

QUARTERLY FINANCIAL REPORT

FIRST QUARTER 2022



The EPIC mascot, Waddles, shows some Olympic spirit.

City of
Fort Collins

PERFORMANCE AT-A-GLANCE

PERFORMANCE INDICATORS ACTUALS vs. BUDGET

ON TRACK = No concerns noted

MONITOR = Staff monitoring current variance

ACTION = Staff currently taking action on variance

	YEAR TO DATE	PAGE
Governmental Activity: Revenues	ON TRACK	2
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*CAPITAL PROJECTS ARE MEASURED LIFE TO DATE (LTD)

GOVERNMENTAL ACTIVITY:

- Partially or fully supported by government taxes or impact fees.
- Transportation, Police, Fire, Parks, Natural Areas, etc.

ENTERPRISE ACTIVITIES:

- 100% funded by user charges for services.
- Light & Power, Water, Wastewater, Stormwater

PERFORMANCE INDICATOR KEY:

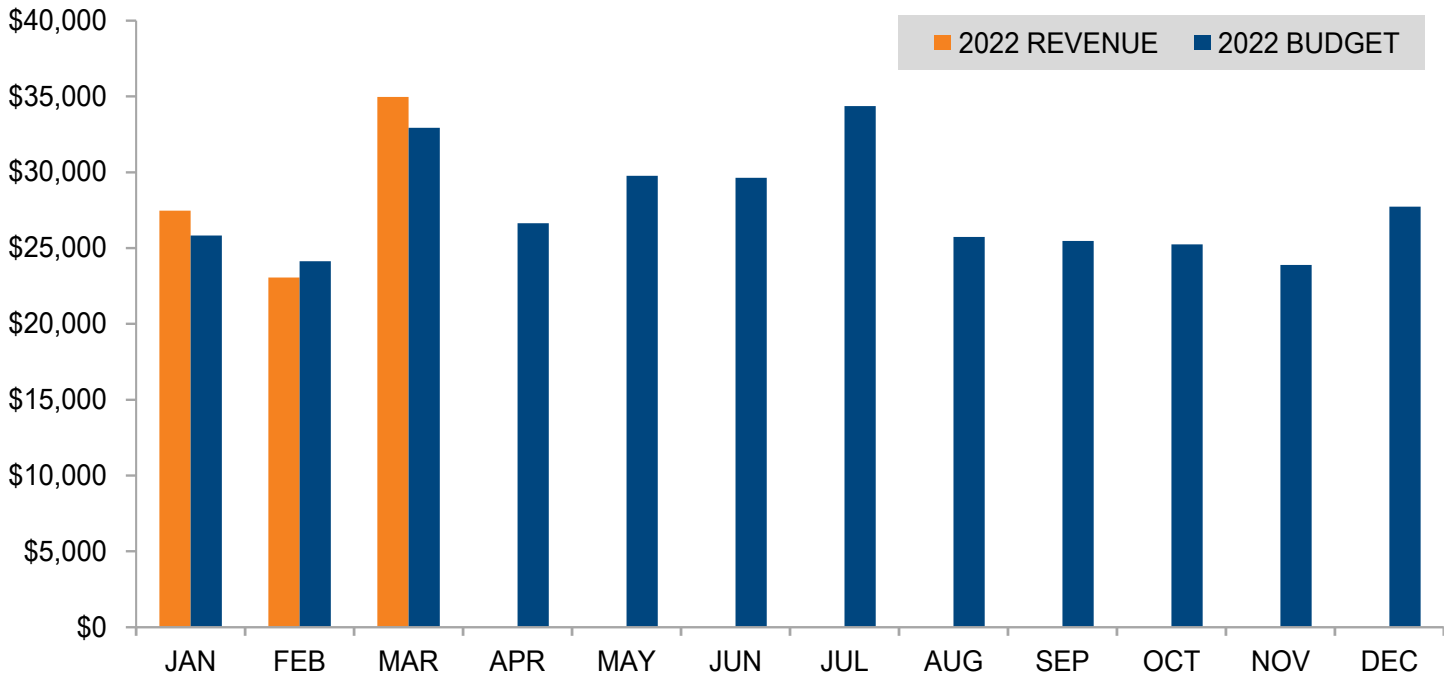
ON TRACK UNDER OR LESS THAN 5% OF BUDGET. (OVER ON EXPENSES AND CAPITAL; UNDER ON REVENUE)

MONITOR BETWEEN 5% AND 8% OF BUDGET (OVER ON EXPENSES AND CAPITAL; UNDER ON REVENUE)

ACTION GREATER THAN 8% OF BUDGET (OVER ON EXPENSES AND CAPITAL; UNDER ON REVENUE)

GOVERNMENTAL ACTIVITY: REVENUES

QUARTERLY REVENUE COLLECTIONS VS. BUDGET (ALL \$ IN THOUSANDS)



REVENUES	CURRENT QUARTER	OVER/(UNDER) 2022 BUDGET	YTD ACTUAL	YTD OVER/(UNDER) 2022 BUDGET	YTD OVER/(UNDER) 2021 ACTUAL
Sales & Use Tax	\$ 43,061	\$ 4,874	\$ 43,061	\$ 4,874	\$ 6,468
Property Taxes	13,814	978	13,814	978	6,642
Intergovt. Shared Revenues	1,770	23	1,770	23	4
Culture, Parks, Rec & Env Fees	3,187	(196)	3,187	(196)	954
Payment in Lieu of Taxes	2,759	126	2,759	126	131
General Government Fees	13,952	(660)	13,952	(660)	918
Transportation Fees	1,658	606	1,658	606	663
Interest Revenue	447	14	447	14	45
Other Miscellaneous	4,859	(3,168)	4,859	(3,168)	(1,065)
TOTAL*	\$ 85,506	\$ 2,597	\$ 85,506	\$ 2,597	\$ 14,761

YTD 2022 Variance to Budget:

Sales& Use Tax: \$3.8M is Sales Tax; \$776K in Use Tax. City is experiencing continued growth in sales tax revenue.

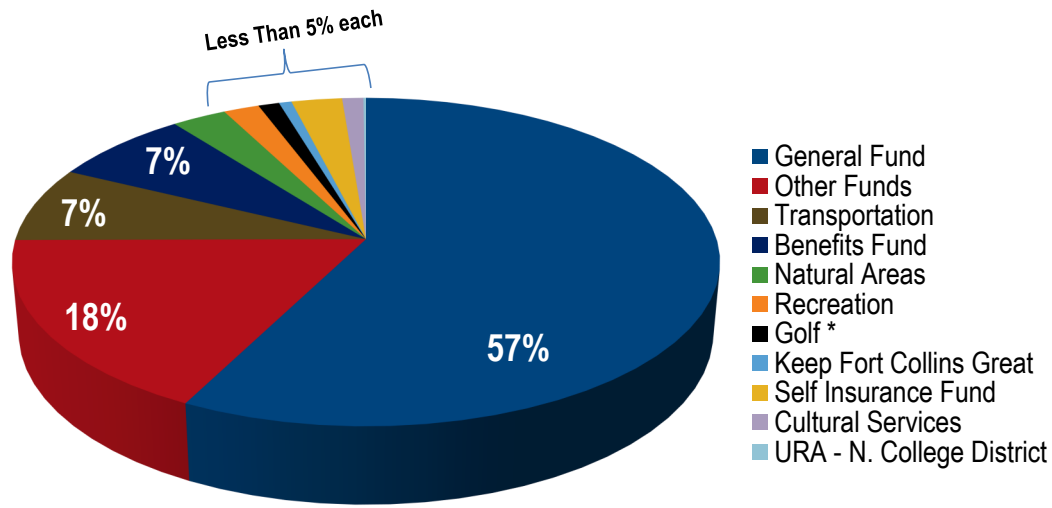
Property Tax: \$937K for timing on remittance of property tax. In March, a large property tax remittance was received.

Other Miscellaneous: (\$1.3M) in contributions from CSU for Flex bus service due to timing of the budget allocation, but is expected to end the year on budget. (\$952K) in Planning and Development fees caused by a front-loaded budget allocation. (\$741K) in other intergovernmental primarily for the timing of payments from other governments associated with Transport and Broadband. (\$425K) for lottery proceeds caused by timing of the budget allocation.

*Total excludes unrealized investment gains/losses.

EXPENDITURES BY FUND

QUARTERLY EXPENSES (INCLUDING TRANSFERS) (ALL \$ IN THOUSANDS)



EXPENSES BY MAJOR FUND	CURRENT QUARTER	(OVER)/UNDER 2022 BUDGET	YTD ACTUAL	YTD (OVER)/UNDER 2022 BUDGET	YTD (OVER)/UNDER 2021 ACTUAL
General Fund	\$44,085	\$5,697	\$44,085	\$5,697	(\$1,880)
Keep Fort Collins Great	505	244	505	244	459
Natural Areas	2,197	750	2,197	750	(642)
Cultural Services	849	824	849	824	(473)
Recreation	1,438	415	1,438	415	(315)
Transportation	5,672	667	5,672	667	(833)
Golf *	841	(53)	841	(53)	(233)
Benefits Fund	5,615	3,172	5,615	3,172	1,093
Self Insurance Fund	2,032	543	2,032	543	(1,265)
URA - N. College District	105	(30)	105	(30)	(43)
Other Funds	13,408	19,402	13,408	19,402	(1,801)
Total	76,748	31,632	76,748	31,632	(5,933)

YTD 2022 Variance to Budget:

General Fund: \$2.1M for timing on transfers for capital projects. \$913K for timing of transfers to the Parking Fund. \$855K in lower than budgeted salaries and wages offset by (\$517K) assumed vacancy factor. \$665K in purchased professional and technical services, driven by the timing of contract payments to governments.

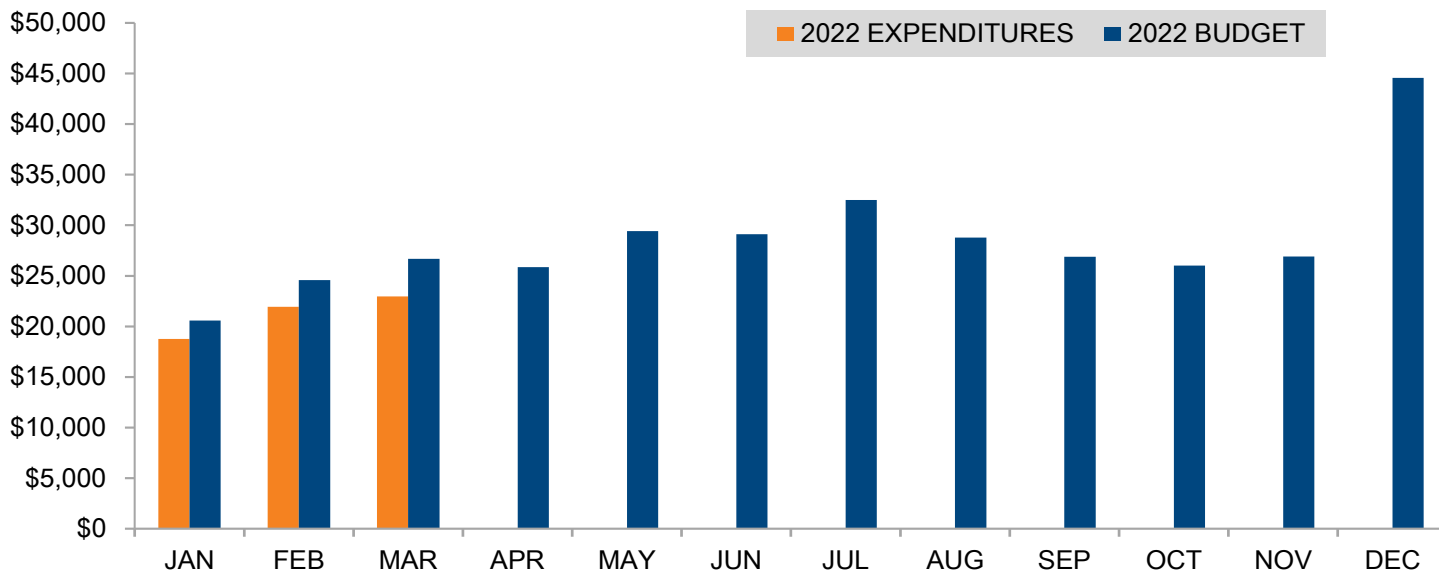
Benefits Fund: HR has \$2.1M underspend in Medical and Dental Claims, based on 4yr historical trend of monthly performance, \$779K in year-to-date savings in insurance premiums.

Other Funds: \$18.5K due to timing of transfers to capital projects. Expect to end the year on budget.

*Golf is considered an Enterprise fund but is associated with Recreation which is Governmental.

MAJOR GOVERNMENTAL EXPENDITURES

QUARTERLY EXPENSES VS. BUDGET (ALL \$ IN THOUSANDS)



Expenses	CURRENT QUARTER	(OVER)/UNDER 2022 BUDGET	YTD ACTUAL	YTD (OVER)/UNDER 2022 BUDGET	YTD (OVER)/UNDER 2021 ACTUAL
Police Services	\$12,232	(\$332)	\$12,232	(\$332)	(\$2,277)
Financial Services	3,078	746	3,078	746	(1,400)
Community Services	8,398	3,624	8,398	3,624	(1,645)
Planning, Dev & Transportation	12,419	(1,081)	12,419	(1,081)	(1,671)
Executive Services	983	191	983	191	131
Judicial Services	334	114	334	114	(84)
Legal Services	699	62	699	62	(99)
Information & Employee Svcs	14,467	4,504	14,467	4,504	(648)
Sustainability Services	1,605	372	1,605	372	654
Other	977	(33)	977	(33)	(291)
Poudre Fire Authority	8,470	(412)	8,470	(412)	(723)
TOTAL	63,662	8,167	63,662	8,167	(8,053)

YTD 2022 Variance to Budget:

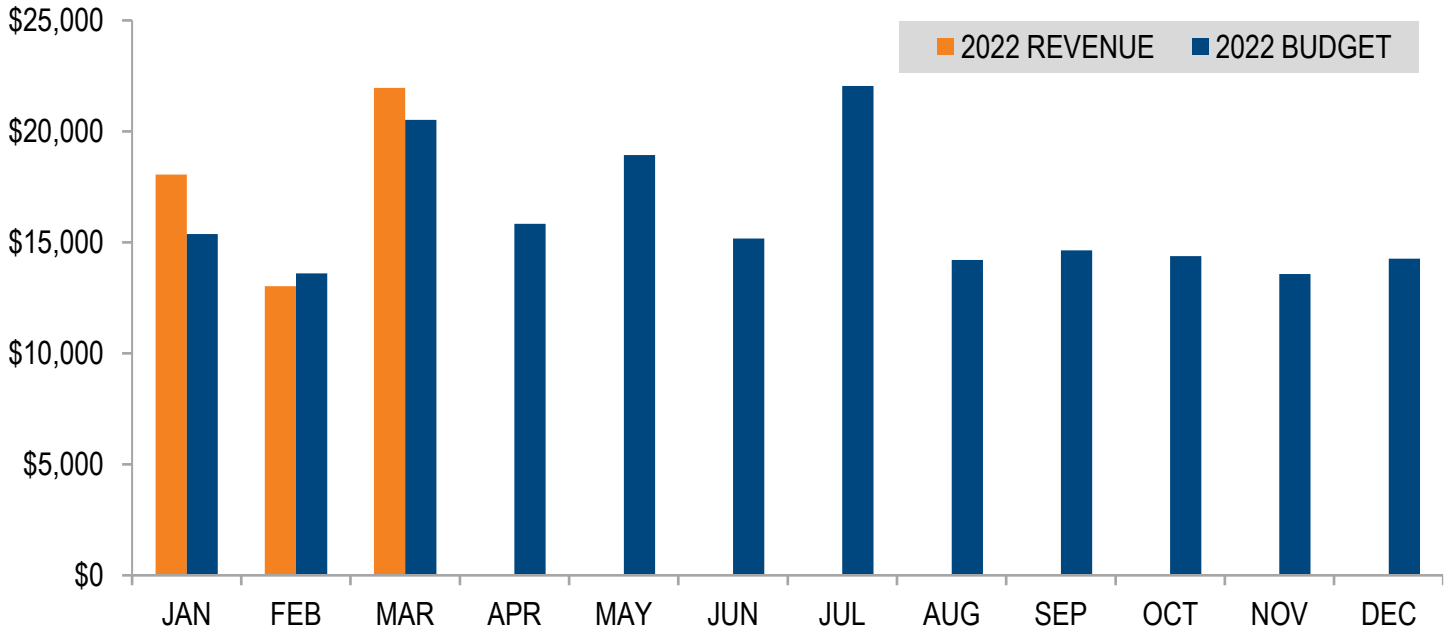
Community Services: Positive variance of \$3.6M is driven by \$2M timing of contracts, invoices, and expenses across all departments in purchased services and supplies. \$700K underspend in personnel due to classified vacancies and hourly hiring/retention difficulties and \$600K underspend due to timing of park capital projects.

Planning, Dev & Transportation: Overspend is driven by (\$490K) in de-icing due to multiple snowstorms and Larimer County purchasing salt earlier than anticipated, (\$437K) in vehicle repair services due to timing of expenditures, (\$352K) in snow removal services, (\$306K) due to timing of traffic signal expenses, and (\$170K) in fuel costs due to increase in global fuel prices. Offset by underspend of \$253K in street maintenance contracts due to timing of work completed.

Information & Employee Services: Underspend driven by \$2.1M of Medical/Dental claims, \$779K in insurance premium savings and timing of payments, \$591K in various Operations projects that are encumbered and ongoing, \$390K in timing of vehicle parts and equipment, and \$323K on timing of software renewal.

GENERAL FUND ACTIVITY: REVENUES

QUARTERLY REVENUE COLLECTIONS VS. BUDGET (ALL \$ IN THOUSANDS)



REVENUES	CURRENT QUARTER	OVER/(UNDER) 2022 BUDGET	YTD ACTUAL	YTD OVER/(UNDER) 2022 BUDGET	YTD OVER/(UNDER) 2021 ACTUAL
Sales & Use Tax	\$ 34,974	\$ 3,631	\$ 34,974	\$ 3,631	\$ 4,874
Property Taxes	10,644	932	10,644	932	4,885
Intergovt. Shared Revenues	311	69	311	69	(14)
Culture, Parks, Rec & Env Fees	61	(40)	61	(40)	(69)
Payment in Lieu of Taxes	2,759	126	2,759	126	131
General Government Fees	1,668	(5)	1,668	(5)	129
Interest Revenue	165	48	165	48	50
Other Miscellaneous	2,477	(1,201)	2,477	(1,201)	(313)
TOTAL*	\$ 53,060	\$ 3,560	\$ 53,060	\$ 3,560	\$ 9,673

YTD 2022 Variance to Budget:

Sales & Use Tax: \$3.8M is Sales Tax; \$776K in Use Tax. City is experiencing continued growth in sales tax revenue.

Property Tax: \$937K for timing on remittance of property tax. In March, a large property tax remittance was received.

Other Miscellaneous: (\$362K) for timing of the franchise tax for cable tv. (\$299K) in Planning and Development fees caused by a front-loaded budget allocation. (\$208) due to a lag time in payments from the Poudre School District for School Resources Officers. (\$207K) caused by Building Permits coming in lower than expected compared to YTD 2021.

*Total excludes unrealized investment gains/losses.

GOVERNMENTAL CAPITAL PROJECTS

CAPITAL EXPENDITURES (ALL \$ IN THOUSANDS)

PROJECT	YTD	LTD	LTD	PO's	
	ACTUAL	ACTUAL	BUDGET	COMMITTED	AVAILABLE
CRISP Upgrade Project	\$ 4	\$ 5,000	\$ 5,408	\$ 162	\$ 247
Police Regional Train. Campus	-	8,211	8,723	121	391
Project<\$1M	22	740	951	54	157
Police Services Total	26	13,951	15,083	337	795
Coronavirus LFRF - ARPA	343	589	4,971	133	4,249
Financial Services Total	343	589	4,971	133	4,249
121 - CCIP Arterial Intersection Imp	2	6,677	10,350	413	3,260
122 - CCIP Bike/Ped Grade Sep Cross	294	1,777	7,326	2,190	3,359
132 - CCIP Bus Stop Improvement	173	1,666	2,293	97	530
136 - CCIP Lincoln St. Renovation	26	1,097	3,678	2,591	(10)
137 - CCIP Willow Street Improvement	5	3,710	4,246	159	377
146 - Railroad Crossing Replacement	(6)	1,177	1,266	12	76
160 - Mason St Transp Corridor	-	84,718	86,058	-	1,340
169 - Street Oversizing Project	0	6,459	6,992	-	533
170 - BOB-Int Imp & Traffic Sign	-	1,137	1,314	-	177
172 - City Bridge Program	(20)	8,590	9,427	199	638
240 - CCIP Ped/ADA	36	5,251	5,404	5	148
312 - City Bridge Prog-KFCG	(19)	6,859	6,915	56	()
5307 PASS-THRU	46	13,126	13,547	39	382
BOB-Tmb Rd Imprv-Drk/Prsp	-	4,957	5,039	-	82
CAPITAL MAINTENANCE - KFCG-OT	-	10,069	11,536	-	1,467
CMAQ CAPITAL	-	9,205	8,465	-	(740)
FLEX Bus Purchase	-	1,175	1,200	-	25
Lemay/Vine Grade Sep Crossing	(121)	20,924	23,772	899	1,949
Parking Sensor Technology	-	969	1,200	32	199
Prospect Rd. & I-25	-	17,175	19,086	104	1,807
Prospect Rd/Sharp Pt/I-25	-	185	1,988	32	1,771
Prospect/College Intrsectn Impv	-	2,676	2,676	-	
Riverside Bridge Rplcmt	(97)	2,435	2,443	32	(23)
S Timberline/Stetson/Trilby	43	1,447	5,658	69	4,143
Sharp Point Connection	-	1,177	1,250	-	73
Suniga Impvmts-College/Blondel	1	3,032	3,427	49	346
N College Imprv-Conifer/Wilox	-	10,469	10,634	-	165
N.College PedestrianConnection	0	1,835	2,355	0	520
CMAQ CNG BUS CO-2019-001-00	-	1,207	1,597	-	390

GOVERNMENTAL CAPITAL PROJECTS (Continued)

CAPITAL EXPENDITURES (ALL \$ IN THOUSANDS)

PROJECT	YTD	LTD	LTD	PO's	AVAILABLE
	ACTUAL	ACTUAL	BUDGET	COMMITTED	
FY19 5339 Grant	-	487	540	13	40
FY20 Settlement - E Buses	953	1,117	2,018	18	883
Taft Hill-Horsetooth/Harmony	2	510	5,380	257	4,613
W Elizabeth Corridor Design	195	1,039	1,496	444	13
123 - CCIP Bicycle Infrastructure Im	58	1,834	2,017	145	38
FY20 CARES Act 5307	0	24	10,368	-	10,344
College & Trilby Intersections	56	920	4,795	598	3,277
Project<\$1M	500	8,695	14,572	4,717	1,161
Laporte Multimodal	3	3	2,438	-	2,434
FY21 CRRSAA 5307	1	258	1,470	9	1,203
FY21 ARP 5307	25	55	8,926	104	8,767
Laporte Ave Bridge	40	54	2,400	389	1,957
FY22 CMAQ - E Bus	-	-	1,266	-	1,266
Low No 5339©	-	-	3,853	120	3,733
Planning, Dev & Transportation Total	2,196	246,176	322,681	13,792	62,713
CARES CVRF Grant	3	9,010	8,975	10	(45)
Project<\$1M	-	281	281	-	()
Executive Services Total	3	9,291	9,256	10	(45)
EPIC Pool Improvements	-	1,743	1,824	-	81
Roof Repairs 2018 Hail	(5)	4,590	4,590	-	()
Block 32 Redevelopment-Parking	-	12	1,500	-	1,488
Fleet Services Energy Grants	-	1,066	1,099	-	33
Project<\$1M	148	1,855	2,764	891	18
Information & Employee Svcs Total	142	9,266	11,777	891	1,620
Afford Housing Capital Program	-	1,390	2,500	610	500
CDBG FY 15-16	-	998	1,009	-	11
CDBG Grant FY 17-18	-	1,353	1,324	15	(44)
CDBG Grant FY 18-19	-	1,045	1,253	-	208
Integrated Recycling Facility	-	1,582	1,668	-	86
CDBG Grant FY 19-20	-	1,955	1,331	106	(731)
CDBG Grant FY 20-21	-	704	1,243	-	539
HOME Grant FY 18-19	-	1,648	1,610	-	(38)
CDBG-CV19 Funding	-	998	1,409	45	366
CDBG Grant FY21-22	36	135	1,555	146	1,275
Project<\$1M	36	5,355	7,608	157	2,095
Sustainability Services Total	71	17,164	22,510	1,079	4,267

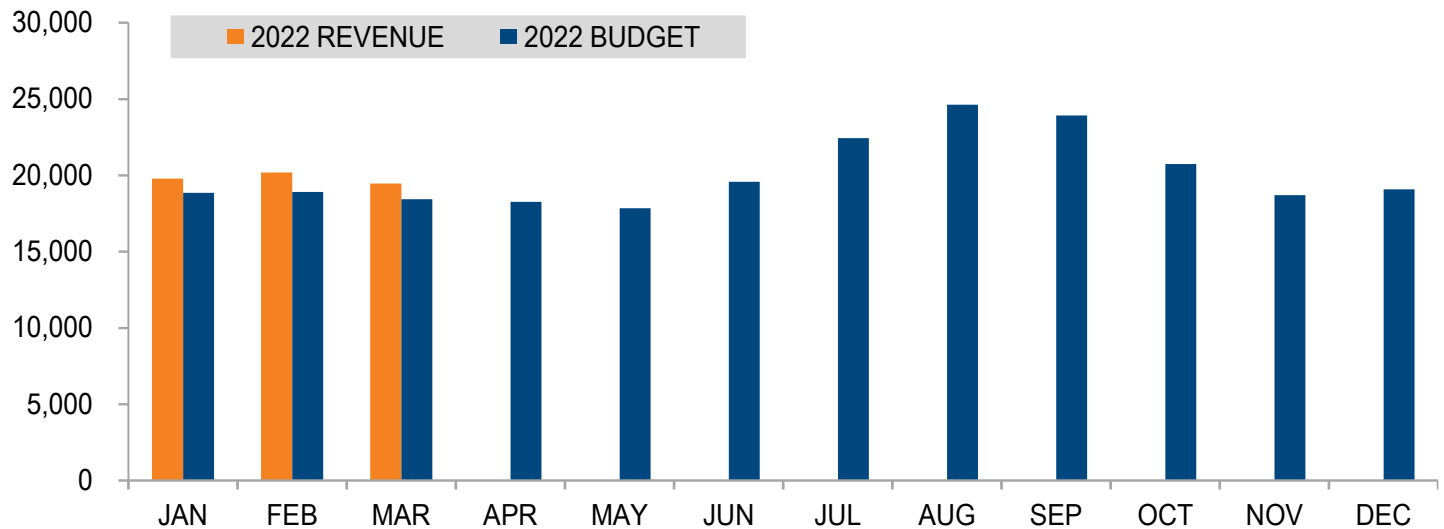
GOVERNMENTAL CAPITAL PROJECTS (Continued)

CAPITAL EXPENDITURES (ALL \$ IN THOUSANDS)

PROJECT	YTD	LTD	LTD	PO's	AVAILABLE
	ACTUAL	ACTUAL	BUDGET	COMMITTED	
125 - CCIP Poudre Kayak Park	4	7,611	7,620	0	8
128 - CCIP City Park Train	-	200	347	146	
129 - CCIP Garden's Visitor Center	0	2,716	2,750	5	29
131 - CCIP Nature in the City	78	936	1,428	-	492
187 - New Park Site Development	75	6,365	8,420	310	1,745
190 - Trail Acquisition/Development	33	13,720	15,097	41	1,337
241 - BOB-Park Imprvmnts	-	1,464	1,474	1	10
Art in Public Places	19	1,240	2,090	12	838
Downtown Poudre River Impr	-	1,412	1,470	-	58
Expansion of Shop	-	2,763	2,841	-	78
Gardens Capital Project	2	2,902	2,830	-	(72)
Maple Hill Park	2	2,471	2,677	5	201
Northeast Community Park	2	1,972	7,153	-	5,181
Trailhead Park	(142)	3,015	2,869	183	(328)
316 - East Community Park	228	2,946	8,648	4,156	1,547
Project<\$1M	332	3,437	4,072	39	596
Lincoln Center SVOG Fed Grant	510	1,014	1,866	11	841
Carnegie Renovation Project	7	8	2,196	235	1,953
Community Services Total	1,149	56,191	75,848	5,144	14,513
2019-HAWS Hansen Canal Pump	-	1,139	1,400	-	261
Project<\$1M	2	523	1,450	30	897
Not Applicable Total	2	1,662	2,850	30	1,158
Total	3,932	354,289	464,975	21,415	89,272

ENTERPRISE ACTIVITY: REVENUES

QUARTERLY REVENUE COLLECTIONS VS. BUDGET (ALL \$ IN THOUSANDS)



REVENUES	CURRENT QUARTER	OVER/(UNDER) 2022 BUDGET	YTD ACTUAL	YTD OVER/(UNDER) 2022 BUDGET	YTD OVER/(UNDER) 2021 ACTUAL
Electric Charges for Services	\$35,658	\$1,936	\$35,658	\$1,936	\$1,023
Water Charges for Services	5,527	216	5,527	216	(170)
Wastewater Charges for Services	5,690	(140)	5,690	(140)	92
Stormwater Charges for Services	4,531	(32)	4,531	(32)	35
Development Fees/PIFs/Contributions	2,871	1,520	2,871	1,520	1,232
Interest Revenue	417	11	417	11	37
Customer Srv & Admin Fund Charges	4,370		4,370		176
Other Miscellaneous	384	(287)	384	(287)	(371)
TOTAL*	59,449	3,224	59,449	3,224	2,054

YTD 2022 Variance to Budget:

Electric Charges for Services: Residential Revenues are 13.0%, or \$1,767, over budget and Commercial Revenues are 2.6%, or \$273, over budget. Industrial Revenues are 2.3%, or \$181, under budget.

Water Charges for Services: Residential Water Sales are 6.0%, or \$185, over budget, offset by District Water sales are 9.5%, or \$31 under budget, and Other Water Sales \$16 under budget.

Wastewater Charges for Services: Commercial/Industrial Revenues are 12.0%, or \$167, under budget offset slightly by Residential Revenues are 0.8%, or \$32, over budget.

Stormwater Charges for Services: Non-Single Family Residential Revenues are 1.1%, or \$27, under budget, followed by Single Family Revenues at 0.2%, or \$5, under budget.

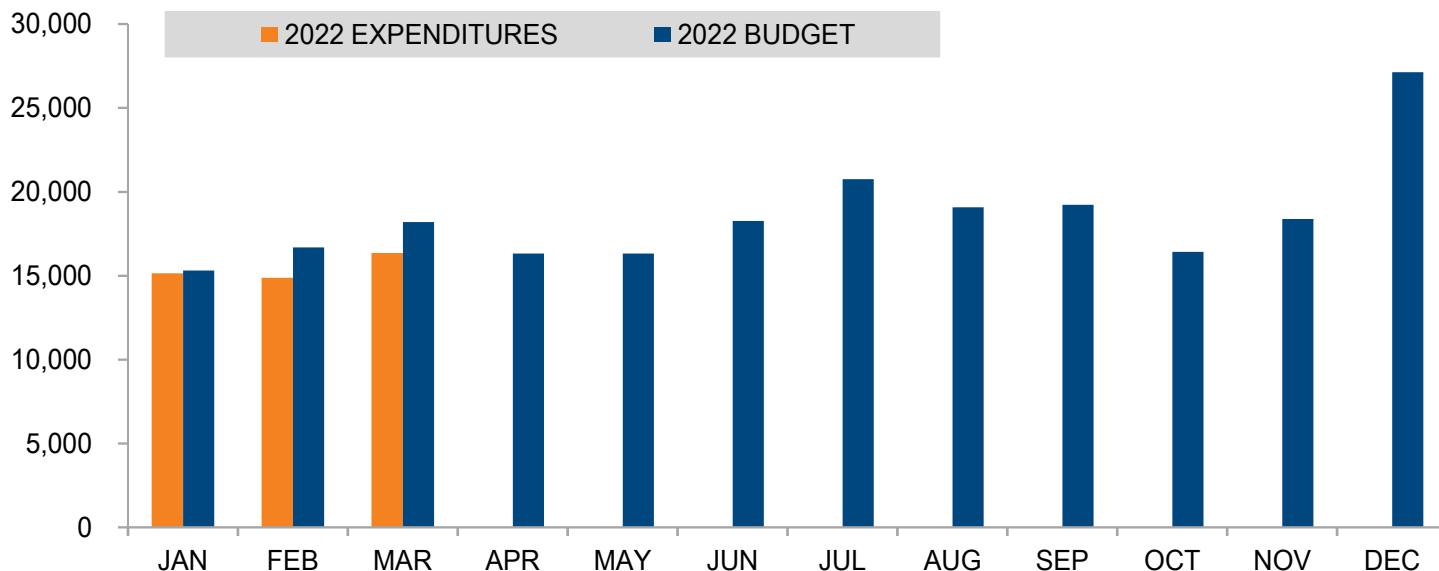
Development Fees/PIFs/Contributions: Light & Power \$1,521 (there are several large construction projects driving the over budget amount), Wastewater \$78, and Stormwater \$29, and Water (\$108).

Other Miscellaneous: Light and Power (\$333) (Warehouse adjustment & Misc. revenue), CS&A \$15, Water \$7, Stormwater \$12, and Wastewater \$10.

*Total excludes unrealized investment gains/losses.

ENTERPRISE ACTIVITY: EXPENDITURES

QUARTERLY EXPENDITURES VS. BUDGET (ALL \$ IN THOUSANDS)



Expenditures	CURRENT QUARTER	(OVER)/UNDER 2022 BUDGET	YTD ACTUAL	YTD (OVER)/UNDER 2022 BUDGET	YTD (OVER)/UNDER 2021 ACTUAL
Light & Power Fund	\$8,521	\$1,136	\$8,521	\$1,136	\$360
Purchase Power	23,411	(1,294)	\$23,411	(\$1,294)	(\$1,565)
Stormwater Fund	1,842	190	\$1,842	\$190	(\$142)
Customer Service & Admin	3,551	1,244	\$3,551	\$1,244	\$83
Wastewater Fund	3,337	626	\$3,337	\$626	(\$61)
Water Fund	5,712	1,905	\$5,712	\$1,905	(\$157)
TOTAL	46,375	3,806	46,375	3,806	(1,483)

YTD 2022 Variance to Budget:

Light & Power: \$416K for Energy Services, primarily for consulting and rebates & incentives. Community Renewables is under budget due to Conservation Incentives and the timing of solar installations.

Purchase Power: Weather and actual demand (COVID event changes) for the year are key factors on spending.

Water: \$929K for Water Treatment, primarily for contract payment to other governments, testing services, and maintenance contracts. Water Resources is under budget by \$378K, driven by water assessment services and consulting. Water Engineering is under budget by \$314K due to consulting services.

Customer Service & Administration: Under budget due to lower than budgeted spending on computer hardware and software, personnel, and building maintenance and security services.

ENTERPRISE CAPITAL PROJECTS

CAPITAL EXPENDITURES (ALL \$ IN THOUSANDS)

PROJECT	YTD ACTUAL	LTD ACTUAL	BUDGET	PO's	
				COMMITTED	AVAILABLE
115 - New Capacity-Duct Banks	0	0	915	0	915
117 - Substation Cap Proj	8	1,976	2,030	14	40
118 - New Capacity - Circuits	0	1,063	3,635	0	2,572
119 - Dist System Impr. & Replace	351	4,238	10,062	1,173	4,651
120 - Operational Technology	0	2,253	3,180	81	846
130 - SW Enclave Sys Purchases	0	44	1,422	0	1,378
133 - Underground Conversion	84	478	2,330	337	1,516
304 - Service Center-L&P Parent	13	2,438	3,725	246	1,041
Art in Public Places	9	773	1,166	4	388
CIS Upgrade/Repl - L&P Parent	(378)	2,988	3,681	620	72
CMMS-Maintenance Management	\$ 19	\$ 1,044	\$ 1,598		\$ 555
Project<\$1M	44	218	2,617	1,143	1,256
Substation Cap Prj - Parent	0	0	2,155	0	2,155
Light & Power	150	17,513	38,516	3,618	17,384
100 - Util Ser Cntr Add/Remodel	0	32	109	7	70
103 - SW Basin Improvements	421	9,820	14,153	720	3,614
2018-Mail Crk; Palmer-Passway	0	1,521	2,809	81	1,207
226 - Spring Crk Basin Improv	0	117	120	0	3
236 - SW Master Planning	54	1,164	1,745	110	471
237 - Flood Mapping/Stream Gagin	0	515	551	0	36
238 - SW Developer Repays	0	0	792	0	792
CIS Upgrd/Repl - Stmwtr Parent	-162	1,305	1,610	271	34
CMMS-Maintenance Management	3	1,072	1,205	0	133
Project<\$1M	-428	1,526	2,943	53	1,365
2017-Remington St Storm Sewer	21	3,178	3,258	9	71
2017-MagnoliaPreDsn-OakDsnCnst	66	1,502	2,920	355	1,063
141 - Cured in Place Pipe	-3	78	900	395	427
139 - Stream Rehabilitation Program	26	200	3,100	54	2,846
140 - Poudre Levee Program	2	463	2,480	370	1,647
2019 - N Mason Area Drainage	27	555	3,268	462	2,251
Stormwater	27	23,047	41,963	2,886	16,029
102 - DWRF CIP Summary	3	4,459	4,705	131	116
2017-Dewatering Improvements	0	4,072	4,270	9	189
2017-Sludge Strain Press	0	1,414	1,520	4	102
2018-Digester Lid 612	0	1,773	2,100	265	62
2018-Sidestream Treatment	71	4,944	5,400	86	370
2019-DWRF Carbon Add Phase 1	2	1,617	2,200	388	195

ENTERPRISE CAPITAL PROJECTS (Continued)

CAPITAL EXPENDITURES (ALL \$ IN THOUSANDS)

PROJECT	YTD ACTUAL	LTD ACTUAL	BUDGET	PO's	
				COMMITTED	AVAILABLE
212 - WW Collection Sys Replcmnt	236	3,288	8,738	2,547	2,903
214 - WW Svc Ctr Improvements	0	32	109	7	70
216 - Sludge Disposal Improv	0	0	366	0	366
220 - MWRf Improvements	0	0	11	0	11
221 - Wtr Reclam Replcmnt Prgm	1	1,461	4,782	95	3,227
Art in Public Places	12	515	1,142	0	628
CIS Upgrd/Repl - Wstwr Parent	-184	1,445	1,783	301	37
CMMS–Maintenance Management	9	1,224	1,628	71	333
Project<\$1M	8	2,003	5,897	79	3,815
PARENT-Collect Small Projects	0	0	1,969	0	1,969
2021-DWRF NPT Clarifier Replac	4	235	6,200	2,180	3,785
245 - WW DWRF HVAC	0	0	400	0	400
244 - WW Dev Repays	0	0	750	0	750
Collection Sys Replace Pgm	0	0	1,535	0	1,535
Wastewater	162	28,481	55,506	6,162	20,863
101 - Water Meter Replace & Rehab	80	1,392	3,232	0	1,840
105 - High Park Fire	0	45	343	0	298
196 - Distribution Sys Replcmnts	243	3,340	7,292	432	3,520
198 - Wtr Svc Ctr Improvements	0	64	167	14	89
2017-Undergrnd Elec Pow Supply	0	0	1,300	0	1,300
2017-Water Quality Lab Rehab	0	713	2,600	0	1,887
2018-AB Cathodic Protection	13	2,155	2,280	37	88
206 - Water Supply Development	0	803	1,803	39	960
210 - Treatment Facility Improv	0	0	0	0	0
211 - Water Prod Replcmnt Prgm	57	1,068	3,821	147	2,606
301 - Watershed Protection	0	75	353	17	261
313 - Wtr Cathodic Protection	0	0	6	0	6
Art in Public Places	0	769	1,516	4	743
CIS Upgrade/Repl - Wtr Parent	-248	2,004	2,473	417	52
CMMS–Maintenance Management	50	1,734	2,194	22	438
Halligan Res Enlargement Proj	-917	27,034	37,377	4,168	6,176
Project<\$1M	3	908	2,758	120	1,730
2019-Enviro Learn Center Dam	33	671	2,965	220	2,073
2021-27-Inch Poudre Canyon Wtr	44	195	3,200	141	2,864
242 - Water Quality Lab Inst Repl	39	39	230	0	191
PARENT-Distro Small Projects	0	0	1,432	0	1,432
Water	(603)	43,009	77,342	5,777	28,556
TOTAL	\$ (264)	\$ 112,050	\$ 213,326	\$ 18,443	\$ 82,833

OTHER ACTIVITY MEASURES

MEASURE	1ST QTR 2022	1ST QTR 2021	1ST QTR 2020	YTD 2022	YTD 2021	YTD 2020
New Commercial Permit Dollar Volume per Capita	\$67	\$94	\$192	\$67	\$94	\$192
Lodging Occupancy Rates	44%	40%	49%	44%	40%	49%
New Sales Tax Licenses	437	400	394	437	400	394
Terminated Sales Tax Licenses	388	685	592	388	685	592
Gross Sales Tax Collections	\$37M	\$32M	\$30M	\$37M	\$32M	\$30M
Gross Use Tax Collections	\$6M	\$4M	\$5M	\$6M	\$4M	\$5M

Glossary of Abbreviations:

ARP(A)	American Rescue Plan (Act)
BOB	Building on Basics \$0.25 sales tax
CCIP	Community Capital Improvement Projects
CCRSAA	Coronavirus Response and Relief Supplemental Appropriations Act
CDBG	Community Development Block Grant
CRISP	Combined Regional Information Systems Project
CMMS	Comprehensive Mosquito Management System
CMAQ	Congestion Mitigation and Air Quality
CIP	Capital Improvement Plan
CIS	Customer Information System
DAR	Dial - a - Ride
DOE	Department of Energy
DWRF	Drake Water Reclamation Facility
L&P	Light and Power
LTD	Life to Date
MWRF	Mulberry Water Reclamation Facility
PO's	Purchase Orders
QTR	Quarter
SW	Storm Water
URA	Urban Renewal Authority
WW	Waste Water
YTD	Year to Date