciing needs for large winter storms
- Sustainability is over due to payments that were committed in 2015, but not paid until 2016

Community & Ops Services is under primarily due to lower fuel prices



				TID	
REVENUES	CURRENT	OVER/(UNDER)	YTD	OVER/(UNDER)	YTD INC/(DEC)
	MONTH	2016 BUDGET	ACTUAL	2016 BUDGET	2015
Sales & Use Tax	\$ 6,113	\$ 546	\$ 21,563	\$ 2,432	\$ 693
Use Tax Incentives	20	20	33	33	7
Property Taxes	6,506	1,267	7,124	1,324	1,840
Intergovt. Shared Revenues	61	32	124	37	39
Culture, Parks, Rec & Env Fees	41	10	106	51	60
Payment in Lieu of Taxes	712	(60)	2,283	(55)	146
General Government Fees	511	(8)	1,410	66	(10)
Interest Revenue	66	17	211	56	\$ (6)
Unrealized Invst. Gains/Losses	62	62	279	279	21
Other Miscellaneous	984	(301)	2,330	(296)	36
TOTAL	\$ 15,076	\$ 1,586	\$ 35,463	\$ 3,927	\$ 2,826

• Sales & Use Tax variance from budget are described on Page 2

• Payment in Lieu of Taxes is based on Utilities Revenue which is down (see page 7 for details)

CAPITAL PROJECTS

GOVERNMENT CAPITAL PROJECTS OVER \$1M (ALL \$ IN THOUSANDS)

PROJECT				PO's	
FROJECT	YTD ACTUAL	LTD ACTUAL	LTD BUDGET	COMMITED	AVAILABLE
187 - New Park Site Development	3	1,646	3,064	51	1,367
190 - Trail Acquisition/Development	80	8,818	11,156	452	1,886
191 - Fossil Creek Trail	5	4,017	4,124	11	97
Southeast Community Park	22	4,339	14,479	84	10,056
BOB-Sr Center Expansion	3	6,722	6,735	1	12
EPIC Pool Improvements	22	-	1,824	78	1,746
Projects < \$1M	185	6,093	13,083	289	6,700
Community & Operation Services	319	31,634	54,465	967	21,864
Transit Operating	2,988	75,298	91,455	1,165	14,993
Transit Capital	200	14,472	14,155	611	(928)
106 - I-25/SH392 Interchange	4	4,432	4,740	31	277
107 - N College Imprv-Conifer/Willox	(61)	10,568	12,667	842	1,257
160 - Mason St Transp Corridor	27	93,587	98,293	1,422	3,285
166 - BOB Ped Plan/ADA Improv	21	1,864	2,993	19	1,110
169 - Street Oversizing Projects	267	2,475	15,990	1,404	12,112
170 - BOB-Int Imp & Traffic Sign	(42)	11,127	15,081	1,214	2,740
172 - City Bridge Program	210	4,822	6,429	209	1,398
305 - N College Improv-Vine/Conifer	0	9,418	9,615	-	198
312 - City Bridge Prog-KFCG	622	7,537	10,212	872	1,803
All Other PDT <\$1M	344	9,455	23,714	944	13,316
Planning, Dev & Trans Services	4,580	245,053	305,345	8,731	51,560
111 - WW Public Improvements	(288)	5,736	6,801	850	215
CDBG Projects	104	4,578	6,084	223	1,284
HOME Projects	494	2,839	4,993	608	1,546
Integrated Recycling Facility	96	231	1,668	928	509
Sustainability Services	405	13,383	19,546	2,610	3,553
-	5,305	290,071	379,356	12,308	76,977
Other Projects less than \$1.0 M	73	3,027	11,796	650	8,119
TOTAL	\$ 5,378	\$ 293,098	\$ 391,152	\$ 12,958	\$ 85,096



- Electric revenues were below budget due to lower than projected residential sales
- Water and Wastewater revenues were below budget due to lower residential sales more than offsetting higher than anticipated commercial demand
- Stormwater revenues were over budget due to new development and annexations
- Development Fees reflected the continued strong pace of development

*Customer Service & Admin Fund Charges are paid by the Utilities Enterprise Funds, CS&A revenue is an expense to the Enterprise funds and does not represent revenue from customers.



* Excludes KFCG dollars for ClimateWise program; exludes Capital Spending (see page 9)

• Purchased Power expenses were lower than budget due to lower than projected growth in residential demand

 Other Light & Power expenses were under budget due to lower than anticipated operating expenses and timing of program expenses

· Water expenses were under budget due to lower variable operating costs associated with lower residential demand

Wastewater expenses were under budget due to lower than anticipated operating expenses

 Customer Service and Administration expenses were below budget due to lower personnel and program administration expenses

CAPITAL PROJECTS

ENTERPRISE CAPITAL PROJECTS OVER \$1M (ALL \$ IN THOUSANDS)

TOTAL	\$ 5,865	\$ 131,823	\$ 248,454	\$ 27,171	\$ 89,460
Stormwater	2,253	19,507	44,597	4,532	20,558
Others	86	1,163	1,846	142	542
237 - Flood Mapping/Stream Gagin	87	1,106	1,402	47	249
236 - SW Master Planning	87	3,200	3,910	205	505
226 - Spring Crk Basin Improv	80	784	848	127	-63
103 - SW Basin Improvements	1,911	12,474	30,232	3,851	13,906
100 - Util Ser Cntr Add/Remodel	2	780	6,359	160	5,419
Wastewater	216	20,410	40,836	1,620	18,806
Others	41	3,172	10,181	559	6,450
221 - Wtr Reclam Replomnt Prgm	78	4,990	6,245	339	915
216 - Sludge Disposal Improv	6	572	1,081	99	410
214 - WW Svc Ctr Improvements	2	563	3,669	155	2,950
212 - WW Collection Sys Replcmnt	70	4,229	8,680	382	4,069
102 - DWRF CIP Summary	19	6,883	10,980	86	4,012
Water	1,582	50,499	107,444	4,076	52,869
Others	703	17,723	51,323	2,525	31,076
313 - Wtr Cathodic Protection	3	162	313	0	151
303 - Gravel Pit Storage Ponds	-9	11,436	11,569	31	10,074
211 - Water Prod Replomnt Prgm	330	6,046	17,600	880	10,674
210 - Treatment Facility Improv	7	62	344	7	275
206 - Water Supply Development	2 7	360	1,128	301	467
198 - Wtr Svc Ctr Improvements	439	1,105	6,410	155	5,150
101 - Water Meter Replace & Rehab 196 - Distribution Sys Replcmnts	459	7,093	10,057	162	2,172
Light & Power	1,815 81	41,407 6,513	55,577 8,700	16,943 15	(2,773) 2,172
Others	44	1,358	2,187	45	784
307 - Smart Grid Invest Grant	75	33,643	34,890	524	723
304 - Service Center-L&P Parent	1,659	4,048	13,640	16,366	(6,774
298 - Electric Vehicle Charging Stn	23	129	125	6	-10
133 - Underground Conversion	3	837	1,731	0	894
117 - Substation Cap Proj	\$ 10	\$ 1,391	\$ 3,003	\$ 1	\$ 1,61 <i>°</i>
PROJECT	YTD ACTUAL	LTD ACTUAL	BUDGET	PO's COMMITED	AVAILABL

ACTIVITY MEASURES

DATA REFLECTS A ONE-QUARTER LAG

MEASURE	4TH QTR 2015	4TH QTR 2014	4TH QTR 2013	YTD 2015	YTD 2014	YTD 2013
New Residential Permit Unit Volume	108	200	265	976	1417	1393
New Commercial Permit Dollar	\$32	\$155	\$62	\$551	\$753	\$253
Lodging Occupancy Rates	59.9%	69%	66%	67.2%	69%	66%
New Sales Tax Licenses	216	304	198	1217	1362	1034
Terminated Sales Tax Licenses	221	360	195	1587	879	885
Sales Tax Collections	\$26M	\$26M	\$23M	\$105M	\$100M	\$92M
Use Tax Collections	\$8M	\$10M	\$5M	\$29M	\$28M	\$19M

Glossary of Abbreviations:

- ARRA American Recovery and Reinvestment Act
- BOB Building on Basics \$0.25 sales tax
- BRT Bus Rapid Transit
- CDBG Community Development Block Grant
- CIP Capital Improvement Plan
- DOE Department of Energy
- DWRF Drake Water Reclamation Facility
- ELJS Executive, Legislative and Judicial Services
- LTD Life to Date
- MWRF Mulberry Water Reclamation Facility
- PIFS Plant Investment Fee
- PO's Purchase Orders
- QTR Quarter
- RDSI Renewable and Distributed Systems Integration
- SW Storm Water
- WRF Water Reclamation Facility
- WW Waste Water
- YTD Year to Date