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# QUARTERLY FINANCIAL REPORT

SECOND QUARTER 2020



# PERFORMANCE AT-A-GLANCE

## PERFORMANCE INDICATORS ACTUALS vs. BUDGET

**ON TRACK** = No concerns noted

**MONITOR** = Staff monitoring current variance

**ACTION** = Staff currently taking action on variance

	YEAR TO DATE	PAGE
Governmental Activity: Revenues	<b>ACTION</b>	2
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\*CAPITAL PROJECTS ARE MEASURED LIFE TO DATE (LTD)

### GOVERNMENTAL ACTIVITY:

- Partially or fully supported by government taxes or impact fees.
- Transportation, Police, Fire, Parks, Natural Areas, etc.

### ENTERPRISE ACTIVITIES:

- 100% funded by user charges for services.
- Light & Power, Water, Wastewater, Storm Drainage, Broadband and Golf

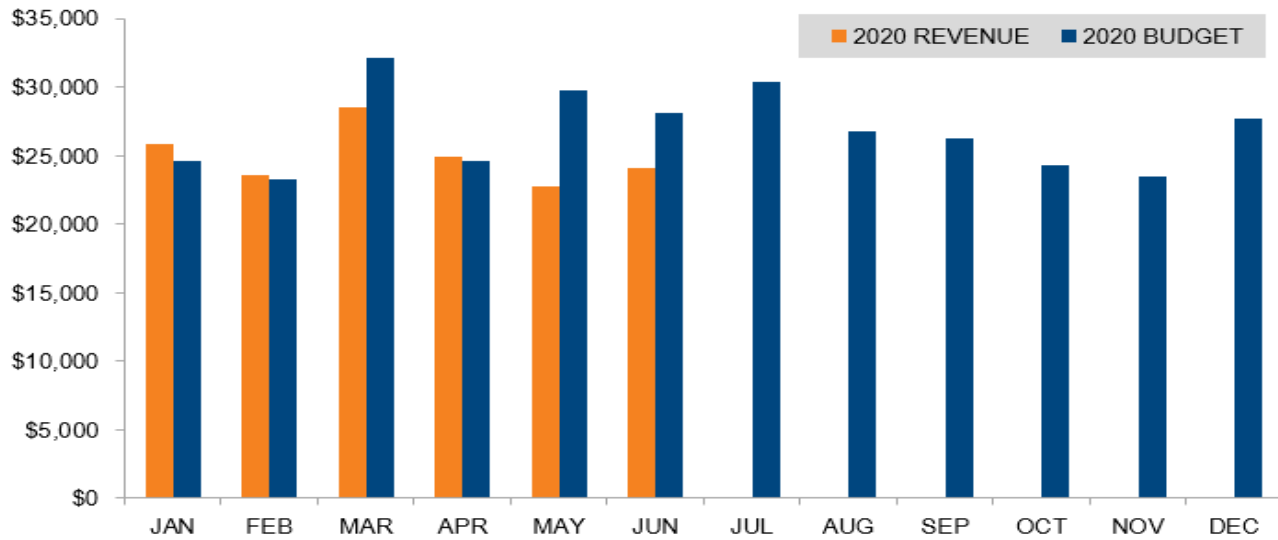
#### PERFORMANCE INDICATOR KEY:

**ON TRACK** UNDER OR LESS THAN 5% OF BUDGET. (OVER ON EXPENSES AND CAPITAL; UNDER ON REVENUE)

**MONITOR** BETWEEN 5% AND 8% OF BUDGET (OVER ON EXPENSES AND CAPITAL; UNDER ON REVENUE)

**ACTION** GREATER THAN 8% OF BUDGET (OVER ON EXPENSES AND CAPITAL; UNDER ON REVENUE)

# GOVERNMENTAL ACTIVITY: REVENUES



REVENUES	CURRENT QUARTER	OVER/(UNDER) 2019 BUDGET	YTD ACTUAL	YTD OVER/(UNDER) 2019 BUDGET	YTD INC/(DEC) 2018
Sales & Use Tax	\$ 29,665	\$ 4,485	\$ 65,091	\$ (3,791)	\$ (4,188)
Property Taxes	13,808	(1,284)	23,139	(324)	2,665
Intergovt. Shared Revenues	3,048	240	4,821	(671)	(185)
Culture, Parks, Rec & Env Fees	1,832	2,966	5,270	(3,041)	(3,646)
Payment in Lieu of Taxes	2,468	127	4,997	(274)	173
General Government Fees	13,519	3,215	28,008	(5,147)	(363)
Transportation Fees	1,301	567	2,727	(367)	(407)
Interest Revenue	797	82	2,150	391	215
Other Miscellaneous	4,600	1,014	11,377	(1,544)	(19,797)
Net of Unrealized Gains/Losses	71,037	11,412	147,579	(14,768) *	(25,532)
Unrealized Invst. Gains/Losses	805	(805)	2,206	2,206	(107)
<b>TOTAL</b>	<b>71,842</b>	<b>10,607</b>	<b>149,785</b>	<b>(12,562)</b>	<b>(25,639)</b>

**YTD Revenues, net of unrealized gains, are 9.1% below budget resulting from COVID-19 and expected to remain below budget for the full year. City-wide efforts are actively underway to reduce expenses to offset this reduction in revenues.**

## YTD 2020 Variance to Budget:

**Sales & Use Tax:** (\$3.2M) in Sales tax (\$574K) Use Tax due to stay at home order. (\$133K) for a refund to the Colorado Department of Revenue for previous over remittance of tax revenue.

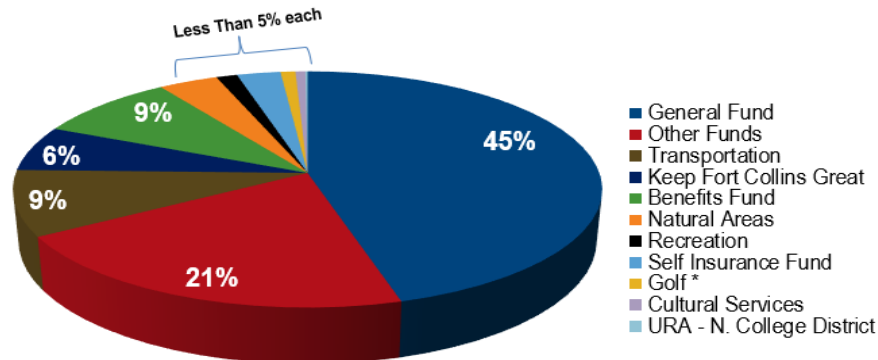
**Culture, Parks Rec & Env Fees:** (\$1.9M) for Parks and Rec facilities due to stay at home order.(\$558K) for Cultural Services revenue also affected by the pandemic.

**General Governmental Fees:** (\$3M) for lower benefit contributions because of lower premiums and prescribed budget revision in 2019 to reduce benefit expenses to service areas.(\$1.2M) for lower inter governmental fees and (\$948K) for lower fuel costs.

**Other Miscellaneous:** (\$446K) for lower building permit revenue, (\$416K) for timing on TV-Franchise tax and (\$339K) on camera radar revenue because anticipated build out for additional cameras were delayed.

# EXPENDITURES BY FUND

QUARTERLY EXPENSES (INCLUDING TRANSFERS) (ALL \$ IN THOUSANDS)



EXPENSES BY MAJOR FUND	CURRENT QUARTER	(OVER)/UNDER 2019 BUDGET	YTD ACTUAL	YTD (OVER)/UNDER 2019 BUDGET	YTD (Inc)/Dec 2018
General Fund	\$36,859	\$4,234	\$72,246	\$7,633	(\$847)
Keep Fort Collins Great	5,003	3,046	8,813	3,714	839
Natural Areas	3,023	735	8,254	1,383	(751)
Cultural Services	505	628	1,616	814	624
Recreation	1,071	833	2,660	756	667
Transportation	7,282	(351)	12,802	1,052	(3,078)
Golf *	756	132	1,497	49	(1)
Benefits Fund	7,225	959	15,931	477	(1,856)
Self Insurance Fund	2,220	(403)	2,976	(55)	47
URA - N. College District	111	(20)	210	(38)	(18)
Other Funds	16,935	4,295	28,895	26,988	2,693
<b>Total</b>	<b>80,991</b>	<b>14,089</b>	<b>155,901</b>	<b>42,773</b>	<b>(1,681)</b>

The City is actively reducing expenses in an effort to offset lower expected revenue due to COVID-19.

## YTD 2020 Variance to Budget:

**General Fund:** \$2.1M for timing on transfers of Capital Projects. Expect to be underspent due to slower project completion to offset lower tax revenue. \$1.8M for timing of maintenance, cleaning and utility service expenses in addition to other smaller amounts. \$1.4M in frozen appropriations and \$834K on lower grants and donations.

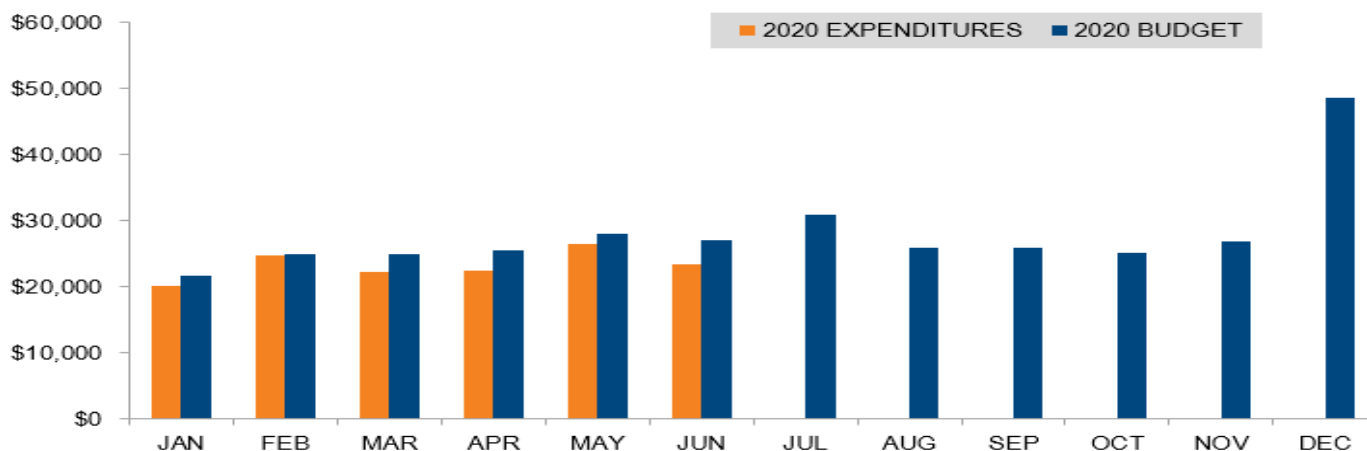
**KFCG:** \$1.2M for frozen appropriations to offset lower tax revenues. \$1.1M for timing of maintenance, cleaning and utility service expenses in addition to other smaller amounts. \$459K on timing of miscellaneous supply expenses.

**Other:** \$20.6M due to transfers to capital projects which occur as spending on the project is incurred. \$1.9M due to timing of Developer Reimbursements for TCEF (several large reimbursements are expected later this year).

# MAJOR GOVERNMENTAL EXPENDITURES

## QUARTERLY EXPENSES VS. BUDGET (ALL \$ IN THOUSANDS)

\*EXCLUDES TRANSFERS



Expenses	CURRENT QUARTER	(OVER)/UNDER 2019 BUDGET	YTD ACTUAL	YTD (OVER)/UNDER 2019 BUDGET	YTD (Inc)/Dec 2018
Police Services	\$10,454	(\$168)	\$21,616	\$259	\$212
Financial Services	3,043	(469)	4,791	(86)	67
Community Services	10,009	4,237	22,908	4,952	(1,479)
Planning, Dev & Transportation	14,562	1,612	25,986	2,491	(2,217)
Executive Services	836	(82)	1,811	(113)	179
Judicial Services	244	69	636	(17)	(60)
Legal Services	647	47	1,268	79	(53)
Information & Employee Svcs	17,456	3,163	35,287	3,772	(2,727)
Sustainability Services	4,296	(91)	5,703	1,448	(764)
Other	2,877	24	3,661	68	966
Poudre Fire Authority	7,711		15,421		(577)
<b>TOTAL</b>	<b>72,135</b>	<b>8,341</b>	<b>139,088</b>	<b>12,853</b>	<b>(6,452)</b>

The City is actively reducing expenses in an effort to offset lower expected revenue due to COVID-19.

### YTD 2020 Variance to Budget:

**Community Services:** \$1.3M due to personnel savings because of vacancies and hourly wages caused by closed facilities. \$1M because of cancellations of programs and shows due to the pandemic. \$662K for delay in Life Cycle projects and \$548K for timing of Fort Fund lodging tax and grant payouts.

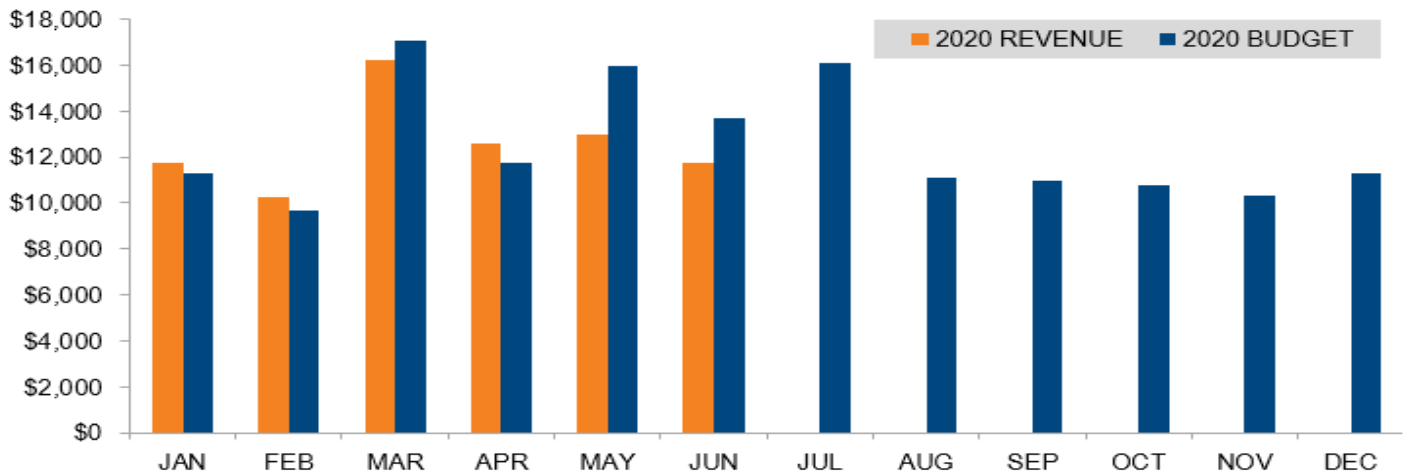
**PDT:** \$1.9M for timing on development reimbursements. \$773k in contracted Transit (e.g. Dial-A-Ride service and Foothills Gateway shuttle) due to timing of invoicing and demand decrease due to COVID.

**IES:** \$1.3M in Ops Services ongoing projects/major maintenance, \$940M in YTD Fuel savings of which \$457 is at the department level, \$653 YTD Stop Loss premium timing and savings from a lasered claimant that is being paid directly by the City, and \$347 in YTD utility and energy savings.

**Sustainability:** \$592k due to timing variances for Human Service Programs and Affordable Housing Program projects. \$420k for timing on Emergency Sheltering funding. \$402k variance for the URA Mall Commitments.

# GENERAL FUND ACTIVITY: REVENUES

## QUARTERLY REVENUE COLLECTIONS VS. BUDGET (ALL \$ IN THOUSANDS)



REVENUES	CURRENT QUARTER	OVER/(UNDER) 2019 BUDGET	YTD ACTUAL	YTD OVER/(UNDER) 2019 BUDGET	YTD INC/(DEC) 2018
Sales & Use Tax	\$18,705	2,281	\$40,328	(\$1,949)	(\$2,452)
Property Taxes	10,386	755	\$18,642	(\$1,031)	\$1,903
Intergovt. Shared Revenues	578	(267)	\$822	\$264	\$305
Culture, Parks, Rec & Env Fees	18	238	\$115	(\$257)	(\$86)
Payment in Lieu of Taxes	2,468	127	\$4,997	(\$274)	\$173
General Government Fees	1,926	(5)	\$3,748	(\$87)	\$436
Interest Revenue	266	40	\$731	\$111	\$139
Other Miscellaneous	2,326	1,559	\$5,019	(\$1,871)	(\$18,465)
Net of Unrealized Gains/Losses	36,673	4,729	74,402	(5,095) *	(18,048)
Unrealized Invst. Gains/Losses	618	(618)	\$1,093	\$1,093	\$438
<b>TOTAL</b>	<b>37,291</b>	<b>4,110</b>	<b>75,495</b>	<b>(4,001)</b>	<b>(17,610)</b>

**YTD Revenues, net of unrealized gains, are 6.4% below budget resulting from COVID-19 and expected to remain below budget for the full year. City-wide efforts are actively underway to reduce expenses to offset this reduction in revenues.**

### YTD 2020 Variance to Budget:

**Sales & Use Tax:** (\$1.6M) in Sales tax revenue and (\$267K) Use Tax associated with the stay at home order and slower reopening of business.

**Property Tax:** (\$1.2M) on timing of remittance of property tax. Anticipate to end the year on budget.

**Other Miscellaneous:** (\$446K) for lower building permit revenue, (\$416K) for timing on TV-Franchise tax and (\$339K) on camera radar revenue because anticipated build out for additional cameras were delayed.

# GOVERNMENTAL CAPITAL PROJECTS

CAPITAL EXPENDITURES (ALL \$ IN THOUSANDS)

PROJECT	YTD	LTD	LTD	PO's	
	ACTUAL	ACTUAL	BUDGET	COMMITTED	AVAILABLE
CRISP Upgrade Project	\$ 895	\$ 4,320	\$ 5,408	\$ 508	\$ 580
Police Regional Train. Campus	2,483	2,618	8,689	5,624	447
Project<\$1M	69	460	843	-	383
<b>Police Services Total</b>	<b>3,447</b>	<b>7,399</b>	<b>14,940</b>	<b>6,132</b>	<b>1,409</b>
110 - FC Bikes Program	1	669	669	-	1
121 - CCIP Arterial Intersection Imp	55	6,154	7,722	426	1,142
122 - CCIP Bike/Ped Grade Sep Cross	76	478	3,290	156	2,655
123 - Bicycle Infrastructure Improve	50	994	1,484	60	431
124 - Low Stress Bike Rte Design	-	210	210	-	-
132 - CCIP Bus Stop Improvement	383	757	2,175	458	960
135 - CCIP Lincoln Avenue Bridge	-	5,173	5,101	-	(72)
136 - CCIP Lincoln St. Renovation	20	88	157	102	(32)
137 - CCIP Willow Street Improvement	411	2,750	3,873	687	436
138 - CCIP Transfor Bus Replacement	-	-	-	-	-
146 - Railroad Crossing Replacement	63	1,399	1,420	25	(4)
160 - Mason St Transp Corridor	-	85,299	88,841	-	3,542
166 - BOB Ped Plan/ADA Improv	-	2,003	2,003	-	-
169 - Street Oversizing Project	6	6,444	6,596	157	(5)
170 - BOB-Int Imp & Traffic Sign	-	2,313	2,662	20	329
172 - City Bridge Program	5	3,590	4,782	12	1,180
240 - CCIP Ped/ADA	161	3,101	4,017	71	845
312 - City Bridge Prog-KFCG	228	5,435	7,979	862	1,682
5307 PASS-THRU	1,203	11,549	10,301	1,074	(2,322)
5309 CAPITAL	242	12,569	12,809	184	56
ADDITIONAL REVENUE SERVICE	-	1,962	1,091	-	(871)
BOB-Tmb Rd Imprv-Drk/Prsp	2	4,887	4,989	36	66
CAPITAL MAINTENANCE - KFCG-OT	822	10,069	11,329	0	1,260
CMAQ CAPITAL	-	9,205	7,965	-	(1,240)
DAR OPERATIONS	1	25,233	30,114	-	4,882
DAR OPERATIONS-KFCG -OT	-	1,748	1,748	-	-
DAR OVERHEAD	-	2,170	2,315	-	144
DISPATCH OPERATIONS	-	4,383	4,340	-	(43)
DOWNTOWN TRANSIT CENTER	-	4,042	3,347	-	(695)
FIXED OPERATIONS	-	92,759	101,351	-	8,592
FIXED OVERHEAD	0	19,247	18,160	-	(1,087)
FLEX Bus Purchase	-	1,175	1,200	-	25

# GOVERNMENTAL CAPITAL PROJECTS (Continued)

CAPITAL EXPENDITURES (ALL \$ IN THOUSANDS)

PROJECT	YTD	LTD	LTD	PO's	
	ACTUAL	ACTUAL	BUDGET	COMMITTED	AVAILABLE
INFORMATION TECHNOLOGY	-	4,113	3,439	-	(674)
Lemay/Vine Grade Sep Crossing	90	3,068	8,891	404	5,419
MARKETING - GF	-	3,557	3,358	-	(199)
MAX - Start Up & Testing	-	1,025	1,116	-	91
Parking Sensor Technology	-	969	1,200	32	199
Prospect Rd. & I-25	5,554	11,503	19,086	-	7,583
Prospect Rd/Sharp Pt/I-25	7	176	1,488	156	1,156
Prospect/College Intrscn Impv	-	2,655	2,663	-	7
Riverside Bridge Rplcmt.	(77)	2,361	2,443	79	3
S Timberline/Stetson/Tribby	373	397	2,821	172	2,252
SAFETY/TRAINING	-	6,745	4,583	-	(2,162)
Sharp Point Connection	0	1,175	1,195	5	15
Suniga Impvrmts-College/Blondel	205	2,863	3,427	241	323
302 - BOB Bicycle Plan Implement	-	1,313	1,373	-	60
150 - Parking Structure	-	8,425	8,430	-	5
163 - Drake Rd Improvements	-	1,453	1,465	-	13
168 - Timberline & Prspct Intersctn	-	861	1,120	-	259
171 - Minor Street Capital Projects	-	125	127	-	2
161 - Pedestrian Plan (BCC)	-	462	462	-	
305 - N College Improv-Vine/Conifer	-	1,057	1,057	-	0
Project<\$1M	834	8,568	11,738	1,779	1,391
N College Imprv-Conifer/Wilcox	-	10,469	10,534	-	65
N.College PedestrianConnection	17	1,835	2,355	5	515
CMAQ CNG BUS CO-2019-001-00	-	-	2,097	-	2,097
FY19 5339 Grant	109	109	540	289	143
FY20 Settlement - E Buses	-	-	2,018	-	2,018
Taft Hill-Horsetooth/Harmony	65	65	5,380	516	4,799
<b>Planning, Dev &amp; Transportation Total</b>	<b>10,903</b>	<b>403,199</b>	<b>458,444</b>	<b>8,007</b>	<b>47,238</b>
Projects < \$1M	113	813	655	-	(158)
<b>Executive Services Total</b>	<b>113</b>	<b>813</b>	<b>655</b>	<b>-</b>	<b>(158)</b>
315 - CCIP Community Capital Imp Pla	74	214	500	160	126
EPIC Pool Improvements	-	1,743	1,824	-	81
143 - Major Reprs & Maint-Capital	-	7	7	-	
145 - Major Bldg Maintenance	-	37	37	-	
Project<\$1M	69	1,952	2,837	1	884



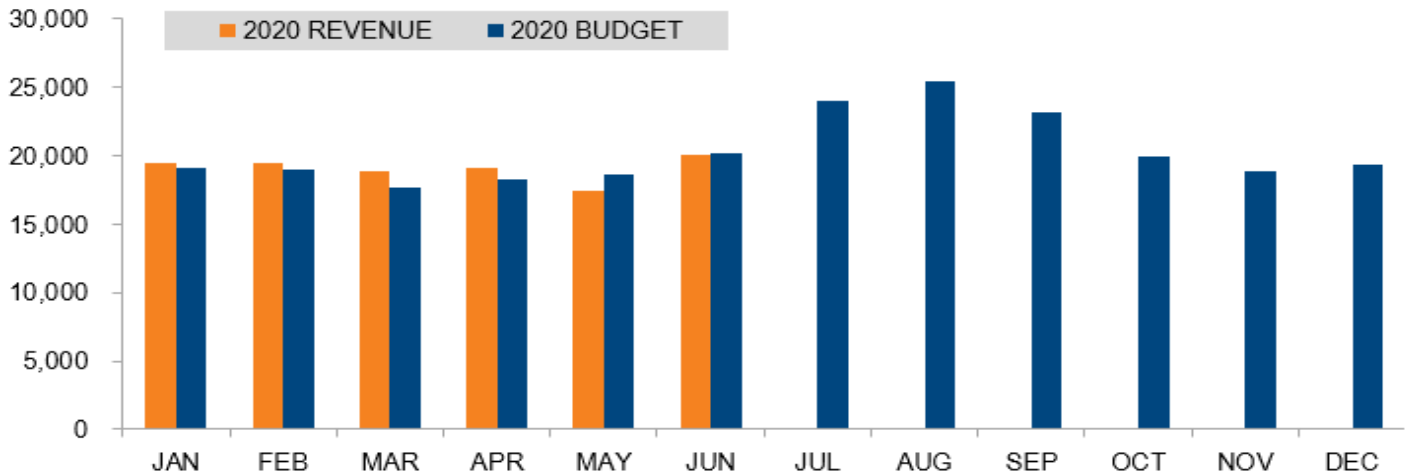
# GOVERNMENTAL CAPITAL PROJECTS (Continued)

CAPITAL EXPENDITURES (ALL \$ IN THOUSANDS)

PROJECT	YTD	LTD	LTD	PO's	
	ACTUAL	ACTUAL	BUDGET	COMMITTED	AVAILABLE
Project<\$1M	69	1,952	2,837	1	884
Roof Repairs 2018 Hail	1,178	1,312	4,076	627	2,137
<b>Information &amp; Employee Svcs Tc</b>	<b>1,322</b>	<b>5,264</b>	<b>9,281</b>	<b>788</b>	<b>3,229</b>
Afford Housing Capital Program	789	1,102	1,100	88	(90)
CDBG FY 10-11	-	1,042	1,042	-	()
CDBG FY 12-13	-	1,300	1,300	-	
CDBG FY 13-14	-	1,435	1,435	-	
CDBG FY 15-16	-	988	1,009	5	16
CDBG Grant FY 17-18	-	1,348	1,324	-	(24)
CDBG Grant FY 18-19	590	1,045	1,253	-	208
HOME Grant FY 17-18	15	476	1,079	20	583
Integrated Recycling Facility	3	1,580	1,668	-	88
Project<\$1M	809	11,172	11,993	417	405
CDBG Grant FY 19-20	210	246	1,331	119	966
<b>Sustainability Services Total</b>	<b>2,417</b>	<b>21,734</b>	<b>24,534</b>	<b>648</b>	<b>2,152</b>
125 - CCIP Poudre Kayak Park	80	7,507	7,620	81	32
128 - CCIP City Park Train	-	200	347	146	
129 - CCIP Garden's Visitor Center	24	2,596	2,729	178	(45)
131 - CCIP Nature in the City	80	667	943	-	276
186 - New Park Site Acquisition	2	3,050	3,051	-	1
187 - New Park Site Development	209	4,077	6,647	138	2,431
190 - Trail Acquisition/Development	379	13,497	14,783	171	1,114
241 - BOB-Park Imprvmnts	70	612	1,667	73	982
Art in Public Places	43	1,086	1,761	36	638
Downtown Poudre River Impr	-	1,412	1,470	-	58
Expansion of Shop	73	2,610	2,794	106	78
Fossil Crk Trl-College/Shields	-	1,000	1,000	-	
Gardens Capital Project	(6)	2,830	2,830	(133)	134
Longview Trail/Xcel	-	1,004	1,004	-	()
Maple Hill Park	9	2,141	2,677	17	518
Northeast Community Park	1	1,968	3,603	2	1,633
Southeast Community Park	-	16,100	16,100	-	()
Trailhead Park	131	601	2,869	104	2,164
179 - Rec Trails W of Taft Hill	-	18	21	-	3
Downtown Intersection Renvtn	-	1,120	1,312	-	193
316 - East Community Park	8	2,129	3,092	71	891
Project<\$1M	253	4,245	5,453	217	991
<b>Community Services Total</b>	<b>1,356</b>	<b>70,470</b>	<b>83,772</b>	<b>1,208</b>	<b>12,095</b>
Project<\$1M	325	357	1,485	106	1,022
2019-HA/WS Hansen Canal Pump	321	326	3,200	926	1,948
<b>Not Applicable Total</b>	<b>646</b>	<b>683</b>	<b>4,685</b>	<b>1,032</b>	<b>2,970</b>
<b>Total</b>	<b>20,205</b>	<b>509,562</b>	<b>596,312</b>	<b>17,815</b>	<b>68,935</b>

# ENTERPRISE ACTIVITY: REVENUES

## QUARTERLY REVENUE COLLECTIONS VS. BUDGET (ALL \$ IN THOUSANDS)



REVENUES	CURRENT QUARTER	OVER/(UNDER) 2019 BUDGET	YTD ACTUAL	YTD OVER/(UNDER) 2019 BUDGET	YTD INC/(DEC) 2018
Electric Charges for Services	\$31,216	\$705	\$64,623	(\$825)	\$2,369
Water Charges for Services	7,444	(582)	12,978	1,048	639
Wastewater Charges for Services	5,670	233	11,468	(163)	(165)
Stormwater Charges for Services	4,475	(113)	8,925	232	237
Interest Revenue	668	77	1,769	242	326
Unrealized Invst. Gains/Losses	247	(247)	1,402	1,402	(587)
Development Fees/PIFs/Contributions	1,986	117	3,332	(58)	(7,332)
Other Miscellaneous	491	186	961	(338)	(879)
	52,196	376	105,458	1,541	(5,391)
Customer Srv & Admin Fund Charges*	\$4,285	\$	\$8,569	(\$)	\$106
<b>TOTAL</b>	<b>\$56,481</b>	<b>\$376</b>	<b>\$114,027</b>	<b>\$1,541</b>	<b>(\$5,284)</b>

### YTD 2020 Variance to Budget:

**Electric Charges for Services:** Commercial Revenues are 8.5%, or \$1.8M, under budget, followed by Industrial Revenues 6.0%, or \$964, under budget. Residential Revenues are 8.0%, or \$2.0M, over budget.

**Water Charges for Services:** Residential Water Revenue \$716 and Commercial/Industrial \$108.

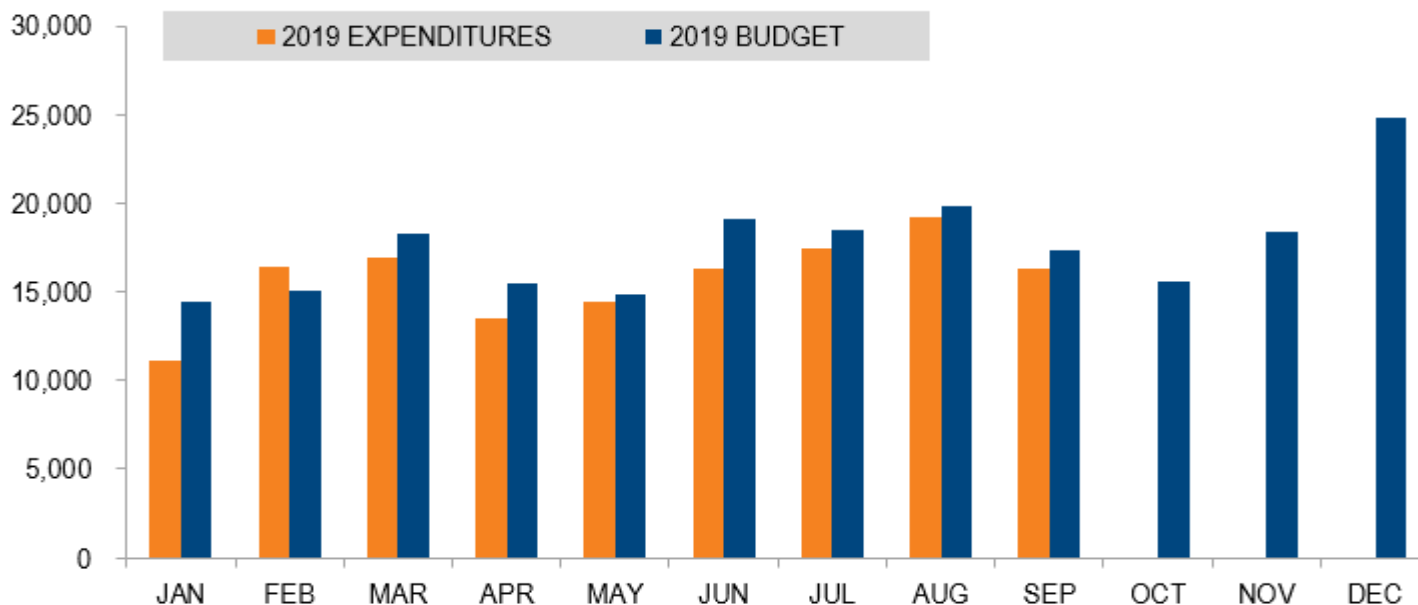
Unrealized Investment Gains/Losses: Water \$623, Wastewater \$340, Light and Power \$229, Stormwater \$196, and CS&A \$14.

**Development Fees/PIFs/Contributions:** Water (\$381) and Wastewater (\$71), offset by Light and Power \$257 and Stormwater \$137.

**Other Miscellaneous:** Light and Power (\$285) (Warehouse Admin charges are one month behind and lower than budget due to slow in capital and construction activities, CS&A (\$50) (Locates A/R was accrued to 2019, wasn't historically, will correct in December if accrued again offset by other smaller revenues), and Water (\$34) (lab services have not yet been billed for the year).

# ENTERPRISE ACTIVITY: EXPENDITURES

## QUARTERLY EXPENDITURES VS. BUDGET (ALL \$ IN THOUSANDS)



Expenditures	CURRENT QUARTER	(OVER)/UNDER 2019 BUDGET	YTD ACTUAL	YTD (OVER)/UNDER 2019 BUDGET	YTD (Inc)/Dec 2018
Light & Power Fund	\$8,328	\$1,348	\$16,875	\$1,922	\$162
Purchase Power	21,669	2,659	\$43,505	\$3,872	\$247
Stormwater Fund	2,277	122	\$4,048	\$553	(\$106)
Customer Service & Admin	3,418	90	\$7,066	\$575	(\$241)
Wastewater Fund	3,535	704	\$6,985	\$865	(\$21)
Water Fund	4,674	697	\$10,246	\$1,243	\$39
<b>TOTAL</b>	<b>43,901</b>	<b>5,620</b>	<b>88,725</b>	<b>9,031</b>	<b>80</b>

Due to the COVID-19 Pandemic, it is expected that revenues will be lower. As a result the city is actively reducing expenses in an effort to offset lower revenues.

### YTD 2020 Variance to Budget:

**Light and Power:** \$889K for delays on system capacity upgrades and new construction as well as timing of vehicle and equipment deliveries. \$762k on consulting, timing on conservation incentives and other costs associated with Energy Services.

**Purchase Power:** \$4.6M (weather and actual demand (COVID event changes) for the year are key factors on the spend in Tariff 1 from PRPA), offset by Tarif 7 (\$722) which will be on budget by year end.

**Water:** \$817K for minor capital and timing on construction contracts. \$241K for street and bridge maintenance and vehicle repair. \$122K for lower consulting costs for Engineering and other smaller amounts.

# ENTERPRISE CAPITAL PROJECTS

CAPITAL EXPENDITURES (ALL \$ IN THOUSANDS)

PROJECT	YTD ACTUAL	LTD ACTUAL	BUDGET	PO's	
				COMMITTED	AVAILABLE
115 - New Capacity-Duct Banks	0	371	904	60	472
117 - Substation Cap Proj	47	2,577	2,869	117	175
118 - New Capacity - Circuits	19	2,336	4,098	78	1,684
119 - Dist. System Impr. & Replace	729	2,571	6,159	244	3,344
120 - Operational Technology	215	1,856	2,580	334	390
130 - SW Enclave Sys Purchases	0	77	1,499	0	1,422
133 - Underground Conversion	1	219	2,388	0	2,169
304 - Service Center-L&P Parent	176	1,913	4,637	91	2,633
Art in Public Places	9	644	1,138	3	492
CIS Upgrade/Repl - L&P Parent	(46)	2,388	3,315	819	108
CMMS–Maintenance Management	\$ 20	\$ 704	\$ 1,079	\$ 300	\$ 75
Project<\$1M	22	102	275	23	150
Substation Cap Prj - Parent	0	0	1,137	0	1,137
<b>Light &amp; Power</b>	<b>1,192</b>	<b>15,759</b>	<b>32,079</b>	<b>2,068</b>	<b>14,252</b>
100 - Util Ser Cntr Add/Remodel	23	48	259	0	211
103 - SW Basin Improvements	400	26,959	31,245	876	3,410
2017-Magnolia St Outfall Ph 1	0	621	1,500	7	871
2018-Mail Crk; Palmer-Passway	628	1,317	2,809	469	1,022
226 - Spring Crk Basin Improv	0	117	120	0	3
236 - SW Master Planning	81	519	896	366	11
237 - Flood Mapping/Stream Gagin	0	515	551	0	36
238 - SW Developer Repays	0	298	480	0	182
CIS Upgrd/Repl - Stmwr Parent	-19	1,042	1,450	358	49
CMMS–Maintenance Management	34	1,007	1,150	43	100
Project<\$1M	192	879	3,480	156	2,445
2017-Remington St Storm Sewer	589	1,024	3,258	1,509	724
<b>Stormwater</b>	<b>1,929</b>	<b>34,348</b>	<b>47,198</b>	<b>3,785</b>	<b>9,065</b>
102 - DWRF CIP Summary	738	1,610	4,728	2,843	275
2017-Dewatering Improvements	4	4,037	4,270	13	219
2017-Sludge Strain Press	0	1,414	1,520	10	96
2018-Digester Lid 612	5	1,750	2,100	228	122
2018-Sidestream Treatment	1,537	3,141	5,400	1,586	672
2019-DWRF Carbon Add Phase 1	178	426	2,200	1,410	363

# ENTERPRISE CAPITAL PROJECTS (Continued)

CAPITAL EXPENDITURES (ALL \$ IN THOUSANDS)

PROJECT	YTD ACTUAL	LTD ACTUAL	BUDGET	PO's	
				COMMITTED	AVAILABLE
212 - WW Collection Sys Replcmnt	235	2,729	4,504	571	1,204
214 - WW Svc Ctr Improvements	23	48	371	0	322
216 - Sludge Disposal Improv	0	19	385	0	366
220 - MWRf Improvements	0	0	11	0	11
221 - Wtr Reclam Replcmnt Prgm	384	1,739	4,764	457	2,568
Art in Public Places	16	451	1,008	12	545
CIS Upgrd/Repl - Wstwtr Parent	-24	1,154	1,605	397	55
CMMS—Maintenance Management	52	1,101	1,462	191	170
Project<\$1M	273	1,707	5,484	470	3,307
UV Disinfection System	0	5,888	5,900	10	2
PARENT-Collect Small Projects	0	0	1,651	0	1,651
<b>Wastewater</b>	<b>3,421</b>	<b>27,214</b>	<b>47,363</b>	<b>8,200</b>	<b>11,948</b>
101 - Water Meter Replace & Rehab	193	1,257	2,614	53	1,303
105 - High Park Fire	0	45	343	0	298
196 - Distribution Sys Replcmnts	254	5,435	6,366	97	834
198 - Wtr Svc Ctr Improvements	46	2,542	2,711	0	169
2017-Undergrnd Elec Pow Supply	0	0	1,300	0	1,300
2017-Water Quality Lab Rehab	0	713	2,600	0	1,887
2018-AB Cathodic Protection	124	1,508	2,280	512	261
206 - Water Supply Development	0	127	1,053	40	886
210 - Treatment Facility Improv	0	769	787	0	18
211 - Water Prod Replcmnt Prgm	99	2,900	4,989	35	2,054
301 - Watershed Protection	0	139	320	80	101
303 - Gravel Pit Storage Ponds	0	11,556	11,569	5	9
313 - Wtr Cathodic Protection	0	306	313	0	6
Art in Public Places	5	652	1,434	103	678
Chlorine Contact Basin	0	9,997	10,720	0	723
CIS Upgrade/Repl - Wtr Parent	-28	1,601	2,227	550	76
CMMS—Maintenance Management	151	1,356	2,028	380	292
Halligan Res Enlargement Proj	656	18,897	37,377	2,668	15,812
Project<\$1M	161	2,351	5,187	736	2,100
<b>Water</b>	<b>1,662</b>	<b>62,150</b>	<b>96,217</b>	<b>5,260</b>	<b>28,808</b>
<b>TOTAL</b>	<b>\$ 8,202</b>	<b>\$ 139,471</b>	<b>\$ 222,856</b>	<b>\$ 19,312</b>	<b>\$ 64,074</b>

# OTHER ACTIVITY MEASURES

MEASURE	2ND QTR 2020	2ND QTR 2019	2ND QTR 2018	YTD 2020	YTD 2019	YTD 2018
New Commercial Permit Dollar Volume per Capita	\$35	\$107	\$166	\$226	\$278	\$315
Lodging Occupancy Rates*	27%	72%	69%	38%	64%	61%
New Sales Tax Licenses	248	522	366	642	1000	739
Terminated Sales Tax Licenses	147	88	113	739	380	477
Gross Sales Tax Collections	\$25M	\$29M	\$28M	\$55M	\$58M	\$57M
Gross Use Tax Collections	\$5M	\$5M	\$5M	\$9M	\$11M	\$11M

\* DATA REFLECTS A ONE-QUARTER LAG DUE TO AVAILABILITY

## **Glossary of Abbreviations:**

BOB	Building on Basics \$0.25 sales tax
CCIP	Community Capital Improvement Projects
CDBG	Community Development Block Grant
CMMS	Comprehensive Mosquito Management System
CMAQ	Congestion Mitigation and Air Quality
CIP	Capital Improvement Plan
CIS	Customer Information System
DAR	Dial - a - Ride
DOE	Department of Energy
DWRF	Drake Water Reclamation Facility
L&P	Light and Power
LTD	Life to Date
MWRF	Mulberry Water Reclamation Facility
PO's	Purchase Orders
QTR	Quarter
SW	Storm Water
WW	Waste Water
YTD	Year to Date