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# QUARTERLY FINANCIAL REPORT

FIRST QUARTER 2021



# PERFORMANCE AT-A-GLANCE

## PERFORMANCE INDICATORS ACTUALS vs. BUDGET

**ON TRACK** = No concerns noted

**MONITOR** = Staff monitoring current variance

**ACTION** = Staff currently taking action on variance

	YEAR TO DATE	PAGE
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\*CAPITAL PROJECTS ARE MEASURED LIFE TO DATE (LTD)

### GOVERNMENTAL ACTIVITY:

- Partially or fully supported by government taxes or impact fees.
- Transportation, Police, Fire, Parks, Natural Areas, etc.

### ENTERPRISE ACTIVITIES:

- 100% funded by user charges for services.
- Light & Power, Water, Wastewater, Storm Drainage, Broadband and Golf

#### PERFORMANCE INDICATOR KEY:

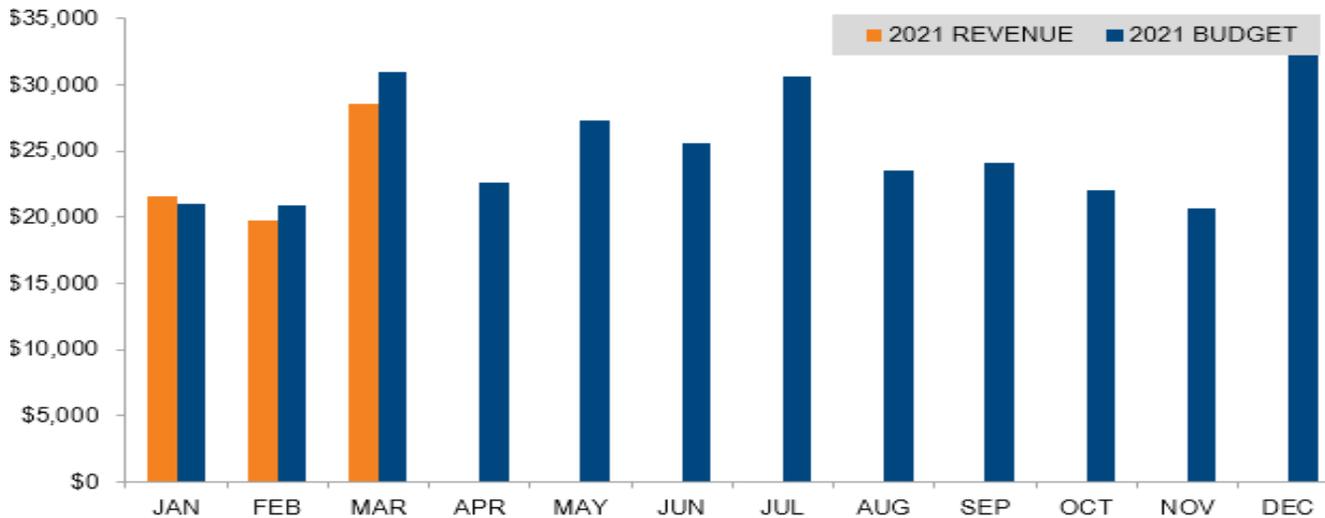
**ON TRACK** UNDER OR LESS THAN 5% OF BUDGET. (OVER ON EXPENSES AND CAPITAL; UNDER ON REVENUE)

**MONITOR** BETWEEN 5% AND 8% OF BUDGET (OVER ON EXPENSES AND CAPITAL; UNDER ON REVENUE)

**ACTION** GREATER THAN 8% OF BUDGET (OVER ON EXPENSES AND CAPITAL; UNDER ON REVENUE)

# GOVERNMENTAL ACTIVITY: REVENUES

## QUARTERLY REVENUE COLLECTIONS VS. BUDGET (ALL \$ IN THOUSANDS)



REVENUES	CURRENT QUARTER	OVER/(UNDER) 2021 BUDGET	YTD ACTUAL	YTD OVER/(UNDER) 2021 BUDGET	YTD INC/(DEC) 2020
Sales & Use Tax	\$ 36,593	\$ 4,173	\$ 36,593	\$ 4,173	\$ 1,167
Property Taxes	7,172	(5,004)	7,172	(5,004)	(2,159)
Intergovt. Shared Revenues	1,766	(2)	1,766	(2)	(7)
Culture, Parks, Rec & Env Fees	2,232	45	2,232	45	(1,205)
Payment in Lieu of Taxes	2,628	72	2,628	72	99
General Government Fees	13,033	(856)	13,033	(856)	(1,455)
Transportation Fees	995	(150)	995	(150)	(431)
Interest Revenue	402	(13)	402	(13)	(951)
Other Miscellaneous	6,083	(164)	6,083	(164)	(694)
Net of Unrealized Gains/Losses	70,905	(1,899)	70,905	(1,899)	(5,637)
Unrealized Invst. Gains/Losses	(1,097)	(1,097)	(1,097)	(1,097)	(2,498)
<b>TOTAL</b>	<b>69,808</b>	<b>(2,996)</b>	<b>69,808</b>	<b>(2,996)</b>	<b>(8,135)</b>

### YTD 2021 Variance to Budget:

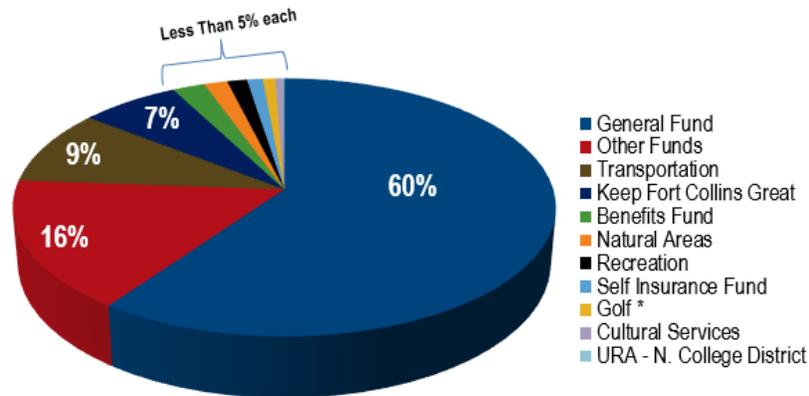
**Sales & Use Tax:** \$4.6M in Sales Tax offset by (\$431K) in Use Tax and sales tax increment. Sales Tax was set lower in the summer of 2020 because of the ongoing pandemic. Sales Tax revenue has appeared to recovered from the initial down turn and as a result, it is anticipated that sales tax revenues will exceed budget.

**Property Tax:** (\$5M) for timing on remittance of property tax. In April a large property tax remittance was received. This variance is expected to resolve by next month.

**General Government Fees:** (\$373K) for timing on work for others revenues. (\$250K) for PPO Contributions. Benefits is continuing its prescribed burn of fund balances to keep insurance premiums low; expect this trend to continue through the year.

# EXPENDITURES BY FUND

QUARTERLY EXPENSES (INCLUDING TRANSFERS) (ALL \$ IN THOUSANDS)



EXPENSES BY MAJOR FUND	CURRENT QUARTER	OVER/(UNDER) 2021 BUDGET	YTD ACTUAL	YTD OVER/(UNDER) 2021 BUDGET	YTD INC/(DEC) 2020
General Fund	\$42,745	\$3,295	\$42,745	\$3,295	(\$7,356)
Keep Fort Collins Great	962	308	962	308	2,848
Natural Areas	1,584	538	1,584	538	3,646
Cultural Services	377	11	377	11	734
Recreation	1,134	210	1,134	210	455
Transportation	4,846	1,317	4,846	1,317	674
Golf *	610	116	610	116	131
Benefits Fund	6,713	2,136	6,713	2,136	1,993
Self Insurance Fund	767	132	767	132	(11)
URA - N. College District	62	12	62	12	38
Other Funds	11,652	7,255	11,652	7,255	309
<b>Total</b>	<b>71,451</b>	<b>15,330</b>	<b>71,451</b>	<b>15,330</b>	

## YTD 2021 Variance to Budget:

**General Fund:** \$1.1M for timing on payments to LC Small Business relief and Human Services Program and other sustainability programs. \$847K on rental services maintenance and other construction services. \$744K on lower supply costs to date.

**Transportation:** Under \$1.2M due to timing of transfer to capital project. Expect to end year on or under budget.

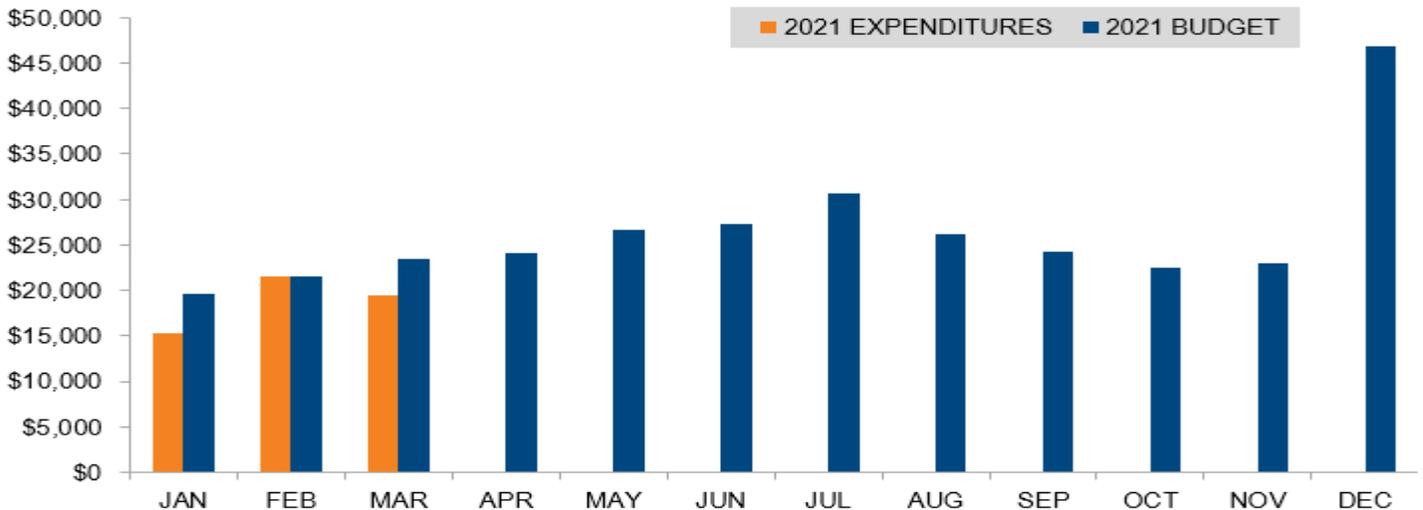
**Benefits:** \$1.3M underspend in Medical and Dental Claims, primarily on the Rx side, based on 4yr historical trend of monthly performance, \$351 in LTD, Volunteer Life, and Death & Disability premiums underspend due to variance in utilization projections, \$209 in YTD savings in Stop Loss premiums, savings to offset lasered claimants for 2021, \$72 in timing of Claim Admin costs .

**Other:**\$6.2M for timing on transfers in the Capital Expansion and Transportation CEF Fund for capital projects.

# MAJOR GOVERNMENTAL EXPENDITURES

## QUARTERLY EXPENSES VS. BUDGET (ALL \$ IN THOUSANDS)

\* EXCLUDES TRANSFERS



Expenses	CURRENT QUARTER	OVER/(UNDER) 2021 BUDGET	YTD ACTUAL	YTD OVER/(UNDER) 2021 BUDGET	YTD INC/(DEC) 2020
Police Services	\$10,412	\$605	\$10,412	\$605	\$750
Financial Services	1,677	374	1,677	374	71
Community Services	6,814	1,647	6,814	1,647	6,084
Planning, Dev & Transportation	10,840	1,297	10,840	1,297	585
Executive Services	1,063	(106)	1,063	(106)	(87)
Judicial Services	253	47	253	47	139
Legal Services	621	12	621	12	()
Information & Employee Svcs	13,867	2,990	13,867	2,990	3,963
Sustainability Services	2,265	1,333	2,265	1,333	(858)
Other	686	132	686	132	99
Poudre Fire Authority	7,747		7,747		(36)
<b>TOTAL</b>	<b>56,245</b>	<b>8,330</b>	<b>56,245</b>	<b>8,330</b>	<b>10,709</b>

### YTD 2021 Variance to Budget:

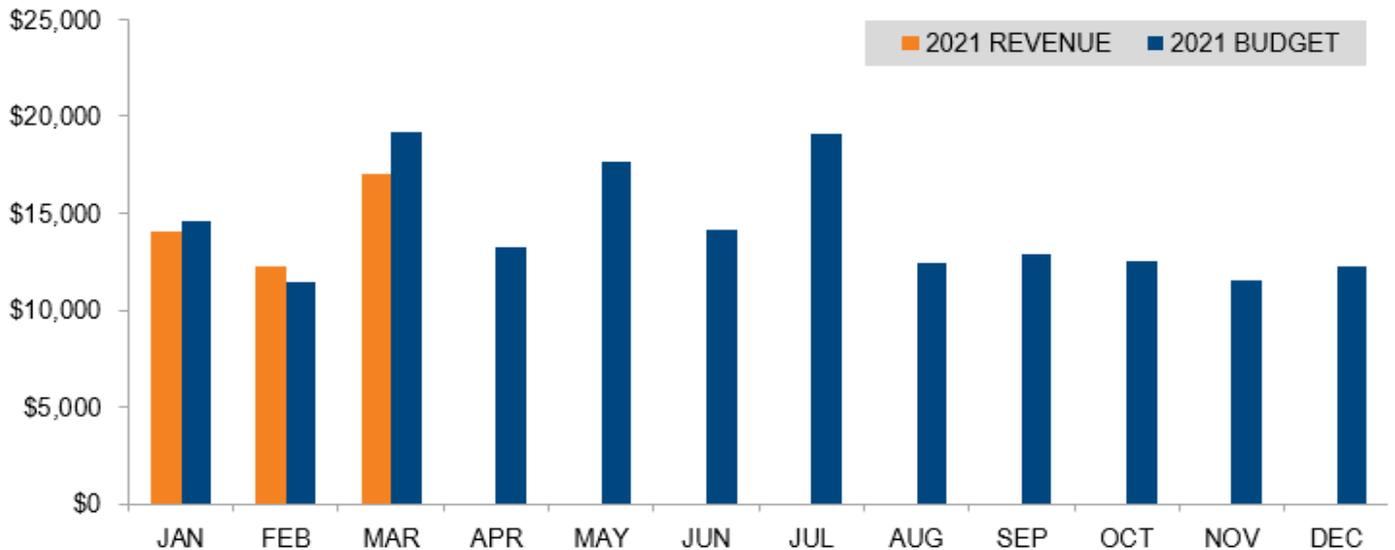
**Community Services:** \$520K for lower personnel costs, \$582K for lower park maintenance costs to date as well as restoration projects. \$319K on lower supply costs to date such as parks supplies, Natural Areas vegetation and timing on invoices for City and Community Programs.

**PDT:** \$611k in personnel. \$120k due to timing of payment to Greeley for Poudre Express route. \$149k in fuel and vehicle maintenance. \$337k in Streets maintenance work due to weather delays. (\$468k) in de-icing supplies, (\$141k) in third party snow removal services, and (\$118k) in personnel costs paid to non-Streets employees.

**IES:** \$1.3M in YTD Medical and Dental claims based on lower utilization, \$444k in timing of Ops construction, maintenance, and planned capital projects, \$423k due to timing and utilization of various insurance premiums, \$278k in open IT infrastructure equipment orders, and \$209 in YTD Stop Loss premium savings.

**Sustainability:** \$627k variance for the Small Business Relief Fund. Intentional overestimated allocation to avoid potential additional appropriations. \$603k timing variance for Human Service Programs (HSP) and Affordable Housing Program (AHP) projects.

# GENERAL FUND ACTIVITY: REVENUES



REVENUES	CURRENT QUARTER	OVER/(UNDER) 2021 BUDGET	YTD ACTUAL	YTD OVER/(UNDER) 2021 BUDGET	YTD INC/(DEC) 2020
Sales & Use Tax	\$30,100	3,709	\$30,100	\$3,709	\$8,477
Property Taxes	5,760	(3,992)	\$5,760	(\$3,992)	(\$2,497)
Intergovt. Shared Revenues	325	19	\$325	\$19	\$81
Culture, Parks, Rec & Env Fees	131	(46)	\$131	(\$46)	\$34
Payment in Lieu of Taxes	2,628	72	\$2,628	\$72	\$99
General Government Fees	1,539	(166)	\$1,539	(\$166)	(\$284)
Interest Revenue	115	(1)	\$115	(\$1)	(\$349)
Other Miscellaneous	2,950	(1,312)	\$2,950	(\$1,312)	\$256
Net of Unrealized Gains/Losses	43,547	(1,717)	43,547	(1,717)	5,818
Unrealized Invst. Gains/Losses	(316)	(316)	(\$316)	(\$316)	(\$791)
<b>TOTAL</b>	<b>43,231</b>	<b>(2,033)</b>	<b>43,231</b>	<b>(2,033)</b>	<b>5,026</b>

## YTD 2021 Variance to Budget:

**Sales & Use Tax:** \$3.7M in Sales Tax. Sales Tax was set lower in the summer of 2020 because of the ongoing pandemic. Sales Tax revenue has appeared to recovered from the initial down turn and as a result, it is anticipated that sales tax revenues will exceed budget.

**Property Tax:** (\$4M) for timing on remittance of property tax. In April a large property tax remittance was received. This variance is expected to resolve by next month.

**Other Miscellaneous:** (\$1.4M) for timing on LC Small Business relief proceeds that have been received in April. Anticipate to be ~600K under on this revenue.

# GOVERNMENTAL CAPITAL PROJECTS

CAPITAL EXPENDITURES (ALL \$ IN THOUSANDS)

PROJECT	YTD	LTD	LTD	PO's	AVAILABLE
	ACTUAL	ACTUAL	BUDGET	COMMITTED	
CRISP Upgrade Project	\$ 88	\$ 4,806	\$ 5,408	\$ 54	\$ 548
Police Regional Train. Campus	-	8,211	8,723	121	391
Project<\$1M	42	583	774	5	187
<b>Police Services Total</b>	<b>130</b>	<b>13,600</b>	<b>14,906</b>	<b>179</b>	<b>1,127</b>
121 - CCIP Arterial Intersection Imp	128	6,628	12,197	1,043	4,525
122 - CCIP Bike/Ped Grade Sep Cross	34	629	3,465	283	2,552
132 - CCIP Bus Stop Improvment	304	1,300	2,219	268	652
135 - CCIP Lincoln Avenue Bridge	-	5,173	5,486	-	313
136 - CCIP Lincoln St. Renovation	118	583	3,729	658	2,488
137 - CCIP Willow Street Improvment	3	3,691	4,246	174	381
146 - Railroad Crossing Replacement	2	1,103	1,120	78	(61)
160 - Mason St Transp Corridor	120	84,755	86,058	-	1,303
169 - Street Oversizing Project	0	6,454	6,992	10	528
170 - BOB-Int Imp & Traffic Sign	(6)	1,427	1,613	51	135
172 - City Bridge Program	(19)	3,616	4,842	40	1,186
240 - CCIP Ped/ADA	71	4,267	4,122	733	(878)
312 - City Bridge Prog-KFCG	257	6,548	8,519	870	1,102
5307 PASS-THRU	-	12,531	11,572	92	(1,051)
5309 CAPITAL	-	12,761	13,661	-	901
BOB-Tmb Rd Imprv-Drk/Prsp	3	4,957	5,039	18	65
CAPITAL MAINTENANCE - KFCG-OT	-	10,069	11,536	-	1,467
CMAQ CAPITAL	-	9,205	8,465	-	(740)
FLEX Bus Purchase	-	1,175	1,200	-	25
Lemay/Vine Grade Sep Crossing	289	4,882	11,891	1,136	5,873
Parking Sensor Technology	-	969	1,200	32	199
Prospect Rd. & I-25	-	11,508	19,086	104	7,473
Prospect Rd/Sharp Pt/I-25	0	182	1,988	45	1,760
Prospect/College Intrsctn Impv	11	2,676	2,676	-	
Riverside Bridge Rplcmt.	(98)	2,387	2,443	52	4
S Timberline/Stetson/Trilby	117	900	2,821	303	1,618
Sharp Point Connection	0	1,177	1,250	-	73
Suniga Impvmts-College/Blondel	0	3,018	3,427	59	350
Project<\$1M	201	4,006	8,741	1,146	3,589
N College Imprv-Conifer/Wilcox	-	10,469	10,634	-	165
N.College PedestrianConnection	-	1,835	2,355	5	515
CMAQ CNG BUS CO-2019-001-00	-	-	1,597	1,204	393
FY19 5339 Grant	-	397	540	12	131
FY20 Settlement - E Buses	-	-	2,018	2,026	(8)
Taft Hill-Horsetooth/Harmony	61	432	5,380	185	4,763
Lemay/Vine Intersectns-KFCG-OT	-	987	993	-	6
W Elizabeth Corridor Design	-	-	1,496	1,499	(3)

# GOVERNMENTAL CAPITAL PROJECTS (Continued)

CAPITAL EXPENDITURES (ALL \$ IN THOUSANDS)

PROJECT	YTD	LTD	LTD	PO's	AVAILABLE
	ACTUAL	ACTUAL	BUDGET	COMMITTED	
123 - CCIP Bicycle Infrastructure Im	23	1,264	1,584	272	48
FY20 CARES Act 5307	1	8	10,368	-	10,360
<b>Planning, Dev &amp; Transportation Total</b>	<b>1,619</b>	<b>223,970</b>	<b>288,568</b>	<b>12,395</b>	<b>52,203</b>
Project<\$1M	-	315	281	-	(34)
CARES CVRF Grant	227	8,632	8,975	69	274
<b>Executive Services Total</b>	<b>227</b>	<b>8,946</b>	<b>9,256</b>	<b>69</b>	<b>240</b>
EPIC Pool Improvements	-	1,743	1,824	-	81
Project<\$1M	57	1,274	1,398	14	110
Roof Repairs 2018 Hail	118	4,318	5,573	218	1,037
Block 32 Redevelopment-Parking	-	12	1,500	-	1,488
Fleet Services Energy Grants	-	1,066	1,099	1	32
<b>Information &amp; Employee Svcs Total</b>	<b>175</b>	<b>8,413</b>	<b>11,394</b>	<b>233</b>	<b>2,748</b>
Afford Housing Capital Program	-	1,102	1,500	88	310
CDBG FY 15-16	-	998	1,009	-	11
CDBG Grant FY 17-18	-	1,348	1,324	-	(24)
CDBG Grant FY 18-19	-	1,045	1,253	-	208
HOME Grant FY 17-18	-	486	1,079	-	593
Integrated Recycling Facility	-	1,582	1,668	-	86
Project<\$1M	28	5,028	6,778	33	1,716
CDBG Grant FY 19-20	(0)	1,139	1,331	62	130
CDBG Grant FY 20-21	51	136	1,237	218	883
HOME Grant FY 18-19	14	1,547	1,153	101	(496)
CDBG-CV19 Funding	282	681	1,409	213	516
<b>Sustainability Services Total</b>	<b>374</b>	<b>15,092</b>	<b>19,741</b>	<b>715</b>	<b>3,933</b>
125 - CCIP Poudre Kayak Park	8	7,588	7,620	17	15
128 - CCIP City Park Train	-	200	347	146	
129 - CCIP Garden's Visitor Center	1	2,650	2,750	-	100
131 - CCIP Nature in the City	22	739	1,203	-	464
187 - New Park Site Development	1,058	5,314	6,793	22	1,457
190 - Trail Acquisition/Development	21	12,562	14,213	90	1,561
241 - BOB-Park Imprvmnts	90	1,266	1,474	168	40
Art in Public Places	9	1,146	1,803	13	644
Downtown Poudre River Impr	-	1,412	1,470	-	58
Expansion of Shop	-	2,763	2,841	-	78
Gardens Capital Project	(6)	2,836	2,830	-	(6)
Maple Hill Park	35	2,208	2,677	257	212
Northeast Community Park	0	1,970	7,153	-	5,183
Trailhead Park	18	689	2,869	56	2,125
316 - East Community Park	16	2,246	3,492	73	1,172

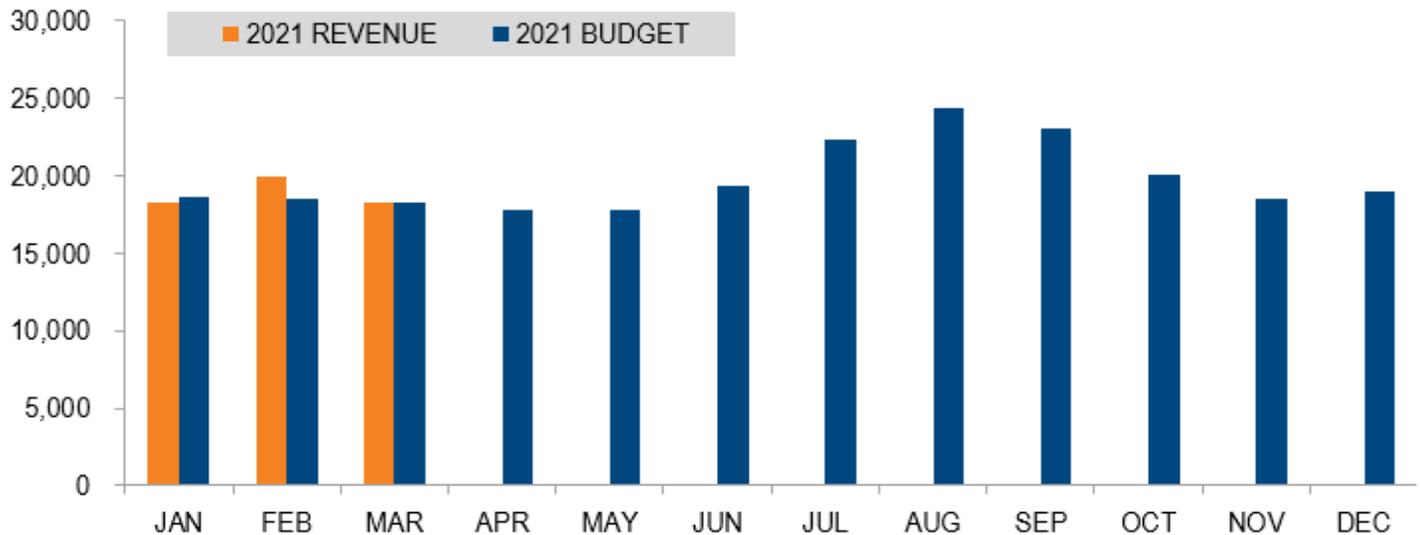
# GOVERNMENTAL CAPITAL PROJECTS (Continued)

CAPITAL EXPENDITURES (ALL \$ IN THOUSANDS)

PROJECT	YTD	LTD	LTD	PO's	
	ACTUAL	ACTUAL	BUDGET	COMMITTED	AVAILABLE
Project<\$1M	77	2,590	3,066	80	395
<b>Community Services Total</b>	<b>1,349</b>	<b>48,179</b>	<b>62,601</b>	<b>922</b>	<b>13,500</b>
Project<\$1M	-	426	1,485	-	1,059
2019-HAWS Hansen Canal Pump	41	1,139	3,200	-	2,061
<b>Not Applicable Total</b>	<b>41</b>	<b>1,565</b>	<b>4,685</b>	<b>-</b>	<b>3,120</b>
<b>Total</b>	<b>3,916</b>	<b>319,765</b>	<b>411,150</b>	<b>14,514</b>	<b>76,871</b>

# ENTERPRISE ACTIVITY: REVENUES

## QUARTERLY REVENUE COLLECTIONS VS. BUDGET (ALL \$ IN THOUSANDS)



REVENUES	CURRENT QUARTER	OVER/(UNDER) 2021 BUDGET	YTD ACTUAL	YTD OVER/(UNDER) 2021 BUDGET	YTD INC/(DEC) 2020
Electric Charges for Services	\$34,635	\$1,448	\$34,635	\$1,448	\$1,228
Water Charges for Services	5,697	529	5,697	529	163
Wastewater Charges for Services	5,598	(141)	5,598	(141)	(200)
Stormwater Charges for Services	4,497	111	4,497	111	46
Interest Revenue	381	39	381	39	(721)
Unrealized Invst. Gains/Losses	(1,014)	(1,014)	(1,014)	(1,014)	(2,169)
Development Fees/PIFs/Contributions	1,639	375	1,639	375	293
Other Miscellaneous	755	151	755	151	286
	52,187	1,499	52,187	1,499	(1,075)
Customer Srv & Admin Fund Charges*	\$4,194	(\$460)	\$4,194	(\$460)	(\$91)
<b>TOTAL</b>	<b>\$56,381</b>	<b>\$1,039</b>	<b>\$56,381</b>	<b>\$1,039</b>	<b>(\$1,165)</b>

### YTD 2021 Variance to Budget:

**Electric Charges for Services:** Residential Revenues are 11.1%, or \$1,517, over budget. Commercial Revenues are 0.8%, or \$76, under budget, followed by Industrial Revenues 0.4%, or \$31, under budget.

**Water Charges for Services:** Residential Water Sales are 7.8%, or \$239, over budget. District Water sales are 41.7%, or \$136, over budget. Commercial/Industrial Water Sales are 6.9%, or \$101 over budget.

**Wastewater Charges for Services:** Commercial/Industrial Revenues are 12.2%, or \$162, under budget offset slightly by Residential Revenues are .5%, or \$21, over budget.

**Stormwater Charges for Services:** Single Family Revenues are 3.3%, or \$65, over budget, followed by Non-Single Family Revenues at 1.9%, or \$46, over budget.

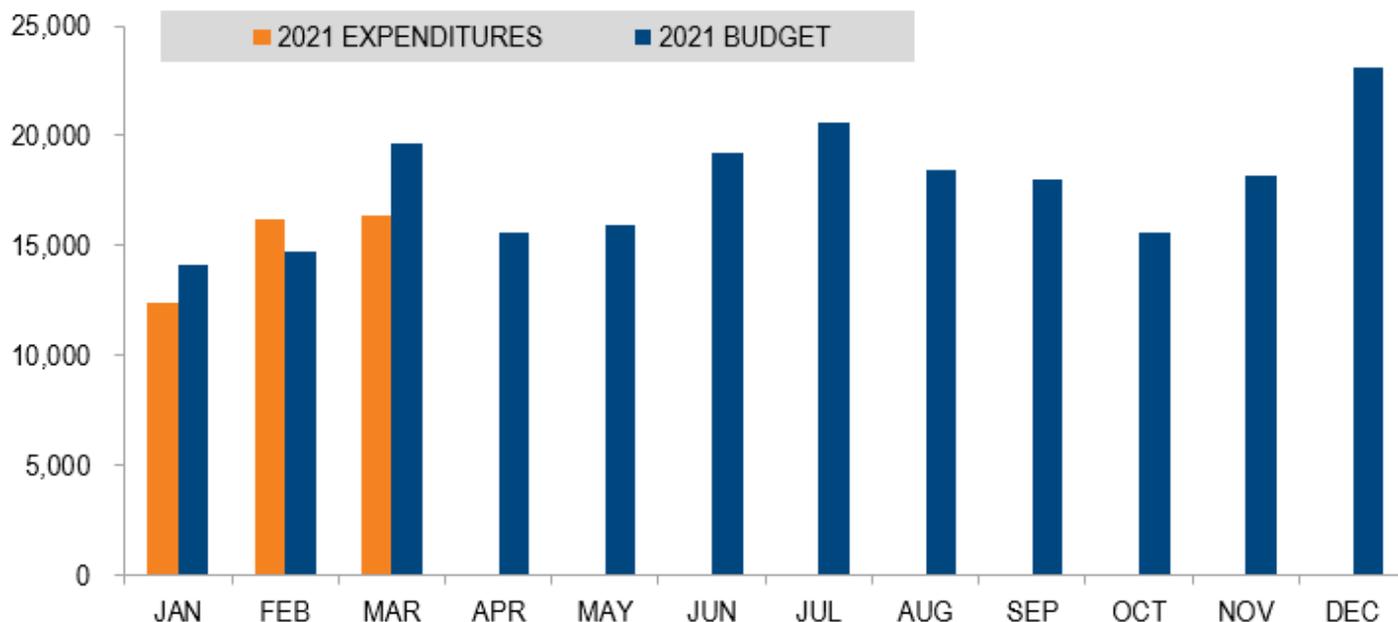
**Unrealized Investment Gains/Losses:** Water (\$441), Wastewater (\$233), Light and Power (\$190), Stormwater (\$134), and CS&A (\$16).

**Development Fees/PIFs/Contributions:** Light & Power \$210, there are two large construction projects driving the over budget amount, Water \$169, Stormwater \$57, and Wastewater (\$36).

\*March billed revenue is for February and early March.

# ENTERPRISE ACTIVITY: EXPENDITURES

## QUARTERLY EXPENDITURES VS. BUDGET (ALL \$ IN THOUSANDS)



Expenditures	CURRENT QUARTER	OVER/(UNDER) 2021 BUDGET	YTD ACTUAL	YTD OVER/(UNDER) 2021 BUDGET	YTD INC/(DEC) 2020
Light & Power Fund	\$8,879	\$1,100	\$8,879	\$1,100	(\$332)
Purchase Power	21,846	458	\$21,846	\$458	(\$10)
Stormwater Fund	1,701	257	\$1,701	\$257	\$70
Customer Service & Admin	3,664	656	\$3,664	\$656	(\$16)
Wastewater Fund	3,276	338	\$3,276	\$338	\$173
Water Fund	5,563	754	\$5,563	\$754	\$9
<b>TOTAL</b>	<b>44,929</b>	<b>3,563</b>	<b>44,929</b>	<b>3,563</b>	<b>(106)</b>

### YTD 2021 Variance to Budget:

**Light and Power:** \$483K for Energy Services primarily for consulting, rebates and incentives. \$458K for System Addition and Replacement mainly for Utilities supplies and additional consulting reserved for the OASIS project.

**Purchase Power:** Purchase Power-Tariff 1 \$458K (weather and actual demand (COVID event changes) for the year are key factors on the spend in Tariff 1 from PRPA).

**Water:** 265K for lower water treatment costs including repair and maintenance, testing services and chemicals. \$144 for Engineering Consulting costs and \$112 for payments and transfers associated with OASIS.

**CS&A:** \$495K for Locating Operations (\$500 mid-year supplemental appropriation for third-party locate services, Ordinance No. 037, 2021. \$125K for support services.

# ENTERPRISE CAPITAL PROJECTS

CAPITAL EXPENDITURES (ALL \$ IN THOUSANDS)

PROJECT	YTD ACTUAL	LTD ACTUAL	BUDGET	PO's	
				COMMITTED	AVAILABLE
115 - New Capacity-Duct Banks	0	0	222	67	156
117 - Substation Cap Proj	8	1,296	1,429	125	7
118 - New Capacity - Circuits	0	1,080	2,044	0	964
119 - Dist. System Impr. & Replace	425	1,895	6,479	86	4,498
120 - Operational Technology	0	2,210	2,730	77	444
130 - SW Enclave Sys Purchases	3	44	1,422	0	1,378
133 - Underground Conversion	34	206	2,170	180	1,785
304 - Service Center-L&P Parent	333	2,608	4,747	1,667	472
Art in Public Places	1	705	1,153	6	441
CIS Upgrade/Repl - L&P Parent	(320)	2,952	3,681	657	72
CMMS—Maintenance Management	\$ 5	\$ 791	\$ 1,329	\$ 213	\$ 325
Project<\$1M	2	31	1,999	30	1,938
Substation Cap Prj - Parent	0	0	1,368	0	1,368
<b>Light &amp; Power</b>	<b>491</b>	<b>13,818</b>	<b>30,774</b>	<b>3,108</b>	<b>13,849</b>
100 - Util Ser Cntr Add/Remodel	0	32	58	0	25
103 - SW Basin Improvements	275	22,041	26,269	750	3,478
2018-Mail Crk; Palmer-Passway	-33	1,453	2,809	104	1,252
226 - Spring Crk Basin Improv	0	117	120	0	3
236 - SW Master Planning	15	783	864	69	12
237 - Flood Mapping/Stream Gagin	0	515	551	0	36
238 - SW Developer Repays	0	0	692	0	692
CIS Upgrd/Repl - Stmwr Parent	-137	1,289	1,610	287	34
CMMS—Maintenance Management	5	1,056	1,205	20	129
Project<\$1M	14	554	3,409	208	2,648
2017-Remington St Storm Sewer	1	3,155	3,258	11	93
2017-MagnoliaPreDsn-OakDsnCnst	73	739	2,000	206	1,055
141 - Cured in Place Pipe	0	0	450	0	450
139 - Stream Rehabilitation Program	4	4	3,100	217	2,879
140 - Poudre Levee Program	25	25	1,000	430	545
2019 - N Mason Area Drainage	2	212	1,768	784	772
Stormwater Basin Improvements	0	0	1,097	0	1,097
<b>Stormwater</b>	<b>243</b>	<b>31,973</b>	<b>50,260</b>	<b>3,087</b>	<b>15,200</b>
102 - DWRf CIP Summary	-5	4,055	4,728	616	57
2017-Dewatering Improvements	4	4,053	4,270	7	210
2017-Sludge Strain Press	0	1,414	1,520	4	102
2018-Digester Lid 612	0	1,773	2,100	220	107
2018-Sidestream Treatment	30	4,842	5,400	46	512
2019-DWRf Carbon Add Phase 1	10	1,330	2,200	607	263

# ENTERPRISE CAPITAL PROJECTS (Continued)

CAPITAL EXPENDITURES (ALL \$ IN THOUSANDS)

PROJECT	YTD ACTUAL	LTD ACTUAL	BUDGET	PO's	
				COMMITTED	AVAILABLE
2017-Dewatering Improvements	4	4,053	4,270	7	210
2017-Sludge Strain Press	0	1,414	1,520	4	102
2018-Digester Lid 612	0	1,773	2,100	220	107
2018-Sidestream Treatment	30	4,842	5,400	46	512
2019-DWRF Carbon Add Phase 1	10	1,330	2,200	607	263
212 - WW Collection Sys Replcmnt	128	2,755	6,582	159	3,668
214 - WW Svc Ctr Improvements	0	32	58	0	25
216 - Sludge Disposal Improv	0	19	385	0	366
220 - MWRf Improvements	0	0	11	0	11
221 - Wtr Reclam Replcmnt Prgm	4	2,254	5,111	63	2,794
Art in Public Places	26	476	1,128	12	639
CIS Upgrd/Repl - Wstwr Parent	-155	1,427	1,783	318	37
CMMS-Maintenance Management	9	1,186	1,628	131	311
Project<\$1M	23	2,291	7,355	479	4,585
UV Disinfection System	0	5,890	5,900	0	10
PARENT-Collect Small Projects	0	0	2,771	0	2,771
2021-DWRF NPT Clarifier Replac	2	2	6,200	453	5,745
Collection Sys Replace Pgm	0	0	1,000	0	1,000
<b>Wastewater</b>	<b>75</b>	<b>33,799</b>	<b>60,129</b>	<b>3,115</b>	<b>23,216</b>
101 - Water Meter Replace & Rehab	45	1,264	2,989	0	1,725
105 - High Park Fire	0	45	343	0	298
196 - Distribution Sys Replcmnts	148	5,499	6,959	87	1,373
198 - Wtr Svc Ctr Improvements	0	64	115	0	51
2017-Undergrmd Elec Pow Supply	0	0	1,300	0	1,300
2017-Water Quality Lab Rehab	0	713	2,600	0	1,887
2018-AB Cathodic Protection	248	1,987	2,280	56	237
206 - Water Supply Development	0	127	1,053	40	885
210 - Treatment Facility Improv	0	769	787	0	18
211 - Water Prod Replcmnt Prgm	25	2,244	4,944	972	1,728
301 - Watershed Protection	0	171	400	31	198
303 - Gravel Pit Storage Ponds	0	11,556	11,569	0	14
313 - Wtr Cathodic Protection	0	306	313	0	6
Art in Public Places	0	753	1,494	4	737
CIS Upgrade/Repl - Wtr Parent	-209	1,980	2,473	441	52
CMMS-Maintenance Management	35	1,639	2,194	291	265
Halligan Res Enlargement Proj	694	22,735	37,377	1,128	13,514
Project<\$1M	10	2,217	3,998	391	1,391
2019-Enviro Learn Center Dam	11	235	1,250	268	746
PARENT-Distro Small Projects	0	0	1,504	0	1,504
2021-27-Inch Poudre Canyon Wtr	0	0	3,200	64	3,136
Distribution Sys Replac	0	0	1,000	0	1,000
<b>Water</b>	<b>1,007</b>	<b>54,302</b>	<b>90,142</b>	<b>3,774</b>	<b>32,066</b>
<b>TOTAL</b>	<b>\$ 1,816</b>	<b>\$ 133,892</b>	<b>\$ 231,305</b>	<b>\$ 13,083</b>	<b>\$ 84,330</b>

# OTHER ACTIVITY MEASURES

MEASURE	1ST QTR 2021	1ST QTR 2020	1ST QTR 2019	YTD 2021	YTD 2020	YTD 2019
New Commercial Permit Dollar Volume per Capita	\$63	\$191	\$172	\$63	\$191	\$172
Lodging Occupancy Rates*	N/A	49%	57%	N/A	49%	57%
New Sales Tax Licenses	400	394	478	400	394	478
Terminated Sales Tax Licenses	685	592	292	592	462	292
Gross Sales Tax Collections	\$32M	\$30M	\$29M	\$32M	\$30M	\$29M
Gross Use Tax Collections	\$4M	\$5M	\$6M	\$4M	\$5M	\$6M

## **Glossary of Abbreviations:**

BOB	Building on Basics \$0.25 sales tax
CCIP	Community Capital Improvement Projects
CDBG	Community Development Block Grant
CMMS	Comprehensive Mosquito Management System
CMAQ	Congestion Mitigation and Air Quality
CIP	Capital Improvement Plan
CIS	Customer Information System
DAR	Dial - a - Ride
DOE	Department of Energy
DWRF	Drake Water Reclamation Facility
L&P	Light and Power
LTD	Life to Date
MWRF	Mulberry Water Reclamation Facility
PO's	Purchase Orders
QTR	Quarter
SW	Storm Water
WW	Waste Water
YTD	Year to Date