
QUARTERLY FINANCIAL REPORT

THIRD QUARTER 2021



PERFORMANCE AT-A-GLANCE

PERFORMANCE INDICATORS ACTUALS vs. BUDGET

ON TRACK = No concerns noted

MONITOR = Staff monitoring current variance

ACTION = Staff currently taking action on variance

	YEAR TO DATE	PAGE
Governmental Activity: Revenues	ON TRACK	2
Expenditures by Fund	ON TRACK	3
Major Governmental Expenditures	ON TRACK	4
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*CAPITAL PROJECTS ARE MEASURED LIFE TO DATE (LTD)

GOVERNMENTAL ACTIVITY:

- Partially or fully supported by government taxes or impact fees.
- Transportation, Police, Fire, Parks, Natural Areas, etc.

ENTERPRISE ACTIVITIES:

- 100% funded by user charges for services.
- Light & Power, Water, Wastewater, Stormwater

PERFORMANCE INDICATOR KEY:

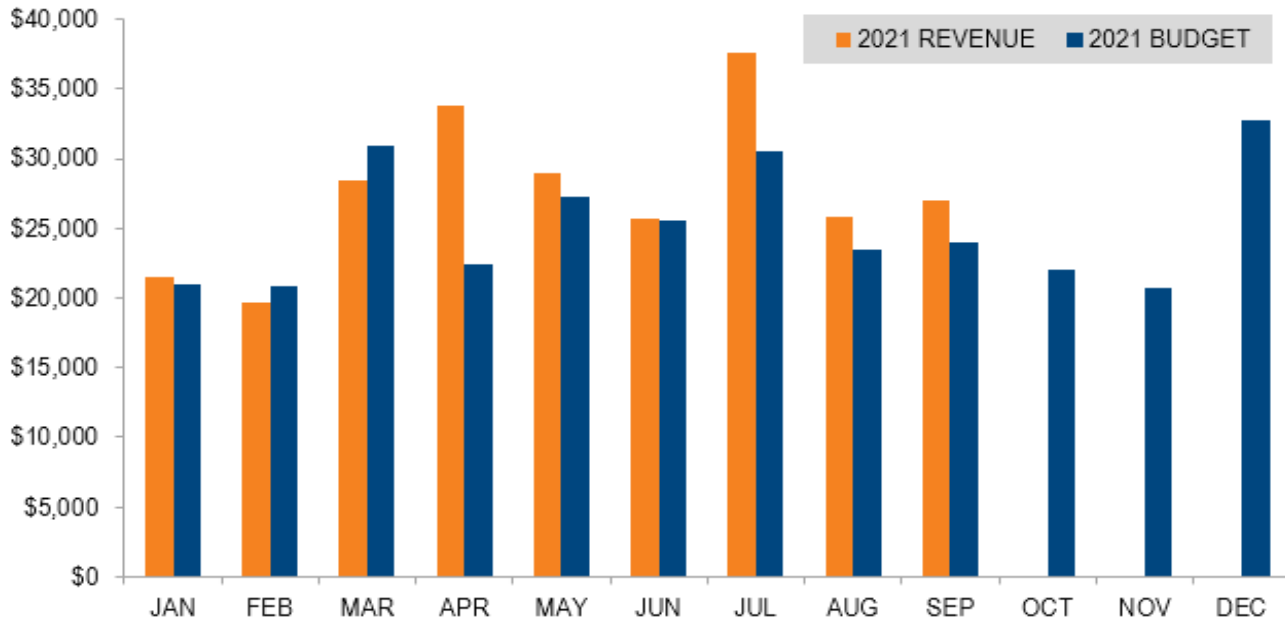
ON TRACK UNDER OR LESS THAN 5% OF BUDGET. (OVER ON EXPENSES AND CAPITAL; UNDER ON REVENUE)

MONITOR BETWEEN 5% AND 8% OF BUDGET (OVER ON EXPENSES AND CAPITAL; UNDER ON REVENUE)

ACTION GREATER THAN 8% OF BUDGET (OVER ON EXPENSES AND CAPITAL; UNDER ON REVENUE)

GOVERNMENTAL ACTIVITY: REVENUES

QUARTERLY REVENUE COLLECTIONS VS. BUDGET (ALL \$ IN THOUSANDS)



REVENUES	CURRENT QUARTER	OVER/(UNDER) 2021 BUDGET	YTD ACTUAL	YTD OVER/(UNDER) 2021 BUDGET	YTD INC/(DEC) 2020
Sales & Use Tax	\$ 42,573	\$ 8,685	\$ 117,601	\$ 19,353	\$ 16,957
Property Taxes	9,978	787	34,358	1,765	1,102
Intergovt. Shared Revenues	3,692	320	8,934	890	358
Culture, Parks, Rec & Env Fees	4,530	1,042	11,314	1,600	2,647
Payment in Lieu of Taxes	3,608	179	8,806	274	422
General Government Fees	15,375	(462)	41,640	(2,542)	(1,338)
Transportation Fees	1,788	549	4,176	638	26
Interest Revenue	415	(123)	1,194	(195)	(1,663)
Other Miscellaneous	8,432	1,322	21,591	1,585	4,197
Net of Unrealized Gains/Losses	90,391	12,298	249,613	23,368	22,708
Unrealized Invst. Gains/Losses	(9)	(9)	(1,110)	(1,110)	(3,003)
TOTAL	90,381	12,289	248,502	22,258	19,705

YTD 2021 Variance to Budget:

Sales & Use Tax: \$17M in Sales Tax; \$3M in Use Tax. Expect to significantly exceed budget for the full year.

Property Tax: \$1.6M for property tax increment for all three URA districts but primarily due to the Mall URA.

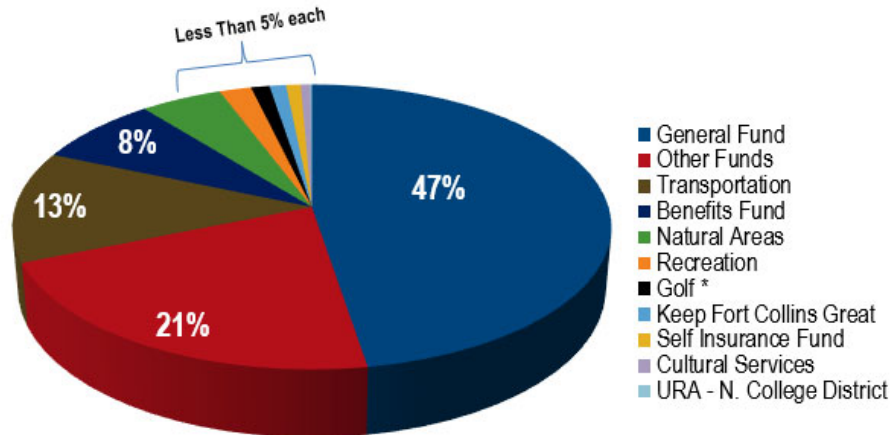
Culture, Parks, Rec & Nat A: \$946K of Community Parks Capital Expansion fees collected to date, \$894K for recreation drop in and rental revenue (\$600K) lower concert ticket sales.

General Government Fees: (\$1M) for lower work for other and maintenance shop fees received to date. (\$900M) PPO Contributions.

Other Miscellaneous: \$795K for higher construction fees and \$585K for higher dispatch service fees.

EXPENDITURES BY FUND

QUARTERLY EXPENSES (INCLUDING TRANSFERS) (ALL \$ IN THOUSANDS)



EXPENSES BY MAJOR FUND	CURRENT QUARTER	OVER/(UNDER) 2021 BUDGET	YTD ACTUAL	YTD OVER/(UNDER) 2021 BUDGET	YTD INC/(DEC) 2020
General Fund	\$46,656	\$415	\$131,451	\$9,976	(\$24,029)
Keep Fort Collins Great	1,009	(8)	3,574	380	12,497
Natural Areas	4,978	838	8,365	2,237	2,289
Cultural Services	580	83	1,419	403	781
Recreation	1,944	164	4,489	709	(759)
Transportation	12,438	627	23,695	5,505	(5,000)
Golf *	1,119	61	2,653	224	(113)
Benefits Fund	7,656	1,195	22,185	3,515	1,265
Self Insurance Fund	884	26	4,729	(212)	(590)
URA - N. College District	96	2	302	(33)	10
Other Funds	21,062	(3,829)	52,638	24,387	(7,838)
Total	98,423	(425)	255,499	47,091	(21,486)

YTD 2021 Variance to Budget:

General Fund: \$2.4M in personnel savings, \$2.7 for lower repair and maintenance costs to date, and \$1.6M on timing of grants and donations to date. \$1.5M for other miscellaneous underspend.

Transportation: Under \$4.2M due to timing of transfers to capital project. Under \$1.2M in personnel due to vacancies.

Benefits Fund: \$2M underspend in Medical and Dental Claims based on 4yr historical trend of monthly performance, \$559 in YTD savings in Stop Loss premiums, savings to offset lasered claimants for 2021.

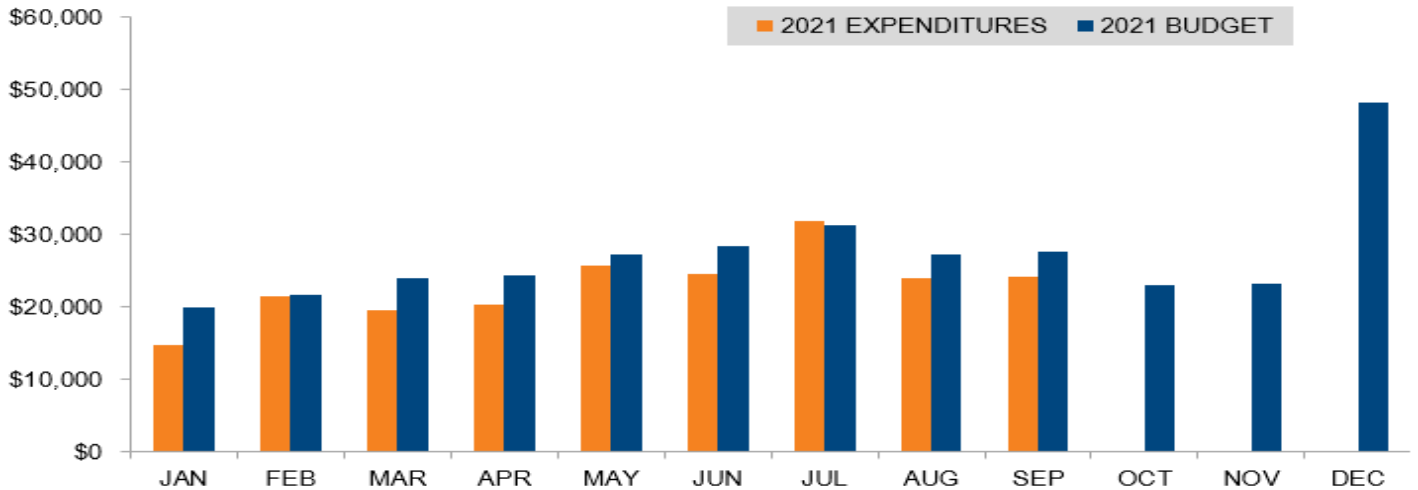
Other Fund: \$12M for timing on transfers for capital projects in the Capital Expansion Fund and \$8.5M due to timing of transfers to capital projects for the Transportation CEF Fund

*Golf is considered an Enterprise fund but is associated with Recreation which is Governmental.

MAJOR GOVERNMENTAL EXPENDITURES

QUARTERLY EXPENSES VS. BUDGET (ALL \$ IN THOUSANDS)

*EXCLUDES TRANSFERS



Expenses	CURRENT QUARTER	OVER/(UNDER) 2021 BUDGET	YTD ACTUAL	YTD OVER/(UNDER) 2021 BUDGET	YTD INC/(DEC) 2020
Police Services	\$12,365	\$337	\$33,686	\$2,295	(\$265)
Financial Services	2,208	(15)	7,912	160	(992)
Community Services	13,904	2,100	29,883	6,544	3,501
Planning, Dev & Transportation	19,638	1,497	43,470	6,672	(1,361)
Executive Services	1,108	(46)	3,391	(8)	(608)
Judicial Services	472	(102)	1,000	(3)	(57)
Legal Services	813	(47)	2,042	34	(10)
Information & Employee Svcs	17,431	1,716	48,481	7,069	3,790
Sustainability Services	3,032	363	7,995	2,305	1,170
Other	1,306	43	4,988	42	102
Poudre Fire Authority	7,747	(0)	23,241	(0)	(109)
TOTAL	80,024	5,846	206,089	25,109	5,161

YTD 2021 Variance to Budget:

Police: Underspend is caused by vacancies across the agency for \$816k and underspend on OT of \$92k. Timing variances for computer software \$92k, and \$76k for computer hardware. \$81k of equipment has not yet been purchased. Note that fuel is currently \$20k over budget, and this is expected to stay over budget.

Community Services: \$2M for timing of payments and contracts primarily in Cultural Services and Natural Areas, \$1.8M underspend in personnel costs due to vacancies.

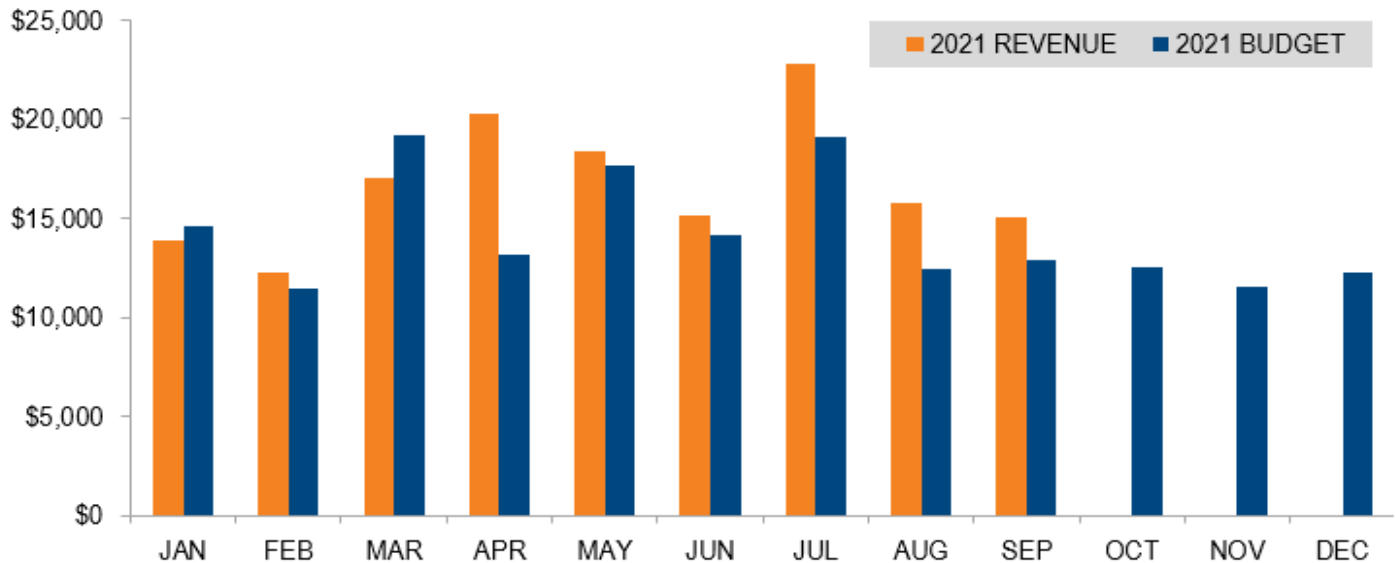
PDT: \$2.4M in personnel due to frozen/vacant positions (\$2.4M in personnel offset by \$425k hiring freeze for net of \$2M). \$1.4M in Streets/traffic maintenance work due to timing of invoices & weather delays.

IES: \$3.3M in YTD Medical and Dental claims underspend with no projected use of Benefits reserves in 2021, \$2M in encumbrances of Ops Services in-progress projects/ maintenance, \$819 in YTD Stop Loss premium savings from lapsed claimants, \$658 in YTD energy and fuel savings, and \$417 under CPIO for Ft. Collins Visitor's Bureau annual Lodging Tax disbursement.

SSA: \$1.2M timing variance for the URA Mall commitments. \$620k variance for the Small Business Relief Fund administered through an agreement with the City and the County. \$157k timing variance for Economic Rebates.

GENERAL FUND ACTIVITY: REVENUES

QUARTERLY REVENUE COLLECTIONS VS. BUDGET (ALL \$ IN THOUSANDS)



REVENUES	CURRENT QUARTER	OVER/(UNDER) 2021 BUDGET	YTD ACTUAL	YTD OVER/(UNDER) 2021 BUDGET	YTD INC/(DEC) 2020
Sales & Use Tax	\$34,998	(7,167)	\$96,406	\$16,124	\$34,229
Property Taxes	7,825	(817)	\$26,828	\$201	\$365
Intergovt. Shared Revenues	601	(295)	\$1,308	\$390	(\$157)
Culture, Parks, Rec & Env Fees	393	(21)	\$783	(\$547)	\$535
Payment in Lieu of Taxes	3,608	(179)	\$8,806	\$274	\$422
General Government Fees	1,678	186	\$5,018	(\$447)	(\$576)
Interest Revenue	146	18	\$371	(\$36)	(\$596)
Other Miscellaneous	4,350	(989)	\$11,261	\$202	\$2,763
Net of Unrealized Gains/Losses	53,597	(9,262)	150,780	16,160	36,986
Unrealized Invst. Gains/Losses	6	(6)	(\$284)	(\$284)	(\$1,322)
TOTAL	53,603	(9,268)	150,496	15,876	35,664

YTD 2021 Variance to Budget:

Sales & Use Tax: \$14M in Sales Tax; \$1.6M in Use Tax. Expect to significantly exceed budget for the full year.

GOVERNMENTAL CAPITAL PROJECTS

CAPITAL EXPENDITURES (ALL \$ IN THOUSANDS)

PROJECT	YTD	LTD	LTD	PO's	
	ACTUAL	ACTUAL	BUDGET	COMMITTED	AVAILABLE
CRISP Upgrade Project	\$ 259	\$ 4,977	\$ 5,408	\$ 346	\$ 86
Police Regional Train. Campus	-	8,211	8,723	121	391
Project<\$1M	233	650	694	-	43
Police Services Total	492	13,839	14,825	466	520
Coronavirus LFRF - ARPA	29	29	4,218	-	4,189
Financial Services Total	29	29	4,218	-	4,189
121 - CCIP Arterial Intersection Imp	252	6,453	7,897	525	918
122 - CCIP Bike/Ped Grade Sep Cross	644	1,240	3,465	113	2,112
132 - CCIP Bus Stop Improvment	442	1,437	2,219	322	460
136 - CCIP Lincoln St. Renovation	851	1,020	3,432	22	2,390
137 - CCIP Willow Street Improvment	14	3,703	4,246	161	382
146 - Railroad Crossing Replacement	9	1,110	1,120	71	(62)
160 - Mason St Transp Corridor	120	84,755	86,058	-	1,303
169 - Street Oversizing Project	4	6,458	6,992	-	535
170 - BOB-Int Imp & Traffic Sign	3	1,137	1,314	-	177
172 - City Bridge Program	22	8,529	9,982	113	1,340
240 - CCIP Ped/ADA	281	4,476	4,122	670	(1,025)
312 - City Bridge Prog-KFCG	1,928	6,608	6,908	302	(2)
5307 PASS-THRU	92	12,623	12,147	-	(476)
BOB-Tmb Rd Imprv-Drk/Prsp	3	4,957	5,039	-	82
CAPITAL MAINTENANCE - KFCG-OT	-	10,069	11,536	-	1,467
CMAQ CAPITAL	-	9,205	8,465	-	(740)
FLEX Bus Purchase	-	1,175	1,200	-	25
Lemay/Vine Grade Sep Crossing	9,121	13,714	11,891	7,541	(9,365)
Parking Sensor Technology	-	969	1,200	32	199
Prospect Rd. & I-25	5,667	17,175	19,086	104	1,807
Prospect Rd/Sharp Pt/I-25	2	184	1,988	43	1,760
Prospect/College Intrscn Impv	11	2,676	2,676	-	
Riverside Bridge Rplcmt.	-92	2,393	2,443	47	3
S Timberline/Stetson/Trilby	544	1,327	7,359	108	5,924
Sharp Point Connection	0	1,177	1,250	-	73
Suniga Impvmts-College/Blondel	3	3,021	3,427	59	347
Project<\$1M	1,446	5,390	9,994	3,820	784
N College Imprv-Conifer/Wilcox	-	10,469	10,634	-	165
N.College PedestrianConnection	-	1,835	2,355	0	520
CMAQ CNG BUS CO-2019-001-00	1,207	1,207	1,597	-	390
FY19 5339 Grant	12	409	540	13	118
FY20 Settlement - E Buses	-	-	2,018	1,902	116

GOVERNMENTAL CAPITAL PROJECTS (Continued)

CAPITAL EXPENDITURES (ALL \$ IN THOUSANDS)

PROJECT	YTD	LTD	LTD	PO's	
	ACTUAL	ACTUAL	BUDGET	COMMITTED	AVAILABLE
Taft Hill-Horsetooth/Harmony	134	504	5,380	123	4,752
Lemay/Vine Intersectns-KFCG-OT	-	987	993	-	6
W Elizabeth Corridor Design	389	389	1,496	1,113	(7)
123 - CCIP Bicycle Infrastructure Im	363	1,604	1,584	352	(372)
FY20 CARES Act 5307	15	21	10,368	-	10,347
College & Trilby Intersections	224	523	4,795	969	3,303
Planning, Dev & Transportation Total	23,707	230,930	279,216	18,529	29,756
Project<\$1M	70	221	151	-	(70)
CARES CVRF Grant	496	8,901	8,975	83	(9)
Executive Services Total	566	9,122	9,126	83	(79)
EPIC Pool Improvements	-	1,743	1,824	-	81
Project<\$1M	177	1,395	1,398	-	3
Roof Repairs 2018 Hail	377	4,576	5,573	41	956
Block 32 Redevelopment-Parking	-	12	1,500	-	1,488
Fleet Services Energy Grants	-	1,066	1,099	1	32
Information & Employee Svcs Total	554	8,792	11,394	41	2,561
Afford Housing Capital Program	288	1,390	1,750	-	360
CDBG FY 15-16	-	998	1,009	-	11
CDBG Grant FY 17-18	5	1,353	1,324	15	(44)
CDBG Grant FY 18-19	-	1,045	1,253	-	208
Integrated Recycling Facility	-	1,582	1,668	-	86
Project<\$1M	792	5,248	6,399	131	1,020
CDBG Grant FY 19-20	816	1,955	1,331	90	(715)
CDBG Grant FY 20-21	533	618	1,237	73	546
HOME Grant FY 18-19	68	1,601	1,610	47	(38)
CDBG-CV19 Funding	568	967	1,409	136	307
Sustainability Services Total	3,070	16,757	18,990	492	1,741
125 - CCIP Poudre Kayak Park	22	7,601	7,620	14	4
128 - CCIP City Park Train	-	200	347	146	
129 - CCIP Garden's Visitor Center	9	2,658	2,750	18	75
131 - CCIP Nature in the City	50	767	1,128	-	361
187 - New Park Site Development	1,169	5,424	7,193	18	1,750
190 - Trail Acquisition/Development	1,105	13,644	14,711	42	1,025
241 - BOB-Park Imprvmnts	229	1,406	1,474	146	(77)
Art in Public Places	59	1,196	1,970	30	744
Downtown Poudre River Impr	-	1,412	1,470	-	58

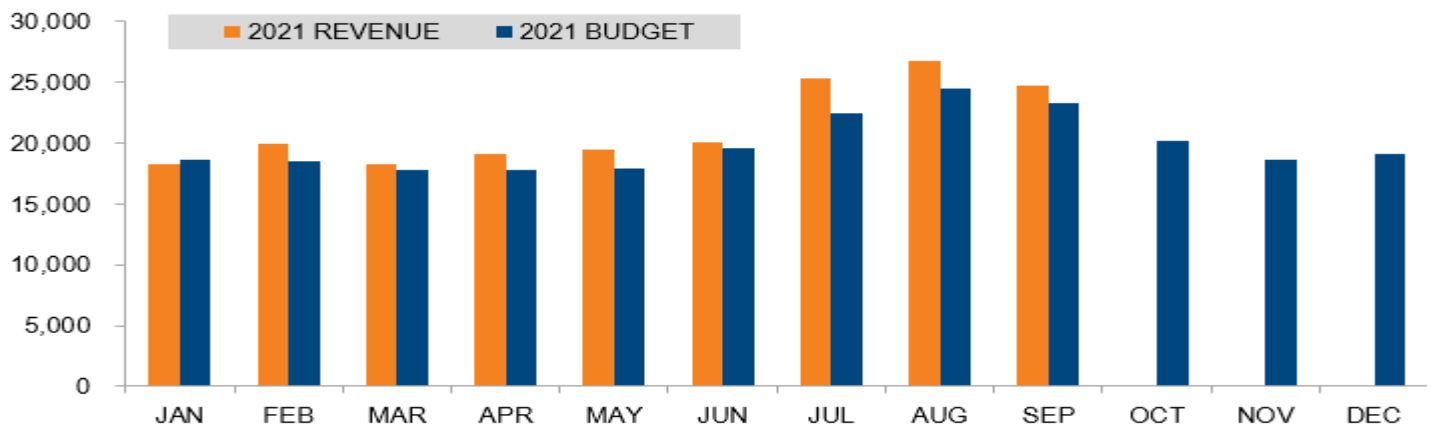
GOVERNMENTAL CAPITAL PROJECTS (Continued)

CAPITAL EXPENDITURES (ALL \$ IN THOUSANDS)

PROJECT	YTD	LTD	LTD	PO's	
	ACTUAL	ACTUAL	BUDGET	COMMITTED	AVAILABLE
Expansion of Shop	-	2,763	2,841	-	78
Gardens Capital Project	58	2,901	2,830	8	(78)
Maple Hill Park	282	2,455	2,677	43	179
Northeast Community Park	0	1,970	7,153	-	5,183
Trailhead Park	1,162	1,833	2,869	1,359	(322)
316 - East Community Park	94	2,323	5,892	44	3,524
Project<\$1M	421	2,784	3,369	66	519
Community Services Total	4,659	51,336	66,293	1,935	13,023
Project<\$1M	-	391	1,450	129	930
2019-HAWS Hansen Canal Pump	41	1,139	1,400	-	261
Not Applicable Total	41	1,530	2,850	129	1,191
Total	33,117	332,333	406,911	21,676	52,902

ENTERPRISE ACTIVITY: REVENUES

QUARTERLY REVENUE COLLECTIONS VS. BUDGET (ALL \$ IN THOUSANDS)



REVENUES	CURRENT QUARTER	OVER/(UNDER) 2021 BUDGET	YTD ACTUAL	YTD OVER/(UNDER) 2021 BUDGET	YTD INC/(DEC) 2020
Electric Charges for Services	\$42,738	\$3,866	\$112,053	\$6,523	\$5,472
Water Charges for Services	12,396	1,420	24,986	1,413	(234)
Wastewater Charges for Services	6,290	(8)	17,605	(254)	(53)
Stormwater Charges for Services	4,471	71	13,475	299	75
Interest Revenue	362	2	1,105	57	(1,264)
Development Fees/PIFs/Contributions	2,824	1,060	8,060	3,971	3,395
Other Miscellaneous	1,090	362	2,454	476	759
	70,171	6,772	179,739	12,485	8,150
Customer Srv & Admin Fund Charges	\$4,347	(0)	\$12,889	(0)	\$35
Unrealized Invst. Gains/Losses	(1,256)	(1,256)	(1,046)	(1,046)	(2,129)
TOTAL	\$73,262	\$5,516	\$191,581	\$11,439	\$6,055

YTD 2021 Variance to Budget:

Electric Charges for Services: Residential Revenues are 16.1%, or \$6,618, over budget and Commercial Revenues which are 1.3%, or \$424, over budget. Industrial Revenues are 3.0%, or \$747, under budget.

Water Charges for Services: Residential Water Sales are 5.5%, or \$697, over budget, District Water sales are 43.6%, or \$612 over budget (timing of the FCLWD annual transmission line charge and a cumulative billing correction); offset by Other Water Sales -35.9%, or \$314 under budget (reduced water rentals due to supply/fire concerns).

Wastewater Charges for Services: Commercial/Industrial Revenues are 11.0%, or \$510, under budget offset slightly by Residential Revenues are 1.7%, or \$206, over budget.

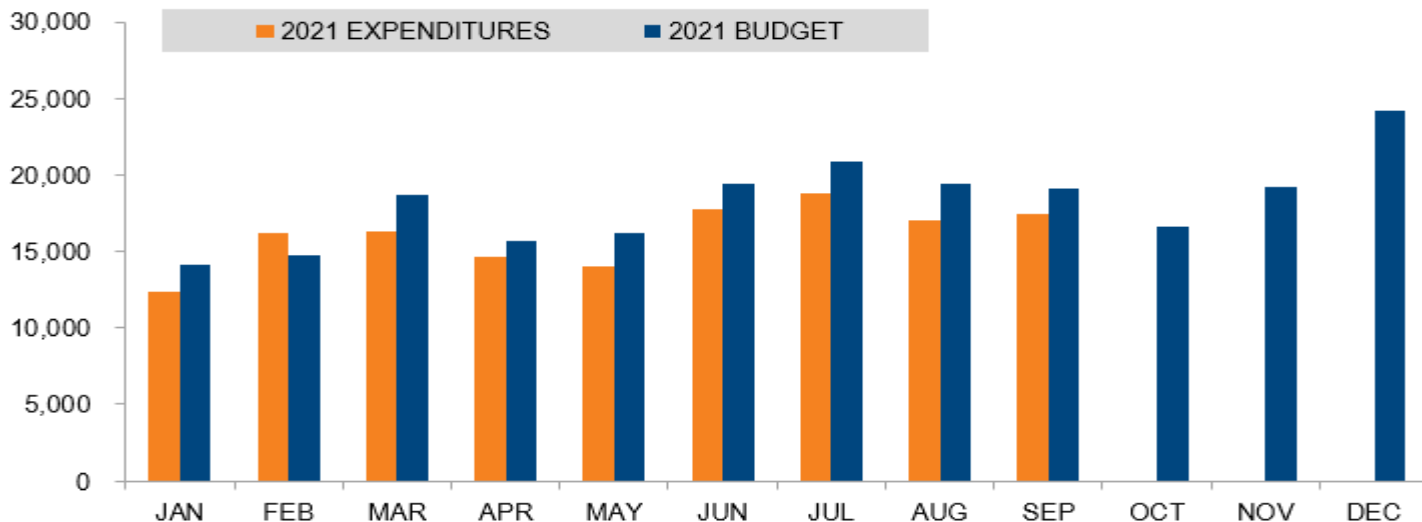
Stormwater Charges for Services: Single Family Residential Revenues are 3.5%, or \$207, over budget, followed by Non-Single Family Revenues at 1.2%, or \$91, over budget.

Other Miscellaneous: Light and Power \$527 (Warehouse \$263, Other Misc. \$95, Bad Debt Recovery \$60, and Auction & Misc Sales \$53), Water \$148 (Other Use Charges \$57 and Lab Svcs \$42), Stormwater \$27, Wastewater \$25, and CS&A (\$305) (no late or disconnect fees assessed prior to July).

Development Fees/PIFs/Contributions: Light & Power \$2,459 (there are several large construction projects driving the over budget amount), Water \$631 (\$427 related to timing of FCLWD amortized PIF entry from unearned revenue), Stormwater \$692 (mainly PIFs, one for \$422 last month, and a few larger ones earlier in the year), and Wastewater \$452 (primarily a large multi-family project).

ENTERPRISE ACTIVITY: EXPENDITURES

QUARTERLY EXPENDITURES VS. BUDGET (ALL \$ IN THOUSANDS)



Expenditures	CURRENT QUARTER	OVER/(UNDER) 2021 BUDGET	YTD ACTUAL	YTD OVER/(UNDER) 2021 BUDGET	YTD INC/(DEC) 2020
Light & Power Fund	\$11,032	(\$221)	\$29,201	\$1,760	(\$2,574)
Purchase Power	25,818	2,343	\$70,048	\$4,138	(\$471)
Stormwater Fund	2,007	708	\$6,026	\$950	(\$89)
Customer Service & Admin	4,487	(288)	\$11,699	\$752	(\$840)
Wastewater Fund	3,527	327	\$10,766	\$1,252	(\$118)
Water Fund	6,455	3,188	\$17,020	\$4,610	(\$340)
TOTAL	53,326	6,057	144,759	13,462	(4,433)

YTD 2021 Variance to Budget:

Light & Power - Energy Services \$1,513 (Energy Services Program \$1,218 (Consulting \$751, Rebates & Incentives \$298, mostly due to the timing of payments to vendors/partners and the pace of participation in programs). Community Renewables is under budget \$161 mostly due to Conservation Incentives and the timing of solar installations. Demand Response is under budget by \$134 mostly for Consulting Services due to the timing of vendor payments.) System Additions & Replacements \$441 (Motor Vehicles under budget by \$385, waiting on delivery of 2 vehicles but budget has come through for 3 total, Consulting under budget by \$201 this is reserved for costs related to the OASIS project; offset by Utility Supplies which are over budget \$193, these supplies are for new construction and system capacity upgrades; construction activity has picked up as there are some large projects under construction.)

Purchase Power - Purchase Power-Tariff 1 \$4,138 (weather and actual demand (COVID event changes) for the year are key factors on the spend in Tariff 1 from PRPA).

Water - Water Treatment \$2,322 (Contract Pmt to Govt/Other \$1,564 (Cameron Peak Fire (CPF) Watershed budget distribution to actual spend), Construction Services \$278 (CPF budget distribution to actual spend), Chemical Supplies \$218, Other Prof. & Technical \$73, offset by Personnel (\$37)); Minor Capital \$1,221 (Mech. & Heavy Equip \$735, Computer Hardware \$170 (Meter Test Bench replacement pending), Construction Contracts \$179 (utilized as needed), Other Capital Outlay \$79 (\$112 encumbered for water filter material), offset by Building Improvements (\$42)

ENTERPRISE CAPITAL PROJECTS

CAPITAL EXPENDITURES (ALL \$ IN THOUSANDS)

PROJECT	YTD ACTUAL	LTD ACTUAL	BUDGET	PO's	
				COMMITTED	AVAILABLE
115 - New Capacity-Duct Banks	0	0	222	0	222
117 - Substation Cap Proj	123	1,402	1,470	18	49
118 - New Capacity - Circuits	0	1,063	2,028	0	964
119 - Dist. System Impr. & Replace	1,416	2,800	6,687	1,121	2,766
120 - Operational Technology	42	2,251	2,730	83	396
130 - SW Enclave Sys Purchases	3	44	1,422	0	1,378
133 - Underground Conversion	83	255	2,330	337	1,739
304 - Service Center-L&P Parent	1,666	2,276	3,082	444	362
Art in Public Places	21	725	1,153	19	408
CIS Upgrade/Repl - L&P Parent	(288)	2,984	3,681	625	72
CMMS-Maintenance Management	\$ 164	\$ 950	\$ 1,329	\$ 121	\$ 258
Project-<\$1M	48	77	1,543	492	974
Substation Cap Prj - Parent	0	0	1,318	0	1,318
Light & Power	3,278	14,828	28,995	3,260	10,907
100 - Util Ser Cntr Add/Remodel	0	32	58	0	25
103 - SW Basin Improvements	1,264	8,616	11,391	835	1,940
2018-Mail Crk; Palmer-Passway	34	1,521	2,809	46	1,243
226 - Spring Crk Basin Improv	0	117	120	0	3
236 - SW Master Planning	90	971	1,520	251	297
237 - Flood Mapping/Stream Gagin	1	515	551	0	36
238 - SW Developer Repays	0	0	692	0	692
CIS Upgrd/Repl - Stmwtr Parent	-123	1,303	1,610	273	34
CMMS-Maintenance Management	10	1,061	1,205	34	110
Project-<\$1M	1,023	1,450	3,281	84	1,748
2017-Remington St Storm Sewer	3	3,157	3,258	9	92
2017-MagnoliaPreDsn-OakDsnCnst	455	1,121	2,000	201	678
141 - Cured in Place Pipe	0	0	450	440	10
139 - Stream Rehabilitation Program	83	83	3,100	145	2,872
140 - Poudre Levee Program	395	395	980	75	509
2019 - N Mason Area Drainage	110	320	1,768	692	755
Stormwater	3,345	20,662	34,791	3,085	11,045
102 - DWRF CIP Summary	392	4,430	4,705	139	136
2017-Dewatering Improvements	15	4,064	4,270	7	199
2017-Sludge Strain Press	0	1,414	1,520	4	102
2018-Digester Lid 612	0	1,773	2,100	220	107
2018-Sidestream Treatment	43	4,855	5,400	44	501
2019-DWRF Carbon Add Phase 1	280	1,600	2,200	399	200
212 - WW Collection Sys Replcmnt	867	2,045	6,598	764	3,790
214 - WW Svc Ctr Improvements	0	32	58	0	25
216 - Sludge Disposal Improv	0	0	366	0	366

ENTERPRISE CAPITAL PROJECTS (Continued)

CAPITAL EXPENDITURES (ALL \$ IN THOUSANDS)

PROJECT	YTD ACTUAL	LTD ACTUAL	BUDGET	PO's	
				COMMITTED	AVAILABLE
2018-Digester Lid 612	0	1,773	2,100	220	107
2018-Sidestream Treatment	43	4,855	5,400	44	501
2019-DWRF Carbon Add Phase 1	280	1,600	2,200	399	200
212 - WW Collection Sys Replcmnt	867	2,045	6,598	764	3,790
214 - WW Svc Ctr Improvements	0	32	58	0	25
216 - Sludge Disposal Improv	0	0	366	0	366
220 - MWRf Improvements	0	0	11	0	11
221 - Wtr Reclam Replcmnt Prgm	403	1,294	3,752	165	2,293
Art in Public Places	52	502	1,128	12	613
CIS Upgrd/Repl - Wstwr Parent	-140	1,443	1,783	303	37
CMMS-Maintenance Management	23	1,200	1,628	135	292
Project<\$1M	556	1,698	5,256	464	3,094
PARENT-Collect Small Projects	0	0	1,901	0	1,901
2021-DWRF NPT Clarifier Replac	212	212	6,200	257	5,731
Collection Sys Replace Pgm	0	0	1,000	0	1,000
Wastewater	2,703	26,562	49,876	2,913	20,401
101 - Water Meter Replace & Rehab	341	341	1,770	0	1,428
105 - High Park Fire	0	45	343	0	298
196 - Distribution Sys Replcmnts	1,013	1,870	3,765	557	1,338
198 - Wtr Svc Ctr Improvements	0	64	115	0	51
2017-Undergrmd Elec Pow Supply	0	0	1,300	0	1,300
2017-Water Quality Lab Rehab	0	713	2,600	0	1,887
2018-AB Cathodic Protection	380	2,119	2,280	69	92
206 - Water Supply Development	1	128	1,053	39	885
210 - Treatment Facility Improv	0	0	0	0	0
211 - Water Prod Replcmnt Prgm	225	571	3,071	1,244	1,257
301 - Watershed Protection	31	75	273	0	198
313 - Wtr Cathodic Protection	0	0	6	0	6
Art in Public Places	14	767	1,494	6	721
CIS Upgrade/Repl - Wtr Parent	-188	2,001	2,473	420	52
CMMS-Maintenance Management	50	1,654	2,194	287	253
Halligan Res Enlargement Proj	2,572	24,613	37,377	2,952	9,812
Project<\$1M	430	808	2,092	156	1,129
2019-Enviro Learn Center Dam	135	360	1,250	162	728
2021-27-Inch Poudre Canyon Wtr	29	29	3,200	256	2,915
Distribution Sys Replac	0	0	1,000	0	1,000
Water	5,033	36,158	67,655	6,148	25,349
TOTAL	\$ 14,359	\$ 98,210	\$ 181,318	\$ 15,406	\$ 67,702

OTHER ACTIVITY MEASURES

MEASURE	3RD QTR	3RD QTR	3RD QTR	YTD 2021	YTD 2020	YTD 2019
	2021	2020	2019			
New Commercial Permit Dollar Volume per Capita	\$310	\$100	\$77	\$623	\$327	\$356
Lodging Occupancy Rates	74%	56%	92%	59%	44%	70%
New Sales Tax Licenses	438	378	569	1266	1020	1569
Terminated Sales Tax Licenses	115	100	82	953	839	462
Gross Sales Tax Collections	\$37M	\$30M	\$31M	\$101M	\$85M	\$89M
Gross Use Tax Collections	\$6M	\$6M	\$5M	\$16M	\$15M	\$17M

Glossary of Abbreviations:

BOB	Building on Basics \$0.25 sales tax
CCIP	Community Capital Improvement Projects
CDBG	Community Development Block Grant
CMMS	Comprehensive Mosquito Management System
CMAQ	Congestion Mitigation and Air Quality
CIP	Capital Improvement Plan
CIS	Customer Information System
DAR	Dial - a - Ride
DOE	Department of Energy
DWRF	Drake Water Reclamation Facility
L&P	Light and Power
LTD	Life to Date
MWRF	Mulberry Water Reclamation Facility
PO's	Purchase Orders
QTR	Quarter
SW	Storm Water
WW	Waste Water
YTD	Year to Date