

QUARTERLY FINANCIAL REPORT

FOURTH QUARTER 2021



City of
Fort Collins

PERFORMANCE AT-A-GLANCE

PERFORMANCE INDICATORS ACTUALS vs. BUDGET

ON TRACK = No concerns noted

MONITOR = Staff monitoring current variance

ACTION = Staff currently taking action on variance

	YEAR TO DATE	PAGE
Governmental Activity: Revenues	ON TRACK	2
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*CAPITAL PROJECTS ARE MEASURED LIFE TO DATE (LTD)

GOVERNMENTAL ACTIVITY:

- Partially or fully supported by government taxes or impact fees.
- Transportation, Police, Fire, Parks, Natural Areas, etc.

ENTERPRISE ACTIVITIES:

- 100% funded by user charges for services.
- Light & Power, Water, Wastewater, Stormwater

PERFORMANCE INDICATOR KEY:

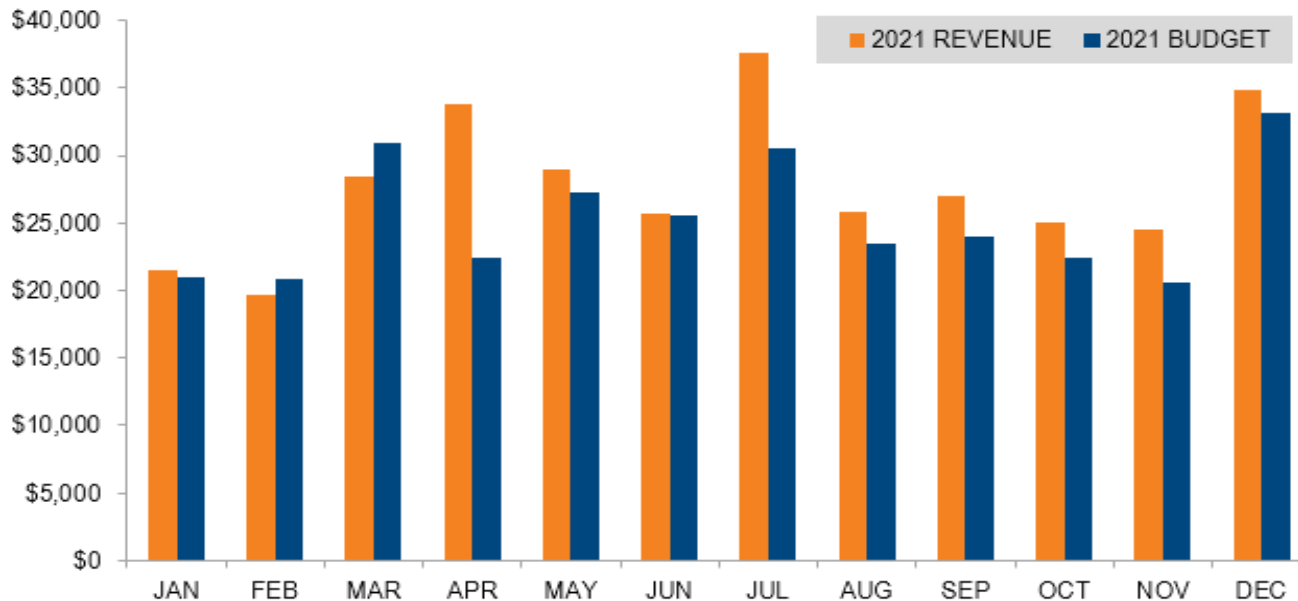
ON TRACK UNDER OR LESS THAN 5% OF BUDGET. (OVER ON EXPENSES AND CAPITAL; UNDER ON REVENUE)

MONITOR BETWEEN 5% AND 8% OF BUDGET (OVER ON EXPENSES AND CAPITAL; UNDER ON REVENUE)

ACTION GREATER THAN 8% OF BUDGET (OVER ON EXPENSES AND CAPITAL; UNDER ON REVENUE)

GOVERNMENTAL ACTIVITY: REVENUES

QUARTERLY REVENUE COLLECTIONS VS. BUDGET (ALL \$ IN THOUSANDS)



REVENUES	CURRENT QUARTER	OVER/(UNDER) 2021 BUDGET	YTD ACTUAL	YTD OVER/(UNDER) 2021 BUDGET	YTD INC/(DEC) 2020
Sales & Use Tax	\$ 44,986	\$ 11,969	\$ 162,587	\$ 31,322	\$ 27,344
Property Taxes	180	(1,556)	34,538	209	1,259
Intergovt. Shared Revenues	6,291	1,514	15,225	2,405	1,329
Culture, Parks, Rec & Env Fees	3,961	(2,115)	15,275	(515)	4,150
Payment in Lieu of Taxes	2,793	7	11,599	281	628
General Government Fees	15,687	(2,400)	57,326	(4,942)	372
Transportation Fees	2,691	610	6,867	1,248	913
Interest Revenue	379	(183)	1,573	(378)	(1,357)
Other Miscellaneous	8,862	1,832	30,453	3,426	4,351
Net of Unrealized Gains/Losses	85,830	9,678	335,443	33,056	38,990
Unrealized Invst. Gains/Losses	(1,520)	(1,520)	(2,630)	(2,630)	(4,465)
TOTAL	84,310	8,158	332,812	30,426	34,525

YTD 2021 Variance to Budget:

Sales & Use Tax: \$24M in Sales Tax; \$4 in Use Tax. Sales Tax and Use budget lowered in the summer of 2020 due to the pandemic. Sales Tax revenue rebounded from the 2020 downturn, driving the year end impact.

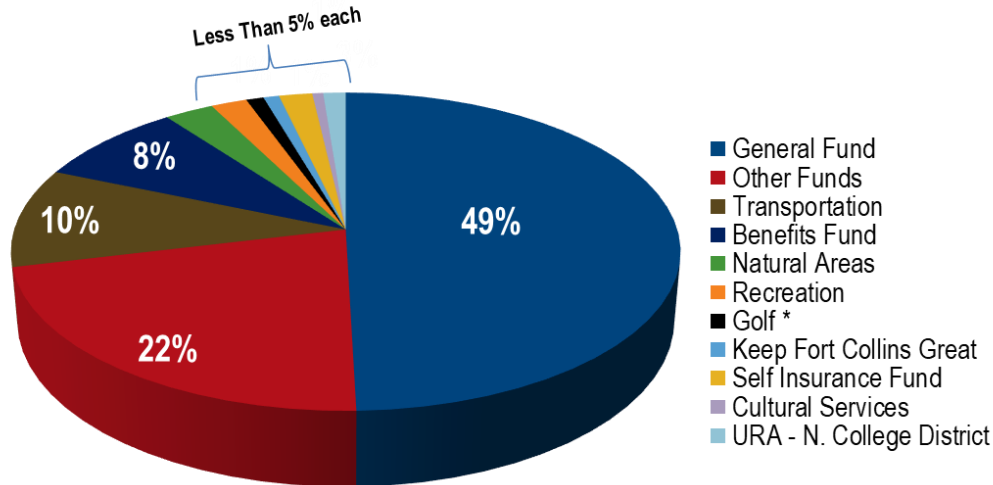
Intergovernmental Shared Revenues: \$932K for higher Open Space revenue received; \$622K Marijuana tax and \$530K for highway tax higher than projected.

General Government Fees: (\$3M) PPO Contributions. Benefits is continuing the intentional reduction of fund balances to keep insurance premiums low; expect this trend to continue through the year. (\$1M) for lower work for other and maintenance shop fees received to date.

Other Miscellaneous: \$1.9M for higher construction and permit fees.

EXPENDITURES BY FUND

QUARTERLY EXPENSES (INCLUDING TRANSFERS) (ALL \$ IN THOUSANDS)



EXPENSES BY MAJOR FUND	CURRENT QUARTER	(OVER)/UNDER 2021 BUDGET	YTD ACTUAL	YTD (OVER)/UNDER 2021 BUDGET	YTD (INC)/DEC 2020
General Fund	\$50,709	\$1,074	\$182,160	\$11,059	(\$37,328)
Keep Fort Collins Great	885	130	4,460	509	19,576
Natural Areas	2,787	5,289	11,151	7,527	3,983
Cultural Services	615	1,513	2,035	1,921	725
Recreation	2,051	1,274	6,540	1,995	(1,873)
Transportation	10,324	(724)	34,019	4,786	(8,194)
Golf *	995	(188)	3,648	36	(274)
Benefits Fund	8,612	2,241	30,798	5,757	2,146
Self Insurance Fund	1,878	(268)	6,607	(480)	(469)
URA - N. College District	1,273	279	1,575	246	(21)
Other Funds	22,188	162	74,826	24,549	(12,230)
Total	102,318	10,783	357,817	57,906	(33,959)

YTD 2021 Variance to Budget:

General Fund: \$2.1M in personnel savings, \$2.6 for repair and maintenance, \$3.4M on timing of grants and donations.

Natural Areas: \$4.7M Land conservation. \$408K personnel due to salary savings, hiring freeze, and retirements. \$557K for restoration projects not yet completed; \$428K Arapaho Bend new parking lot has been delayed to Q2 2022.

Transportation: Under \$1.4M due to timing of transfers to capital project. Under \$1.1M in personnel due to vacancies. Under \$1.1M in Streets due to contracted work carryforward to 2023.

Benefits Fund: \$5.5M in YTD Medical and Dental claims, \$2.2M in encumbrances of Ops Services in-progress projects/maintenance, \$839 in YTD Stop Loss premium savings from lasered claimants.

Self Insurance: (\$815K) for unbudgeted actuarial year end entry. \$185K for claim settlements lower to date. Still awaiting the Milliman actuarial report to process the final year end entry. \$47K in personnel for year long vacancy.

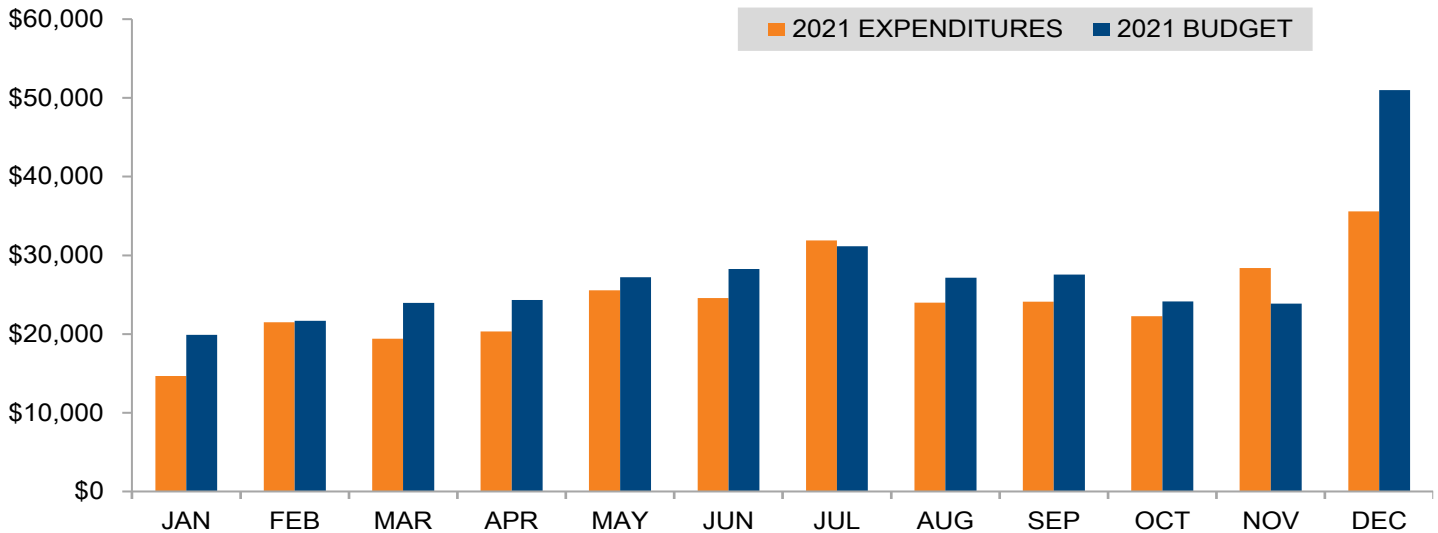
Other Funds: Under due to the timing of \$12.6M in transfers from the Capital Expansion Fund and \$6.5M in transfers from Transportation Capital Expansion Fees to capital projects.

*Golf is considered an Enterprise fund but is associated with Recreation which is Governmental.

MAJOR GOVERNMENTAL EXPENDITURES

QUARTERLY EXPENSES VS. BUDGET (ALL \$ IN THOUSANDS)

*EXCLUDES TRANSFERS



Expenses	CURRENT QUARTER	(OVER)/UNDER 2021 BUDGET	YTD ACTUAL	YTD (OVER)/UNDER 2021 BUDGET	YTD (INC)/DEC 2020
Police Services	\$14,648	(\$534)	\$48,334	\$1,761	(\$1,657)
Financial Services	3,178	(64)	11,089	96	(922)
Community Services	12,058	7,802	41,941	14,365	3,855
Planning, Dev & Transportation	18,801	292	62,271	6,973	(2,177)
Executive Services	1,118	103	4,509	94	(704)
Judicial Services	390	6	1,390	4	(111)
Legal Services	892	(95)	2,934	(61)	(89)
Information & Employee Svcs	19,932	3,323	68,414	10,397	3,818
Sustainability Services	5,913	1,379	13,907	3,684	(3,061)
Other	1,568	553	6,556	595	56
Poudre Fire Authority	7,747	(1)	30,988		(93)
TOTAL	86,245	12,764	292,334	37,907	(1,084)

YTD 2021 Variance to Budget:

Police Services: \$1.2M for underspend caused by vacancies across the agency. Offset by (\$619K) of gratitude pay. \$250K for timing of purchase of the bearcat which is being delivered in February 2022. \$183K for CRISP software.

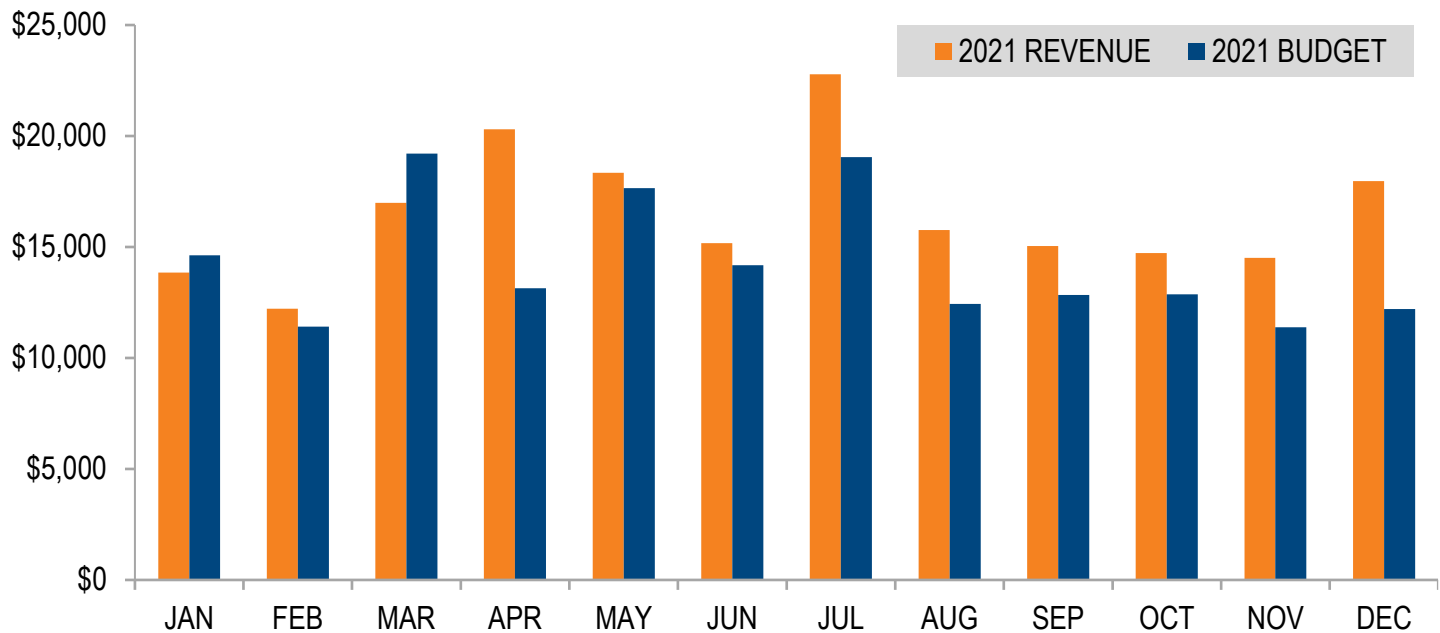
Community Services: Underspend of \$14.8M due to \$4.7M of land conservation spending in natural areas. \$4.4M due to the timing of payments for purchased services. \$2.8M due to personnel.

PDT: \$2.9M in personnel due to frozen/vacant positions, \$1.1M in Streets due to contracted work carry forward to 2023, \$856k in vehicle repair services in Streets and in Transfort due to reduced transit service.

IES: Underspend primarily tied to HR Benefits \$5.5M in YTD Medical & Dental claims, \$2.2M for Ops Services projects, \$839 in YTD Stop Loss premium savings from lasered claimants, \$720 in YTD energy and fuel savings.

GENERAL FUND ACTIVITY: REVENUES

QUARTERLY REVENUE COLLECTIONS VS. BUDGET (ALL \$ IN THOUSANDS)



REVENUES	CURRENT QUARTER	OVER/(UNDER) 2021 BUDGET	YTD ACTUAL	YTD OVER/(UNDER) 2021 BUDGET	YTD INC/(DEC) 2020
Sales & Use Tax	\$36,098	8,999	\$132,504	\$25,123	\$48,797
Property Taxes	158	(56)	\$26,987	\$145	\$76
Intergovt. Shared Revenues	656	350	\$1,963	\$739	(\$126)
Culture, Parks, Rec & Env Fees	198	(43)	\$981	(\$590)	\$501
Payment in Lieu of Taxes	2,793	7	\$11,599	\$281	\$628
General Government Fees	2,087	11	\$7,105	(\$435)	(\$581)
Interest Revenue	108	(68)	\$479	(\$104)	(\$430)
Other Miscellaneous	5,688	2,125	\$16,949	\$2,358	\$4,612
Net of Unrealized Gains/Losses	47,786	11,324	198,566	27,515	53,475
Unrealized Invst. Gains/Losses	(584)	(584)	(\$869)	(\$869)	(\$1,847)
TOTAL	47,202	10,739	197,698	26,647	51,628

YTD 2021 Variance to Budget:

Sales & Use Tax: \$20M in Sales Tax; \$2.3 in Use Tax. Sales Tax and Use budget was set lower in the summer of 2020 because of the ongoing pandemic. Sales Tax revenue rebounded from the 2020 downturn which drove the year end impact.

GOVERNMENTAL CAPITAL PROJECTS

CAPITAL EXPENDITURES (ALL \$ IN THOUSANDS)

PROJECT	YTD	LTD	LTD	PO's	AVAILABLE
	ACTUAL	ACTUAL	BUDGET	COMMITTED	
CRISP Upgrade Project	\$ 278	\$ 4,996	\$ 5,408	\$ 162	\$ 250
Police Regional Train. Campus	-	8,211	8,723	121	391
Project<\$1M	300	718	878	-	160
Police Services Total	578	13,925	15,009	283	802
Coronavirus LFRF - ARPA	246	246	4,218	35	3,937
Financial Services Total	246	246	4,218	35	3,937
121 - CCIP Arterial Intersection Imp	468	6,669	10,251	400	3,181
122 - CCIP Bike/Ped Grade Sep Cross	883	1,478	7,316	2,427	3,411
132 - CCIP Bus Stop Improvement	498	1,493	2,219	97	628
136 - CCIP Lincoln St. Renovation	902	1,071	3,432	2,693	(332)
137 - CCIP Willow Street Improvement	17	3,705	4,246	159	382
146 - Railroad Crossing Replacement	82	1,184	1,245	12	49
160 - Mason St Transp Corridor	120	84,755	86,058	-	1,303
169 - Street Oversizing Project	5	6,459	6,992	-	534
170 - BOB-Int Imp & Traffic Sign	3	1,137	1,314	-	177
172 - City Bridge Program	64	8,572	10,702	125	2,005
240 - CCIP Ped/ADA	1,013	5,209	5,275	7	59
312 - City Bridge Prog-KFCG	2,144	6,825	6,915	56	34
5307 PASS-THRU	549	13,080	12,147	-	(933)
BOB-Tmb Rd Imprv-Drk/Prsp	3	4,957	5,039	-	82
CAPITAL MAINTENANCE - KFCG-OT	-	10,069	11,536	-	1,467
CMAQ CAPITAL	-	9,205	8,465	-	(740)
FLEX Bus Purchase	-	1,175	1,200	-	25
Lemay/Vine Grade Sep Crossing	16,021	20,614	23,772	993	2,165
Parking Sensor Technology	-	969	1,200	32	199
Prospect Rd. & I-25	5,667	17,175	19,086	104	1,807
Prospect Rd/Sharp Pt/I-25	3	185	1,988	32	1,771
Prospect/College Intrscn Impv	11	2,676	2,676	-	
Riverside Bridge Rplcmt.	-51	2,434	2,443	32	(23)
S Timberline/Stetson/Trilby	621	1,404	5,658	69	4,185
Sharp Point Connection	0	1,177	1,250	-	73
Suniga Impvmts-College/Blondel	14	3,031	3,427	49	347
N College Imprv-Conifer/Wilcox	-	10,469	10,634	-	165
N.College PedestrianConnection	-	1,835	2,355	-	520
CMAQ CNG BUS CO-2019-001-00	1,207	1,207	1,597	-	390

GOVERNMENTAL CAPITAL PROJECTS (Continued)

CAPITAL EXPENDITURES (ALL \$ IN THOUSANDS)

PROJECT	YTD	LTD	LTD	PO's	
	ACTUAL	ACTUAL	BUDGET	COMMITTED	AVAILABLE
FY19 5339 Grant	89	487	540	13	40
FY20 Settlement - E Buses	164	164	2,018	1,843	10
Taft Hill-Horsetooth/Harmony	136	507	5,380	2	4,871
W Elizabeth Corridor Design	844	844	1,496	518	134
123 - CCIP Bicycle Infrastructure Im	528	1,769	1,931	192	(31)
FY20 CARES Act 5307	17	24	10,368	-	10,345
College & Trilby Intersections	565	864	4,795	635	3,296
Project<\$1M	3,504	8,434	14,749	3,685	2,629
Laporte Multimodal	-	-	2,438	-	2,438
Planning, Dev & Transportation Total	36,090	243,313	304,151	14,177	46,661
CARES CVRF Grant	602	9,007	8,975	10	(42)
Project<\$1M	130	280	281	-	
Executive Services Total	732	9,287	9,256	10	(42)
EPIC Pool Improvements	-	1,743	1,824	-	81
Roof Repairs 2018 Hail	390	4,589	5,573	-	984
Block 32 Redevelopment-Parking	-	12	1,500	-	1,488
Fleet Services Energy Grants	-	1,066	1,099	-	33
Project<\$1M	490	1,708	1,673	26	(60)
Information & Employee Svcs Total	880	9,117	11,669	26	2,526
Afford Housing Capital Program	288	1,390	2,000	610	
CDBG FY 15-16	-	998	1,009	-	11
CDBG Grant FY 17-18	5	1,353	1,324	15	(44)
CDBG Grant FY 18-19	-	1,045	1,253	-	208
Integrated Recycling Facility	-	1,582	1,668	-	86
CDBG Grant FY 19-20	816	1,955	1,331	106	(731)
CDBG Grant FY 20-21	620	704	1,243	-	539
HOME Grant FY 18-19	115	1,648	1,610	-	(38)
CDBG-CV19 Funding	599	998	1,409	45	366
CDBG Grant FY21-22	99	99	1,555	146	1,310
Project<\$1M	864	5,320	7,600	157	2,124
Sustainability Services Total	3,405	17,093	22,003	1,079	3,831
125 - CCIP Poudre Kayak Park	28	7,608	7,620	3	10
128 - CCIP City Park Train	-	200	347	146	
129 - CCIP Garden's Visitor Center	67	2,716	2,750	5	29
131 - CCIP Nature in the City	141	858	1,128	-	270
187 - New Park Site Development	2,034	6,289	8,171	136	1,745
190 - Trail Acquisition/Development	1,147	13,686	14,837	42	1,109

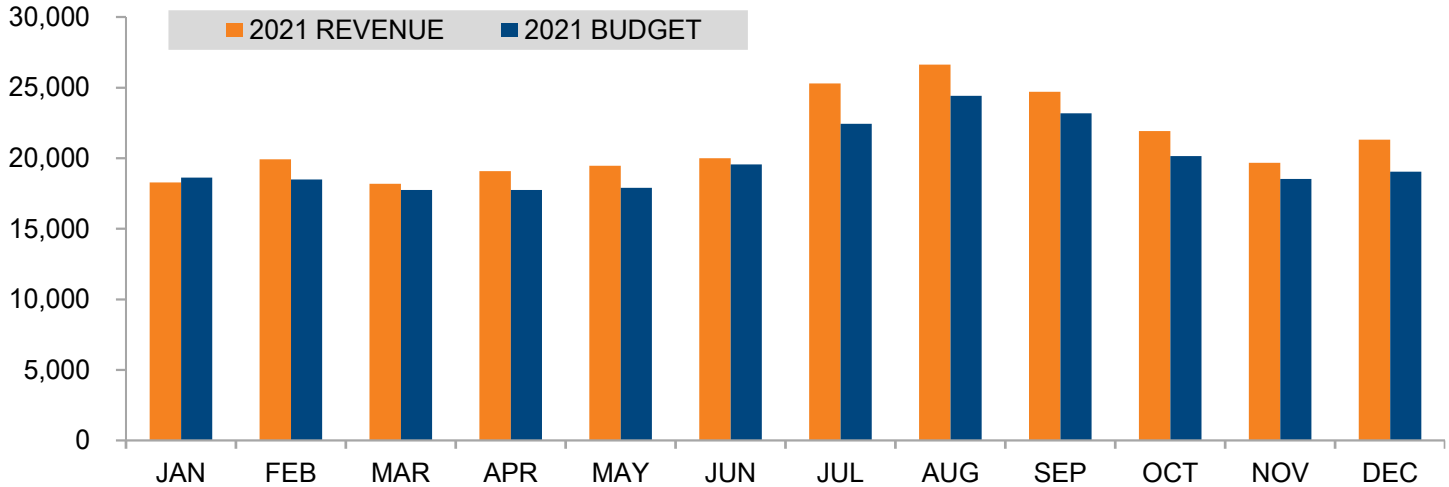
GOVERNMENTAL CAPITAL PROJECTS (Continued)

CAPITAL EXPENDITURES (ALL \$ IN THOUSANDS)

PROJECT	YTD	LTD	LTD	PO's	
	ACTUAL	ACTUAL	BUDGET	COMMITTED	AVAILABLE
241 - BOB-Park Imprvmnts	288	1,464	1,474	1	10
Art in Public Places	85	1,221	2,082	17	844
Downtown Poudre River Impr	-	1,412	1,470	-	58
Expansion of Shop	-	2,763	2,841	-	78
Gardens Capital Project	58	2,901	2,830	-	(70)
Maple Hill Park	296	2,469	2,677	5	203
Northeast Community Park	1	1,971	7,153	-	5,182
Trailhead Park	2,243	2,914	2,869	254	(299)
316 - East Community Park	352	2,581	8,650	4,523	1,546
Project<\$1M	742	3,105	3,778	70	603
Lincoln Center SVOG Fed Grant	504	504	1,866	11	1,350
Carnegie Renovation Project	1	1	2,196	-	2,195
Community Services Total	7,986	54,662	74,740	5,214	14,864
2019-HAWS Hansen Canal Pump	41	1,139	1,400	-	261
Project<\$1M	130	521	1,450	-	929
Not Applicable Total	171	1,660	2,850	-	1,190
Total	50,087	349,303	443,896	20,823	73,770

ENTERPRISE ACTIVITY: REVENUES

QUARTERLY REVENUE COLLECTIONS VS. BUDGET (ALL \$ IN THOUSANDS)



REVENUES	CURRENT QUARTER	OVER/(UNDER) 2021 BUDGET	YTD ACTUAL	YTD OVER/(UNDER) 2021 BUDGET	YTD INC/(DEC) 2020
Electric Charges for Services	\$34,099	\$1,729	\$146,152	\$8,252	\$6,909
Water Charges for Services	8,643	1,285	33,629	2,698	643
Wastewater Charges for Services	6,001	(40)	23,606	(294)	172
Stormwater Charges for Services	4,552	78	18,027	377	117
Interest Revenue	283	(123)	1,389	(65)	(929)
Development Fees/PIFs/Contributions	5,032	3,033	13,092	7,003	5,960
Other Miscellaneous	1,353	617	3,808	1,093	87
	59,964	6,578	239,703	19,063	12,960
Customer Srv & Admin Fund Charges	\$4,347	(\$)	\$17,236	\$	\$98
Unrealized Invst. Gains/Losses	(1,399)	(1,399)	(2,445)	(2,445)	(3,568)
TOTAL	\$62,913	\$5,180	\$254,494	\$16,619	\$9,489

YTD 2021 Variance to Budget:

Electric Charges for Services: Residential Revenues are 14.0%, or \$7,454, over budget and Commercial Revenues are 2.7%, or \$1,154, over budget. Industrial Revenues are 1.9%, or \$634, under budget.

Water Charges for Services: Residential Water Sales are 6.1%, or \$1,018, over budget, Raw Water Surcharges are 378%, or \$773, over budget, District Water sales are 41.4%, or \$783 over budget.

Wastewater Charges for Services: Commercial/Industrial Revenues are 10.0%, or \$622, under budget (due to decreased water consumption for some of the larger customers driven by weather variations and conservation efforts).

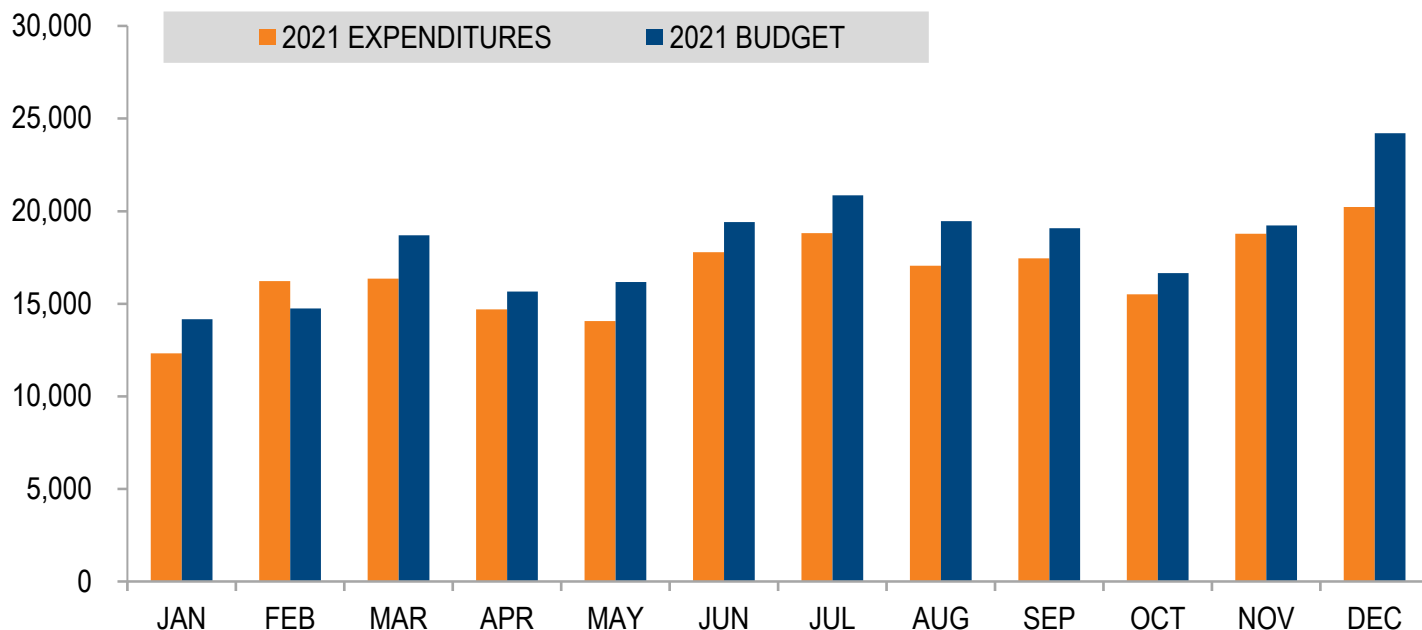
Stormwater Charges for Services: Single Family Residential Revenues are 3.3%, or \$258, over budget, followed by Non-Single Family Revenues at 1.2%, or \$119, over budget.

Unrealized Investment Gains/Losses: Water (\$1,022), Wastewater (\$531), Stormwater (\$329), Light and Power (\$526), and CS&A (\$36).

Other Miscellaneous: Light and Power \$818 (Warehouse \$430, Other Misc. \$143, Bad Debt Recovery \$125, and Auction & Misc Sales \$73), Water \$224 (mainly Lab Svcs \$111, Other Rents Use Charges \$46, and Repair Charges \$21), Stormwater \$34, Wastewater \$102 (Ranch Income \$59, Bad Debt Recovery \$28), and CS&A (\$275).

Development Fees/PIFs/Contributions: Light & Power \$2,910 (there are several large construction projects driving the over budget amount), Stormwater \$852.

ENTERPRISE ACTIVITY: EXPENDITURES



Expenditures	CURRENT QUARTER	(OVER)/UNDER 2021 BUDGET	YTD ACTUAL	YTD (OVER)/UNDER 2021 BUDGET	YTD (INC)/DEC 2020
Light & Power Fund	\$12,040	(\$224)	\$41,241	\$1,536	(\$4,330)
Purchase Power	21,669	538	\$91,717	\$4,676	(\$405)
Stormwater Fund	2,949	839	\$8,975	\$1,790	\$805
Customer Service & Admin	4,327	795	\$16,026	\$1,547	(\$866)
Wastewater Fund	6,093	782	\$16,859	\$2,034	(\$83)
Water Fund	7,421	2,861	\$24,441	\$7,472	(\$2,052)
TOTAL	54,499	5,591	199,259	19,054	(6,932)

YTD 2021 Variance to Budget:

Light & Power-Energy Services: \$2,504 (Energy Services Program \$2,105 (Consulting \$947, Rebates & Incentives \$990. Community Renewables is under budget \$280 due to Conservation Incentives and the timing of solar installations. Offset by PILOTs (\$445) which is over budget as are related revenues).

Purchase Power: Purchase Power-Tariff 1 \$4,676 (weather and actual demand are key factors).

Water: Water Treatment \$4,402 (Contract Payment to Govt/Other, Construction Services, Chemical Supplies); Minor Capital \$1,523 (Mechanical & Heavy Equip, Construction Contracts, Motor Vehicles, Computer Hardware); Other Payments & Transfers \$645 (Contingency, Consulting, offset by PILOT, Bad Debt, and Salaries); Water Resources \$535 (Consulting Services, Personnel, Water Assessment Services); Water Engineering \$433 (Consulting Services, Personnel, and Other Professional & Technical).

ENTERPRISE CAPITAL PROJECTS

CAPITAL EXPENDITURES (ALL \$ IN THOUSANDS)

PROJECT	YTD ACTUAL	LTD ACTUAL	BUDGET	PO's	
				COMMITTED	AVAILABLE
115 - New Capacity-Duct Banks	0	0	222	0	222
117 - Substation Cap Proj	129	1,408	1,470	14	48
118 - New Capacity - Circuits	0	1,063	2,028	0	964
119 - Dist. System Impr. & Replace	2,503	3,887	6,687	999	1,801
120 - Operational Technology	43	2,253	2,730	81	396
130 - SW Enclave Sys Purchases	3	44	1,422	0	1,378
133 - Underground Conversion	222	394	2,330	180	1,757
304 - Service Center-L&P Parent	1,815	2,425	3,082	201	456
Art in Public Places	61	764	1,153	6	382
CIS Upgrade/Repl - L&P Parent	(286)	2,986	3,681	623	72
CMMS-Maintenance Management	\$ 240	\$ 1,025	\$ 1,329	\$ 56	\$ 248
Project<\$1M	145	174	2,017	0	1,844
Substation Cap Prj - Parent	0	0	1,318	0	1,318
Light & Power	4,874	16,423	29,469	2,161	10,885
100 - Util Ser Cntr Add/Remodel	0	32	58	0	25
103 - SW Basin Improvements	2,043	9,395	11,903	610	1,898
2018-Mail Crk; Palmer-Passway	35	1,521	2,809	46	1,242
226 - Spring Crk Basin Improv	0	117	120	0	3
236 - SW Master Planning	228	1,110	1,520	175	235
237 - Flood Mapping/Stream Gagin	1	515	551	0	36
238 - SW Developer Repays	0	0	692	0	692
CIS Upgrd/Repl - Stmwtr Parent	-122	1,304	1,610	272	34
CMMS-Maintenance Management	18	1,069	1,205	25	111
Project<\$1M	1,097	1,523	2,768	48	1,197
2017-Remington St Storm Sewer	3	3,157	3,258	9	92
2017-MagnoliaPreDsn-OakDsnCnst	769	1,436	2,000	373	191
141 - Cured in Place Pipe	78	78	450	362	10
139 - Stream Rehabilitation Program	174	174	3,100	68	2,858
140 - Poudre Levee Program	461	461	980	9	510
2019 - N Mason Area Drainage	318	528	1,768	492	747
Stormwater	5,104	22,421	34,791	2,490	9,880
102 - DWRF CIP Summary	418	4,456	4,705	131	118
2017-Dewatering Improvements	23	4,072	4,270	9	189
2017-Sludge Strain Press	0	1,414	1,520	4	102
2018-Digester Lid 612	0	1,773	2,100	220	107
2018-Sidestream Treatment	61	4,873	5,400	25	502
2019-DWRF Carbon Add Phase 1	295	1,615	2,200	388	197
212 - WW Collection Sys Replcmnt	1,838	3,016	6,532	173	3,343
214 - WW Svc Ctr Improvements	0	32	58	0	25
216 - Sludge Disposal Improv	0	0	366	0	366

ENTERPRISE CAPITAL PROJECTS (Continued)

CAPITAL EXPENDITURES (ALL \$ IN THOUSANDS)

PROJECT	YTD ACTUAL	LTD ACTUAL	BUDGET	PO's	
				COMMITTED	AVAILABLE
220 - MWRF Improvements	0	0	11	0	11
221 - Wtr Reclam Replcmnt Prgm	552	1,443	3,752	33	2,277
Art in Public Places	52	502	1,128	0	625
CIS Upgrd/Repl - Wstwr Parent	-139	1,444	1,783	302	37
CMMS–Maintenance Management	38	1,215	1,628	121	292
Project<\$1M	821	1,963	6,216	93	4,161
PARENT-Collect Small Projects	0	0	2,007	0	2,007
2021-DWRF NPT Clarifier Replac	231	231	6,200	243	5,726
Wastewater	4,189	28,049	49,876	1,741	20,086
101 - Water Meter Replace & Rehab	700	1,313	2,382	0	1,069
105 - High Park Fire	0	45	343	0	298
196 - Distribution Sys Replcmnts	1,901	2,758	4,562	60	1,745
198 - Wtr Svc Ctr Improvements	0	64	115	0	51
2017-Undergrnd Elec Pow Supply	0	0	1,300	0	1,300
2017-Water Quality Lab Rehab	0	713	2,600	0	1,887
2018-AB Cathodic Protection	403	2,142	2,280	52	86
206 - Water Supply Development	676	803	1,053	39	210
210 - Treatment Facility Improv	0	0	0	0	0
211 - Water Prod Replcmnt Prgm	599	944	3,071	159	1,968
301 - Watershed Protection	31	75	273	0	198
313 - Wtr Cathodic Protection	0	0	6	0	6
Art in Public Places	16	769	1,494	4	721
CIS Upgrade/Repl - Wtr Parent	-187	2,002	2,473	418	52
CMMS–Maintenance Management	80	1,684	2,194	273	236
Halligan Res Enlargement Proj	4,279	26,320	37,377	2,411	8,646
Project<\$1M	526	904	2,094	21	1,169
2019-Enviro Learn Center Dam	413	638	1,250	181	431
2021-27-Inch Poudre Canyon Wtr	151	151	3,200	156	2,894
242 - Water Quality Lab Inst Repl	0	0	200	0	200
Water	9,588	41,325	68,268	3,774	23,169
TOTAL	\$ 23,755	\$ 108,219	\$ 182,404	\$ 10,166	\$ 64,020

OTHER ACTIVITY MEASURES

MEASURE	4TH QTR	4TH QTR	4TH QTR	YTD 2021	YTD 2020	YTD 2019
	2021	2020	2019			
New Commercial Permit Dollar Volume per Capita	\$404	\$71	\$207	\$1,066	\$401	\$563
Lodging Occupancy Rates	57%	43%	58%	59%	44%	67%
New Sales Tax Licenses	347	383	404	1,613	1,403	1,973
Terminated Sales Tax Licenses	437	96	240	1,390	935	702
Gross Sales Tax Collections	\$39M	\$30M	\$31M	\$140M	\$115M	\$121M
Gross Use Tax Collections	\$6M	\$5M	\$5M	\$22M	\$20M	\$22M

Glossary of Abbreviations:

BOB	Building on Basics \$0.25 sales tax
CCIP	Community Capital Improvement Projects
CDBG	Community Development Block Grant
CMMS	Comprehensive Mosquito Management System
CMAQ	Congestion Mitigation and Air Quality
CIP	Capital Improvement Plan
CIS	Customer Information System
DAR	Dial - a - Ride
DOE	Department of Energy
DWRF	Drake Water Reclamation Facility
L&P	Light and Power
LTD	Life to Date
MWRF	Mulberry Water Reclamation Facility
PO's	Purchase Orders
QTR	Quarter
SW	Storm Water
WW	Waste Water
YTD	Year to Date