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# QUARTERLY FINANCIAL REPORT

FOURTH QUARTER 2019



City of  
**Fort Collins**



# PERFORMANCE AT-A-GLANCE

## PERFORMANCE INDICATORS ACTUALS vs. BUDGET

**ON TRACK** = No concerns noted

**MONITOR** = Staff monitoring current variance

**ACTION** = Staff currently taking action on variance

	YEAR TO DATE	PAGE
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\*CAPITAL PROJECTS ARE MEASURED LIFE TO DATE (LTD)

### GOVERNMENTAL ACTIVITY:

- Partially or fully supported by government taxes or impact fees.
- Transportation, Police, Fire, Parks, Natural Areas, etc.

### ENTERPRISE ACTIVITIES:

- 100% funded by user charges for services.
- Light & Power, Water, Wastewater, Storm Drainage, Broadband and Golf

#### PERFORMANCE INDICATOR KEY:

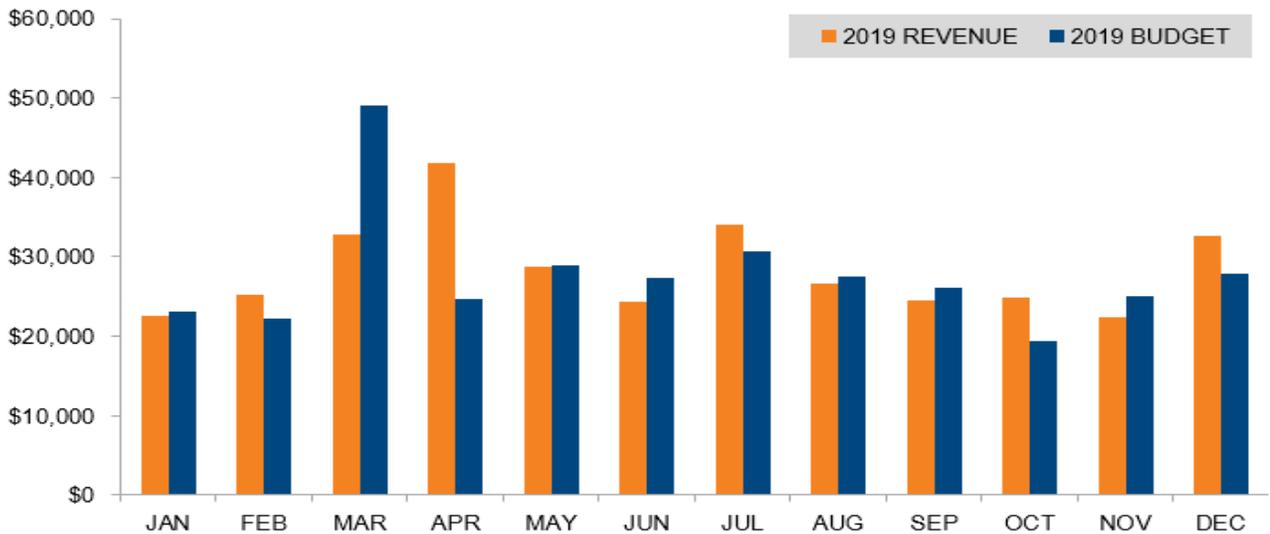
**ON TRACK** UNDER OR LESS THAN 5% OF BUDGET. (OVER ON EXPENSES AND CAPITAL; UNDER ON REVENUE)

**MONITOR** BETWEEN 5% AND 8% OF BUDGET (OVER ON EXPENSES AND CAPITAL; UNDER ON REVENUE)

**ACTION** GREATER THAN 8% OF BUDGET (OVER ON EXPENSES AND CAPITAL; UNDER ON REVENUE)

# GOVERNMENTAL ACTIVITY: REVENUES

## QUARTERLY REVENUE COLLECTIONS VS. BUDGET (ALL \$ IN THOUSANDS)



REVENUES	CURRENT QUARTER	OVER/(UNDER) 2019 BUDGET	YTD ACTUAL	YTD OVER/(UNDER) 2019 BUDGET	YTD INC/(DEC) 2018
Sales & Use Tax	\$ 37,226	\$ (2,470)	\$ 143,145	\$ 3,400	\$ 4,585
Property Taxes	270	(7)	29,871	482	508
Intergovt. Shared Revenues	5,293	(792)	15,804	2,640	461
Culture, Parks, Rec & Env Fees	3,540	(47)	16,257	394	606
Payment in Lieu of Taxes	2,592	(90)	10,650	(34)	80
General Government Fees	14,786	1,310	58,485	(4,428)	(1,086)
Transportation Fees	1,810	500	6,694	(760)	(486)
Interest Revenue	1,959	(757)	5,202	1,178	1,292
Unrealized Invst. Gains/Losses	(25)	25	2,722	2,722	2,417
Other Miscellaneous	12,361	(5,211)	51,477	2,798	26,459
<b>TOTAL</b>	<b>79,811</b>	<b>(7,539)</b>	<b>340,307</b>	<b>8,392</b>	<b>34,836</b>

### YTD 2019 Variance to Budget:

**Sales & Use Tax:** \$2.3M for Use Tax; \$1.4M in Sales Tax. Offset (\$333K) in Sales Tax Incentive

**Intergovt. Shared Revenue:** \$966K for Highway User Tax mainly due to a new Senate Bill. \$569K for Larimer County Open Space. \$333K for other revenue.

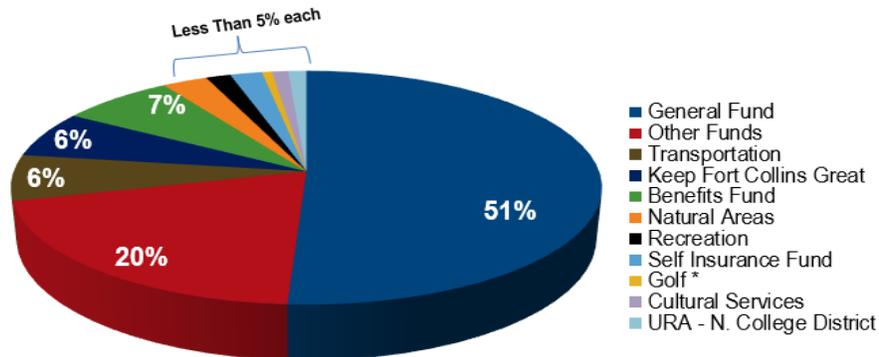
**General Government Fees:** (\$1.7M) for lower maintenance shop and fleet fuel revenue. (\$1.2M) for internal service; (\$1.2M) for benefit contributions.

**Unrealized Gains/Losses:** Over budget due to required market value adjustments on primarily fixed income pooled investments. The increase is primarily due to the lower interest rate environment. However, city investments are held to maturity and gains or losses are not realized because of market movement.

**Other Miscellaneous:** \$955K for high grants received than forecasted and \$759K for insurance recovery received in 2019.

# EXPENDITURES BY FUND

QUARTERLY EXPENSES (INCLUDING TRANSFERS) (ALL \$ IN THOUSANDS)



EXPENSES BY MAJOR FUND	CURRENT QUARTER	(OVER)/UNDER 2019 BUDGET	YTD ACTUAL	YTD (OVER)/UNDER 2019 BUDGET	YTD (Inc)/Dec 2018
General Fund	\$62,561	(\$18,960)	\$171,769	\$5,464	(\$18,983)
Keep Fort Collins Great	7,842	236	26,408	2,601	(1,232)
Natural Areas	3,488	9,817	13,939	11,277	(1,525)
Cultural Services	1,244	93	4,315	325	(449)
Recreation	1,906	268	7,219	535	(209)
Transportation	7,811	1,832	26,475	4,025	424
Golf *	762	153	3,362	299	298
Benefits Fund	8,785	829	30,678	4,271	600
Self Insurance Fund	2,455	(659)	6,956	(1,364)	(2,727)
URA - N. College District	1,407	208	1,734	501	72
Other Funds	24,665	(1,584)	75,149	21,302	(19,835)
<b>Total</b>	<b>122,926</b>	<b>(7,767)</b>	<b>368,004</b>	<b>49,236</b>	<b>(43,566)</b>

## YTD 2019 Variance to Budget:

**Natural Areas:** \$8M, land acquisition, to be carried over into 2020; \$643K, restoration budget, for projects such as Kingfisher restoration work due to FEMA regulatory permits; \$405K, Capital Projects in TVA and Beet Flume repairs put on hold, \$275K Parking lot projects, \$247K, Capital Replacement budget loaded evenly.

**Transportation:** \$1.7M due to transfers to capital projects which only occur as the projects to incur expenses. \$840K due to vacancies across the organization. \$511k due to Street Maintenance Program timing of spend. \$433k due to Traffic projects which pushed into 2020 . \$352k due to timing of new generator purchases . \$248k due to Max maintenance which was budgeted high er than needed.

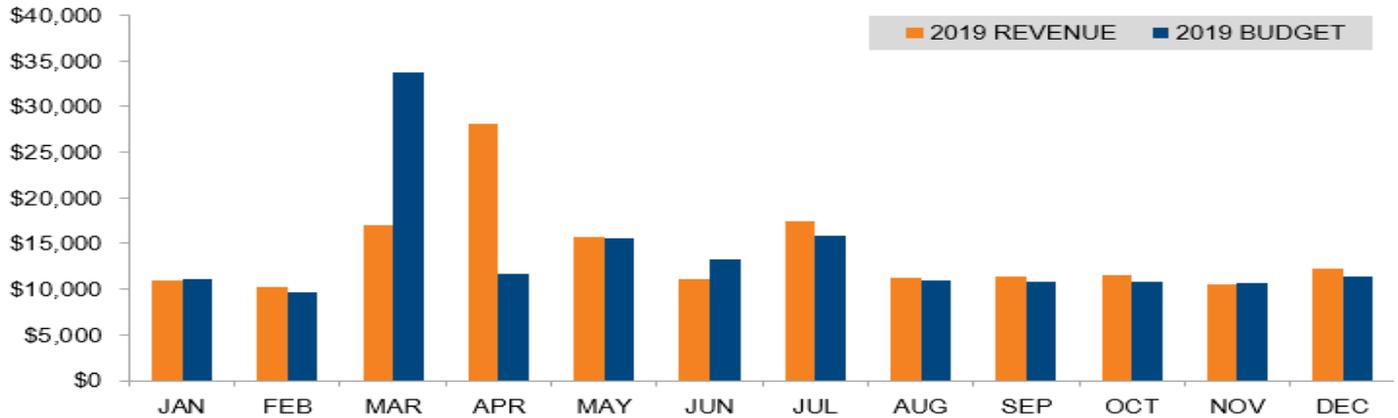
**Benefits Fund:** \$3.8M is comprised of YTD performance of Medical and Dental claims activity savings for 2019 with additional accruals expected thru February.

**Self Insurance Fund:** (\$1M) in for an increase in claim settlements through 2019. (\$600K) for year end entry for insurance liability.

**Other Funds:** \$15M for timing on transfers to capital projects for transportation projects, \$1M in fuel savings

# MAJOR GOVERNMENTAL EXPENDITURES

## QUARTERLY EXPENSES VS. BUDGET (ALL \$ IN THOUSANDS)



Expenses	CURRENT QUARTER	(OVER)/UNDER 2019 BUDGET	YTD ACTUAL	YTD (OVER)/UNDER 2019 BUDGET	YTD (Inc)/Dec 2018
Police Services	\$14,044	(\$167)	\$47,884	(\$9)	(\$3,033)
Financial Services	3,808	(661)	11,262	(1,262)	(2,709)
Community Services	12,922	10,261	46,284	14,449	(2,549)
Planning, Dev & Transportation	19,309	3,780	63,733	8,216	(13,693)
Executive Services	1,018	(105)	3,863	199	(318)
Judicial Services	286	14	1,140	97	(89)
Legal Services	762	(28)	2,702	152	(313)
Information & Employee Svcs	20,700	1,435	71,587	10,267	1,948
Sustainability Services	9,714	(3,580)	17,653	(2,654)	(4,483)
Other	1,932	194	7,770	765	(416)
Poudre Fire Authority	7,422	()	29,688	()	(1,621)
<b>TOTAL</b>	<b>91,917</b>	<b>11,144</b>	<b>303,567</b>	<b>30,220</b>	<b>(27,275)</b>

### YTD 2019 Variance to Budget:

**Finance Admin:** (\$489K) in for an increase in claim settlements through 2019 in SRM; (\$119K) for unbudgeted Salaries and Benefits on the Internal Control Position which was approved by the city manager as an exception.

**Community Services:** \$8M, Land Acquisition in Natural Areas ; \$1.2M on underspend of supplies and capital projects; \$666K, Personnel and timing of filling vacancies; \$643K restoration budget. \$444K on timing of Lincoln Center Seating Project.

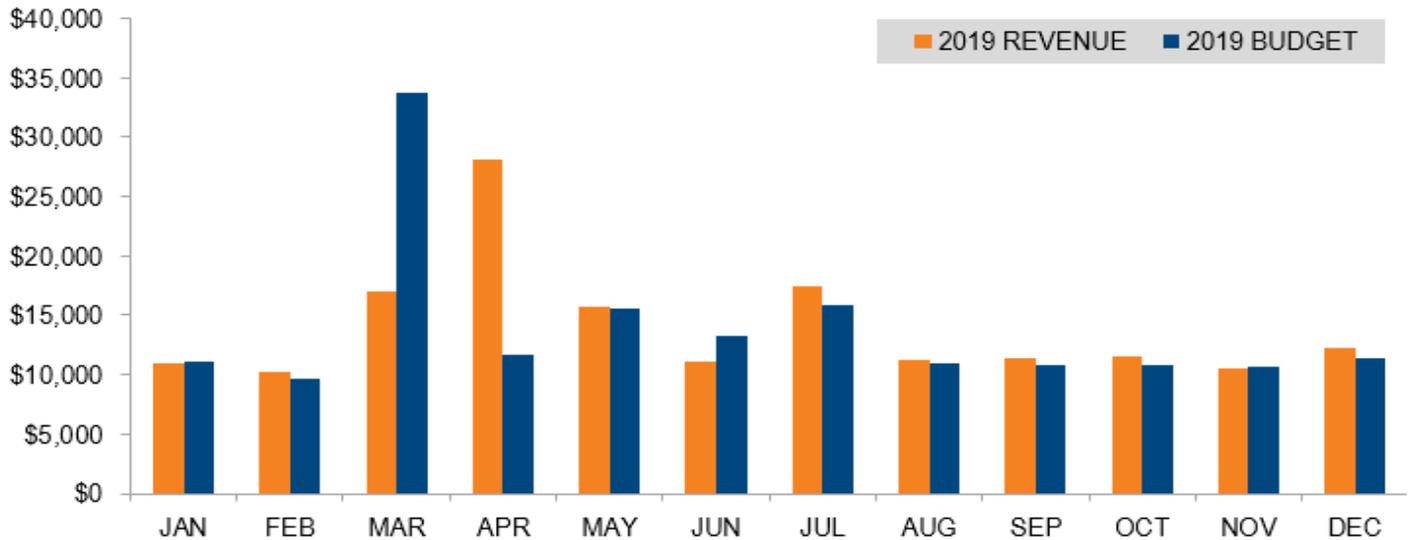
**PDT:** \$2.4M in TCEF due to difference in original estimate of reimbursement for development vs. actual. \$1.6M due to timing of Street Maintenance Program spending \$340k due to timing of new Emergency Generator for Streets/Traffic

**IES:** \$3.8M in YTD Medical and Dental claims performance, \$1.9M in various ongoing major projects and maintenance \$1.1M savings from YTD unexpended rentals, vehicle repairs, and parts, \$1.1M in YTD fuel and utilities savings, \$750 in IT projects carrying into 2020, \$510 in vehicle repairs claim from 2018 hail damage.

**Sustainability** (\$4.4M) for the refinancing of debt on the South Prospect URA offset by 1,590k reported underspend for Human Service Programs (HSP) and Affordable Housing Program (AHP) projects.

# GENERAL FUND ACTIVITY: REVENUES

## QUARTERLY REVENUE COLLECTIONS VS. BUDGET (ALL \$ IN THOUSANDS)



REVENUES	CURRENT QUARTER	OVER/(UNDER) 2019 BUDGET	YTD ACTUAL	YTD OVER/(UNDER) 2019 BUDGET	YTD INC/(DEC) 2018
Sales & Use Tax	\$22,711	(1,235)	\$88,101	\$2,249	\$2,754
Property Taxes	205	(37)	\$23,888	(\$414)	\$110
Intergovt. Shared Revenues	567	(151)	\$1,990	\$590	\$466
Culture, Parks, Rec & Env Fees	166	(13)	\$535	(\$18)	\$57
Payment in Lieu of Taxes	2,592	(90)	\$10,650	(\$34)	\$80
General Government Fees	2,281	(400)	\$7,391	(\$36)	(\$222)
Interest Revenue	1,042	(505)	\$2,113	\$654	\$755
Unrealized Invst. Gains/Losses	(15)	15	\$793	\$793	\$551
Other Miscellaneous	4,643	915	\$31,895	(\$1,487)	\$17,086
<b>TOTAL</b>	<b>34,192</b>	<b>(1,502)</b>	<b>167,355</b>	<b>2,298</b>	<b>21,636</b>

### YTD 2019 Variance to Budget:

**Sales & Use Tax:** \$936K for Use Tax; \$838K in Sales Tax.

**Property Tax:** (\$402K) on property tax for 2019 partially attributed to property tax increase protests.

**Intergovt. Shared Revenue:** \$1.1M on marijuana revenue sharing above 2019 projections

**Unrealized Gain/Losses:** Over budget due to required market value adjustments on primarily fixed income pooled investments. The increase is primarily due to the lower interest rate environment. However, city investments are held to maturity and gains or losses are not realized because of market movement.

**Other Miscellaneous:** (\$950K) for lower building and plan permit fees than projected. (\$592K) for camera red light fines lower than projected.

# GOVERNMENTAL CAPITAL PROJECTS

CAPITAL EXPENDITURES (ALL \$ IN THOUSANDS)

PROJECT	YTD	LTD	LTD	PO's	
	ACTUAL	ACTUAL	BUDGET	COMMITTED	AVAILABLE
CRISP Upgrade Project	\$ 2,045	\$ 3,425	\$ 5,408	\$ 524	\$ 1,458
Police Regional Train. Campus	135	135	8,689	5,786	2,768
Project<\$1M	116	385	427	-	42
<b>Police Services Total</b>	<b>2,297</b>	<b>3,946</b>	<b>14,524</b>	<b>6,310</b>	<b>4,268</b>
110 - FC Bikes Program	11	667	669	-	2
121 - CCIP Arterial Intersection Imp	368	6,077	7,045	22	946
122 - CCIP Bike/Ped Grade Sep Cross	137	402	3,465	107	2,956
123 - Bicycle Infrastructure Improve	191	944	1,238	107	187
124 - Low Stress Bike Rte Design	-	210	210	-	-
132 - CCIP Bus Stop Improvement	199	374	2,075	663	1,038
135 - CCIP Lincoln Avenue Bridge	-	5,173	5,486	-	313
136 - CCIP Lincoln St. Renovation	67	67	563	-	496
137 - CCIP Willow Street Improvement	2,218	2,339	3,873	233	1,301
138 - CCIP Transfor Bus Replacment	-	-	500	-	500
146 - Railroad Crossing Replacement	489	1,336	1,420	31	53
160 - Mason St Transp Corridor	28	85,299	88,841	-	3,542
166 - BOB Ped Plan/ADA Improv	-	2,003	2,003	-	-
169 - Street Oversizing Project	52	6,438	6,992	157	397
170 - BOB-Int Imp & Traffic Sign	201	2,313	2,662	20	329
172 - City Bridge Program	137	3,585	4,248	12	651
240 - CCIP Ped/ADA	1,078	2,940	3,028	89	(1)
312 - City Bridge Prog-KFCG	1,375	5,207	6,333	1,026	100
315 - CCIP Community Capital Imp Pla	139	139	500	184	176
5307 PASS-THRU	1,368	10,346	10,301	-	(45)
5309 CAPITAL	642	12,326	12,809	184	298
ADDITIONAL REVENUE SERVICE	-	1,962	1,091	-	(871)
BOB-Tmb Rd Imprv-Drk/Prsp	325	4,885	5,039	24	130
CAPITAL MAINTENANCE - KFCG-OT	2,184	9,248	9,395	-	147
CMAQ CAPITAL	4,063	9,205	7,965	-	(1,240)
DAR OPERATIONS	0	25,232	30,114	-	4,883
DAR OPERATIONS-KFCG -OT	-	1,748	1,748	-	-
DAR OVERHEAD	-	2,170	2,315	-	144
DISPATCH OPERATIONS	1	4,383	4,340	-	(43)
DOWNTOWN TRANSIT CENTER	-	4,042	3,347	-	(695)
FIXED OPERATIONS	-	92,759	101,351	-	8,592
FIXED OVERHEAD	1	19,247	18,160	-	(1,086)

# GOVERNMENTAL CAPITAL PROJECTS (Continued)

CAPITAL EXPENDITURES (ALL \$ IN THOUSANDS)

PROJECT	YTD	LTD	LTD	PO's	AVAILABLE
	ACTUAL	ACTUAL	BUDGET	COMMITTED	
FIXED OPERATIONS	-	92,759	101,351	-	8,592
FIXED OVERHEAD	1	19,247	18,160	-	(1,086)
FLEX Bus Purchase	1,175	1,175	1,200	-	25
INFORMATION TECHNOLOGY	-	4,113	3,439	-	(674)
Lemay/Vine Grade Sep Crossing	721	2,978	11,891	494	8,418
Lemay/Vine Intersectns-KFCG-OT	0	987	993	-	6
MARKETING - GF	-	3,557	3,358	-	(199)
MAX - Start Up & Testing	-	1,025	1,116	-	91
Parking Sensor Technology	37	969	1,200	32	199
Prospect Rd. & I-25	5,949	5,949	19,086	-	13,137
Prospect Rd/Sharp Pt/I-25	169	169	1,988	159	1,660
Prospect/College Intrscn Impv	1	2,655	2,676	7	13
Riverside Bridge Rplcmt.	121	2,438	2,443	85	(80)
S Timberline/Stetson/Trilby	24	24	2,821	514	2,282
SAFETY/TRAINING	10	6,745	4,583	-	(2,162)
Sharp Point Connection	1,013	1,175	1,250	5	70
Suniga Impvmts-College/Blondel	1,946	2,658	3,427	308	461
302 - BOB Bicycle Plan Implement	-	1,313	1,373	-	60
150 - Parking Structure	-	8,425	8,430	-	5
163 - Drake Rd Improvements	-	1,453	1,465	-	13
168 - Timberline & Prspct Intersctn	-	861	1,120	-	259
171 - Minor Street Capital Projects	-	125	127	-	2
161 - Pedestrian Plan (BCC)	-	462	462	-	
305 - N College Improv-Vine/Conifer	-	1,057	1,057	-	0
Project<\$1M	1,097	6,769	10,607	331	3,507
N College Imprv-Conifer/Wilcox	29	10,469	10,634	-	165
N.College PedestrianConnection	936	1,818	2,355	5	532
CMAQ CNG BUS CO-2019-001-00	-	-	1,597	-	1,597
FY19 5339 Grant	-	-	540	-	540
FY20 Settlement - E Buses	-	-	2,018	-	2,018
<b>Planning, Dev &amp; Transportation Total</b>	<b>28,505</b>	<b>392,435</b>	<b>452,381</b>	<b>4,799</b>	<b>55,146</b>
Projects < \$1M	236	700	569	-	(132)
<b>Executive Services Total</b>	<b>236</b>	<b>700</b>	<b>569</b>	<b>-</b>	<b>(132)</b>
EPIC Pool Improvements	1	1,743	1,824	-	81
143 - Major Reprs & Maint-Capital	-	7	7	-	
145 - Major Bldg Maintenance	-	37	37	-	
Project<\$1M	217	1,882	1,757	1	(126)

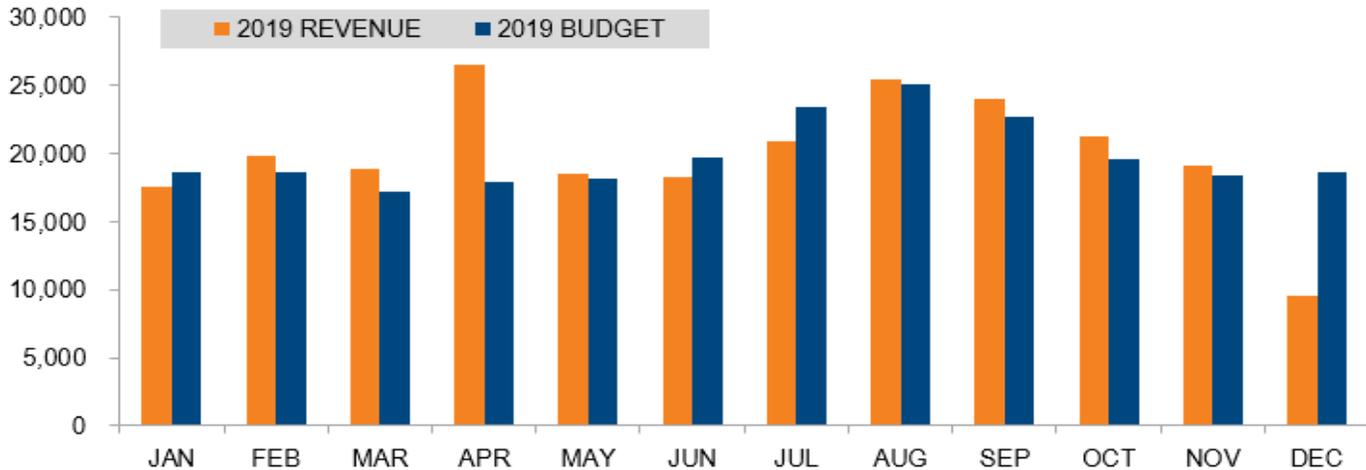
# GOVERNMENTAL CAPITAL PROJECTS (Continued)

CAPITAL EXPENDITURES (ALL \$ IN THOUSANDS)

PROJECT	YTD ACTUAL	LTD ACTUAL	LTD BUDGET	PO's COMMITTED	AVAILABLE
Roof Repairs 2018 Hail	133	133	4,076	953	2,990
<b>Information &amp; Employee Svcs Tc</b>	<b>351</b>	<b>3,802</b>	<b>7,701</b>	<b>953</b>	<b>2,945</b>
Afford Housing Capital Program	110	313	1,100	-	787
CDBG FY 10-11	-	1,042	1,042	-	()
CDBG FY 12-13	-	1,300	1,300	-	
CDBG FY 13-14	-	1,435	1,435	-	
CDBG FY 15-16	-	988	1,009	5	16
CDBG Grant FY 17-18	-	1,348	1,324	-	(24)
CDBG Grant FY 18-19	374	455	1,253	20	778
HOME Grant FY 17-18	15	461	1,079	30	588
Integrated Recycling Facility	21	1,577	1,668	-	91
Project<\$1M	895	10,362	11,273	388	523
CDBG Grant FY 19-20	36	36	1,331	177	1,118
<b>Sustainability Services Total</b>	<b>1,450</b>	<b>19,317</b>	<b>23,814</b>	<b>620</b>	<b>3,877</b>
125 - CCIP Poudre Kayak Park	5,408	7,427	7,620	79	114
128 - CCIP City Park Train	90	200	347	146	
129 - CCIP Garden's Visitor Center	2,152	2,573	2,734	290	(129)
131 - CCIP Nature in the City	269	587	767	10	171
186 - New Park Site Acquisition	2	3,048	3,051	-	3
187 - New Park Site Development	2,132	3,869	6,698	236	2,594
190 - Trail Acquisition/Development	980	13,118	14,351	388	845
241 - BOB-Park Imprvmnts	111	542	1,687	41	1,103
Art in Public Places	288	1,043	1,728	44	641
Downtown Poudre River Impr	-	1,412	1,470	-	58
Expansion of Shop	41	2,537	2,841	217	87
Fossil Crk Tri-College/Shields	-	1,000	1,000	-	
Gardens Capital Project	7	2,836	2,830	(133)	128
Longview Trail/Xcel	-	1,004	1,004	-	()
Maple Hill Park	29	2,132	2,677	0	545
Northeast Community Park	5	1,967	3,603	2	1,634
Southeast Community Park	50	16,100	16,100	-	()
Trailhead Park	81	470	2,869	159	2,240
179 - Rec Trails W of Taft Hill	-	18	21	-	3
Downtown Intersection Renvtn	-	1,120	1,312	-	193
316 - East Community Park	446	2,121	3,092	2	969
Project<\$1M	1,148	3,991	5,145	118	1,035
<b>Community Services Total</b>	<b>13,237</b>	<b>69,113</b>	<b>82,947</b>	<b>1,600</b>	<b>12,234</b>
Project<\$1M	38	38	661	158	465
2019-HA/WS Hansen Canal Pump	5	5	3,200	-	3,195
<b>Not Applicable Total</b>	<b>43</b>	<b>43</b>	<b>3,861</b>	<b>158</b>	<b>3,660</b>
<b>Total</b>	<b>46,119</b>	<b>489,357</b>	<b>585,797</b>	<b>14,441</b>	<b>81,998</b>

# ENTERPRISE ACTIVITY: REVENUES

## QUARTERLY REVENUE COLLECTIONS VS. BUDGET (ALL \$ IN THOUSANDS)



REVENUES	CURRENT QUARTER	OVER/(UNDER) 2019 BUDGET	YTD ACTUAL	YTD OVER/(UNDER) 2019 BUDGET	YTD INC/(DEC) 2018
Electric Charges for Services	\$32,536	(\$1,124)	\$131,699	(\$442)	\$3,432
Water Charges for Services	7,865	(931)	33,723	1,680	(2,063)
Wastewater Charges for Services	5,966	46	24,412	(123)	(524)
Stormwater Charges for Services	4,395	(64)	16,971	271	470
Interest Revenue	911	(145)	2,826	311	475
Unrealized Invst. Gains/Losses	(5,123)	6,990	10,992	(946)	(4,175)
Development Fees/PIFs/Contributions	(7)	7	67	2,306	2,238
Other Miscellaneous	1,265	(313)	6,884	867	(2,798)
	47,807	4,466	227,575	3,924	(2,945)
Customer Srv & Admin Fund Charges*	\$1,958	\$2,273	\$13,900	(\$2,273)	\$752
<b>TOTAL</b>	<b>\$49,765</b>	<b>\$6,739</b>	<b>\$241,475</b>	<b>\$1,650</b>	<b>(\$2,193)</b>

### YTD 2019 Variance to Budget:

**Electric Charges for Services:** Industrial Revenues are 5.7%, or \$1,981, under budget followed by Commercial Revenues being 1.1%, or \$483, under budget, offset by Residential Revenues being 4.0%, or \$1,961 over budget.

**Water Charges for Services:** District Water is 34.9%, or \$550, over budget, Raw Water Surcharge is 438.2%, or \$438 over budget, Residential Water is 2.7%, or \$437, over budget, and Commercial/Industrial is 1.9%, or \$182 over budget.

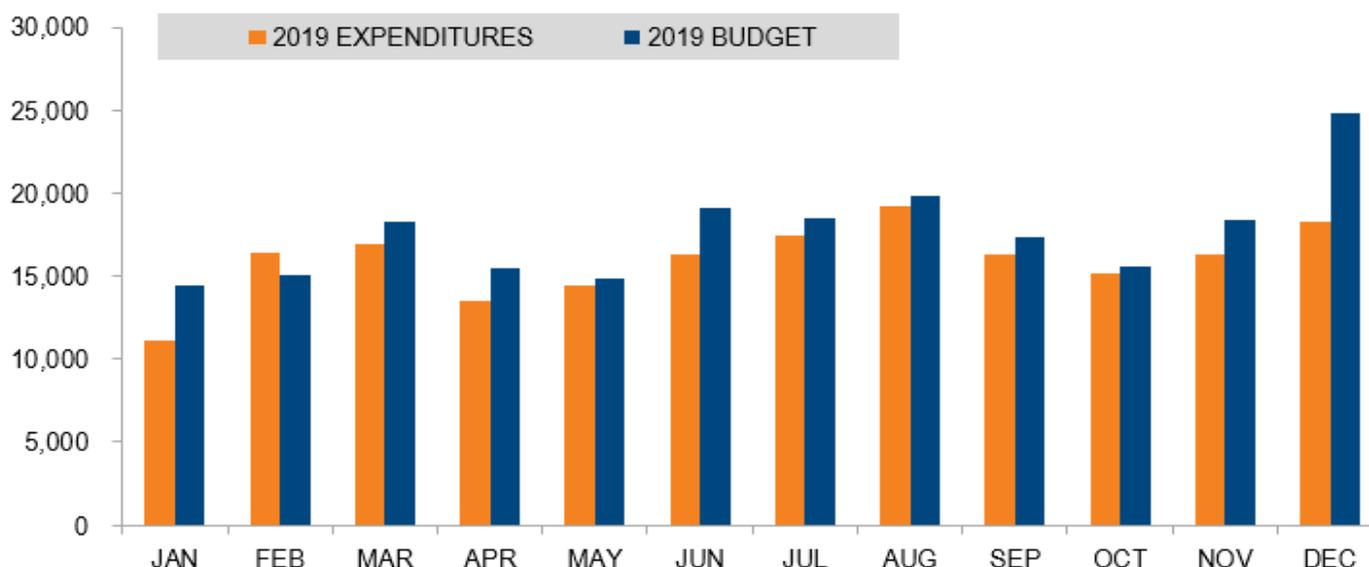
**Unrealized Investment Gains/Losses:** Water \$996, Wastewater \$619, Stormwater \$317, Light and Power \$310, and CS&A \$63.

**Development Fees:** Wastewater (\$751), Water (\$294), offset by Light and Power \$69, and Stormwater \$30.

**Other Miscellaneous:** Light and Power \$596 (adjustment for meters coming back into stock/warehouse), CS&A 164, Stormwater \$39, Water \$31, offset by Wastewater (\$41).

# ENTERPRISE ACTIVITY: EXPENDITURES

## QUARTERLY EXPENDITURES VS. BUDGET (ALL \$ IN THOUSANDS)



Expenditures	CURRENT QUARTER	(OVER)/UNDER 2019 BUDGET	YTD ACTUAL	YTD (OVER)/UNDER 2019 BUDGET	YTD (Inc)/Dec 2018
Light & Power Fund	\$9,355	\$3,234	\$36,033	\$6,432	\$2,482
Purchase Power	22,010	353	\$93,608	\$2,733	\$396
Stormwater Fund	4,744	506	\$10,695	\$1,166	(\$438)
Customer Service & Admin	3,776	948	\$14,463	\$2,658	\$573
Wastewater Fund	5,673	1,087	\$16,357	\$1,884	\$1,784
Water Fund	4,220	2,886	\$20,522	\$5,175	\$4,364
<b>TOTAL</b>	<b>49,779</b>	<b>9,014</b>	<b>191,679</b>	<b>20,048</b>	<b>9,161</b>

### YTD 2019 Variance to Budget:

**Light & Power:** \$2.7M for Rebates and Incentives along with consulting for Efficiency Works program . \$1.7M for system addition and replacement for timing on the purchase of supplies and delay on vehicles. \$908K for transfers to CS&A. The transfers were drawn back at year end to only take what was needed by fund 605 to cover actual expenses for 2019.

**Purchase Power:** \$2.73M (weather and actual demand for the year are key factors on the spend in Tariff 1 from PRPA).

**CS&A:** \$997K for support service including building maintenance and year end GASB pension entries; \$734 for expenses with customer accounts, asset management and other minor capital. \$406 for IT Expenses

**Water:** \$939K for minor capital, \$588K for water resources such as chemicals and testing \$574K Admin Service charges to CS&A

# ENTERPRISE CAPITAL PROJECTS

CAPITAL EXPENDITURES (ALL \$ IN THOUSANDS)

PROJECT	YTD ACTUAL	LTD ACTUAL	BUDGET	PO's COMMITTED	AVAILABLE
115 - New Capacity-Duct Banks	8	371	904	41	492
117 - Substation Cap Proj	429	2,530	2,883	126	226
118 - New Capacity - Circuits	1,071	2,317	4,098	78	1,703
119 - Dist. System Impr. & Replace	1,289	1,842	2,795	5	949
120 - Operational Technology	1,314	1,641	2,580	422	517
130 - SW Enclave Sys Purchases	77	77	1,231	0	1,153
133 - Underground Conversion	66	218	1,478	0	1,260
304 - Service Center-L&P Parent	59	1,737	1,907	62	108
Art in Public Places	43	635	1,099	3	461
CIS Upgrade/Repl - L&P Parent	1,364	2,434	3,315	975	(95)
CMMS—Maintenance Management	\$ 40	\$ 684	\$ 1,079	\$ 314	\$ 81
Project<\$1M		\$ 80	\$ 125	\$ 23	\$ 23
Substation Cap Prj - Parent	0	0	1,360	0	1,360
<b>Light &amp; Power</b>	<b>5,761</b>	<b>14,567</b>	<b>24,853</b>	<b>2,047</b>	<b>8,240</b>
100 - Util Ser Cntr Add/Remodel	15	26	242	3	213
103 - SW Basin Improvements	4,395	26,559	30,492	620	3,313
2017-Magnolia St Outfall Ph 1	203	621	1,500	7	871
2018-Mail Crk; Palmer-Passway	539	689	1,400	771	-60
226 - Spring Crk Basin Improv	0	117	120	0	3
236 - SW Master Planning	199	438	482	265	-221
237 - Flood Mapping/Stream Gagin	0	515	551	0	36
238 - SW Developer Repays	298	298	380	0	82
CIS Upgrd/Repl - Stmwtr Parent	593	1,061	1,450	427	-37
Project<\$1M	828	2,095	3,321	2,497	-1,271
<b>Stormwater</b>	<b>7,070</b>	<b>32,419</b>	<b>39,938</b>	<b>4,590</b>	<b>2,929</b>
102 - DWRf CIP Summary	286	872	4,728	3,467	389
2017-Dewatering Improvements	113	4,033	4,270	13	223
2017-Sludge Strain Press	35	1,414	1,520	10	96
2018-Digester Lid 612	1,582	1,745	2,100	161	194
2018-Sidestream Treatment	1,182	1,605	5,400	2,811	985
2019-DWRf Carbon Add Phase 1	248	248	1,700	1,402	50
212 - WW Collection Sys Replcmnt	957	2,494	4,071	57	1,521
214 - WW Svc Ctr Improvements	15	26	353	3	325

# ENTERPRISE CAPITAL PROJECTS (Continued)

CAPITAL EXPENDITURES (ALL \$ IN THOUSANDS)

PROJECT	YTD ACTUAL	LTD ACTUAL	BUDGET	PO's	
				COMMITTED	AVAILABLE
216 - Sludge Disposal Improv	0	19	385	0	366
220 - MWRf Improvements	0	0	11	0	11
221 - Wtr Reclam Replcmnt Prgm	519	1,354	3,058	150	1,554
CIS Upgrd/Repl - Wstwr Parent	660	1,178	1,605	472	-45
CMMS–Maintenance Management	63	1,049	1,240	219	-28
Project<\$1M	344	1,868	5,746	410	3,467
UV Disinfection System	141	5,888	5,900	10	2
<b>Wastewater</b>	<b>6,145</b>	<b>23,794</b>	<b>42,087</b>	<b>9,185</b>	<b>9,109</b>
101 - Water Meter Replace & Rehab	544	1,064	2,614	53	1,497
105 - High Park Fire	0	45	343	0	298
196 - Distribution Sys Replcmnts	1,534	5,181	5,614	55	378
198 - Wtr Svc Ctr Improvements	17	2,496	2,676	6	173
2017-Undergrnd Elec Pow Supply	0	0	1,300	0	1,300
2017-Water Quality Lab Rehab	46	713	2,600	0	1,887
2018-AB Cathodic Protection	1,268	1,384	2,280	177	719
206 - Water Supply Development	25	127	1,088	60	902
210 - Treatment Facility Improv	255	769	829	0	60
211 - Water Prod Replcmnt Prgm	1,227	2,801	3,947	186	960
301 - Watershed Protection	61	139	240	43	58
303 - Gravel Pit Storage Ponds	15	11,556	11,569	5	9
313 - Wtr Cathodic Protection	29	306	313	0	6
Art in Public Places	248	647	1,434	103	683
Chlorine Contact Basin	3	9,997	10,720	0	723
CIS Upgrade/Repl - Wtr Parent	910	1,629	2,227	655	-57
CMMS–Maintenance Management	426	1,205	1,681	339	138
Halligan Res Enlargement Proj	-160	18,241	37,377	986	18,151
Project<\$1M	1,163	2,190	4,099	676	1,234
<b>Water</b>	<b>7,612</b>	<b>60,489</b>	<b>92,951</b>	<b>3,343</b>	<b>29,119</b>
<b>TOTAL</b>	<b>\$ 26,588</b>	<b>\$ 131,268</b>	<b>\$ 199,829</b>	<b>\$ 19,164</b>	<b>\$ 49,397</b>

## OTHER ACTIVITY MEASURES

MEASURE	4TH QTR 2019	4TH QTR 2018	4TH QTR 2017	YTD 2019	YTD 2018	YTD 2017
New Commercial Permit Dollar Volume per Capita	\$207	\$724	\$242	\$563	\$1385	\$917
Lodging Occupancy Rates	58%	58%	58%	67%	63%	66%
New Sales Tax Licenses	404	369	268	1973	1078	1410
Terminated Sales Tax Licenses	240	358	135	702	1078	563
Gross Sales Tax Collections	\$31M	\$28M	\$28M	\$121M	\$116M	\$112M
Gross Use Tax Collections	\$6M	\$7M	\$5M	\$22M	\$23M	\$24M

### **Glossary of Abbreviations:**

ARRA	American Recovery and Reinvestment Act
BOB	Building on Basics \$0.25 sales tax
BRT	Bus Rapid Transit
CDBG	Community Development Block Grant
CIP	Capital Improvement Plan
DOE	Department of Energy
DWRF	Drake Water Reclamation Facility
ELJS	Executive, Legislative and Judicial Services
LTD	Life to Date
MWRF	Mulberry Water Reclamation Facility
PIFS	Plant Investment Fee
PO's	Purchase Orders
QTR	Quarter
RDSI	Renewable and Distributed Systems Integration
SW	Storm Water
WRF	Water Reclamation Facility
WW	Waste Water
YTD	Year to Date