

PERFORMANCE AT-A-GLANCE

PERFORMANCE INDICATORS ACTUALS vs. BUDGET

= No concerns noted

= Staff monitoring current variance

NEGATIVE = Staff currently taking action on variance

| Major Activity Expenditures General Fund Revenue Governmental Capital Projects Enterprise Activity Revenue Enterprise Activity Expenditures Enterprise Capital Projects | |
|---|------------------------------------|
| Major Activity Expenditures General Fund Revenue Governmental Capital Projects Enterprise Activity Revenue Enterprise Activity Expenditures Enterprise Capital Projects | Governmental Activity Revenue |
| General Fund Revenue Governmental Capital Projects Enterprise Activity Revenue Enterprise Activity Expenditures Enterprise Capital Projects | Governmental Activity Expenditures |
| Governmental Capital Projects Enterprise Activity Revenue Enterprise Activity Expenditures Enterprise Capital Projects | Major Activity Expenditures |
| Enterprise Activity Revenue Enterprise Activity Expenditures Enterprise Capital Projects | General Fund Revenue |
| Enterprise Activity Expenditures Enterprise Capital Projects | Governmental Capital Projects |
| Enterprise Capital Projects | Enterprise Activity Revenue |
| | Enterprise Activity Expenditures |
| A (1 14 B.A | Enterprise Capital Projects |
| Activity Measures | Activity Measures |

| YEAR TO DATE | PAGE |
|--------------|---|
| POSITIVE | 2 |
| POSITIVE | 3 |
| POSITIVE | 4 |
| POSITIVE | 5 |
| POSITIVE | 6 |
| POSITIVE | 7 |
| POSITIVE | 8 |
| POSITIVE | 9 |
| POSITIVE | 10 |
| | POSITIVE POSITIVE POSITIVE POSITIVE POSITIVE POSITIVE POSITIVE POSITIVE |

GOVERNMENTAL ACTIVITIES:

- -Activities that do not lend themselves to be fully funded by User Fees are wholly or partially tax supported
- Transportation, Police, Fire, Parks, Natural Areas, etc.

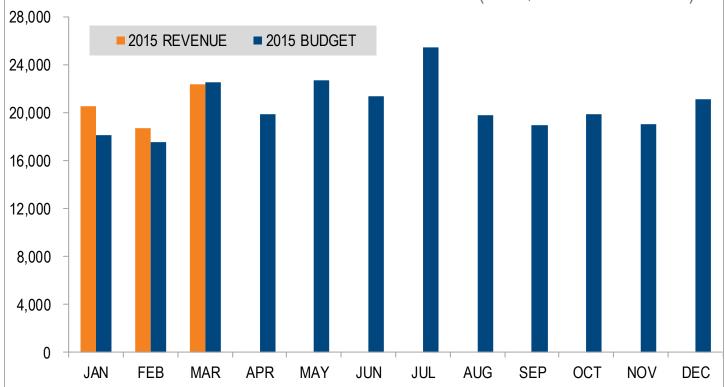
ENTERPRISE ACTIVITIES:

- 100% funded by User Fees
- Light & Power, Water, Wastewater, Storm Drainage, and Golf

^{*}A glossary of abbreviations used in this report can be found on page 10.

GOVERNMENT ACTIVITIES

MONTHLY REVENUE COLLECTIONS VS. BUDGET (ALL \$ IN THOUSANDS)



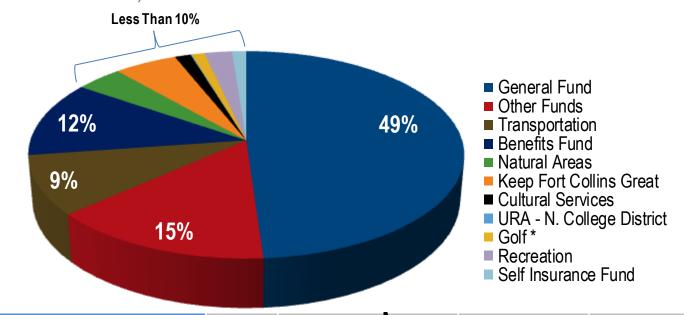
| REVENUES | CURRENT MONTH | OVER/(UNDER) 2015 BUDGET | YT | D ACTUAL | YTD OVER/(UNDER) 2015 BUDGET | YTD INC/(DEC) 2014 |
|--------------------------------|------------------|-----------------------------|----|----------|------------------------------------|--------------------------|
| Sales & Use Tax | \$ 9,118 | \$ 115 | \$ | 33,531 | \$ 3,051 | \$ 4,339 |
| Use Tax Incentives | 10 | 10 | | 35 | 35 | 11 |
| Property Taxes | 5,183 | (138) | | 5,677 | (230) | (298) |
| Intergovt. Shared Revenues | 723 | (23) | | 1,631 | 96 | (104) |
| Culture, Parks, Rec & Env Fees | 1,019 | (5) | | 3,251 | 249 | 90 |
| Payment in Lieu of Taxes | 682 | (54) | | 2,137 | (116) | 5 |
| General Government Fees | 3,758 | (241) | | 10,712 | 273 | 1,272 |
| Transportation Fees | 358 | (202) | | 878 | (277) | (994) |
| Interest Revenue | 270 | 159 | | 567 | 204 | 188 |
| Unrealized Invst. Gains/Losses | 451 | 451 | | 713 | 713 | 671 |
| Other Miscellaneous | 794 | (306) | | 1,744 | (1,467) | (2,553) |
| TOTAL | \$ 22,365 | \$ (235) | \$ | 60,873 | \$ 2,531 | \$ 2,626 |

COMMENTS:

- Stronger than forecast economic activity moved sales and use tax higher than budget. Sales and use tax is up 15% YoY
- Unrealized gains over budget \$0.7M due to required market value adjustments which are not budgeted
- Other Miscellaneous under due to timing of forecast revenues in budget

MAJOR FUNDS ACTIVITIES

MARCH 2015 **EXPENSES** BY MAJOR FUND (BEFORE TRANSFERS) (ALL \$ IN THOUSANDS)



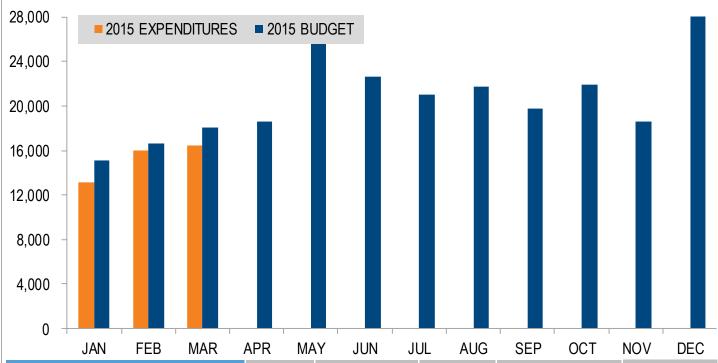
| EXPENSES BY MAJOR FUND | CURRENT MONTH | (OVER)/UNDER 2015 BUDGET | | YTD (OVER)/UNDER 2015 BUDGET | YTD (Inc)/Dec 2014 |
|----------------------------|------------------|-----------------------------|-----------|---------------------------------|-----------------------|
| General Fund | \$ 9,444 | \$ 3,790 | \$ 26,862 | \$ 6,415 | \$ 4,592 |
| Keep Fort Collins Great | 1,035 | 599 | 2,823 | 1,407 | 834 |
| Natural Areas | 771 | 743 | 1,690 | 1,170 | (85) |
| Cultural Services | 262 | 83 | 978 | 50 | (49) |
| Recreation | 451 | 77 | 1,151 | 166 | (35) |
| Transportation | 1,785 | (252) | 4,655 | (426) | 71 |
| Golf * | 213 | (15) | 549 | (5) | (108) |
| Self Insurance Fund | 234 | (16) | 608 | (96) | (191) |
| Benefits Fund | 2,283 | (66) | 5,855 | (415) | (43) |
| URA - N. College District | 16 | 309 | 33 | 355 | 296 |
| Other Funds | 2,815 | 8,251 | 10,467 | 7,556 | (2,109) |
| Fund Total Lapsing | \$ 19,310 | \$ 13,505 | \$ 55,672 | \$ 16,177 | \$ 3,173 |
| Transfers and Depreciation | (2,826) | (11,898) | (10,050) | (12,013) | (4,452) |
| Total | 16,484 | 1,607 | 45,622 | 4,164 | (1,279) |

COMMENTS:

- Transportation fund has numerous projects and supply purchases in which the budget and actual are misaligned. Most of the negative variances will systematically decrease by year-end.
- Self Insurance Fund is experiencing higher claims than anticipated. A supplemental budget ordinance will be needed before year end.
- The Benefits Fund is over budget primarily due to higher health care costs

GOVERNMENT ACTIVITIES

MONTHLY EXPENDITURES VS. BUDGET (ALL \$ IN THOUSANDS)



| Expenses | CURRENT MONTH | (OVER)/UNDER 2015 BUDGET | YTD ACTUAL | YTD (OVER)/UNDER 2015 BUDGET | YTD (INC)/DEC 2014 |
|--------------------------------|------------------|-----------------------------|------------|---------------------------------|-----------------------|
| Police Services | \$ 2,727 | \$ (124) | \$ 7,585 | \$ 452 | \$ 283 |
| Financial Services | 548 | (26) | 1,371 | (83) | (257) |
| Community & Operation Services | 5,116 | 1,069 | 13,189 | 1,803 | (881) |
| Planning, Dev & Trans Services | 2,610 | 258 | 7,849 | 1,179 | (1,000) |
| ELJS | 456 | 52 | 2,071 | (318) | (369) |
| Employee & Comm Services | 2,589 | (54) | 6,539 | (96) | (67) |
| Sustainability Services | 307 | 397 | 915 | 502 | 801 |
| Other | 276 | 27 | 537 | 849 | (35) |
| Poudre Fire Authority | 1,856 | 7 | 5,567 | (126) | 223 |
| TOTAL | \$ 16,484 | \$ 1,606 | \$ 45,623 | \$ 4,163 | \$ (1,303) |

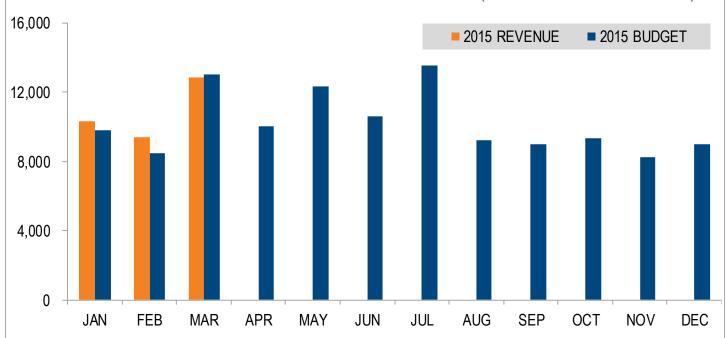
COMMENTS:

- Four areas are over budget for the 1st quarter of 2015:
 - Financial Services is over due to higher than budgeted workman's comp claims
 - Employee & Comm Services is over due to higher than expected medical claims
 - ELJS is over due to timing of payments to the Visitor's Bureau
 - PFA is over due to receiving a fixed percentage of KFCG tax revenues (budget will not be over for year)

Community & Operation Services and PDT are primarily under budget due to position vacancies and timing of payments/work through the year

GENERAL FUND REVENUE ACTIVITY

MONTHLY REVENUE COLLECTIONS VS. BUDGET (ALL \$ IN THOUSANDS)



| REVENUES | CURRENT | OVER/(UNDER) | YTD | YTD OVER/(UNDER) | YTD INC/(DEC) |
|--------------------------------|-----------|--------------|-----------|------------------|---------------|
| REVENUES | MONTH | 2015 BUDGET | ACTUAL | 2015 BUDGET | 2014 |
| Sales & Use Tax | \$ 5,739 | \$ 191 | \$ 20,871 | \$ 2,066 | \$ 2,729 |
| Use Tax Incentives | 7 | 7 | 26 | 26 | 8 |
| Property Taxes | 4,829 | (125) | 5,284 | (208) | (262) |
| Intergovt. Shared Revenues | 34 | 4 | 85 | 47 | 29 |
| Culture, Parks, Rec & Env Fees | 26 | (0) | 46 | (2) | (28) |
| Payment in Lieu of Taxes | 682 | (54) | 2,137 | (116) | 5 |
| General Government Fees | 584 | (115) | 1,420 | (231) | (127) |
| Transportation Fees | 119 | 78 | 216 | 83 | 86 |
| Unrealized Invst. Gains/Losses | 165 | 165 | 258 | 258 | 244 |
| Other Miscellaneous | 699 | (282) | 2,294 | (592) | (202) |
| TOTAL | \$ 12,884 | \$ (131) | \$ 32,637 | \$ 1,330 | \$ 2,481 |

COMMENTS:

- Sales & Use Tax and Other Miscellaneous variance from budget are described on Page 2
- Payment in Lieu of Taxes is based on Utilities Revenue which is down (see Page 7 for details)
- All other items that are under budget are driven primarily by timing of collections

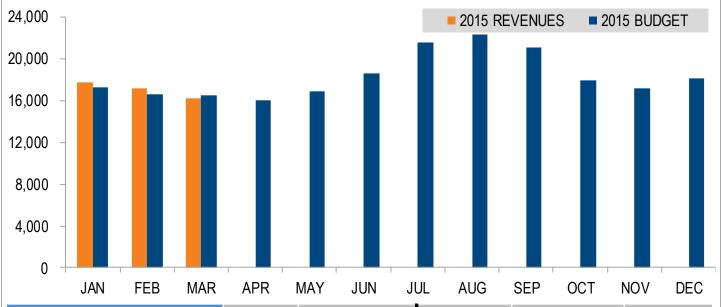
CAPITAL PROJECTS

GOVERNMENT CAPITAL PROJECTS OVER \$1M (ALL \$ IN THOUSANDS)

| PROJECT | \#B 4671141 | | | | A) (All AD) E |
|---------------------------------------|-------------|----------|----------|---------------|---------------|
| | YTD ACTUAL | | | PO's COMMITED | |
| Waters Way Park | \$ 1 | \$ 1,870 | \$ 1,875 | - | \$ 6 |
| Registry Park | - | 1,688 | 1,712 | - | 24 |
| Staley Neighborhood Park | 1 | 1,972 | 2,151 | 0 | 179 |
| Maple Hill Park | 0 | 533 | 2,671 | - 042 | 2,138 |
| 186 - New Park Site Acquisition | - | 1,995 | 2,781 | 243 | 543 |
| 187 - New Park Site Development | 3 | 1,585 | 2,674 | 22 | 1,066 |
| All Other Neighborhood Parkland <\$1M | 0 | 1,858 | 5,251 | 79 | 3,314 |
| 188 - Open Space Acquisition | - | 1,106 | 1,105 | - | (1) |
| 190 - Trail Acquisition/Development | 133 | 7,949 | 10,169 | 532 | 1,688 |
| 191 - Fossil Creek Trail | 0 | 3,993 | 4,218 | 26 | 199 |
| Tri-City Trails | - | 740 | 742 | - | 2 |
| All Other Conservation Trust <\$1M | - | 44 | 49 | - | 5 |
| Southeast Community Park | 1 | 3,911 | 12,198 | 192 | 8,095 |
| East Community Park | 150 | 904 | 1,700 | 672 | 124 |
| Natural Areas Office Building | 2 | 1,666 | 1,841 | 11 | 164 |
| BOB-Sr Center Expansion | 33 | 6,522 | 6,685 | 9 | 154 |
| EPIC Pool Improvements | 46 | - | 1,485 | - | 1,485 |
| Downtown Poudre River Impr | - | 173 | 1,238 | 41 | 1,023 |
| 114 - Trail Acq/Dev-Special Funds | 1 | 14 | 1,741 | 25 | 1,702 |
| 311 - FC Museum/DSC | - | 2,586 | 2,586 | - | 0 |
| Community & Operation Services | 371 | 41,109 | 64,872 | 1,853 | 21,910 |
| Transit Operating | 2,720 | 62,503 | 77,751 | 1,496 | 13,752 |
| Transit Capital | 230 | 9,053 | 13,676 | 5,066 | (443) |
| 106 - I-25/SH392 Interchange | 5 | 4,358 | 4,740 | 101 | 280 |
| 107 - N College Imprv-Conifer/Willox | 777 | 5,087 | 12,633 | 5,319 | 2,228 |
| 160 - Mason St Transp Corridor | 471 | 88,825 | 96,819 | 4,412 | 3,582 |
| 166 - BOB Ped Plan/ADA Improv | 2 | 3,566 | 4,131 | - | 564 |
| 169 - Street Oversizing Projects | 27 | 8,112 | 16,449 | 404 | 7,933 |
| 170 - BOB-IntImp & Traffic Sign | 309 | 7,910 | 16,523 | 705 | 7,908 |
| 172 - City Bridge Program | 15 | 4,216 | 6,223 | 32 | 1,975 |
| 305 - N College Improv-Vine/Conifer | 2 | 9,402 | 9,615 | - | 213 |
| 312 - City Bridge Prog-KFCG | 1,035 | 5,088 | 8,140 | 1,480 | 1,572 |
| Planning, Dev & Trans Services | 5,593 | 208,120 | 266,701 | 19,016 | 39,566 |
| CDBG Projects | 130 | 4,598 | 6,168 | 921 | 648 |
| HOME Projects | 26 | 2,231 | 4,212 | 660 | 1,320 |
| 111 - WW Public Improvements | 218 | 4,440 | 6,801 | 1,863 | 498 |
| Integrated Recycling Facility | 17 | 64 | 1,668 | 27 | 1,577 |
| Sustainability Services | 392 | 11,333 | 18,849 | 3,473 | 4,043 |
| | 6,355 | 260,561 | 350,421 | 24,342 | 65,518 |
| Projects less than \$1.0 M * | 871 | 12,692 | 32,301 | 897 | 18,711 |
| TOTAL | | | <u> </u> | | |

ENTERPRISE ACTIVITIES

MONTHLY REVENUE COLLECTIONS VS. BUDGET (ALL \$ IN THOUSANDS)



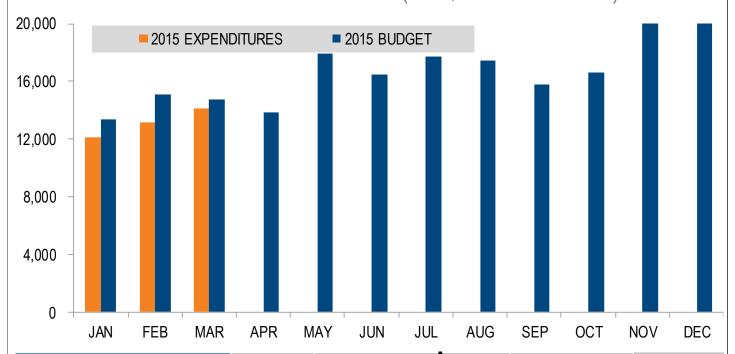
| | | | | YTD | YTD |
|--------------------------------|----------|--------------|------------|--------------|-----------|
| REVENUES | CURRENT | OVER/(UNDER) | | OVER/(UNDER) | (INC)/DEC |
| | MONTH | 2015 BUDGET | YTD ACTUAL | 2015 BUDGET | 2014 |
| Electric Charges for Svcs | \$8,819 | \$(678) | \$27,814 | \$(1,607) | \$(100) |
| Water Charges for Svcs | 1,500 | (200) | 4,725 | (202) | (41) |
| Wastewater Charges for Svcs | 1,753 | (119) | 5,315 | (268) | 196 |
| Stormwater Charges for Svcs | 1,247 | 34 | 3,711 | 74 | 60 |
| Cust Srv & Admin Fund Chgs | 1,306 | 1 | 3,919 | 2 | 536 |
| Interest Revenue | 247 | 99 | 580 | 135 | 126 |
| Unrealized Invst. Gains/Losses | 496 | 496 | 786 | 786 | 728 |
| Devlpmnt Fees/PIFS/Contrib | 640 | 89 | 3,509 | 1,646 | (2,911) |
| Financing Sources | 0 | 0 | 0 | 0 | (7) |
| Other Miscellaneous | 204 | 30 | 766 | 250 | 294 |
| TOTAL | \$16,212 | \$(249) | \$51,124 | \$816 | \$(1,120) |

COMMENTS:

- Electric is under due to lower than projected growth in residential KWh sales (forecast growth of 2.5% versus 0.4% decrease)
- Unrealized gain/loss is due to higher than expected YTD interest (market changes are not forecast)
- Development Fees in the Wet funds are over budget due to greater than projected development activity

ENTERPRISE ACTIVITIES

MONTHLY EXPENDITURES VS. BUDGET (ALL \$ IN THOUSANDS)



| | | | | YTD | YTD |
|--------------------------|----------|--------------|----------|--------------|-----------|
| Expenditures * | CURRENT | (OVER)/UNDER | YTD | (OVER)/UNDER | (INC)/DEC |
| | MONTH | 2015 BUDGET | ACTUAL | 2015 BUDGET | 2014 |
| Purchase Power | \$6,353 | \$301 | \$19,992 | \$1,078 | \$(326) |
| Other Light & Power Fund | 2,998 | 299 | 7,884 | 1,238 | (93) |
| Water Fund | 2,027 | (139) | 4,598 | 461 | 34 |
| Wastewater Fund | 1,165 | (107) | 2,837 | 156 | (173) |
| Stormwater Fund | 513 | (24) | 1,404 | (5) | (113) |
| Customer Service & Admin | 1,073 | 259 | 2,639 | 887 | 0 |
| TOTAL | \$14,129 | \$589 | \$39,354 | \$3,817 | \$(671) |

^{*} Excludes KFCG dollars

COMMENTS:

- Purchased Power is under budget due to lower purchases from PRPA (down 0.9% from 2014)
- Other Funds are under budget due primarily to lower than anticipated operating costs as well as timing of program expenses

CAPITAL PROJECTS

ENTERPRISE CAPITAL PROJECTS OVER \$1M (ALL \$ IN THOUSANDS)

| PROJECT | VTD ACTUAL | LTD ACTUAL | BUDGET | | A\/A! AD E |
|-----------------------------------|------------|------------|----------|---------------|--------------|
| 108 - ARRA DOE Grant-RDSI | YTD ACTUAL | \$ 6,901 | \$ 7,370 | PO's COMMITED | \$ 468 |
| 117 - Substation Cap Proj | 37 | 6,566 | 8,763 | 2 | 2,196 |
| 130 - SW Enclave Sys Purchases | 0 | 0,000 | 1,303 | 0 | 1,303 |
| 133 - Underground Conversion | 10 | 650 | 1,759 | 0 | 1,109 |
| 304 - Service Center-L&P Parent | 132 | 587 | 13,640 | 1,075 | 11,979 |
| 307 - Smart Grid Invest Grant | 220 | 31,590 | 34,890 | 1,967 | 1,333 |
| Projects less than \$1.0 | 38 | 1,199 | 2,094 | 56 | 839 |
| Light & Power | | 47,492 | 69,818 | 3,099 | 19,226 |
| Halligan Res Enlargement Proj | 128 | 13,201 | 37,377 | 3,221 | 20,955 |
| 101 - Water Meter Replace & Rehab | 58 | 6,020 | 7,900 | 0,221 | 1,880 |
| 105 - High Park Fire | 0 | 1,845 | 2,238 | 0 | 393 |
| 196 - Distribution Sys Replemnts | 295 | 9,205 | 12,017 | 432 | 2,380 |
| 198 - Wtr Svc Ctr Improvements | 0 | 1,433 | 7,410 | 0 | 5,976 |
| 206 - Water Supply Development | 8 | 1,017 | 2,137 | 107 | 1,013 |
| 207 - Southwest Sys Improvmnts | 0 | 1,072 | 1,487 | 0 | 414 |
| 211 - Water Prod Replcmnt Prgm | 854 | 5,437 | 11,258 | 1,597 | 4,224 |
| 303 - Gravel Pit Storage Ponds | 119 | 10,090 | 11,577 | 1,143 | 344 |
| 313 - Wtr Cathodic Protection | 35 | 794 | 973 | 7,140 | 171 |
| Projects less than \$1.0 | 242 | 3,418 | 6,192 | , 17 | 2,757 |
| Water | | 53,534 | 100,566 | 6,525 | 40,507 |
| North Shields Sewer Intercepto | 319 | 645 | 2,000 | 975 | 380 |
| Flow Monitoring Stations | 0 | 1,006 | 1,015 | 0 | 9 |
| BRT-Mason Str Sewer Main Rep | 0 | 283 | 1,150 | 0 | 867 |
| 102 - DWRF CIP Summary | 620 | 1,093 | 7,211 | 5,569 | 549 |
| 212 - WW Collection Sys Replcmnt | 556 | 5,170 | 9,270 | 186 | 3,914 |
| 214 - WW Svc Ctr Improvements | 0 | 2,297 | 5,749 | 0 | 3,452 |
| 215 - DWRF Improvements | 48 | 26,797 | 27,053 | 9 | 248 |
| 216 - Sludge Disposal Improv | 198 | 6,072 | 6,444 | 10 | 362 |
| 220 - MWRF Improvements | 27 | 36,354 | 36,785 | 31 | 399 |
| 221 - Wtr Reclam Replcmnt Prgm | 472 | 8,508 | 11,473 | 1,634 | 1,332 |
| Projects less than \$1.0 | 133 | 3,003 | 4,344 | 66 | 1,275 |
| Wastewater | | 91,229 | 112,494 | 8,479 | 12,786 |
| 103 - SW Basin Improvements | 174 | 3,434 | 9,163 | 1,469 | 4,259 |
| 222 - SW Drainage Sys Replcmnt | 116 | 1,028 | 1,656 | 69 | 558 |
| 227 - Dry Crk Basin Improv | 27 | 665 | 1,680 | 91 | 924 |
| 229 - W Vine Basin Improv #2 | 2 | 944 | 1,852 | 82 | 826 |
| 232 - Canal Importation Bas Impr | 17 | 20,532 | 21,231 | 0 | 699 |
| 233 - Cooper Slough Bas Improv | 132 | 1,958 | 6,201 | 348 | 3,895 |
| 235 - Poudre Drainageway Pl | 15 | 431 | 1,117 | 219 | 468 |
| 236 - SW Master Planning | 28 | 5,196 | 5,602 | 58 | 348 |
| 238 - SW Developer Repays | 40 | 1,676 | 2,280 | 10 | 594 |
| Projects less than \$1.0 | 191 | 2,637 | 6,892 | 201 | 4,054 |
| Stormwater | | 38,501 | 57,675 | 2,548 | 16,625 |
| TOTAL | 5,291 | 230,757 | 340,553 | 20,652 | 89,145 |

ACTIVITY MEASURES

DATA REFLECTS A ONE-QUARTER LAG

| MEASURE | 4TH QTR 2014 | 4TH QTR 2013 | 4TH QTR 2012 | YTD 2014 | YTD 2013 | YTD 2012 |
|---|-----------------|-----------------|-----------------|----------|----------|----------|
| New Residential Permit Unit Volume | 200 | 265 | 391 | 1,417 | 1,393 | 1127 |
| New Commercial Permit Dollar Volume per Capita | \$154.7 | \$61.50 | \$54.00 | \$753.30 | \$253.40 | \$208 |
| Lodging Occupancy Rates | 59% | 56% | 50.7% | 68.75% | 65.71% | 61.8% |
| New Sales Tax Licenses | 304 | 198 | 226 | 1362 | 1034 | 1076 |
| Terminated Sales Tax Licenses | 360 | 195 | 315 | 879 | 885 | 799 |
| Sales Tax Collections | \$26M | \$23M | \$22M | \$100M | \$92M | \$88M |
| Use Tax Collections | \$10M | \$5M | \$7M | \$28M | \$19M | \$22M |

Glossary of Abbreviations:

ARRA American Recovery and Reinvestment Act

BOB Building on Basics \$0.25 sales tax

BRT Bus Rapid Transit

CDBG Community Development Block Grant

CIP Capital Improvement Plan

DOE Department of Energy

DWRF Drake Water Reclamation Facility

ELJS Executive, Legislative and Judicial Services

LTD Life to Date

MWRF Mulberry Water Reclamation Facility

PIFS Plant Investment Fee

PO's Purchase Orders

QTR Quarter

RDSI Renewable and Distributed Systems Integration

SW Storm Water

WRF Water Reclamation Facility

WW Waste Water YTD Year to Date