
QUARTERLY FINANCIAL REPORT

FOURTH QUARTER 2020



City of
Fort Collins

PERFORMANCE AT-A-GLANCE

PERFORMANCE INDICATORS ACTUALS vs. BUDGET

ON TRACK = No concerns noted

MONITOR = Staff monitoring current variance

ACTION = Staff currently taking action on variance

	YEAR TO DATE	PAGE
Governmental Activity: Revenues	MONITOR	2
Expenditures by Fund	ON TRACK	3
Major Governmental Expenditures	ON TRACK	4
General Fund Activity: Revenues	MONITOR	5
Governmental Capital Projects	ON TRACK*	6
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Enterprise Capital Projects	ON TRACK*	10
Other Activity Measures	ON TRACK	12

*CAPITAL PROJECTS ARE MEASURED LIFE TO DATE (LTD)

GOVERNMENTAL ACTIVITY:

- Partially or fully supported by government taxes or impact fees.
- Transportation, Police, Fire, Parks, Natural Areas, etc.

ENTERPRISE ACTIVITIES:

- 100% funded by user charges for services.
- Light & Power, Water, Wastewater, Storm Drainage, Broadband and Golf

PERFORMANCE INDICATOR KEY:

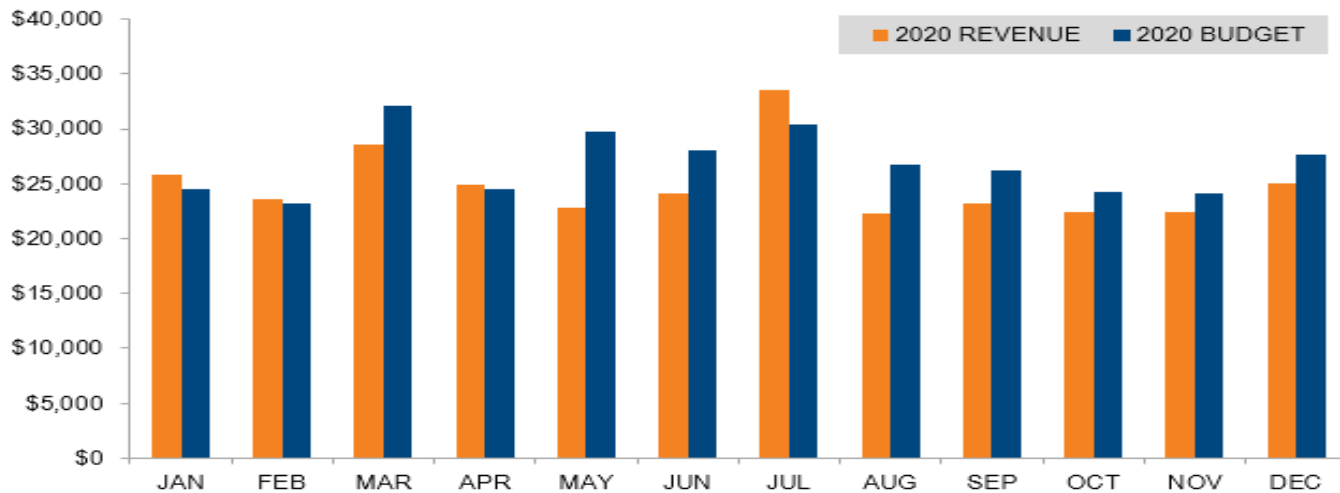
ON TRACK UNDER OR LESS THAN 5% OF BUDGET. (OVER ON EXPENSES AND CAPITAL; UNDER ON REVENUE)

MONITOR BETWEEN 5% AND 8% OF BUDGET (OVER ON EXPENSES AND CAPITAL; UNDER ON REVENUE)

ACTION GREATER THAN 8% OF BUDGET (OVER ON EXPENSES AND CAPITAL; UNDER ON REVENUE)

GOVERNMENTAL ACTIVITY: REVENUES

QUARTERLY REVENUE COLLECTIONS VS. BUDGET (ALL \$ IN THOUSANDS)



REVENUES	CURRENT QUARTER	OVER/(UNDER) 2020 BUDGET	YTD ACTUAL	YTD OVER/(UNDER) 2020 BUDGET	YTD INC/(DEC) 2019
Sales & Use Tax	\$ 35,018	\$ 174	\$ 135,661	\$ (4,614)	\$ (7,484)
Property Taxes	22	1,366	33,279	579	3,408
Intergovt. Shared Revenues	5,320	(963)	13,896	616	(1,909)
Culture, Parks, Rec & Env Fees	2,458	1,245	11,125	(5,402)	(5,132)
Payment in Lieu of Taxes	2,588	83	10,971	(181)	322
General Government Fees	13,977	3,144	56,954	(10,369)	(1,530)
Transportation Fees	1,837	483	5,987	(1,428)	(707)
Interest Revenue	52	1,407	2,908	(1,271)	(2,294)
Other Miscellaneous	8,754	(891)	26,148	(2,711)	(27,829)
Net of Unrealized Gains/Losses	70,025	6,048	296,930	(24,782)	(43,155)
Unrealized Invst. Gains/Losses	(62)	62	1,831	1,831	(891)
TOTAL	69,964	6,110	298,761	(22,951)	(44,046)

YTD Revenues, net of unrealized gains, are 7.7% below budget resulting from impacts COVID-19 pandemic. Overall impact of the pandemic was not as severe as originally anticipated.

YTD 2020 Variance to Budget:

Sales & Use Tax: (\$4.5M) for Sales Tax due to pandemic from 2020. Over all impact was not as severe as originally anticipated.

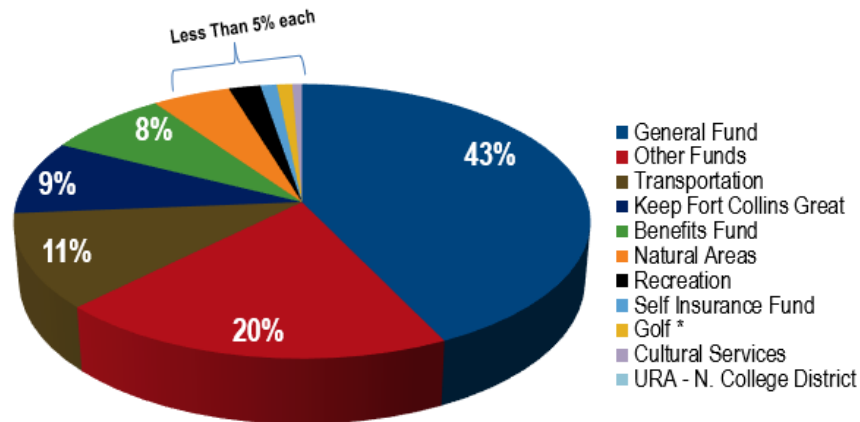
Culture, Parks Rec & Env Fees: (\$5.5M) for lower recreation, gardens and Lincoln center ticket sales because of the shut down order and reduced capacity.

General Governmental Fees (\$6.2M) for lower benefit contributions driven by lower premiums and pre-scribed budget revision. (\$2.3M) for lower internal service fees and (\$1.7M) for lower fuel costs.

Other Miscellaneous: (\$911K) for lower building permit fees; (\$606K) for lower red light camera fees caused by delays in anticipated build out (\$545K) for lower resource officer needs because of stay at home order.

EXPENDITURES BY FUND

QUARTERLY EXPENSES (INCLUDING TRANSFERS) (ALL \$ IN THOUSANDS)



EXPENSES BY MAJOR FUND	CURRENT QUARTER	(OVER)/UNDER 2020 BUDGET	YTD ACTUAL	YTD (OVER)/UNDER 2020 BUDGET	YTD (Inc)/Dec 2019
General Fund	\$37,861	\$6,550	\$145,282	\$15,295	\$26,427
Keep Fort Collins Great	7,709	258	23,781	3,020	2,759
Natural Areas	4,451	4,927	15,105	6,924	(1,165)
Cultural Services	554	681	2,754	1,232	1,560
Recreation	926	1,329	4,655	2,470	2,564
Transportation	6,927	3,302	25,622	4,949	853
Golf *	869	67	3,409	281	(47)
Benefits Fund	9,860	3,097	33,310	5,717	(2,633)
Self Insurance Fund	1,808	(137)	5,948	(530)	1,009
URA - N. College District	(14)	1,613	298	1,566	1,436
Other Funds	17,438	1,177	62,238	30,584	12,911
Total	88,389	22,863	322,402	71,509	45,674

The City actively reduced expenses in an effort to offset lower expected revenue due to impacts of COVID-19 pandemic.

YTD 2020 Variance to Budget:

General Fund: \$6.8M for savings on transfer meant to go to transportation. \$2.2M for lower maintenance, construction and rental services that projected. \$1.8M for timing on transfers to Capital leasing for vehicle payments.

Natural Areas: \$4.2M for underspend on land conservation that was not utilized which will be reappropriated in 2021. \$1.2M for capital replacement and other lifecycle costs that were put on hold.

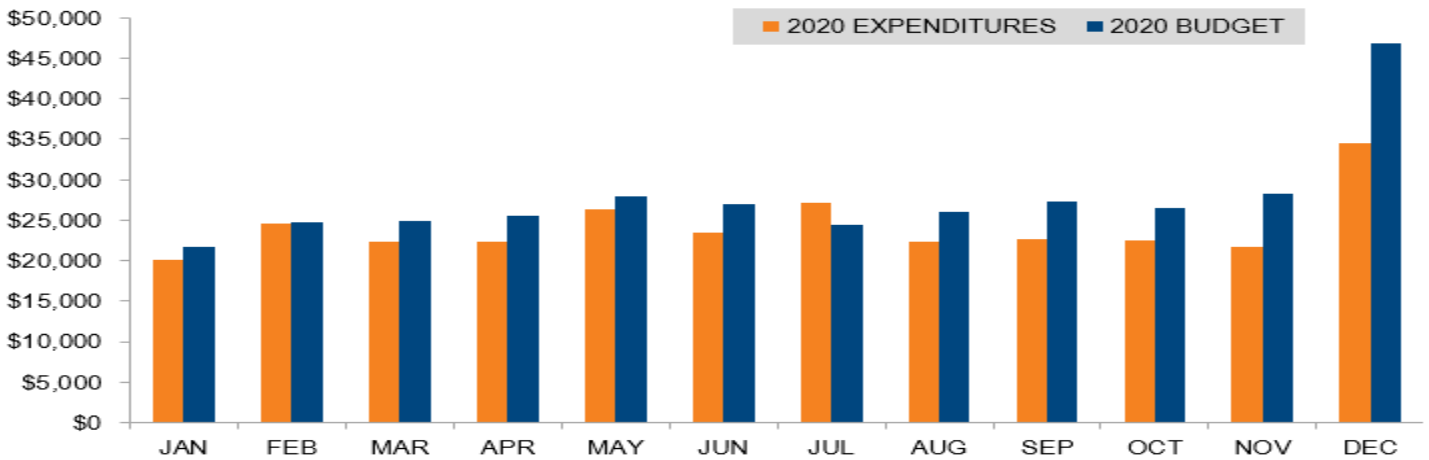
Benefits Fund: \$6.3M in YTD performance of Medical and Dental claims activity due to lower utilization against higher calendarized budget loads in Q4.

Other: \$30M largely due to transfers in Capital Expansion, Transit Service and Transportation CEF funds for capital projects that were delayed in 2020.

MAJOR GOVERNMENTAL EXPENDITURES

QUARTERLY EXPENSES VS. BUDGET (ALL \$ IN THOUSANDS)

* EXCLUDES TRANSFERS



Expenses	CURRENT QUARTER	(OVER)/UNDER 2020 BUDGET	YTD ACTUAL	YTD (OVER)/UNDER 2020 BUDGET	YTD (Inc)/Dec 2018
Police Services	\$12,653	\$1,054	\$46,075	\$1,846	\$1,809
Financial Services	3,058	28	9,978	(405)	1,284
Community Services	12,380	7,393	45,764	13,602	520
Planning, Dev & Transportation	17,551	4,205	59,729	10,404	3,944
Executive Services	988	122	3,702	31	156
Judicial Services	335	19	1,277	35	(138)
Legal Services	793	(47)	2,826	35	(124)
Information & Employee Svcs	20,301	5,071	72,572	10,381	(984)
Sustainability Services	1,343	4,811	10,507	5,271	7,146
Other	1,523	313	6,613	210	1,157
Poudre Fire Authority	7,763		30,895		(1,070)
TOTAL	78,687	22,969	289,937	41,409	13,701

The City actively reduced expenses in an effort to offset lower expected revenue due to impacts of COVID-19 pandemic.

YTD 2020 Variance to Budget:

Community Services: \$4.0M - land conservation remaining land budget will be reappropriated into 2021; \$2.5M in personnel costs due to vacancies; \$1.8M contractual labor from cancellations of programs; \$1.7M timing of projects throughout the service area.

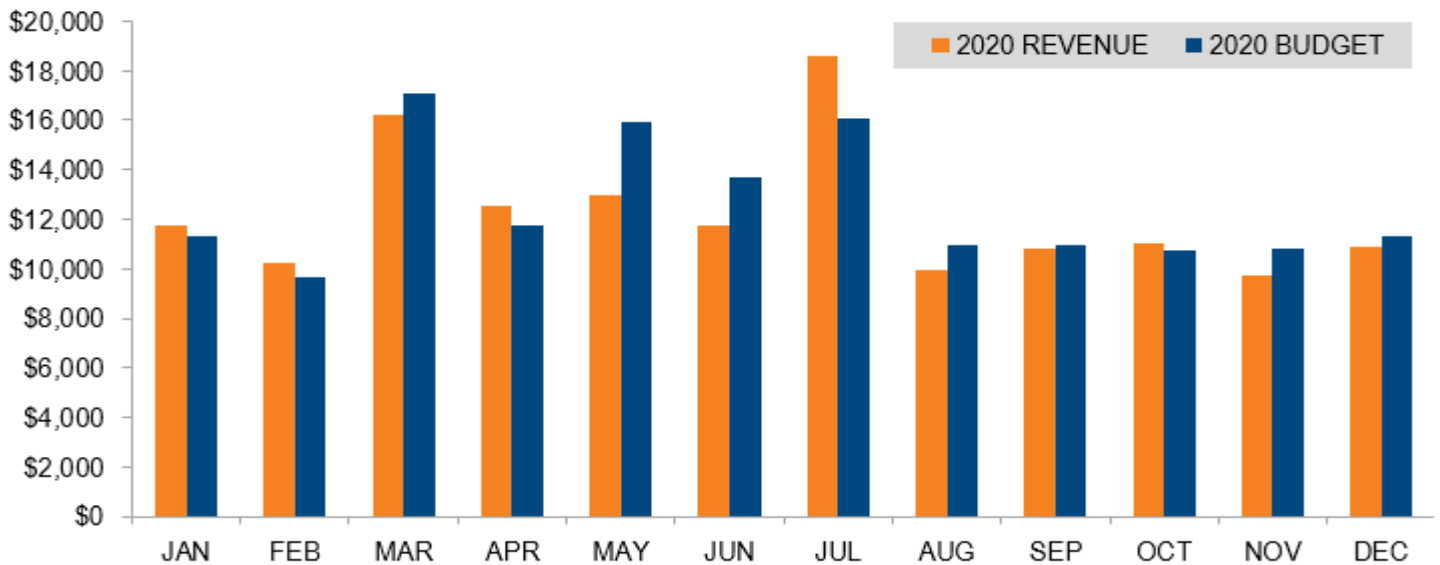
PDT: \$2.5M in Developer Reimbursements for TCEF. \$2.5M in personnel. \$1.4M in transit dial a ride services. \$1.1M in concrete and asphalt due to use of contracts to complete SMP work instead of City Crews

IES: \$5.8M in YTD Medical/Dental claims activity, \$1.3M in Ops Svcs project encumbrances including some ADA projects comprised of carryforward and reappropriation requests, \$1.2M in fuel underspend, \$1.1M Stop Loss premium savings from a lasered claimant that lowered premiums and claimant activity was well below projections.

Sustainability: \$1.8M for Human Service Programs (HSP) and Affordable Housing Program (AHP) projects due to fiscal year differences between HUD and the City. \$1.2M in 2020 URA debt payments pending accrual for N College and \$425k in 2020 URA debt payments pending accrual for Prospect South. \$1.1M variance for the URA Mall Commitments.

GENERAL FUND ACTIVITY: REVENUES

QUARTERLY REVENUE COLLECTIONS VS. BUDGET (ALL \$ IN THOUSANDS)



REVENUES	CURRENT QUARTER	OVER/(UNDER) 2020 BUDGET	YTD ACTUAL	YTD OVER/(UNDER) 2020 BUDGET	YTD INC/(DEC) 2019
Sales & Use Tax	\$21,723	19	\$83,899	(\$2,471)	(\$4,201)
Property Taxes	448	272	\$26,911	\$1,394	\$3,023
Intergovt. Shared Revenues	625	160	\$2,089	\$689	\$99
Culture, Parks, Rec & Env Fees	232	(33)	\$480	(\$447)	(\$55)
Payment in Lieu of Taxes	2,588	(83)	\$10,971	(\$181)	\$322
General Government Fees	2,092	(49)	\$7,686	(\$146)	\$295
Interest Revenue	(57)	(605)	\$910	(\$597)	(\$1,203)
Other Miscellaneous	4,106	(844)	\$12,604	(\$3,063)	(\$19,251)
Net of Unrealized Gains/Losses	31,757	(1,163)	145,551	(4,821)	(20,970)
Unrealized Invst. Gains/Losses	(62)	(62)	\$976	\$976	\$183
TOTAL	31,695	(1,225)	146,527	(3,845)	(20,788)

YTD Revenues, net of unrealized gains, are 3.2% below budget resulting from impacts COVID-19 pandemic. Overall impact of the pandemic was not as severe as originally anticipated.

YTD 2020 Variance to Budget:

Sales & Use Tax: (\$2.6M) for Sales Tax due to pandemic from 2020 \$138K for Use Tax. Over all impact was not as severe as originally anticipated.

Property Tax: \$1.4M for property tax. Higher realized tax receipts were primarily due to budgeted amounts that underestimated 2019 valuations (payable in 2020) and will be corrected for the 2021 budgeted year.

Other Miscellaneous: : (\$911K) lower building permit fees; (\$606K) for lower red light camera fees caused by delays in anticipated build out (\$590K) for lower lodging tax attributed to state shut down orders and slower recoveries from the pandemic. (\$598K) due to COLT becoming an FTA direct recipient. Lower revenue is offset by lower costs.

GOVERNMENTAL CAPITAL PROJECTS

CAPITAL EXPENDITURES (ALL \$ IN THOUSANDS)

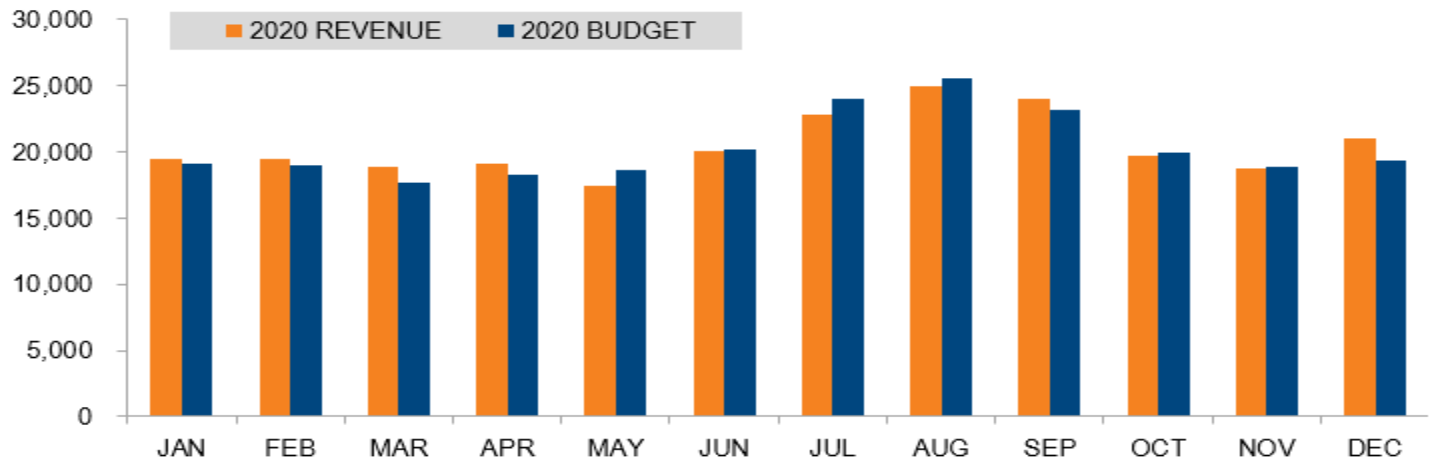
PROJECT	YTD	LTD	LTD	PO's	AVAILABLE
	ACTUAL	ACTUAL	BUDGET	COMMITTED	
CRISP Upgrade Project	\$ 1,292	\$ 4,718	\$ 5,408	\$ 142	\$ 548
Police Regional Train. Campus Project<\$1M	8,076	8,211	8,689	121	357
	410	540	724	5	179
Police Services Total	9,778	13,469	14,821	267	1,084
121 - CCIP Arterial Intersection Imp	402	6,501	12,197	428	5,268
122 - CCIP Bike/Ped Grade Sep Cross	193	596	3,465	225	2,644
132 - CCIP Bus Stop Improvment	622	996	2,175	555	624
135 - CCIP Lincoln Avenue Bridge	-	5,173	5,486	-	313
136 - CCIP Lincoln St. Renovation	100	167	3,432	26	3,239
137 - CCIP Willow Street Improvment	1,151	3,987	4,543	174	382
138 - CCIP Transfor Bus Replacment	-	-	-	-	-
146 - Railroad Crossing Replacement	66	1,101	1,120	25	(6)
160 - Mason St Transp Corridor	1,827	84,636	86,058	-	1,422
169 - Street Oversizing Project	16	6,454	6,992	10	528
170 - BOB-Int Imp & Traffic Sign	163	1,426	1,613	51	136
172 - City Bridge Program	11	3,596	4,842	52	1,194
240 - CCIP Ped/ADA	1,220	4,160	4,122	35	(73)
312 - City Bridge Prog-KFCG	897	6,243	8,519	623	1,653
5307 PASS-THRU	2,185	12,531	11,572	92	(1,051)
5309 CAPITAL	434	12,761	13,661	-	901
BOB-Tmb Rd Imprv-Drk/Prsp	69	4,954	5,039	18	68
CAPITAL MAINTENANCE - KFCG-OT	822	10,069	11,536	-	1,467
CMAQ CAPITAL	-	9,205	8,465	-	(740)
FLEX Bus Purchase	-	1,175	1,200	-	25
Lemay/Vine Grade Sep Crossing	1,615	4,593	11,891	239	7,059
Parking Sensor Technology	-	969	1,200	32	199
Prospect Rd. & I-25	5,559	11,508	19,086	104	7,473
Prospect Rd/Sharp Pt/I-25	13	182	1,988	45	1,761
Prospect/College Intrscn Impv	10	2,665	2,676	-	11
Riverside Bridge Rplcmt.	(51)	2,387	2,443	53	3
S Timberline/Stetson/Trilby	759	783	2,821	412	1,626
Sharp Point Connection	2	1,177	1,250	-	73
Suniga Impvrmts-College/Blondel	359	3,018	3,427	59	351
Project<\$1M	1,541	3,804	7,975	917	3,253
N College Imprv-Conifer/Wilcox	-	10,469	10,634	-	165
N.College PedestrianConnection	17	1,835	2,355	5	515
CMAQ CNG BUS CO-2019-001-00	-	-	1,597	1,204	393
FY19 5339 Grant	397	397	540	-	143
FY20 Settlement - E Buses	-	-	2,018	1,826	192
Taft Hill-Horsetooth/Harmony	371	371	5,380	230	4,779
Lemay/Vine Intersectns-KFCG-OT	-	987	993	-	6
W Elizabeth Corridor Design	-	-	1,496	-	1,496
123 - CCIP Bicycle Infrastructure Im	291	1,235	1,584	50	299
FY20 CARES Act 5307	7	7	10,368	-	10,362
Planning, Dev & Transportation Total	21,067	222,118	287,758	7,488	58,152

GOVERNMENTAL CAPITAL PROJECTS (Continued)

CAPITAL EXPENDITURES (ALL \$ IN THOUSANDS)

PROJECT	YTD	LTD	LTD	PO's	AVAILABLE
	ACTUAL	ACTUAL	BUDGET	COMMITTED	
Project<\$1M	199	900	720	-	(180)
CARES CVRF Grant	8,372	8,372	8,975	75	527
Executive Services Total	8,572	9,272	9,695	75	347
EPIC Pool Improvements	-	1,743	1,824	-	81
Project<\$1M	109	633	959	29	297
Roof Repairs 2018 Hail	3,934	4,067	5,573	403	1,102
Block 32 Redevelopment-Parking	12	12	1,500	-	1,488
Fleet Services Energy Grants	51	1,066	1,099	1	32
Information & Employee Svcs Total	4,106	7,520	10,955	433	3,001
Afford Housing Capital Program	789	1,102	1,500	88	310
CDBG FY 15-16	10	998	1,009	-	11
CDBG Grant FY 17-18	-	1,348	1,324	-	(24)
CDBG Grant FY 18-19	590	1,045	1,253	-	208
HOME Grant FY 17-18	25	486	1,079	-	593
Integrated Recycling Facility	5	1,582	1,668	-	86
Project<\$1M	610	5,400	7,414	146	1,868
CDBG Grant FY 19-20	1,103	1,139	1,331	62	130
CDBG Grant FY 20-21	85	85	1,243	238	921
HOME Grant FY 18-19	852	1,534	1,153	177	(558)
Sustainability Services Total	4,068	14,718	18,974	711	3,545
125 - CCIP Poudre Kayak Park	151	7,577	7,620	17	26
128 - CCIP City Park Train	-	200	347	146	-
129 - CCIP Garden's Visitor Center	76	2,649	2,750	-	101
131 - CCIP Nature in the City	130	717	953	-	236
186 - New Park Site Acquisition	2	3,050	3,051	-	1
187 - New Park Site Development	392	4,256	6,793	68	2,469
190 - Trail Acquisition/Development	571	12,541	14,213	75	1,597
241 - BOB-Park Imprvmnts	813	1,355	1,687	467	(136)
Art in Public Places	94	1,137	1,797	12	648
Downtown Poudre River Impr	-	1,412	1,470	-	58
Expansion of Shop	226	2,763	2,841	-	78
Fossil Crk Trl-College/Shields	-	1,000	1,000	-	-
Gardens Capital Project	0	2,836	2,830	-	(6)
Longview Trail/Xcel	-	1,004	1,004	-	0
Maple Hill Park	41	2,173	2,677	17	487
Northeast Community Park	3	1,970	7,153	-	5,183
Trailhead Park	201	671	2,869	54	2,144
316 - East Community Park	109	2,230	3,092	18	844
Project<\$1M	520	2,513	3,051	91	446
Community Services Total	3,330	52,054	67,196	965	14,177
Project<\$1M	394	426	1,485	-	1,059
2019-HAWS Hansen Canal Pump	1,094	1,099	3,200	4	2,098
Not Applicable Total	1,487	1,525	4,685	4	3,157
Total	52,409	320,677	414,084	9,944	83,463

ENTERPRISE ACTIVITY: REVENUES



REVENUES	CURRENT QUARTER	OVER/(UNDER) 2020 BUDGET	YTD ACTUAL	YTD OVER/(UNDER) 2020 BUDGET	YTD INC/(DEC) 2019
Electric Charges for Services	\$32,662	\$148	\$139,243	(\$1,152)	\$4,112
Water Charges for Services	7,766	832	32,986	3,006	1,327
Wastewater Charges for Services	5,775	(237)	23,433	(577)	(454)
Stormwater Charges for Services	4,510	93	17,910	400	469
Interest Revenue	(81)	(877)	2,289	(825)	(1,012)
Unrealized Invst. Gains/Losses	40	40	1,124	1,124	(1,182)
Development Fees/PIFs/Contributions	2,467	301	3,583	633	(503)
Other Miscellaneous	1,889	1,024	7,132	(727)	315
	55,029	1,324	227,701	1,883	3,071
Customer Srv & Admin Fund Charges*	\$4,285	\$	\$17,138	\$	\$2,486
TOTAL	\$59,313	\$1,324	\$244,839	\$1,883	\$5,557

YTD 2020 Variance to Budget:

Electric Charges for Services: Commercial Revenues are 8.3%, or \$3,741, under budget, followed by Industrial Revenues 10%, or \$3,525, under budget. Residential Revenues are 12%, or \$6,202, over budget.

Water Charges for Services: Residential Revenues are 10.1%, or \$1,613, over budget. Raw water surcharge revenues are 554%, or \$554, over budget (traditionally budgeted conservatively), District Water Sales are 24.7%, or \$389, over budget followed by Other Water Sales at 18.7%, or \$166, over budget.

Wastewater Charges for Services: Commercial/Industrial Revenues are 12.6%, or \$820, under budget offset by Residential Revenues are 1.8%, or \$275, over budget.

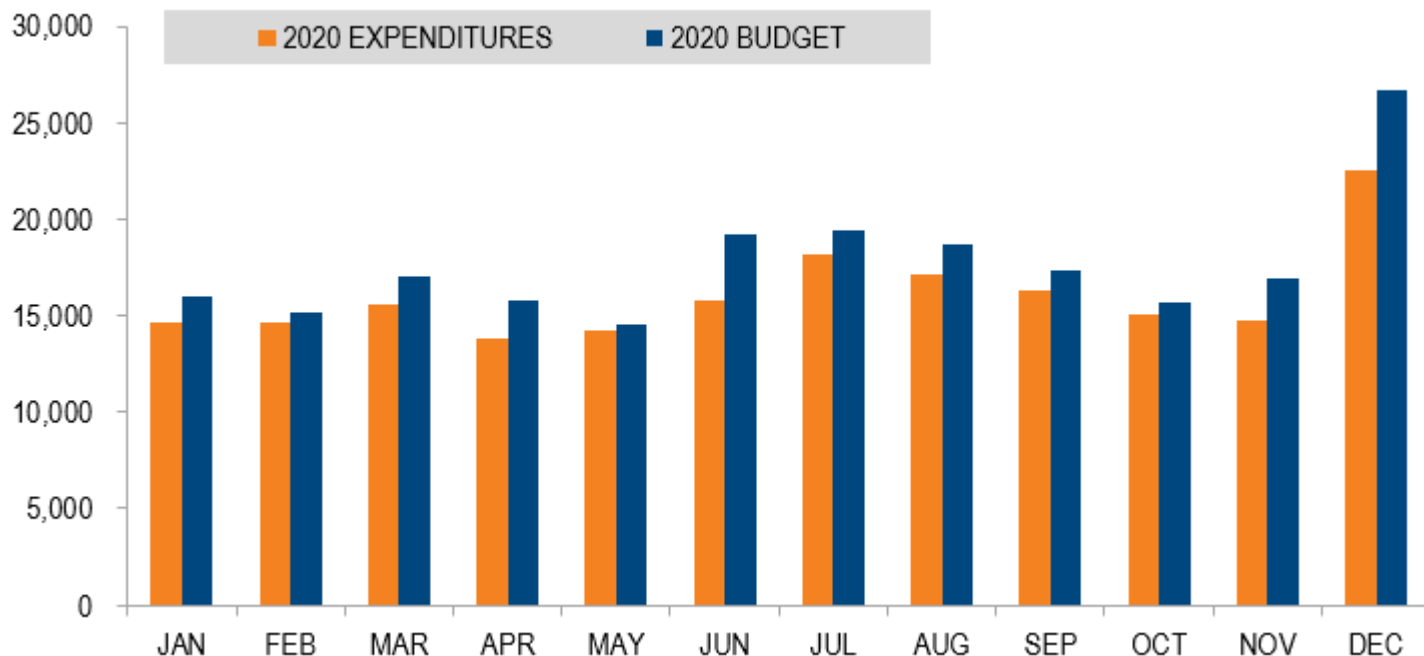
Stormwater Charges for Services: Single Family Revenues are 2.9%, or \$224, over budget, followed by Non-Single Family Revenues at 1.8%, or \$175, over budget.

Unrealized Investment Gains/Losses: Water \$484, Wastewater \$248, Light and Power \$226, Stormwater \$150, and CS&A \$16.

Development Fees/PIFs/Contributions: Water (\$1,522), Light & Power (\$356), Stormwater \$260, and Wastewater \$152.

Other Miscellaneous: CS&A (\$469) for timing on late fees accrual, Light and Power (\$356) (Warehouse Admin charges are lower than budget due to slow in capital and construction activities, along with Other Misc. revenues), and Wastewater \$404 for an easement deeds .

ENTERPRISE ACTIVITY: EXPENDITURES



Expenditures	CURRENT QUARTER	(OVER)/UNDER 2020 BUDGET	YTD ACTUAL	YTD (OVER)/UNDER 2020 BUDGET	YTD (Inc)/Dec 2019
Light & Power Fund	\$10,180	\$2,869	\$36,807	\$5,538	(\$774)
Purchase Power	21,735	1,431	\$91,312	\$8,405	\$2,296
Stormwater Fund	3,895	80	\$9,832	\$615	\$864
Customer Service & Admin	4,415	565	\$15,273	\$973	(\$811)
Wastewater Fund	6,271	687	\$16,919	\$1,397	(\$561)
Water Fund	5,904	1,256	\$22,583	\$2,760	(\$2,061)
TOTAL	52,400	6,888	192,726	19,689	(1,047)

YTD 2020 Variance to Budget:

Light and Power: \$2.5M for System Additions & Replacements for utilities supplies and capital costs ; \$2.7 Energy Services for the Energy Service Program

Purchase Power: Purchase Power-Tariff 1 \$8.4M (weather and actual demand (COVID event changes) for the year are key factors on the spend in Tariff 1 from PRPA), offset by Tarif 7 (\$65) which will be on budget by year end.

Water: - \$1.3M for lower vehicle and equipment costs caused mainly because of timing of expenses realized. \$465K for construction contracts that have been delayed or plans have shifted because of the pandemic. Other smaller amounts for lower expenses.

ENTERPRISE CAPITAL PROJECTS

CAPITAL EXPENDITURES (ALL \$ IN THOUSANDS)

PROJECT	YTD ACTUAL	LTD ACTUAL	BUDGET	PO's COMMITTED	AVAILABLE
115 - New Capacity-Duct Banks	0	232	483	67	185
117 - Substation Cap Proj	217	1,289	1,419	8	122
118 - New Capacity - Circuits	206	1,080	1,632	0	552
119 - Dist. System Impr. & Replace	1,280	1,761	4,799	185	2,853
120 - Operational Technology	569	2,210	2,580	77	294
130 - SW Enclave Sys Purchases	41	41	1,422	0	1,381
133 - Underground Conversion	172	387	2,385	180	1,818
304 - Service Center-L&P Parent	525	2,263	4,637	1,932	443
Art in Public Places	69	704	1,138	6	428
CIS Upgrade/Repl - L&P Parent	465	2,899	3,681	710	72
CMMS—Maintenance Management	\$ 101	\$ 785	\$ 1,079	\$ 219	\$ 75
Project<\$1M	29	29	575	6	540
Substation Cap Prj - Parent	0	0	1,128	0	1,128
Light & Power	3,674	13,679	26,960	3,389	9,892
100 - Util Ser Cntr Add/Remodel	24	32	58	0	25
103 - SW Basin Improvements	1,419	21,759	25,005	784	2,463
2018-Mail Crk; Palmer-Passway	747	1,436	2,809	404	969
226 - Spring Crk Basin Improv	0	117	120	0	3
236 - SW Master Planning	422	768	864	86	10
237 - Flood Mapping/Stream Gagin	-1	515	551	0	36
238 - SW Developer Repays	0	0	182	0	182
CIS Upgrd/Repl - Stmwtr Parent	205	1,266	1,610	310	34
CMMS—Maintenance Management	78	1,051	1,150	25	74
Project<\$1M	303	750	2,461	187	1,524
2017-Remington St Storm Sewer	2,589	3,025	3,258	16	217
2017-MagnoliaPreDsn-OakDsnCnst	44	666	1,500	7	827
Stormwater	5,830	31,384	39,568	1,819	6,365
102 - DWRF CIP Summary	3,041	3,913	4,728	756	59
2017-Dewatering Improvements	15	4,049	4,270	7	214
2017-Sludge Strain Press	0	1,414	1,520	4	102
2018-Digester Lid 612	28	1,773	2,100	220	107
2018-Sidestream Treatment	3,061	4,666	5,400	69	666
2019-DWRF Carbon Add Phase 1	1,027	1,274	2,200	645	280
212 - WW Collection Sys Replcmnt	1,045	2,587	4,372	204	1,581
214 - WW Svc Ctr Improvements	24	32	58	0	25
216 - Sludge Disposal Improv	0	19	385	0	366
220 - MWRF Improvements	0	0	11	0	11
221 - Wtr Reclam Replcmnt Prgm	895	2,250	4,111	70	1,791

ENTERPRISE CAPITAL PROJECTS (Continued)

CAPITAL EXPENDITURES (ALL \$ IN THOUSANDS)

PROJECT	YTD ACTUAL	LTD ACTUAL	BUDGET	PO's	
				COMMITTED	AVAILABLE
Art in Public Places	16	451	1,008	12	545
CIS Upgrd/Repl - Wstwtr Parent	223	1,402	1,783	344	37
CMMS—Maintenance Management	128	1,177	1,462	140	145
Project<\$1M	823	2,257	5,487	77	3,154
UV Disinfection System	2	5,890	5,900	7	3
PARENT-Collect Small Projects	0	0	1,481	0	1,481
Wastewater	10,328	33,153	46,275	2,554	10,568
101 - Water Meter Replace & Rehab	630	1,219	2,139	0	920
105 - High Park Fire	0	45	343	0	298
196 - Distribution Sys Replcmnts	1,280	5,351	5,679	12	316
198 - Wtr Svc Ctr Improvements	47	64	115	0	51
2017-Undergrnd Elec Pow Supply	0	0	1,300	0	1,300
2017-Water Quality Lab Rehab	0	713	2,600	0	1,887
2018-AB Cathodic Protection	350	1,734	2,280	292	254
206 - Water Supply Development	0	127	1,053	40	885
210 - Treatment Facility Improv	0	769	787	0	18
211 - Water Prod Replcmnt Prgm	463	2,219	3,944	62	1,663
301 - Watershed Protection	32	171	320	31	118
303 - Gravel Pit Storage Ponds	0	11,556	11,569	0	14
313 - Wtr Cathodic Protection	0	306	313	0	6
Art in Public Places	105	753	1,434	4	677
CIS Upgrade/Repl - Wtr Parent	315	1,944	2,473	477	52
CMMS—Maintenance Management	399	1,604	2,028	314	110
Halligan Res Enlargement Proj	3,797	22,038	37,377	2,046	13,294
Project<\$1M	344	2,431	4,653	635	1,587
Water	7,763	53,041	80,407	3,913	23,452
TOTAL	\$ 27,595	\$ 131,258	\$ 193,210	\$ 11,675	\$ 50,277

OTHER ACTIVITY MEASURES

MEASURE	4TH QTR 2020	4TH QTR 2019	4TH QTR 2018	YTD 2020	YTD 2019	YTD 2018
New Commercial Permit Dollar Volume per Capita	\$71	\$207	\$723	\$115	\$140	\$340
Lodging Occupancy Rates*	43%	58%	58%	44%	67%	65%
New Sales Tax Licenses	383	404	369	1403	1973	1498
Terminated Sales Tax Licenses	96	240	358	935	702	1078
Gross Sales Tax Collections	\$30M	\$31M	\$28M	\$115M	\$121M	\$116M
Gross Use Tax Collections	\$5M	\$6M	\$5M	\$20M	\$22M	\$23M

Glossary of Abbreviations:

BOB	Building on Basics \$0.25 sales tax
CCIP	Community Capital Improvement Projects
CDBG	Community Development Block Grant
CMMS	Comprehensive Mosquito Management System
CMAQ	Congestion Mitigation and Air Quality
CIP	Capital Improvement Plan
CIS	Customer Information System
DAR	Dial - a - Ride
DOE	Department of Energy
DWRF	Drake Water Reclamation Facility
L&P	Light and Power
LTD	Life to Date
MWRF	Mulberry Water Reclamation Facility
PO's	Purchase Orders
QTR	Quarter
SW	Storm Water
WW	Waste Water
YTD	Year to Date