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# QUARTERLY FINANCIAL REPORT

FOURTH QUARTER 2022



*An illuminated display at The Gardens on Spring Creek's annual Garden of Lights event.*



# PERFORMANCE AT-A-GLANCE

## PERFORMANCE INDICATORS ACTUALS vs. BUDGET

**ON TRACK** = No concerns noted

**MONITOR** = Staff monitoring current variance

**ACTION** = Staff currently taking action on variance

	YEAR TO DATE	PAGE
Governmental Activity: Revenues	ON TRACK	2
Expenditures by Fund	ON TRACK	3
Major Governmental Expenditures	ON TRACK	4
General Fund Activity: Revenues	ON TRACK	5
Governmental Capital Projects	ON TRACK*	6
Enterprise Activity: Revenues	ON TRACK	9
Enterprise Activity: Expenditures	ON TRACK	10
Enterprise Capital Projects	ON TRACK*	11
Other Activity Measures	ON TRACK	13

\*CAPITAL PROJECTS ARE MEASURED LIFE TO DATE (LTD)

### GOVERNMENTAL ACTIVITY:

- Partially or fully supported by government taxes or impact fees.
- Transportation, Police, Fire, Parks, Natural Areas, etc.

### ENTERPRISE ACTIVITIES:

- 100% funded by user charges for services.
- Light & Power, Water, Wastewater, Stormwater

### PERFORMANCE INDICATOR KEY:

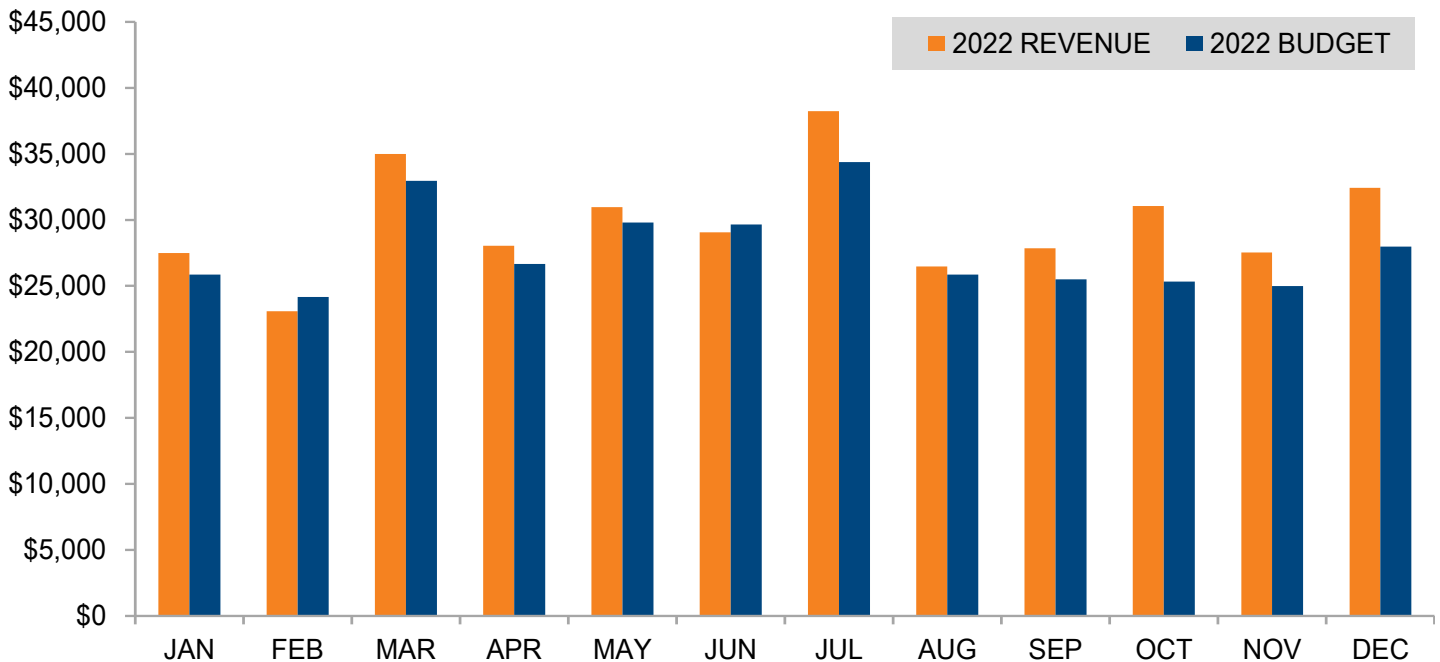
**ON TRACK** LESS THAN 5% OF BUDGET. (OVER ON EXPENSES AND CAPITAL; UNDER ON REVENUE)

**MONITOR** BETWEEN 5% AND 8% OF BUDGET (OVER ON EXPENSES AND CAPITAL; UNDER ON REVENUE)

**ACTION** GREATER THAN 8% OF BUDGET (OVER ON EXPENSES AND CAPITAL; UNDER ON REVENUE)

# GOVERNMENTAL ACTIVITY: REVENUES

## QUARTERLY REVENUE COLLECTIONS VS. BUDGET (ALL \$ IN THOUSANDS)



REVENUES	CURRENT QUARTER	OVER/(UNDER) 2022 BUDGET	YTD ACTUAL	YTD OVER/(UNDER) 2022 BUDGET	YTD OVER/(UNDER) 2021 ACTUAL
Sales & Use Tax	\$ 44,397	\$ 5,519	\$ 173,602	\$ 18,744	\$ 11,177
Property Taxes	246	(155)	35,335	(492)	796
Intergovt. Shared Revenues	6,139	1,505	16,041	2,213	235
Culture, Parks, Rec & Env Fees	6,136	2,943	17,799	2,409	2,501
Payment in Lieu of Taxes	2,934	(92)	12,237	477	603
General Government Fees	17,590	4	63,836	(272)	6,171
Transportation Fees	2,724	737	7,260	1,967	361
Interest Revenue	1,080	684	2,917	1,316	1,544
Other Miscellaneous	9,772	1,564	28,150	(2,336)	(3,369)
<b>TOTAL*</b>	<b>\$ 91,016</b>	<b>\$ 12,708</b>	<b>\$ 357,177</b>	<b>\$ 24,026</b>	<b>\$ 20,017</b>

### YTD 2022 Variance to Budget:

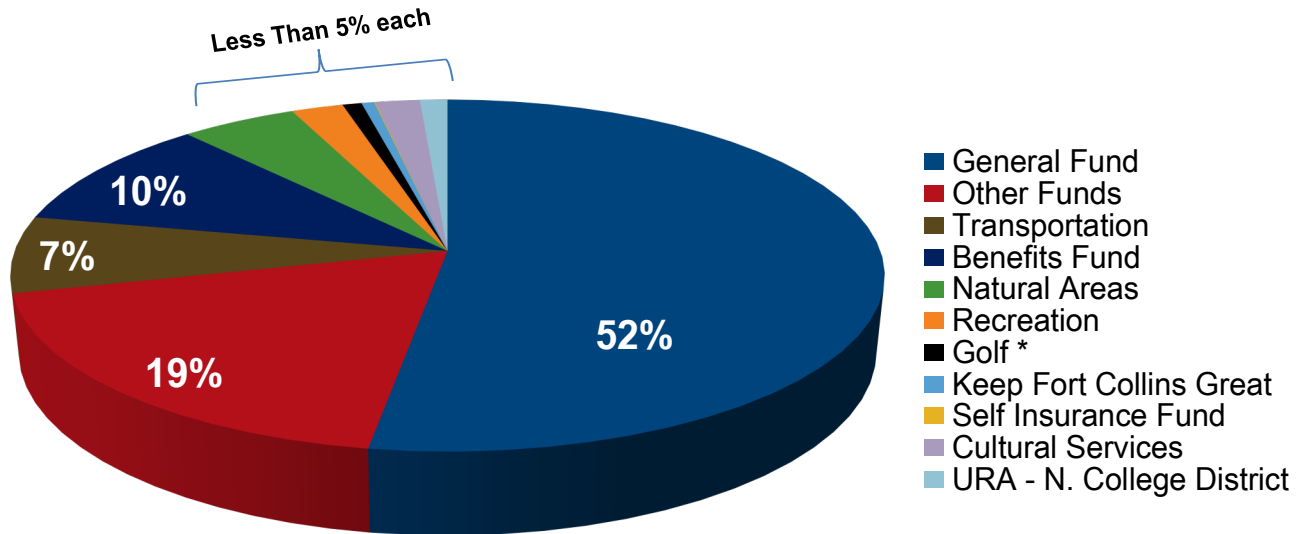
**Sales & Use Tax:** \$15M in sales tax and \$3.3M in use tax.

**Other Miscellaneous:** (\$1.7M) in Planning and Development fees. (\$1.7M) for Proceeds from Lottery for the Conservation Trust. Lottery proceeds are budgeted in a lapsing BU, but recorded in a non-lapsing BU, making the reporting misleading; working to resolve this discrepancy. (\$1.5M) in contributions from CSU for bus service. Payment has been made for Jan-Jun 2022 service. Jul-Dec 2022 service will be billed in 2023 and accrued back to 2022. Expect to end the year under budget due to reductions in service. Offset by \$986K in contributions and donations for private sources, \$577K in insurance recovery & damages, and \$526 in alternative fuel rebates.

\*Total excludes unrealized investment gains/losses.

# EXPENDITURES BY FUND

QUARTERLY EXPENSES (INCLUDING TRANSFERS) (ALL \$ IN THOUSANDS)



EXPENSES BY MAJOR FUND	CURRENT QUARTER	(OVER)/UNDER 2022 BUDGET	YTD ACTUAL	YTD (OVER)/UNDER 2022 BUDGET	YTD (OVER)/UNDER 2021 ACTUAL
General Fund	\$58,799	(\$1,909)	\$203,702	\$9,892	(\$21,873)
Keep Fort Collins Great	601	123	2,158	357	2,296
Natural Areas	5,518	7,895	16,674	10,402	(5,523)
Cultural Services	2,113	(172)	5,445	1,547	(3,411)
Recreation	2,469	158	8,198	775	(1,658)
Transportation	7,876	3,627	35,258	5,218	(824)
Golf *	904	277	3,879	213	(295)
Benefits Fund	11,431	(653)	34,537	3,141	(3,762)
Self Insurance Fund	(46)	1,152	5,623	1,832	1,150
URA - N. College District	1,304	176	1,598	84	(2)
Other Funds	20,883	(1,363)	74,469	19,089	828
<b>Total</b>	<b>\$111,853</b>	<b>\$9,313</b>	<b>\$391,542</b>	<b>\$52,552</b>	<b>(\$33,074)</b>

## YTD 2022 Variance to Budget:

**General Fund:** \$2.9M for the timing of transfers for capital projects. \$1.4M for repair and maintenance and construction services. \$1.3M for supplies. \$1.1M for grants, donations, rebates, and incentives.

**Natural Areas:** \$7.4M underspend land acquisition budget is all forecasted in December to allow for activity throughout the year. \$2.8M purchased services including \$0.7M, Arapaho Bend Pkg lot and Kestral Fields getting started and delayed for cultural assessments and permitting; \$0.6M, consulting services for augmentation plan, and other miscellaneous contractual services; \$0.3M, restoration work will be allocated for future restoration. Up to \$0.8M of open POs eligible to be carried forward.

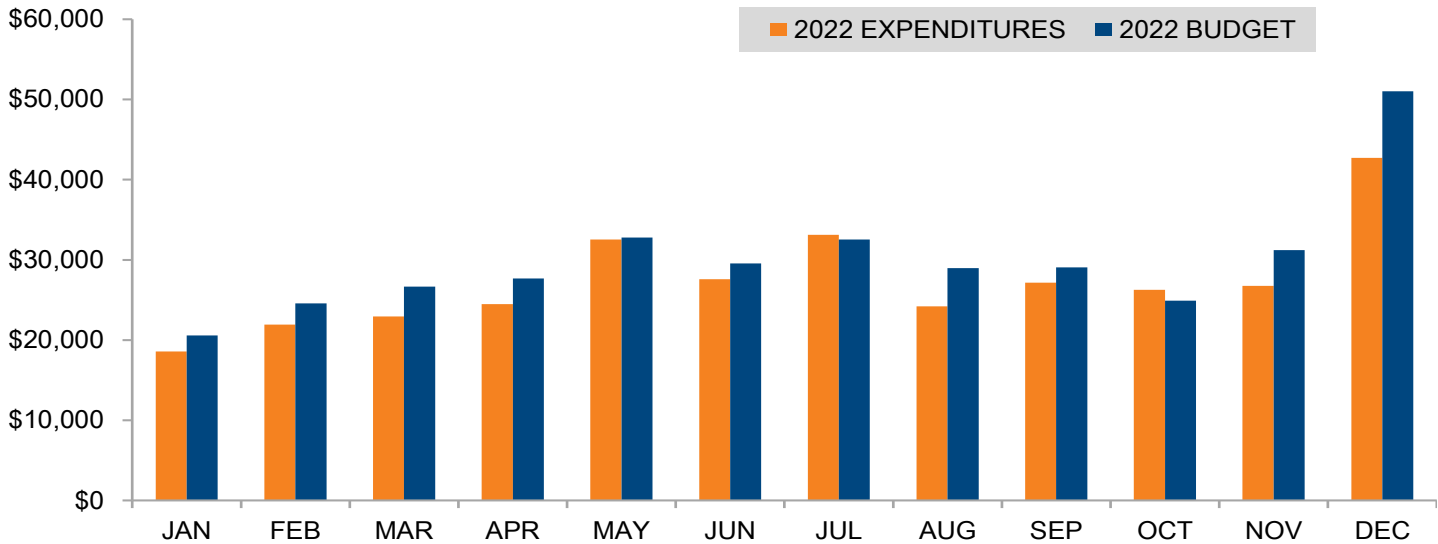
**Other Funds:** \$16M due to the timing of transfers to capital projects, as funds are transferred as expenses are incurred.

\*Golf is considered an Enterprise fund but is associated with Recreation which is Governmental.

# MAJOR GOVERNMENTAL EXPENDITURES

## QUARTERLY EXPENSES VS. BUDGET (ALL \$ IN THOUSANDS)

EXCLUDES TRANSFERS



Expenses	CURRENT QUARTER	(OVER)/UNDER 2022 BUDGET	YTD ACTUAL	YTD (OVER)/UNDER 2022 BUDGET	YTD (OVER)/UNDER 2021 ACTUAL
Police Services	\$14,991	\$493	\$54,925	\$761	(\$6,483)
Financial Services	1,463	1,279	10,669	2,337	589
Community Services	16,509	7,892	53,190	14,394	(11,317)
Planning, Dev & Transportation	19,960	3,253	68,590	4,206	(5,846)
Executive Services	1,781	(294)	5,135	124	(625)
Judicial Services	575	(162)	1,666	(46)	(275)
Legal Services	982	(40)	3,201	214	(267)
Information & Employee Svcs	23,901	911	77,480	8,242	(9,336)
Sustainability Services	5,406	(1,641)	12,498	1,145	1,417
Other	1,713	(269)	7,089	(97)	(536)
Poudre Fire Authority	8,470	(415)	33,879	(1,650)	(2,892)
<b>TOTAL</b>	<b>\$95,750</b>	<b>\$11,421</b>	<b>\$328,323</b>	<b>\$31,278</b>	<b>(\$35,572)</b>

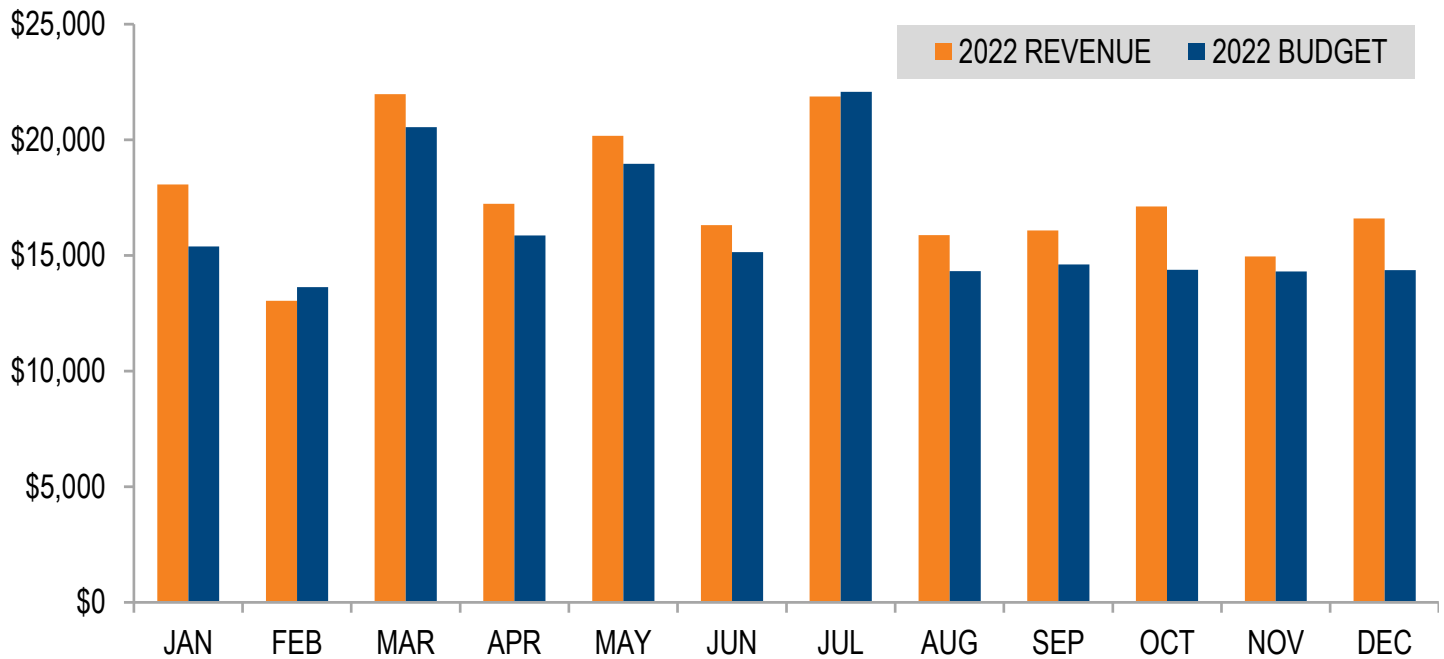
### YTD 2022 Variance to Budget:

**Community Services:** Community Services overall positive variance of \$14.4M is mostly driven by \$7.4M of Natural Areas land acquisition budget. \$4M in purchased services, including contracts, invoices, and expenses across all departments in purchased services and supplies, with \$0.9M due to additional appropriation from SVOG grant award. \$1.5M underspend in personnel due to classified vacancies and hourly hiring/retention difficulties. Year ended with \$1.9M of open POs, much of which was requested to carry forward into 2023.

**Information & Employee Services:** IES underspend is primarily driven by various Operations Services projects equating to \$2.7M of carryforward requests, \$2.7M of 2023 savings from Medical/Dental claims against projections, \$1.6M in Stop Loss premiums savings offset by (\$1M) in FSA Daycare/Healthcare Insurance overages.

# GENERAL FUND ACTIVITY: REVENUES

## QUARTERLY REVENUE COLLECTIONS VS. BUDGET (ALL \$ IN THOUSANDS)



REVENUES	CURRENT QUARTER	OVER/(UNDER) 2022 BUDGET	YTD ACTUAL	YTD OVER/(UNDER) 2022 BUDGET	YTD OVER/(UNDER) 2021 ACTUAL
Sales & Use Tax	\$ 36,410	\$ 4,474	\$ 141,559	\$ 14,517	\$ 8,962
Property Taxes	133	(180)	27,932	(259)	945
Intergovt. Shared Revenues	395	(126)	2,012	512	48
Culture, Parks, Rec & Env Fees	196	(1)	425	(111)	(555)
Payment in Lieu of Taxes	2,934	(92)	12,237	477	603
General Government Fees	2,235	(426)	8,038	(440)	662
Interest Revenue	442	336	1,167	715	866
Other Miscellaneous	5,947	1,634	15,989	304	(1,100)
<b>TOTAL*</b>	<b>\$ 48,691</b>	<b>\$ 5,620</b>	<b>\$ 209,358</b>	<b>\$ 15,714</b>	<b>\$ 10,431</b>

### YTD 2022 Variance to Budget:

**Sales& Use Tax:** \$12M in sales tax and \$2.6M in use tax.

\*Total excludes unrealized investment gains/losses.

# GOVERNMENTAL CAPITAL PROJECTS

PROJECT	YTD	LTD	LTD	PO's	
	ACTUAL	ACTUAL	BUDGET	COMMITTED	AVAILABLE
CRISP Upgrade Project	\$ 17	\$ 5,012	\$ 5,408	\$ 149	\$ 247
Police Regional Train. Campus	-	8,211	8,723	121	391
Project<\$1M	342	1,058	1,153	-	95
<b>Police Services Total</b>	<b>\$ 359</b>	<b>\$ 14,281</b>	<b>\$ 15,285</b>	<b>\$ 270</b>	<b>\$ 733</b>
Coronavirus LFRF - ARPA	4,713	4,976	12,425	1,734	5,716
<b>Financial Services Total</b>	<b>\$ 4,713</b>	<b>\$ 4,976</b>	<b>\$ 12,425</b>	<b>\$ 1,734</b>	<b>\$ 5,716</b>
125 - CCIP Poudre Kayak Park	8	7,615	7,620	-	5
128 - CCIP City Park Train	-	200	347	-	146
129 - CCIP Garden's Visitor Center	6	2,721	2,750	5	24
131 - CCIP Nature in the City	211	1,069	1,428	-	359
187 - New Park Site Development	774	6,304	8,291	257	1,731
190 - Trail Acquisition/Development	208	11,699	14,256	507	2,051
241 - BOB-Park Imprvmnts	3	1,467	1,474	1	7
Art in Public Places	93	1,314	2,332	48	970
Gardens Capital Project	2	2,902	2,830	-	(72)
Maple Hill Park	4	2,473	2,677	5	199
Northeast Community Park	6	1,977	7,153	-	5,176
Trailhead Park	93	3,251	2,869	59	(440)
316 - East Community Park	4,125	6,843	8,648	1,303	503
Project<\$1M	218	2,644	3,579	159	776
Lincoln Center SVOG Fed Grant	1,362	1,866	1,866	9	(9)
Carnegie Renovation Project	216	217	2,196	133	1,845
SouthRidge Irrigation System	3,481	3,532	5,336	2,089	(285)
Side Hill Neighborhood Park	1,645	2,263	3,683	2,092	(672)
Parks Assets Management	110	110	1,090	710	269
SE Community Center CCIP	93	104	2,436	-	2,333
<b>Community Services Total</b>	<b>\$ 12,659</b>	<b>\$ 60,571</b>	<b>\$ 82,862</b>	<b>\$ 7,377</b>	<b>\$ 14,915</b>
Roof Repairs 2018 Hail	(5)	4,590	4,590	-	( )
Block 32 Redevelopment-Parking	-	12	1,500	-	1,488
Project<\$1M	1,475	2,999	3,724	601	124
Fleet Shop Expansion	243	244	4,622	84	4,294
<b>Information &amp; Employee Svcs Total</b>	<b>\$ 1,713</b>	<b>\$ 7,845</b>	<b>\$ 14,436</b>	<b>\$ 685</b>	<b>\$ 5,905</b>

# GOVERNMENTAL CAPITAL PROJECTS (Continued)

## CAPITAL EXPENDITURES (ALL \$ IN THOUSANDS)

PROJECT	YTD	LTD	LTD	PO's	AVAILABLE
	ACTUAL	ACTUAL	BUDGET	COMMITTED	
121 - CCIP Arterial Intersection Imp	471	7,110	10,563	466	2,987
122 - CCIP Bike/Ped Grade Sep Cross	2,423	3,906	8,343	632	3,804
132 - CCIP Bus Stop Improvement	176	1,669	2,418	96	652
136 - CCIP Lincoln St. Renovation	2,924	3,995	4,323	224	104
137 - CCIP Willow Street Improvement	249	3,581	3,873	17	274
146 - Railroad Crossing Replacement	75	1,258	1,370	-	112
172 - City Bridge Program	247	2,967	4,189	12	1,210
240 - CCIP Ped/ADA	1,245	6,460	6,455	10	(15)
312 - City Bridge Prog-KFCG	(13)	5,768	5,817	49	
5307 PASS-THRU	678	13,758	13,547	39	(250)
CAPITAL MAINTENANCE - KFCG-OT	-	10,069	11,536	-	1,467
CMAQ CAPITAL	-	9,205	8,465	425	(1,165)
FLEX Bus Purchase	-	1,175	1,200	-	25
Lemay/Vine Grade Sep Crossing	4,333	25,377	25,893	202	313
Parking Sensor Technology	-	969	1,200	32	199
Prospect Rd. & I-25	1	17,176	19,086	100	1,811
Prospect Rd/Sharp P/I-25	6	190	1,988	32	1,765
Riverside Bridge Rplcmt	(95)	2,437	2,437	-	
S Timberline/Stetson/Trilby	359	1,763	7,568	47	5,758
Suniga Impvmts-College/Blondel	27	3,058	3,427	-	368
CMAQ CNG BUS CO-2019-001-00	-	-	1,597	-	1,597
FY19 5339 Grant	(78)	409	540	-	131
FY20 Settlement - E Buses	1,876	2,040	2,018	-	(22)
Taft Hill-Horsetooth/Harmony	112	619	5,380	165	4,596
W Elizabeth Corridor Design	583	1,427	1,496	69	
123 - CCIP Bicycle Infrastructure Im	232	1,497	1,765	100	169
FY20 CARES Act 5307	1	24	10,368	-	10,344
College & Trilby Intersections	547	1,411	4,795	238	3,146
Project<\$1M	1,365	9,531	14,842	1,865	3,446
Laporte Multimodal	16	16	2,824	-	2,807
FY21 CRRSAA 5307	1	258	1,470	-	1,212
FY21 ARP 5307	(3,535)	(3,506)	8,926	144	12,287
Laporte Ave Bridge	473	487	2,700	410	1,803
FY22 CMAQ - E Bus	-	-	5,067	1,569	3,498
Low No 5339©	0	0	3,853	1,112	2,741
169 - Street Oversizing Project	(1)	6,458	6,992	-	534
<b>Planning, Dev &amp; Transportation Total</b>	<b>\$ 14,697</b>	<b>\$ 142,563</b>	<b>\$ 218,329</b>	<b>\$ 8,056</b>	<b>\$ 67,710</b>



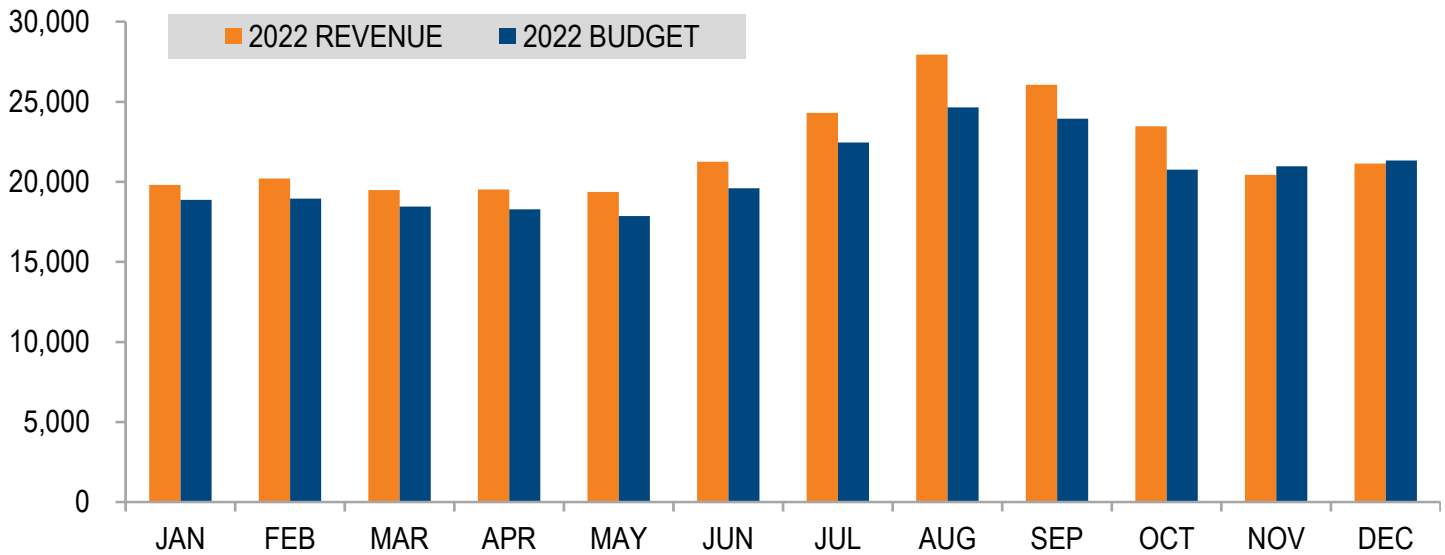
# GOVERNMENTAL CAPITAL PROJECTS (Continued)

CAPITAL EXPENDITURES (ALL \$ IN THOUSANDS)

PROJECT	YTD	LTD	LTD	PO's	
	ACTUAL	ACTUAL	BUDGET	COMMITTED	AVAILABLE
CARES CVRF Grant	-	9,007	8,975	10	(42)
Project<\$1M	-	281	281	-	( )
<b>Executive Services Total</b>	<b>-</b>	<b>\$ 9,288</b>	<b>\$ 9,256</b>	<b>\$ 10</b>	<b>\$ (42)</b>
Afford Housing Capital Program	549	1,939	2,500	61	500
CDBG FY 15-16	-	998	1,009	-	11
CDBG Grant FY 17-18	15	1,368	1,324	-	(44)
CDBG Grant FY 18-19	-	1,045	1,253	-	208
CDBG Grant FY 19-20	86	2,041	1,331	20	(731)
CDBG Grant FY 20-21	-	704	1,301	57	539
HOME Grant FY 18-19	-	1,648	1,610	-	(38)
CDBG-CV19 Funding	224	1,223	1,409	228	(42)
CDBG Grant FY21-22	308	407	1,577	1,223	(53)
Project<\$1M	795	5,442	8,591	1,821	1,328
CDBG Grant FY22-23	87	87	1,120	206	828
HOME Grant FY 20-21	528	700	1,032	171	160
FY22 AHP GF	673	673	1,038	301	65
DOLA Land Bank Grant	-	-	2,200	-	2,200
HOME - ARPA	-	-	2,628	-	2,628
<b>Sustainability Services Total</b>	<b>\$ 3,266</b>	<b>\$ 18,277</b>	<b>\$ 29,924</b>	<b>\$ 4,088</b>	<b>\$ 7,559</b>
<b>Grand Total</b>	<b>\$ 37,406</b>	<b>\$ 257,801</b>	<b>\$ 382,517</b>	<b>\$ 22,220</b>	<b>\$ 102,496</b>

# ENTERPRISE ACTIVITY: REVENUES

## QUARTERLY REVENUE COLLECTIONS VS. BUDGET (ALL \$ IN THOUSANDS)



REVENUES	CURRENT QUARTER	OVER/(UNDER) 2022 BUDGET	YTD ACTUAL	YTD OVER/(UNDER) 2022 BUDGET	YTD OVER/(UNDER) 2021 ACTUAL
Electric Charges for Services	\$34,616	(\$488)	\$149,902	\$7,252	\$3,750
Water Charges for Services	8,845	1,290	34,236	3,111	576
Wastewater Charges for Services	5,925	(43)	23,852	(73)	247
Stormwater Charges for Services	4,408	(199)	18,022	(278)	(5)
Customer Srv & Admin Fund Charges	4,427	7	17,708	()	1,433
Interest Revenue	975	689	2,550	1,163	1,109
Other Miscellaneous	1,310	479	3,689	892	(143)
Development Fees/PIFs/Contributions	4,562	254	13,117	4,827	(1,597)
<b>TOTAL*</b>	<b>\$65,067</b>	<b>\$1,988</b>	<b>\$263,076</b>	<b>\$16,895</b>	<b>\$5,370</b>

### YTD 2022 Variance to Budget:

**Electric Charges for Services:** Residential Revenues are 8.8%, or \$4,965, over budget and Commercial Revenues are 5.7%, or \$2,523, over budget. Industrial Revenues are 1.7%, or \$583 under budget.

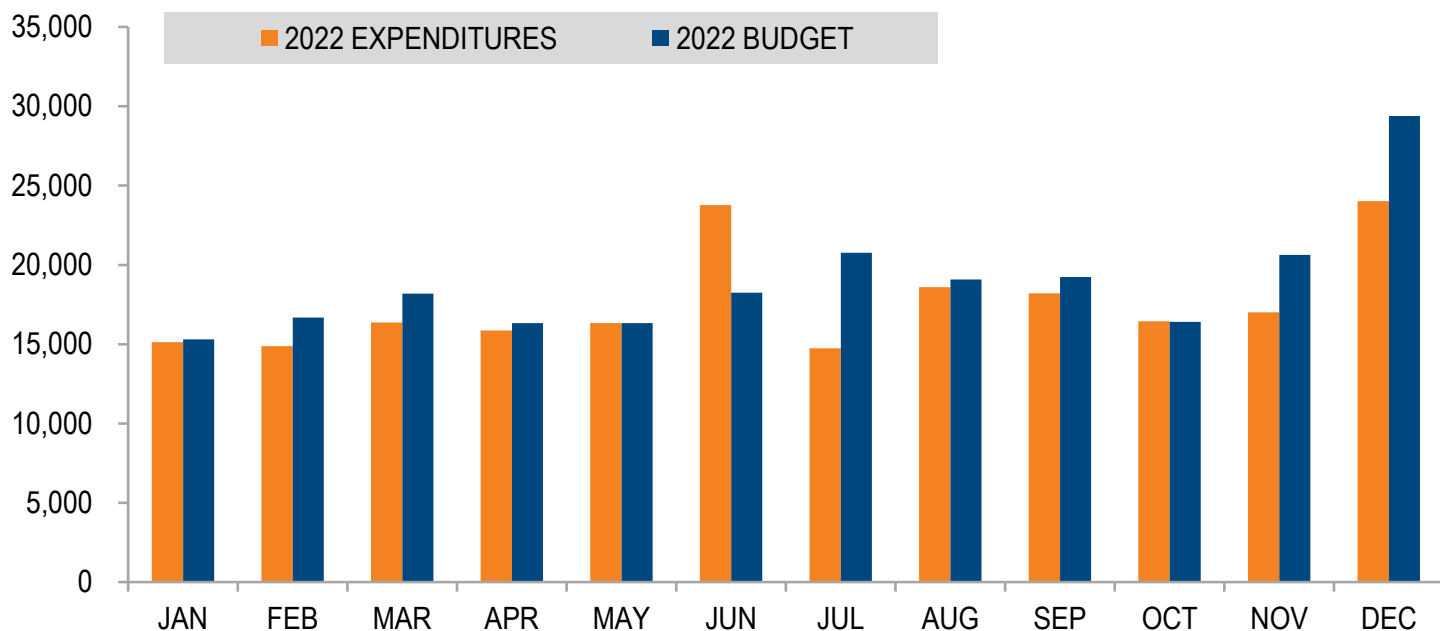
**Water Charges for Services:** Raw Water Surcharges were 248%, or \$1,242, over budget, Residential Water Sales were 4.7%, or \$783, over budget, Commercial/Industrial Water Sales were 7.6%, or \$715, over budget, and District Water Sales were 34%, or \$650, over budget, offset by Other Water sales, which were 41%, or \$380, under budget.

**Development Fees/PIFs/Contributions:** Light & Power \$3,275 (there are several large construction projects driving the over budget amount), Stormwater \$266, Wastewater \$1,043, and Water \$214.

\*Total excludes unrealized investment gains/losses.

# ENTERPRISE ACTIVITY: EXPENDITURES

## QUARTERLY EXPENDITURES VS. BUDGET (ALL \$ IN THOUSANDS)



Expenditures	CURRENT QUARTER	(OVER)/UNDER 2022 BUDGET	YTD ACTUAL	YTD (OVER)/UNDER 2022 BUDGET	YTD (OVER)/UNDER 2021 ACTUAL
Light & Power Fund	\$13,108	\$2,349	\$44,148	\$2,343	(\$3,673)
Purchase Power	22,491	1,363	97,065	(835)	(5,348)
Stormwater Fund	3,471	1,108	10,194	1,956	(1,064)
Customer Service & Admin	4,868	665	16,581	2,732	(802)
Wastewater Fund	6,139	1,563	18,079	1,885	(1,769)
Water Fund	7,408	1,903	25,328	7,136	(1,558)
<b>TOTAL</b>	<b>\$57,484</b>	<b>\$8,951</b>	<b>\$211,395</b>	<b>\$15,216</b>	<b>(\$14,214)</b>

### YTD 2022 Variance to Budget:

**Light & Power:** Energy Services Program is under budget \$1.5M due to the timing of payments to vendors and the pace of participation in programs. Community Renewables is under budget \$559K due to Conservation Incentives and the timing of solar installations. Vehicles are under budget \$744K, there is a delay in the delivery of vehicles ordered.

**Customer Service & Administration:** IT is under budget \$1M due to vacancies and Software Maintenance. Customer Accounts is under \$223K due to vacancies. Finance & Asset Mgmt is under \$194K due to vacancies and Consulting Services. Customer Service is under \$197K due to Software Maintenance and vacancies offset by banking services.

**Water:** \$3.3M underspend for Water Treatment caused by contract payment to other governments for Cameron Peak Fire watershed payments. \$900K underspend for Water Resources for consulting, water assessment services, and vacancies. \$1.3M for minor capital due to fewer projects and turnover.

# ENTERPRISE CAPITAL PROJECTS

CAPITAL EXPENDITURES (ALL \$ IN THOUSANDS)

PROJECT	YTD ACTUAL	LTD ACTUAL	BUDGET	PO's	
				COMMITTED	AVAILABLE
115 - New Capacity-Duct Banks	-	-	\$ 915	-	\$ 915
117 - Substation Cap Proj	280	1,688	4,659	19	2,951
118 - New Capacity - Circuits	0	1,064	3,635	0	2,572
119 - Dist. System Impr. & Replace	2,440	5,271	10,813	2,837	2,705
120 - Operational Technology	0	2,253	3,180	81	846
130 - SW Enclave Sys Purchases	0	44	1,262	0	1,218
133 - Underground Conversion	478	481	1,715	1	1,233
304 - Service Center-L&P Parent	149	2,363	3,486	238	885
Art in Public Places	62	826	1,205	4	375
CIS Upgrade/Repl - L&P Parent	(378)	2,988	3,681	620	72
CMMS-Maintenance Management	\$ 41	\$ 1,066	\$ 1,598	\$ 80	\$ 452
Project<\$1M	1,096	1,270	2,706	533	904
Substation Cap Prj - Parent	0	0	1,200	0	1,200
<b>Light &amp; PowerTotal</b>	<b>\$ 4,168</b>	<b>\$ 19,313</b>	<b>\$ 40,055</b>	<b>\$ 4,413</b>	<b>\$ 16,329</b>
100 - Util Ser Cntr Add/Remodel	17	49	109	11	48
103 - SW Basin Improvements	2,405	11,389	13,739	601	1,748
2018-Mail Crk; Palmer-Passway	24	1,545	2,809	56	1,208
226 - Spring Crk Basin Improv	0	117	120	0	3
236 - SW Master Planning	172	1,075	1,538	8	454
237 - Flood Mapping/Stream Gagin	0	515	551	0	36
238 - SW Developer Repays	44	44	792	0	749
CIS Upgrd/Repl - Stmwr Parent	-162	1,305	1,610	271	34
CMMS-Maintenance Management	20	1,089	1,205	68	48
Project<\$1M	-168	1,722	2,917	65	1,130
2017-Remington St Storm Sewer	46	3,203	3,258	0	55
2017-MagnoliaPreDsn-OakDsnCnst	841	2,277	2,920	404	238
141 - Cured in Place Pipe	381	461	900	12	427
139 - Stream Rehabilitation Program	250	423	3,100	1,523	1,154
140 - Poudre Levee Program	526	987	2,480	631	862
2019 - N Mason Area Drainage	38	566	3,268	461	2,240
<b>Stormwater Total</b>	<b>\$ 4,435</b>	<b>\$ 26,770</b>	<b>\$ 41,316</b>	<b>\$ 4,111</b>	<b>\$ 10,435</b>
102 - DWRf CIP Summary	4	4,459	4,705	127	118
2017-Dewatering Improvements	16	4,088	4,270	0	182
2017-Sludge Strain Press	52	1,467	1,520	0	53
2018-Digester Lid 612	121	1,894	2,100	141	65
2018-Sidestream Treatment	155	5,029	5,400	17	354

# ENTERPRISE CAPITAL PROJECTS (Continued)

CAPITAL EXPENDITURES (ALL \$ IN THOUSANDS)

PROJECT	YTD ACTUAL	LTD ACTUAL	BUDGET	PO's	
				COMMITTED	AVAILABLE
2019-DWRF Carbon Add Phase 1	-23	1,592	2,200	219	389
212 - WW Collection Sys Replcmnt	3,144	5,122	8,825	583	3,120
214 - WW Svc Ctr Improvements	17	49	109	11	48
216 - Sludge Disposal Improv	0	0	366	0	366
220 - MWRf Improvements	0	0	11	0	11
221 - Wtr Reclam Replcmnt Prgm	111	1,476	4,688	255	2,957
Art in Public Places	23	525	1,175	0	650
CIS Upgrd/Repl - Wstwr Parent	-184	1,445	1,783	301	37
CMMS-Maintenance Management	74	1,289	1,628	310	29
Project<\$1M	303	2,531	7,976	114	5,331
2021-DWRF NPT Clarifier Replac	821	1,052	6,200	1,618	3,531
245 - WW DWRF HVAC	100	100	400	0	300
244 - WW Dev Repays	632	632	750	0	118
Collection Sys Replace Pgm	0	0	1,420	0	1,420
<b>Wastewater Total</b>	<b>\$ 5,367</b>	<b>\$ 32,751</b>	<b>\$ 55,527</b>	<b>\$ 3,695</b>	<b>\$ 19,081</b>
101 - Water Meter Replace & Rehab	610	1,310	2,620	0	1,310
105 - High Park Fire	0	45	343	0	298
196 - Distribution Sys Replcmnts	3,017	4,092	6,887	1,255	1,540
198 - Wtr Svc Ctr Improvements	34	98	167	11	58
2017-Undergrnd Elec Pow Supply	1,063	1,063	1,300	0	237
2017-Water Quality Lab Rehab	0	713	2,600	0	1,887
2018-AB Cathodic Protection	85	2,227	2,280	11	42
206 - Water Supply Development	0	128	1,128	0	999
210 - Treatment Facility Improv	0	0	0	0	0
211 - Water Prod Replcmnt Prgm	904	1,761	3,667	641	1,265
301 - Watershed Protection	0	75	353	34	245
313 - Wtr Cathodic Protection	0	0	6	0	6
Art in Public Places	27	796	1,571	6	769
CIS Upgrade/Repl - Wtr Parent	-248	2,004	2,473	417	52
CMMS-Maintenance Management	111	1,795	2,194	392	7
Halligan Res Enlargement Proj	3,347	31,298	42,311	3,246	7,767
Project<\$1M	48	952	2,852	137	1,763
2019-Enviro Learn Center Dam	1,137	1,775	2,965	960	230
2021-27-Inch Poudre Canyon Wtr	187	339	3,200	501	2,361
242 - Water Quality Lab Inst Repl	39	39	230	52	139
<b>Water Total</b>	<b>\$ 10,360</b>	<b>\$ 50,509</b>	<b>\$ 79,147</b>	<b>\$ 7,662</b>	<b>\$ 20,976</b>
<b>Grand Total</b>	<b>\$ 24,330</b>	<b>\$ 129,343</b>	<b>\$ 216,045</b>	<b>\$ 19,882</b>	<b>\$ 66,821</b>

# OTHER ACTIVITY MEASURES

MEASURE	4TH QTR 2022	4TH QTR 2021	4TH QTR 2020	YTD 2022	YTD 2021	YTD 2020
New Commercial Permit Dollar Volume per Capita	NA	\$404	\$254	NA	\$1,066	\$401
Lodging Occupancy Rates	58%	57%	43%	62%	59%	44%
New Sales Tax Licenses	348	347	383	1,470	1,613	1,403
Terminated Sales Tax Licenses	173	437	96	1,156	1,390	935
Gross Sales Tax Collections	\$38M	\$39M	\$30M	\$150M	\$140M	\$115M
Gross Use Tax Collections	\$6M	\$6M	\$5M	\$23M	\$22M	\$20M

## Glossary of Abbreviations:

ARP(A)	American Rescue Plan (Act)
BOB	Building on Basics \$0.25 sales tax
CCIP	Community Capital Improvement Projects
CCRSAA	Coronavirus Response and Relief Supplemental Appropriations Act
CDBG	Community Development Block Grant
CRISP	Combined Regional Information Systems Project
CMMS	Comprehensive Mosquito Management System
CMAQ	Congestion Mitigation and Air Quality
CIP	Capital Improvement Plan
CIS	Customer Information System
DAR	Dial - a - Ride
DOE	Department of Energy
DWRF	Drake Water Reclamation Facility
L&P	Light and Power
LTD	Life to Date
MWRF	Mulberry Water Reclamation Facility
PO's	Purchase Orders
QTR	Quarter
SW	Storm Water
URA	Urban Renewal Authority
WW	Waste Water
YTD	Year to Date