
QUARTERLY FINANCIAL REPORT

SECOND QUARTER 2021



City of
Fort Collins



PERFORMANCE AT-A-GLANCE

PERFORMANCE INDICATORS ACTUALS vs. BUDGET

ON TRACK = No concerns noted

MONITOR = Staff monitoring current variance

ACTION = Staff currently taking action on variance

	YEAR TO DATE	PAGE
Governmental Activity: Revenues	ON TRACK	2
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*CAPITAL PROJECTS ARE MEASURED LIFE TO DATE (LTD)

GOVERNMENTAL ACTIVITY:

- Partially or fully supported by government taxes or impact fees.
- Transportation, Police, Fire, Parks, Natural Areas, etc.

ENTERPRISE ACTIVITIES:

- 100% funded by user charges for services.
- Light & Power, Water, Wastewater, Storm Drainage, Broadband and Golf

PERFORMANCE INDICATOR KEY:

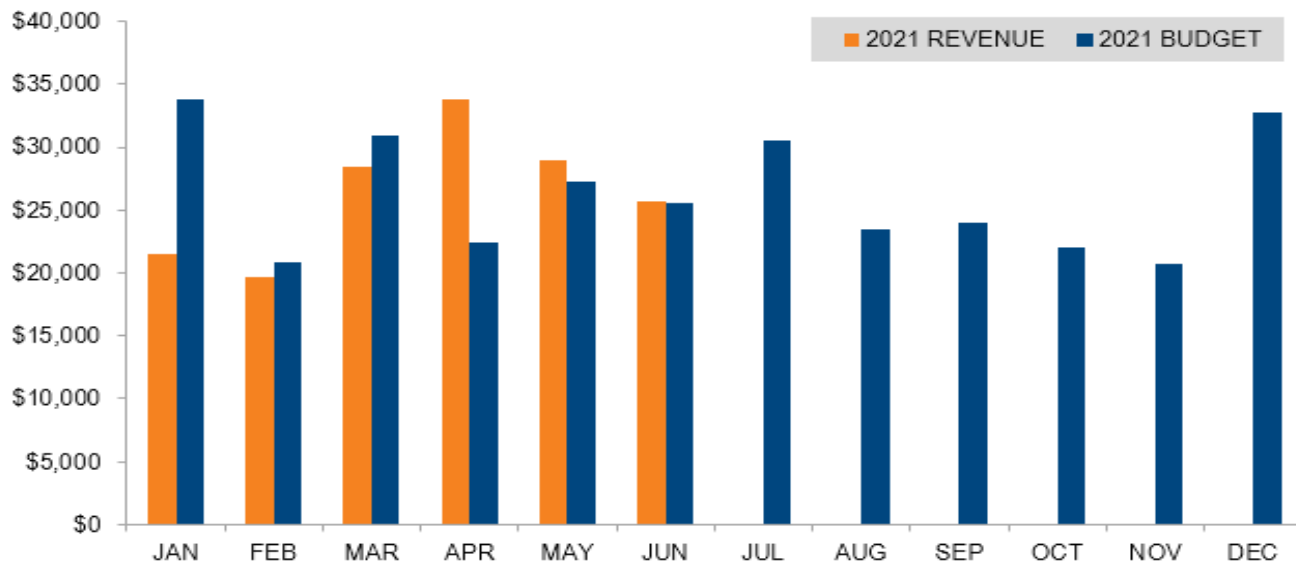
ON TRACK UNDER OR LESS THAN 5% OF BUDGET. (OVER ON EXPENSES AND CAPITAL; UNDER ON REVENUE)

MONITOR BETWEEN 5% AND 8% OF BUDGET (OVER ON EXPENSES AND CAPITAL; UNDER ON REVENUE)

ACTION GREATER THAN 8% OF BUDGET (OVER ON EXPENSES AND CAPITAL; UNDER ON REVENUE)

GOVERNMENTAL ACTIVITY: REVENUES

QUARTERLY REVENUE COLLECTIONS VS. BUDGET (ALL \$ IN THOUSANDS)



REVENUES	CURRENT QUARTER	OVER/(UNDER) 2021 BUDGET	YTD ACTUAL	YTD OVER/(UNDER) 2021 BUDGET	YTD INC/(DEC) 2020
Sales & Use Tax	\$ 38,435	\$ 6,495	\$ 75,028	\$ 10,668	\$ 9,937
Property Taxes	17,209	5,982	24,380	978	1,242
Intergovt. Shared Revenues	3,475	572	5,241	570	420
Culture, Parks, Rec & Env Fees	4,551	513	6,784	558	1,514
Payment in Lieu of Taxes	2,570	23	5,198	95	201
General Government Fees	13,231	(1,224)	26,265	(2,080)	(1,743)
Transportation Fees	1,394	238	2,389	88	(338)
Interest Revenue	377	(59)	779	(71)	(1,371)
Other Miscellaneous	7,236	587	13,159	263	1,790
Net of Unrealized Gains/Losses	88,477	13,129	159,222	11,070	11,652
Unrealized Invst. Gains/Losses	(4)	(4)	(1,101)	(1,101)	(3,307)
TOTAL	88,473	13,125	158,121	9,969	8,344

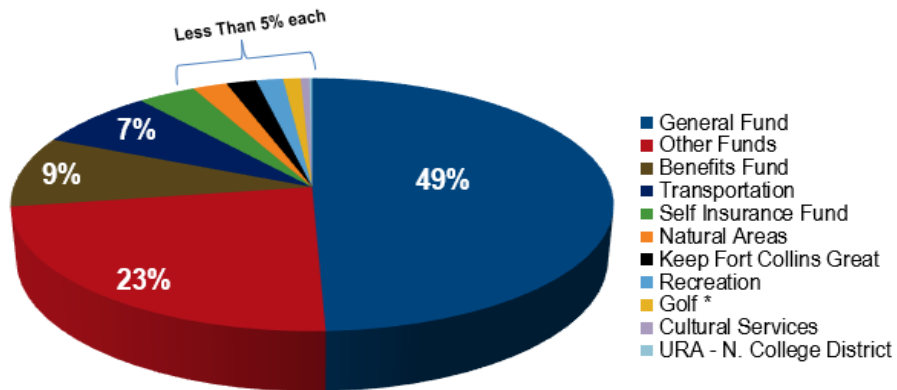
YTD 2021 Variance to Budget:

Sales & Use Tax: \$9.7M in Sales Tax \$1.5M in Use Tax. Sales Tax and Use was set lower in the summer of 2020 because of the ongoing pandemic. Sales Tax revenue has appeared to have recovered from the initial down turn and as a result, it is anticipated that sales tax revenues will exceed budget.

General Government Fees: (\$1.4M) PPO Contributions. Benefits is continuing its prescribed burn of fund balances to keep insurance premiums low; expect this trend to continue through the year. (\$565K) for lower work for other fees received to date.

EXPENDITURES BY FUND

QUARTERLY EXPENSES (INCLUDING TRANSFERS) (ALL \$ IN THOUSANDS)



EXPENSES BY MAJOR FUND	CURRENT QUARTER	OVER/(UNDER) 2021 BUDGET	YTD ACTUAL	YTD OVER/(UNDER) 2021 BUDGET	YTD INC/(DEC) 2020
General Fund	\$42,590	\$4,965	\$84,795	\$8,799	(\$12,547)
Keep Fort Collins Great	1,602	81	2,565	387	6,244
Natural Areas	1,831	653	3,386	1,367	4,868
Cultural Services	462	254	839	265	778
Recreation	1,422	234	2,545	455	115
Transportation	6,417	1,629	11,257	4,542	1,546
Golf *	925	46	1,534	164	(36)
Benefits Fund	7,821	179	14,530	2,320	1,401
Self Insurance Fund	3,078	(403)	3,845	(272)	(869)
URA - N. College District	144	(47)	206	(35)	5
Other Funds	19,968	(1,536)	31,575	26,095	(2,680)
Total	86,261	6,055	157,077	44,088	(1,177)

YTD 2021 Variance to Budget:

General Fund: \$2.2 for lower repair and maintenance costs to date, \$1.7M in timing on transfer to Capital Project funds for ongoing projects; \$1.6M for personnel and \$1.4M on timing of grants and donations to date.

Transportation: Under \$2.8M due to timing of transfers to capital project. Under \$581k n personnel due to frozen and vacant positions. Expect to end year on or under budget.

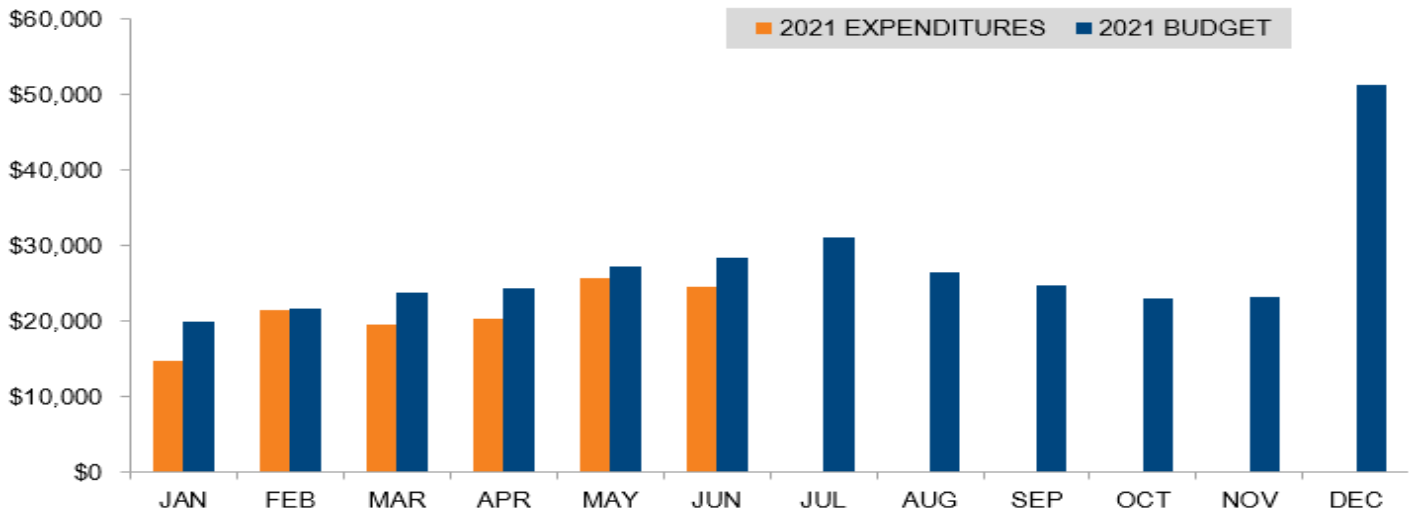
Benefits Fund: - HR underspend is primarily from \$1.8M underspend in Medical and Dental Claims, primarily on the Rx side due to timing of rebates, based on 4yr historical trend of monthly performance, \$419 in YTD savings in Stop Loss premiums, savings to offset lasered claimants for 2021

Other Fund: \$12.2M for timing on transfers for capital projects in the Capital Expansion Fund and \$9.6M due to timing of transfers to capital projects for the Transportation CEF Fund

MAJOR GOVERNMENTAL EXPENDITURES

QUARTERLY EXPENSES VS. BUDGET (ALL \$ IN THOUSANDS)

*EXCLUDES TRANSFERS



Expenses	CURRENT QUARTER	OVER/(UNDER) 2021 BUDGET	YTD ACTUAL	YTD OVER/(UNDER) 2021 BUDGET	YTD INC/(DEC) 2020
Police Services	\$11,366	\$840	\$21,322	\$1,958	\$294
Financial Services	4,026	(265)	5,704	174	(912)
Community Services	9,226	2,581	15,980	4,439	6,928
Planning, Dev & Transportation	13,084	3,278	23,832	4,815	2,108
Executive Services	1,170	137	2,283	38	(427)
Judicial Services	277	50	528	100	108
Legal Services	630	47	1,229	81	39
Information & Employee Svcs	17,231	2,176	31,050	5,353	4,237
Sustainability Services	2,703	604	4,963	1,942	740
Other	2,996	(132)	3,682	0	(21)
Poudre Fire Authority	7,747		15,494		(73)
TOTAL	70,457	9,316	126,066	18,899	13,021

YTD 2021 Variance to Budget:

Community Services: \$1.3M in personnel costs due to timing of hourly hires, vacancies, and frozen positions; \$651K for timing of payments and contracts; \$646K for timing of invoices and artist payments throughout Community Services.

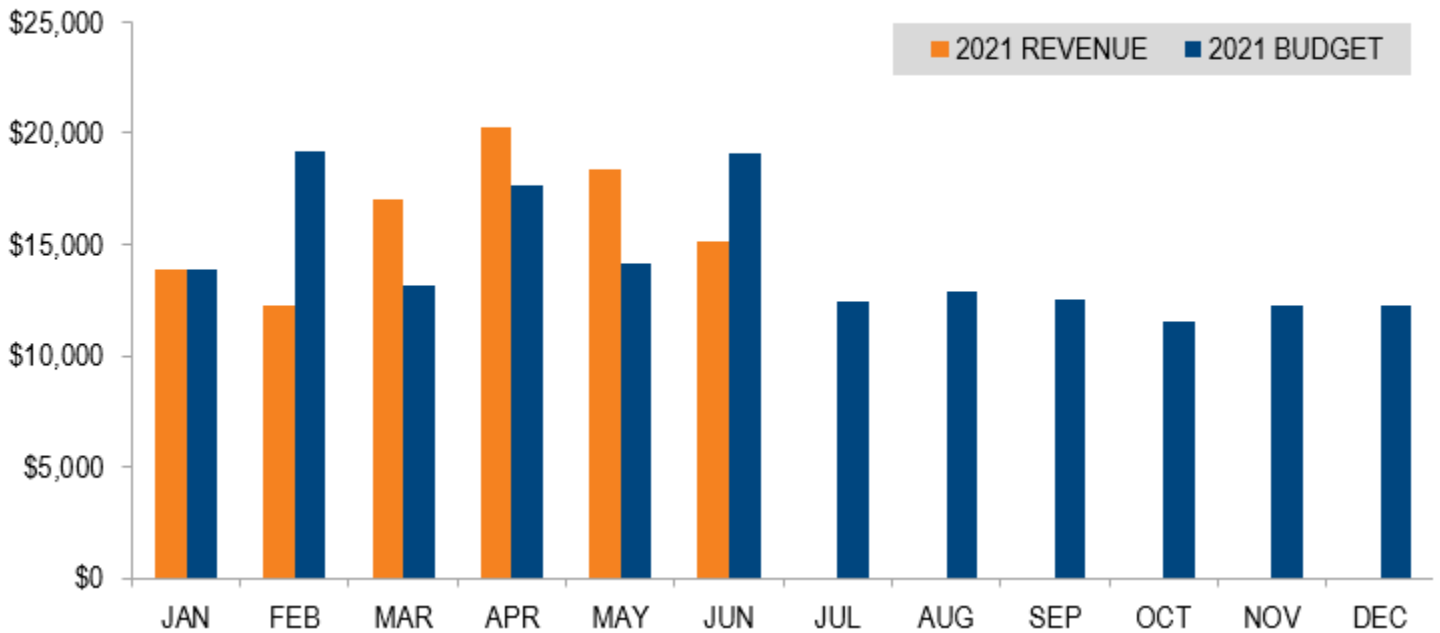
PDT: \$1.7M in Streets/traffic maintenance work due to weather delays; \$1.3M in personnel due to frozen/vacant positions (\$1.3M in personnel offset by \$425k hiring freeze for net of \$875k); \$581k in fuel and vehicle maintenance due to running reduced routes in Transfort and fewer repairs in other areas. \$208k due to difference in original estimate of reimbursement for development vs. actual in engineering;

IES: HR Benefits \$1.8M in YTD Medical and Dental claims, \$1.1M in encumbrances of Ops Services in-progress projects, and planned capital projects, \$453 in YTD vehicle repair/maintenance/parts/supplies savings, \$419 in Stop Loss premium savings from lasered claimants, \$417 under CPIO for Ft. Collins Visitor's Bureau annual Lodging Tax disbursement (will be year-long), \$236 in fuel underspend.

Sustainability: \$1,236k timing variance for the URA Mall commitments. Estimated to be up to \$500k under budget by year-end due to a reduction in the property tax last year for a property in the Mall URA. \$620k variance for the Small Business Relief Fund administered through an agreement with the City and the County.

GENERAL FUND ACTIVITY: REVENUES

QUARTERLY REVENUE COLLECTIONS VS. BUDGET (ALL \$ IN THOUSANDS)



REVENUES	CURRENT QUARTER	OVER/(UNDER) 2021 BUDGET	YTD ACTUAL	YTD OVER/(UNDER) 2021 BUDGET	YTD INC/(DEC) 2020
Sales & Use Tax	\$30,100	3,709	\$61,408	\$8,957	\$21,080
Property Taxes	5,760	(3,992)	\$19,003	(\$615)	\$361
Intergovt. Shared Revenues	325	19	\$707	\$95	(\$114)
Culture, Parks, Rec & Env Fees	131	(46)	\$390	(\$568)	\$274
Payment in Lieu of Taxes	2,628	72	\$5,198	\$95	\$201
General Government Fees	1,539	(166)	\$3,340	(\$260)	(\$408)
Interest Revenue	115	(1)	\$225	(\$18)	(\$505)
Other Miscellaneous	2,950	(1,312)	\$6,911	(\$787)	\$1,900
Net of Unrealized Gains/Losses	43,547	(1,717)	97,183	6,899	22,789
Unrealized Invst. Gains/Losses	(316)	(316)	(\$291)	(\$291)	(\$1,384)
TOTAL	43,231	(2,033)	96,892	6,608	21,405

YTD 2021 Variance to Budget:

Sales & Use Tax: \$8.5M in Sales Tax \$467K in Use Tax. Sales Tax and Use was set lower in the summer of 2020 because of the ongoing pandemic. Sales Tax revenue has appeared to have recovered from the initial down turn and as a result, it is anticipated that sales tax revenues will exceed budget.

Culture, Parks, Rec & Nat. A. Fees: (\$510K) for lower Gardens revenue received to date. It is expected to pick up as the summer continues. Continuing to monitor.

Other Miscellaneous: (\$504K) for lower franchise fees to date and (\$268K) for ambulance service contracts.

GOVERNMENTAL CAPITAL PROJECTS

CAPITAL EXPENDITURES (ALL \$ IN THOUSANDS)

PROJECT	YTD	LTD	LTD	PO's	
	ACTUAL	ACTUAL	BUDGET	COMMITTED	AVAILABLE
CRISP Upgrade Project	\$ 259	\$ 4,977	\$ 5,408	\$ 346	\$ 86
Police Regional Train. Campus	-	8,211	8,723	121	391
Project<\$1M	193	734	774	5	35
Police Services Total	452	13,922	14,906	471	512
121 - CCIP Arterial Intersection Imp	106	6,307	7,402	516	579
122 - CCIP Bike/Ped Grade Sep Cross	43	638	2,873	192	2,042
132 - CCIP Bus Stop Improvement	363	1,358	2,219	228	633
135 - CCIP Lincoln Avenue Bridge	-	5,173	5,486	-	313
136 - CCIP Lincoln St. Renovation	711	1,177	3,729	113	2,439
137 - CCIP Willow Street Improvement	3	3,691	4,246	174	381
146 - Railroad Crossing Replacement	8	1,109	1,120	72	(61)
160 - Mason St Transp Corridor	120	84,755	86,058	-	1,303
169 - Street Oversizing Project	1	6,455	6,992	10	528
170 - BOB-Int Imp & Traffic Sign	2	1,435	1,613	44	134
172 - City Bridge Program	(4)	3,630	4,842	123	1,088
240 - CCIP Ped/ADA	63	4,258	4,122	669	(806)
312 - City Bridge Prog-KFCG	434	6,725	8,519	533	1,261
5307 PASS-THRU	-	12,531	11,572	92	(1,051)
5309 CAPITAL	-	12,761	13,661	-	901
BOB-Tmb Rd Imprv-Drk/Prsp	3	4,957	5,039	18	65
CAPITAL MAINTENANCE - KFCG-OT	-	10,069	11,536	-	1,467
CMAQ CAPITAL	-	9,205	8,465	-	(740)
FLEX Bus Purchase	-	1,175	1,200	-	25
Lemay/Vine Grade Sep Crossing	3,580	8,173	11,891	3,456	261
Parking Sensor Technology	-	969	1,200	32	199
Prospect Rd. & I-25	5,667	17,175	19,086	104	1,807
Prospect Rd/Sharp Pt/I-25	2	184	1,988	43	1,760
Prospect/College Intrscn Impv	11	2,676	2,676	-	
Riverside Bridge Rplcmt.	(92)	2,393	2,443	47	3
S Timberline/Stetson/Trilby	261	1,044	3,413	294	2,075
Sharp Point Connection	0	1,177	1,250	-	73
Suniga Impvmts-College/Blondel	2	3,020	3,427	59	348
Project<\$1M	529	4,473	9,504	1,858	3,174
N College Imprv-Conifer/Wilcox	-	10,469	10,634	-	165
N.College PedestrianConnection	-	1,835	2,355	5	515
CMAQ CNG BUS CO-2019-001-00	-	-	1,597	-	1,597
FY19 5339 Grant	12	409	540	91	40
FY20 Settlement - E Buses	-	-	2,018	2,026	(8)
Taft Hill-Horsetooth/Harmony	118	489	5,380	128	4,763
Lemay/Vine Intersectns-KFCG-OT	-	987	993	-	6
W Elizabeth Corridor Design	181	181	1,496	1,319	(3)

GOVERNMENTAL CAPITAL PROJECTS (Continued)

CAPITAL EXPENDITURES (ALL \$ IN THOUSANDS)

PROJECT	YTD	LTD	LTD	PO's	
	ACTUAL	ACTUAL	BUDGET	COMMITTED	AVAILABLE
123 - CCIP Bicycle Infrastructure Im	257	1,498	1,584	87	(2)
FY20 CARES Act 5307	8	14	10,368	-	10,354
College & Trilby Intersections	169	468	4,795	648	3,679
Planning, Dev & Transportation Total	12,554	235,044	289,331	12,981	41,306
Project<\$1M	16	330	281	-	(49)
CARES CVRF Grant	361	8,765	8,975	179	30
Executive Services Total	376	9,096	9,256	179	(19)
EPIC Pool Improvements	-	1,743	1,824	-	81
Project<\$1M	101	1,319	1,398	2	77
Roof Repairs 2018 Hail	279	4,479	5,573	102	993
Block 32 Redevelopment-Parking	-	12	1,500	-	1,488
Fleet Services Energy Grants	-	1,066	1,099	1	32
Information & Employee Svcs Total	381	8,618	11,394	104	2,671
Afford Housing Capital Program	-	1,102	1,500	88	310
CDBG FY 15-16	-	998	1,009	-	11
CDBG Grant FY 17-18	-	1,348	1,324	-	(24)
CDBG Grant FY 18-19	-	1,045	1,253	-	208
HOME Grant FY 17-18	-	486	1,079	-	593
Integrated Recycling Facility	-	1,582	1,668	-	86
Project<\$1M	54	5,056	6,776	822	898
CDBG Grant FY 19-20	758	1,897	1,331	148	(715)
CDBG Grant FY 20-21	401	486	1,234	140	608
HOME Grant FY 18-19	14	1,547	1,153	101	(496)
CDBG-CV19 Funding	445	844	1,409	265	300
Sustainability Services Total	1,672	16,391	19,736	1,564	1,780
125 - CCIP Poudre Kayak Park	14	7,593	7,620	21	6
128 - CCIP City Park Train	-	200	347	146	
129 - CCIP Garden's Visitor Center	15	2,664	2,750	10	76
131 - CCIP Nature in the City	46	763	1,128	-	365
187 - New Park Site Development	1,086	5,342	6,793	18	1,432
190 - Trail Acquisition/Development	60	12,602	14,213	53	1,559
241 - BOB-Park Imprvmnts	123	1,299	1,474	73	103
Art in Public Places	26	1,163	1,875	41	671
Downtown Poudre River Impr	-	1,412	1,470	-	58
Expansion of Shop	-	2,763	2,841	-	78
Gardens Capital Project	(6)	2,836	2,830	13	(19)
Maple Hill Park	206	2,379	2,677	96	202
Northeast Community Park	0	1,970	7,153	-	5,183
Trailhead Park	245	916	2,869	2,269	(316)

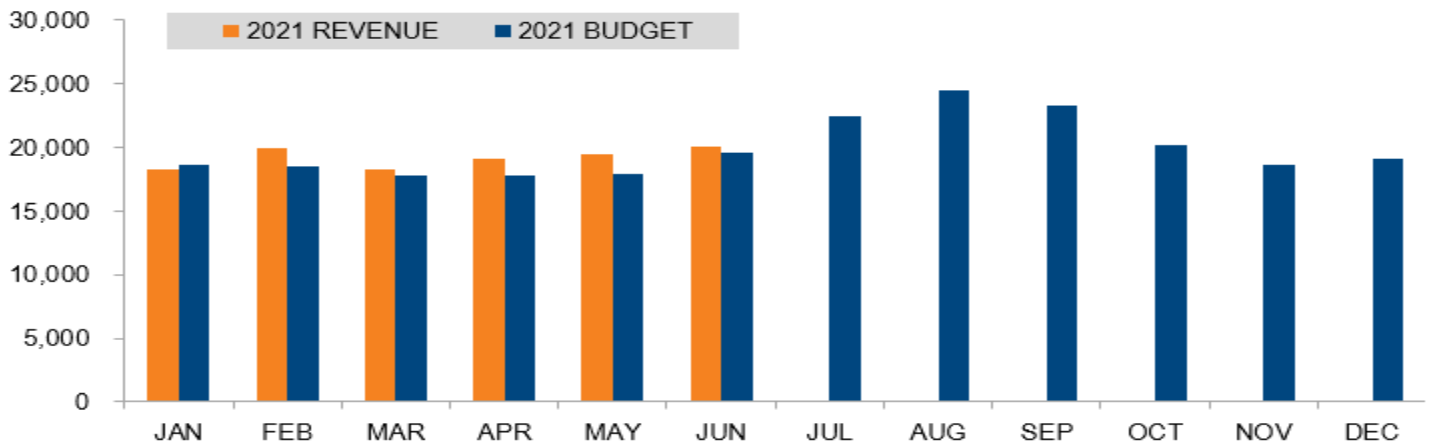
GOVERNMENTAL CAPITAL PROJECTS (Continued)

CAPITAL EXPENDITURES (ALL \$ IN THOUSANDS)

PROJECT	YTD	LTD	LTD	PO's	
	ACTUAL	ACTUAL	BUDGET	COMMITTED	AVAILABLE
316 - East Community Park	76	2,305	3,492	49	1,137
Project<\$1M	181	2,693	3,369	113	562
Community Services Total	2,074	48,903	62,901	2,902	11,096
Project<\$1M	-	426	1,485	-	1,059
2019-HAWS Hansen Canal Pump	41	1,139	1,400	-	261
Not Applicable Total	41	1,565	2,885	-	1,320
Total	17,549	333,540	410,408	18,202	58,667

ENTERPRISE ACTIVITY: REVENUES

QUARTERLY REVENUE COLLECTIONS VS. BUDGET (ALL \$ IN THOUSANDS)



REVENUES	CURRENT QUARTER	OVER/(UNDER) 2021 BUDGET	YTD ACTUAL	OVER/(UNDER) 2021 BUDGET	YTD INC/(DEC) 2020
Electric Charges for Services	\$32,636	\$1,476	\$67,271	\$2,925	\$2,648
Water Charges for Services	7,039	(126)	12,736	403	(242)
Wastewater Charges for Services	5,739	(115)	11,337	(256)	(131)
Stormwater Charges for Services	4,506	116	9,003	227	78
Interest Revenue	350	37	730	77	(1,039)
Unrealized Invst. Gains/Losses	(36)	(36)	(1,050)	(1,050)	(2,452)
Development Fees/PIFs/Contributions	3,259	1,871	1,474	267	513
Other Miscellaneous	718	116	4,898	2,246	1,566
	54,211	3,340	106,398	4,839	940
Customer Srv & Admin Fund Charges*	\$4,347	\$	\$8,541	\$	(\$28)
TOTAL	\$58,559	\$3,340	\$114,940	\$4,839	\$913

YTD 2021 Variance to Budget:

Electric Charges for Services: Residential Revenues are 12.8%, or \$3,214, over budget. Industrial Revenues are 1.8%, or \$279, under budget followed by Commercial Revenues which are 0.4%, or \$84, under budget.

Water Charges for Services: District Water sales are 59.3%, or \$422 over budget (timing of the FCLWD annual transmission line charge and a cumulative billing correction), Residential Water Sales are 2.1%, or \$145, over budget; offset by Commercial/Industrial Water Sales -2.3%, or (\$81) under budget.

Wastewater Charges for Services: Commercial/Industrial Revenues are 13.4%, or \$373, under budget offset slightly by Residential Revenues are 1.4%, or \$108, over budget.

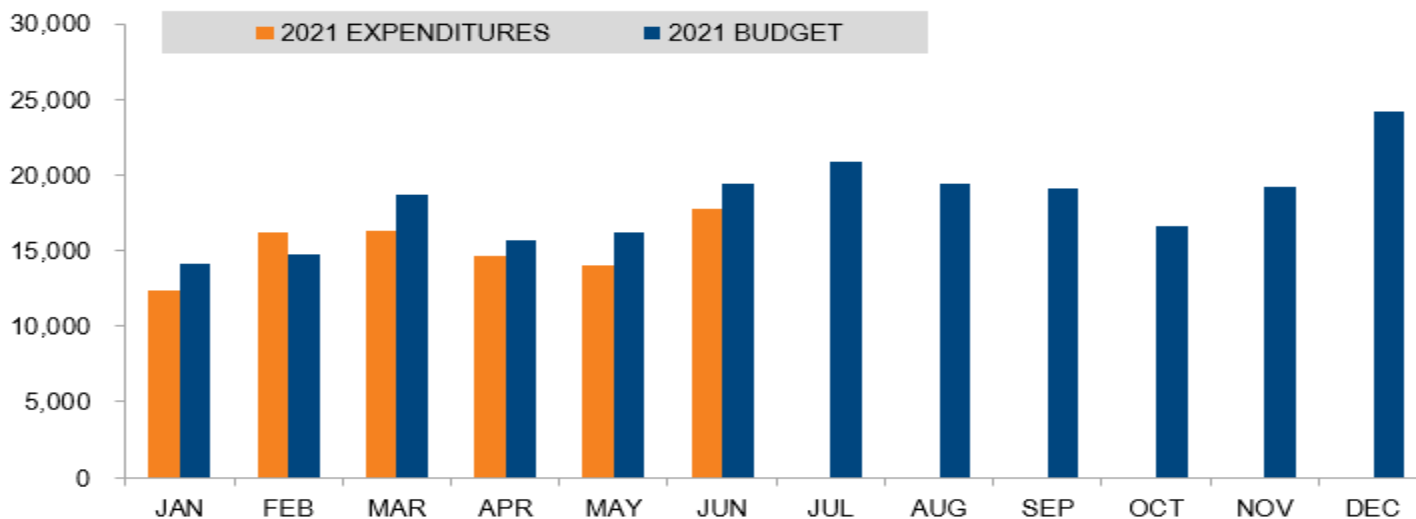
Stormwater Charges for Services: Single Family Revenues are 3.6%, or \$140, over budget, followed by Non-Single Family Revenues at 1.8%, or \$87, over budget.

Development Fees/PIFs/Contributions: Light & Power \$1,258 (there are several large construction projects driving the over budget amount), Water \$462 (\$427 related to timing of FCLWD amortized PIF entry from unearned revenue), Wastewater \$440 (primarily a large multi-family project), and Stormwater \$110.

*June billed revenue is for May and early June.

ENTERPRISE ACTIVITY: EXPENDITURES

QUARTERLY EXPENDITURES VS. BUDGET (ALL \$ IN THOUSANDS)



Expenditures	CURRENT QUARTER	OVER/(UNDER) 2021 BUDGET	YTD ACTUAL	YTD OVER/(UNDER) 2021 BUDGET	YTD INC/(DEC) 2020
Light & Power Fund	\$8,879	\$1,100	\$18,169	\$1,981	(\$1,294)
Purchase Power	21,846	458	\$44,230	\$1,794	(\$725)
Stormwater Fund	1,701	257	\$4,018	\$242	\$30
Customer Service & Admin	3,664	656	\$7,212	\$1,040	(\$146)
Wastewater Fund	3,276	338	\$7,239	\$925	(\$254)
Water Fund	5,563	754	\$10,565	\$1,422	(\$319)
TOTAL	44,929	3,563	91,433	7,405	(2,708)

YTD 2021 Variance to Budget:

Light & Power: \$1.2M for system additions and replacement;\$971 for Energy Services

Purchase Power: \$1.7M weather and actual demand (COVID event changes) for the year are key factors on the spend in Tariff 1 from PRPA .

CS&A: \$371K for IT (Software Maint \$180, Personnel \$116, Hardware Maint \$64, Consulting Services \$33 and Computer Software \$21 , partially offset by Other Prof & Tech Services (\$83) \$185K Support Services and \$85K for Minor capital.

Water : \$297K for Engineering costs (Consulting Services \$238 (primarily due to the timing of the Large Valve Maint. work vs original spend assumption) and Personnel \$34) \$291K for Minor capital (Construction Contracts \$135 (WTF: utilized as needed), Other Capital Outlay \$79 (\$20 encumbered for water filter material), Building Maint. Services \$37 (WTF: utilized as needed) \$282K Water Treatment (Construction Services \$67 (Cameron Peak Fire (CPF) budget distribution to actual spend) .

ENTERPRISE CAPITAL PROJECTS

CAPITAL EXPENDITURES (ALL \$ IN THOUSANDS)

PROJECT	YTD ACTUAL	LTD ACTUAL	BUDGET	PO's	
				COMMITTED	AVAILABLE
115 - New Capacity-Duct Banks	0	0	222	0	222
117 - Substation Cap Proj	113	1,402	1,429	20	7
118 - New Capacity - Circuits	0	1,080	2,044	0	964
119 - Dist. System Impr. & Replace	795	2,558	6,872	686	3,628
120 - Operational Technology	20	2,229	2,730	86	415
130 - SW Enclave Sys Purchases	3	44	1,422	0	1,378
133 - Underground Conversion	79	467	2,385	180	1,738
304 - Service Center-L&P Parent	807	3,083	4,747	1,253	412
Art in Public Places	1	705	1,153	10	437
CIS Upgrade/Repl - L&P Parent	(292)	2,979	3,681	629	72
CMMS-Maintenance Management	\$ 94	\$ 879	\$ 1,329	\$ 217	\$ 233
Project<\$1M	20	48	1,899	0	1,851
Substation Cap Prj - Parent	0	0	1,368	0	1,368
Light & Power	1,639	15,475	31,281	3,080	12,727
100 - Util Ser Cntr Add/Remodel	0	32	58	0	25
103 - SW Basin Improvements	735	22,503	26,479	733	3,243
2018-Mail Crk; Palmer-Passway	24	1,510	2,809	54	1,245
226 - Spring Crk Basin Improv	0	117	120	0	3
236 - SW Master Planning	46	927	1,520	200	392
237 - Flood Mapping/Stream Gagin	1	515	551	0	36
238 - SW Developer Repays	0	0	692	0	692
CIS Upgrd/Repl - Stmwtr Parent	-125	1,301	1,610	275	34
CMMS-Maintenance Management	9	1,060	1,205	16	129
Project<\$1M	810	1,237	3,641	227	2,177
2017-Remington St Storm Sewer	1	3,155	3,258	11	93
2017-MagnoliaPreDsn-OakDsnCnst	175	842	2,000	439	720
141 - Cured in Place Pipe	0	0	450	0	450
139 - Stream Rehabilitation Program	5	5	3,100	198	2,897
140 - Poudre Levee Program	188	188	1,000	273	539
2019 - N Mason Area Drainage	26	236	1,768	744	787
Stormwater	1,896	33,629	50,260	3,170	13,461
102 - DWRf CIP Summary	356	4,416	4,728	168	143
2017-Dewatering Improvements	13	4,062	4,270	7	201
2017-Sludge Strain Press	0	1,414	1,520	4	102
2018-Digester Lid 612	0	1,773	2,100	220	107
2018-Sidestream Treatment	40	4,852	5,400	44	504
2019-DWRf Carbon Add Phase 1	222	1,542	2,200	452	205
212 - WW Collection Sys Replcmnt	372	3,000	7,052	167	3,886
214 - WW Svc Ctr Improvements	0	32	58	0	25
216 - Sludge Disposal Improv	0	19	385	0	366
220 - MWRf Improvements	0	0	11	0	11
221 - Wtr Reclam Replcmnt Prgm	83	2,333	5,111	52	2,726

ENTERPRISE CAPITAL PROJECTS (Continued)

CAPITAL EXPENDITURES (ALL \$ IN THOUSANDS)

PROJECT	YTD ACTUAL	LTD ACTUAL	BUDGET	PO's COMMITTED	AVAILABLE
Art in Public Places	26	476	1,128	12	639
CIS Upgrd/Repl - Wstwr Parent	-142	1,441	1,783	305	37
CMMS–Maintenance Management	18	1,195	1,628	123	310
Project<\$1M	64	2,332	7,355	928	4,095
UV Disinfection System	0	5,890	5,900	0	10
PARENT-Collect Small Projects	0	0	2,301	0	2,301
2021-DWRF NPT Clarifier Replac	28	28	6,200	432	5,739
Collection Sys Replace Pgm	0	0	1,000	0	1,000
Wastewater	1,081	34,805	60,129	2,914	22,410
101 - Water Meter Replace & Rehab	165	1,384	2,989	0	1,604
105 - High Park Fire	0	45	343	0	298
196 - Distribution Sys Replcmnts	362	5,713	7,294	267	1,314
198 - Wtr Svc Ctr Improvements	0	64	115	0	51
2017-Undergrmd Elec Pow Supply	0	0	1,300	0	1,300
2017-Water Quality Lab Rehab	0	713	2,600	0	1,887
2018-AB Cathodic Protection	320	2,060	2,280	117	103
206 - Water Supply Development	0	127	1,053	40	885
210 - Treatment Facility Improv	0	769	787	0	18
211 - Water Prod Replcmnt Prgm	187	2,406	4,944	690	1,848
301 - Watershed Protection	11	182	400	20	198
303 - Gravel Pit Storage Ponds	0	11,556	11,569	0	14
313 - Wtr Cathodic Protection	0	306	313	0	6
Art in Public Places	0	753	1,494	7	734
CIS Upgrade/Repl - Wtr Parent	-191	1,998	2,473	423	52
CMMS–Maintenance Management	42	1,646	2,194	283	264
Halligan Res Enlargement Proj	1,800	23,842	37,377	2,060	11,475
Project<\$1M	369	2,575	3,998	107	1,316
2019-Enviro Learn Center Dam	115	340	1,250	177	733
PARENT-Distro Small Projects	0	0	1,170	0	1,170
2021-27-Inch Poudre Canyon Wtr	11	11	3,200	60	3,128
Distribution Sys Replac	0	0	1,000	0	1,000
Water	3,192	56,489	90,142	4,252	29,401
TOTAL	\$ 7,809	\$ 140,398	\$ 231,813	\$ 13,416	\$ 77,999

OTHER ACTIVITY MEASURES

MEASURE	2ND QTR 2021	2ND QTR 2020	2ND QTR 2019	YTD 2021	YTD 2020	YTD 2019
New Commercial Permit Dollar Volume per Capita	N/A	\$191	\$107	\$63	\$226	\$278
Lodging Occupancy Rates*	63%	27%	72%	52%	38%	64%
New Sales Tax Licenses	428	248	522	828	642	1000
Terminated Sales Tax Licenses	153	147	88	838	739	380
Gross Sales Tax Collections	\$32M	\$25M	\$29M	\$64M	\$55M	\$58M
Gross Use Tax Collections	\$4M	\$5M	\$5M	\$10M	\$9M	\$11M

Glossary of Abbreviations:

BOB	Building on Basics \$0.25 sales tax
CCIP	Community Capital Improvement Projects
CDBG	Community Development Block Grant
CMMS	Comprehensive Mosquito Management System
CMAQ	Congestion Mitigation and Air Quality
CIP	Capital Improvement Plan
CIS	Customer Information System
DAR	Dial - a - Ride
DOE	Department of Energy
DWRF	Drake Water Reclamation Facility
L&P	Light and Power
LTD	Life to Date
MWRF	Mulberry Water Reclamation Facility
PO's	Purchase Orders
QTR	Quarter
SW	Storm Water
WW	Waste Water
YTD	Year to Date