
QUARTERLY FINANCIAL REPORT

SECOND QUARTER 2019



City of
Fort Collins



PERFORMANCE AT-A-GLANCE

PERFORMANCE INDICATORS ACTUALS vs. BUDGET

ON TRACK = No concerns noted

MONITOR = Staff monitoring current variance

ACTION = Staff currently taking action on variance

	YEAR TO DATE	PAGE
Governmental Activity Revenue	ON TRACK	2
Expenditures by Fund	ON TRACK	3
Major Governmental Expenditures	ON TRACK	4
General Fund Revenue Activity	ON TRACK	5
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*CAPITAL PROJECTS ARE MEASURED LIFE TO DATE (LTD)

GOVERNMENTAL ACTIVITIES:

- Activities that are partially or fully supported by government taxes or impact fees.
- Transportation, Police, Fire, Parks, Natural Areas, etc.

ENTERPRISE ACTIVITIES:

- 100% funded by user charges for services.
- Light & Power, Water, Wastewater, Storm Drainage, and Golf

PERFORMANCE INDICATOR KEY:

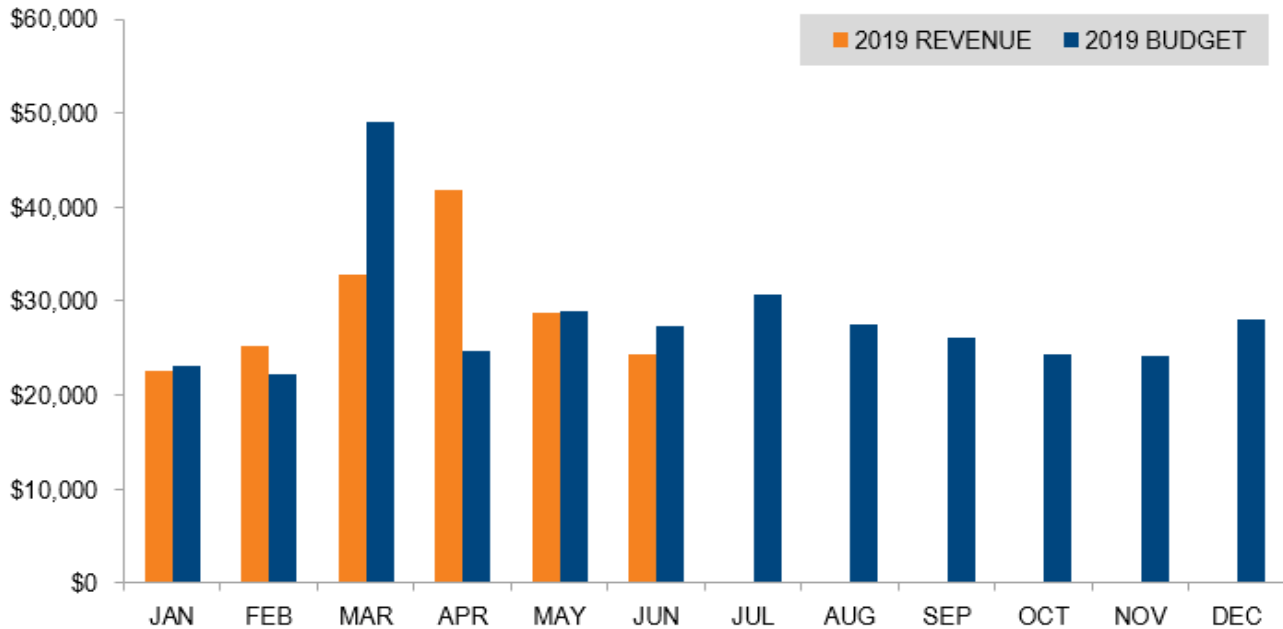
ON TRACK LESS THAN 5% OF BUDGET(OVER ON EXPENSES AND CAPITAL; UNDER ON REVENUE)

MONITOR BETWEEN 5% AND 8% OF BUDGET (OVER ON EXPENSES AND CAPITAL; UNDER ON REVENUE)

ACTION GREATER THAN 8% OF BUDGET (OVER ON EXPENSES AND CAPITAL; UNDER ON REVENUE)

GOVERNMENT ACTIVITY REVENUE

QUARTERLY REVENUE COLLECTIONS VS. BUDGET (ALL \$ IN THOUSANDS)



REVENUES	CURRENT QUARTER	OVER/(UNDER) 2019 BUDGET	YTD ACTUAL	YTD OVER/(UNDER) 2019 BUDGET	YTD INC/(DEC) 2018
Sales & Use Tax	\$ 34,211	\$ 237	\$ 69,279	\$ 521	\$ 1,326
Property Taxes	9,282	(2,663)	20,473	(1,827)	(277)
Intergovt. Shared Revenues	2,691	(439)	5,006	(88)	(432)
Culture, Parks, Rec & Env Fees	4,524	(34)	8,916	862	1,187
Payment in Lieu of Taxes	2,371	(67)	4,824	(64)	(47)
General Government Fees	13,904	(1,658)	28,371	(2,389)	(298)
Transportation Fees	1,276	(595)	3,133	(7)	152
Interest Revenue	1,016	75	1,935	53	409
Unrealized Invst. Gains/Losses	1,506	1,506	2,313	2,313	3,122
Other Miscellaneous	24,124	17,568	31,174	725	21,054
TOTAL	94,905	13,929	175,424	99	26,197

YTD 2019 Budget

Sales & Use Tax: \$637K for Use Tax and (\$218K) for Sales Tax received. Expected to end the year on budget.

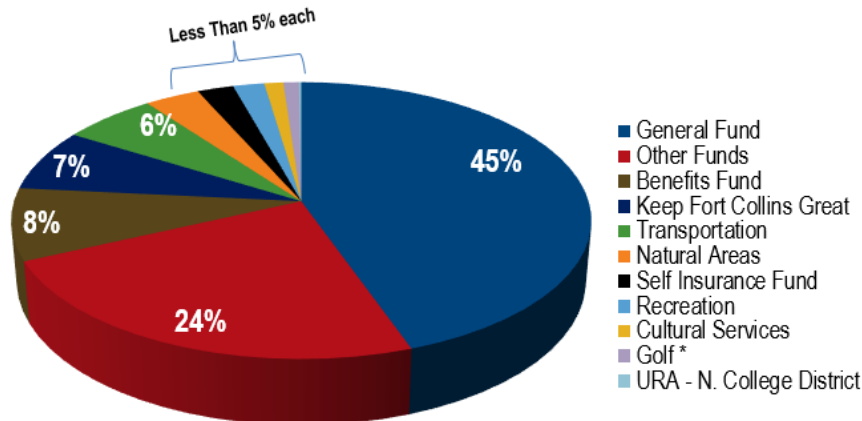
Property Tax: (\$1.8M) due to timing of budget vs. actual revenue received. Will self correct.

Cultural, Parks, Rec & Env. Fees: \$440K for higher Lincoln Center ticket sales, \$264K for community parks capital expansion fees.

General Governmental Fees: (\$1.2M) for lower revenue received on internal services for fleet. (\$749K) for benefit contributions lower than forecasted.

EXPENDITURES BY FUND

QUARTERLY EXPENSES (INCLUDING TRANSFERS) (ALL \$ IN THOUSANDS)



EXPENSES BY MAJOR FUND	CURRENT QUARTER	(OVER)/UNDER 2019 BUDGET	YTD ACTUAL	YTD (OVER)/UNDER 2019 BUDGET	YTD (Inc)/Dec 2018
General Fund	\$37,879	\$1,625	\$71,430	\$22,417	\$3,032
Keep Fort Collins Great	6,156	1,569	9,651	2,805	(763)
Natural Areas	2,985	384	7,503	1,880	(1,408)
Cultural Services	1,026	(34)	2,241	(96)	(672)
Recreation	1,692	331	3,327	163	(18)
Transportation	5,113	1,876	9,724	3,717	1,052
Golf *	845	28	1,496	38	165
Benefits Fund	7,150	1,596	14,075	2,628	1,170
Self Insurance Fund	1,969	(162)	3,023	(206)	(345)
URA - N. College District	125	84	192	207	(88)
Other Funds	19,994	13,020	31,588	22,599	(6,788)
Total	84,935	20,317	154,250	56,152	(4,662)

YTD Budget 2019

General Fund: \$17M for timing of transfer to capital projects primarily with I-25 and Prospect as well as Police Training Center.

Natural Areas: \$1.1M for timing of transfers to capital projects. \$354K for expenses for Open Space land improvements, building maintenance and contractual labor.

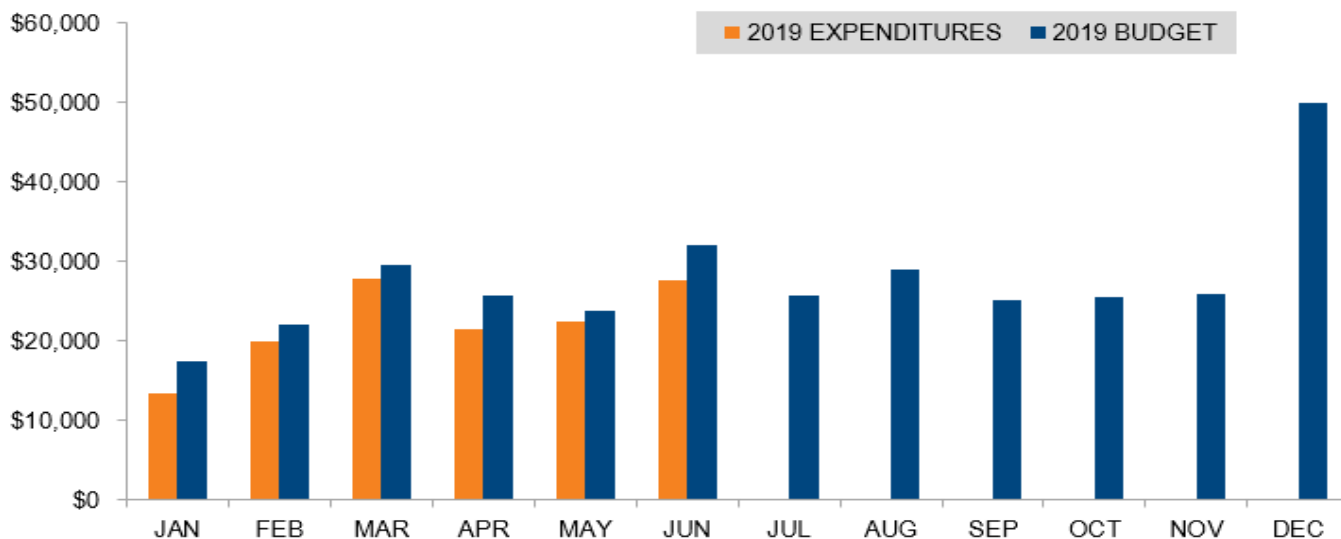
Transportation: \$2.7M for Street maintenance projects timing due to weather. \$340K for timing of purchase of emergency generator.

Benefits: \$2.5M for lower than projected Medical and Dental claims. Anticipate to end the year under budget.

Other: \$18M for timing of transfers to Capital Projects for Capital Expansion, Transportation Capital Expansion and Equipment Funds. \$924K for reimbursements to developers lower than projected.

MAJOR GOVERNMENTAL EXPENDITURES

QUARTERLY EXPENSES VS. BUDGET (ALL \$ IN THOUSANDS)



Expenses	CURRENT QUARTER	(OVER)/UNDER 2019 BUDGET	YTD ACTUAL	YTD (OVER)/UNDER 2019 BUDGET	YTD (Inc)/Dec 2018
Police Services	\$11,296	(\$668)	\$21,827	(\$205)	(\$1,603)
Financial Services	2,812	(107)	4,859	(159)	(273)
Community Services	9,806	2,281	21,459	2,911	(1,378)
Planning, Dev & Transportation	13,271	4,287	23,802	6,632	(4,096)
Executive Services	1,019	140	1,991	207	(288)
Judicial Services	380	(115)	576	69	(20)
Legal Services	616	83	1,215	155	(137)
Information & Employee Svcs	17,528	4,077	32,560	7,283	1,984
Sustainability Services	3,438	(549)	4,905	384	133
Other	3,851	533	4,628	375	867
Poudre Fire Authority	7,422	()	14,844	()	(911)
TOTAL	71,438	9,963	132,667	17,652	(5,723)

YTD Budget 2019

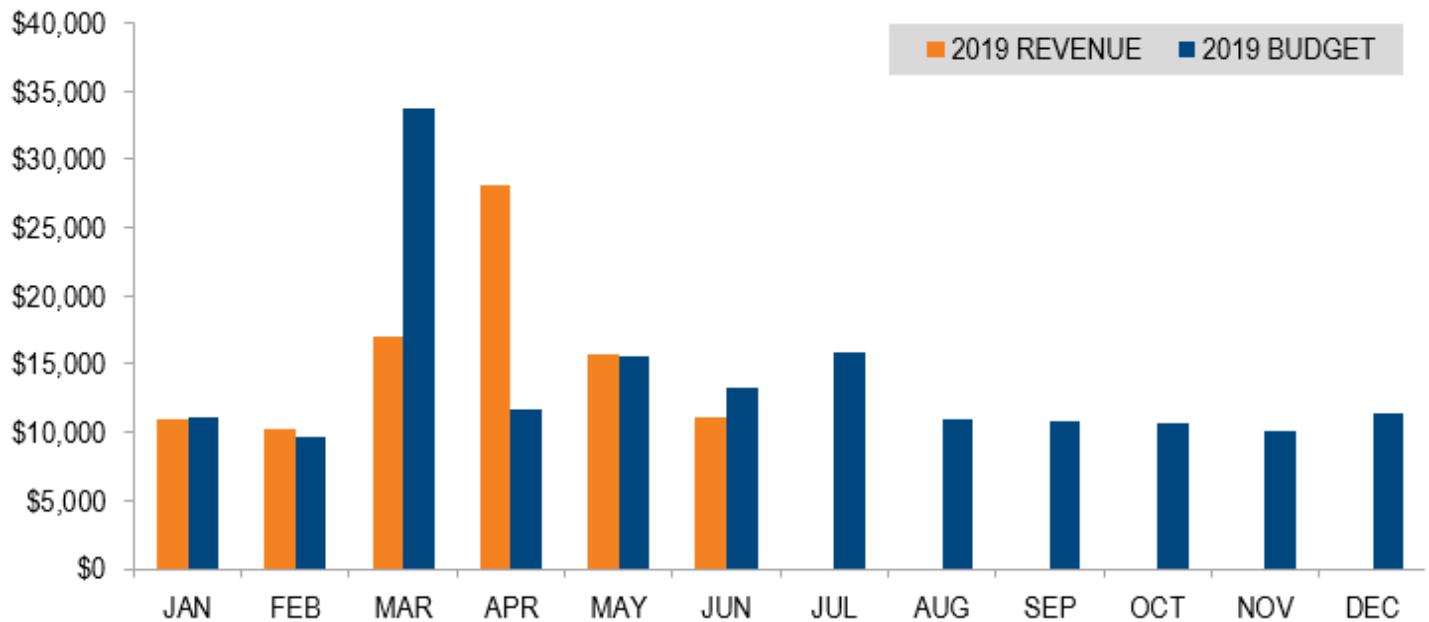
Community Services: \$818K for timing of expenses for supplies and vehicle repairs. \$659K for lifecycle projects in progress \$505K for timing of filling vacancies. \$174K for timing of King Fisher Natural Area restoration.

Planning, Dev & Transportation: \$2.7M for Street Maintenance programs delayed because of weather. \$924K for lower than projected reimbursement to developers. \$749K for vacancies across organization. \$337K for timing of invoices in Transfort and \$240K for delay in purchases of vehicles.

Information & Employee Svcs: \$2.5M for lower than projected Medical and Dental Claims. \$1.2M timing of billing for Operation Services for ongoing projects. \$863k for savings on rentals, vehicle repair and parts. \$677K for savings on fuel. \$627K on timing of Hoffman Mill and Transfort CNG compressor project.

GENERAL FUND REVENUE ACTIVITY

QUARTERLY REVENUE COLLECTIONS VS. BUDGET (ALL \$ IN THOUSANDS)



REVENUES	CURRENT QUARTER	OVER/(UNDER) 2019 BUDGET	YTD ACTUAL	YTD OVER/(UNDER) 2019 BUDGET	YTD INC/(DEC) 2018
Sales & Use Tax	\$20,862	(\$127)	\$42,780	\$531	\$1,083
Property Taxes	7,942	(2,668)	\$16,739	(\$1,998)	(\$327)
Intergovt. Shared Revenues	311	51	\$517	\$59	\$53
Culture, Parks, Rec & Env Fees	109	(31)	\$202	(\$26)	\$19
Payment in Lieu of Taxes	2,371	(67)	\$4,824	(\$64)	(\$47)
General Government Fees	1,819	(15)	\$3,312	(\$310)	(\$93)
Interest Revenue	344	36	\$592	(\$23)	\$107
Unrealized Invst. Gains/Losses	411	411	\$655	\$655	\$805
Other Miscellaneous	20,715	16,858	\$23,484	(\$621)	\$17,012
TOTAL	54,884	14,448	93,105	(1,797)	18,611

YTD Budget 2019

Sales Tax & Use Tax: \$526K for Use Tax. Sales Tax revenue is slightly over budget at \$4K. Will monitor.

Property Tax: (\$2.0M) due to timing of budget vs. actual; this is expected to self correct. Will monitor.

GOVERNMENTAL CAPITAL PROJECTS

PROJECT	YTD	LTD	LTD	PO's	
	ACTUAL	ACTUAL	BUDGET	COMMITTED	AVAILABLE
Police Regional Train. Campus	\$ 135	\$ 135	\$ 8,608	\$ 8,098	\$ 376
CRISP Upgrade Project	412	1,792	5,408	2,965	755
Project<\$1M	68	369	374	-	5
Police Services Total	615	2,296	14,390	11,063	1,136
FIXED OPERATIONS	0	92,759	102,091	-	9,332
160 - Mason St Transp Corridor	20	85,292	88,841	37	3,512
DAR OPERATIONS	0	25,232	30,114	-	4,883
Prospect Rd. & I-25	5,948	5,948	19,053	-	13,106
FIXED OVERHEAD	37	19,282	18,160	0	(1,122)
Over amount is associated with Fleet services ener	198	11,882	13,661	394	1,427
107 - N College Imprv-Conifer/Wilcox	257	11,580	12,989	745	668
170 - BOB-Int Imp & Traffic Sign	55	11,128	11,683	35	520
Lemay/Vine Grade Sep Crossing	141	2,399	11,681	210	9,072
5307 PASS-THRU	-	8,978	9,030	170	21
CAPITAL MAINTENANCE - KFCG-OT	1,640	8,703	9,006	-	302
312 - City Bridge Prog-KFCG	835	6,582	8,448	912	1,019
CMAQ CAPITAL	3,388	8,530	7,965	677	(1,242)
169 - Street Oversizing Project	2	6,388	6,992	200	404
121 - CCIP Arterial Intersection Imp	89	5,798	6,967	327	842
315 - CCIP Community Capital Imp Pla	-	5,173	5,486	27	286
BOB-Tmb Rd Imprv-Drk/Prsp	6	4,566	5,039	18	455
106 - I-25/SH392 Interchange	-	4,488	4,640	-	152
SAFETY/TRAINING	10	6,744	4,583	-	(2,162)
DISPATCH OPERATIONS	1	4,383	4,340	-	(43)
172 - City Bridge Program	99	3,546	4,248	30	672
CCIP Willow Street Imprvmts	424	545	3,873	950	2,378
122 - CCIP Bike/Ped Grade Sep Cross	77	342	3,465	187	2,937
INFORMATION TECHNOLOGY	4	4,116	3,439	-	(678)
Suniga Imprvmts-College/Blondel	311	1,023	3,427	1,289	1,133
MARKETING - GF	10	3,567	3,358	-	(209)
DOWNTOWN TRANSIT CENTER	0	4,042	3,347	-	(695)
240 - CCIP Ped/ADA	273	2,135	3,051	569	347

GOVERNMENTAL CAPITAL PROJECTS CNT'D

GOVERNMENT CAPITAL PROJECTS (ALL \$ IN THOUSANDS)

PROJECT	YTD	LTD	LTD	PO's	
	ACTUAL	ACTUAL	BUDGET	COMMITTED	AVAILABLE
240 - CCIP Ped/ADA	273	2,135	3,051	569	347
S Timberline/Stetson/Tribby	5	5	2,821	-	2,816
Prospect/College Intrscn Impv	-	2,655	2,676	9	12
Riverside Bridge Rplcmt.	17	2,334	2,443	109	1
DAR OVERHEAD	-	2,170	2,315	-	144
CCIP Bus Stop Improvements	15	189	2,075	-	1,885
166 - BOB Ped Plan/ADA Improv	-	2,003	2,003	-	
Prospect Rd/Sharp Pt/I-25	79	79	1,988	83	1,825
DAR OPERATIONS-KFCG -OT	-	1,748	1,748	-	
146 - Railroad Crossing Replacement	66	912	1,420	174	334
123 - Bicycle Infrastructure Improve	37	789	1,337	31	531
Sharp Point Connection	159	321	1,250	509	420
FLEX Bus Purchase	-	-	1,200	1,177	23
Parking Sensor Technology	13	945	1,200	6	216
MAX - Start Up & Testing	-	1,025	1,116	-	91
ADDITIONAL REVENUE SERVICE	-	1,962	1,091	-	(871)
Lemay/Vine Intersectns-KFCG-OT	0	987	993	-	6
110 - FC Bikes Program	0	656	669	8	5
124 - Low Stress Bike Rte Design	-	210	210	-	
Project<\$1M	231	5,805	9,988	506	3,677
Planning, Dev & Transportation Total	14,446	379,946	447,517	9,388	58,433
Projects < \$1M	57	521	439	-	(84)
Executive Services Total	57	521	439	-	(84)
EPIC Pool Improvements	1	1,743	1,824	-	81
315 - CCIP Community Capital Imp Pla	43	43	300	-	257
Project<\$1M	265	1,747	1,268	106	(585)
Information & Employee Svcs Total	309	3,533	3,392	106	(247)
Integrated Recycling Facility	3	1,558	1,668	16	94
CDBG FY 13-14	-	1,435	1,435	-	
CDBG Grant FY 17-18	-	1,348	1,324	-	(24)
CDBG FY 12-13	-	1,300	1,300	-	
CDBG Grant FY 18-19	96	178	1,231	75	978
HOME Grant FY 18-19	459	555	1,153	489	109

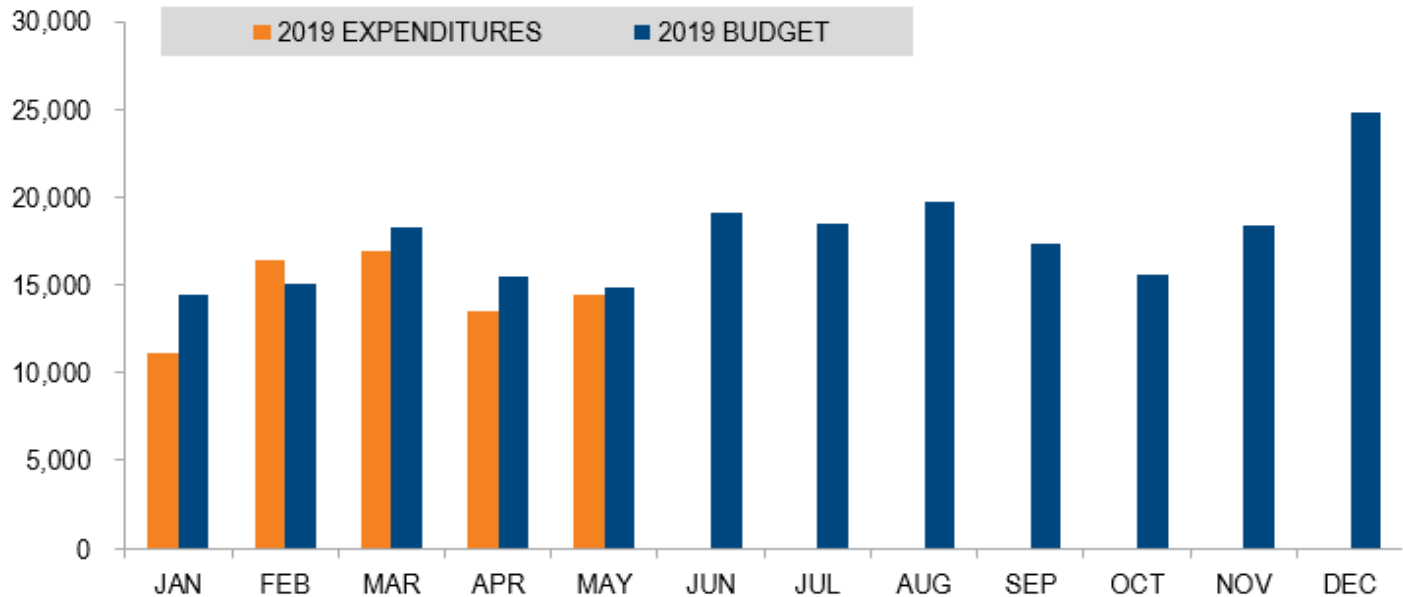
GOVERNMENTAL CAPITAL PROJECTS CNT'D

GOVERNMENT CAPITAL PROJECTS (ALL \$ IN THOUSANDS)

PROJECT	YTD ACTUAL	LTD ACTUAL	LTD BUDGET	PO's COMMITTED	AVAILABLE
CDBG FY 10-11	-	1,042	1,042	-	()
CDBG FY 15-16	-	988	1,009	5	16
Project<\$1M	166	9,538	9,886	123	247
Sustainability Services Total	739	18,607	22,227	742	2,899
Projects < \$1M	-	-	-	-	-
Other Total	-	-	-	-	-
Southeast Community Park	15	16,065	16,100	30	5
190 - Trail Acquisition/Development	294	12,632	14,550	189	1,809
187 - New Park Site Development	1,060	4,577	8,579	1,008	3,042
CCIP Poudre River Downtwn Proj	2,850	4,869	7,660	2,699	92
BOB-Sr Center Expansion	-	6,729	6,735	-	6
191 - Fossil Creek Trail	-	4,226	4,218	-	(8)
Northeast Community Park	2	1,964	3,603	2	1,637
East Community Park	437	2,112	3,092	9	970
186 - New Park Site Acquisition	1	3,047	3,051	-	4
Trailhead Park	21	410	2,869	-	2,460
Expansion of Shop	(14)	2,483	2,841	72	289
Gardens Capital Project	(12)	2,816	2,830	(121)	135
CCIP Gardens Visitor Ctr Expsn	366	787	2,713	1,670	255
Maple Hill Park	8	2,111	2,677	-	566
Radiant Neighborhood Park	-	1,971	2,151	-	180
241 - BOB-Park Imprvmnts	65	496	1,687	60	1,131
Art in Public Places	107	863	1,628	96	671
Downtown Poudre River Impr	-	1,412	1,470	-	58
Longview Trail/Xcel	-	1,004	1,004	-	()
Fossil Crk Tri-College/Shields	-	1,000	1,000	-	
Project<\$1M	987	4,993	7,007	649	1,461
Community Services Total	6,187	76,566	97,464	6,364	14,761
Total	22,353	481,469	585,428	27,663	76,898

ENTERPRISE ACTIVITY REVENUE

QUARTERLY REVENUE COLLECTIONS VS. BUDGET (ALL \$ IN THOUSANDS)



REVENUES	CURRENT QUARTER	OVER/(UNDER) 2019 BUDGET	YTD ACTUAL	YTD OVER/(UNDER) 2019 BUDGET	YTD INC/(DEC) 2018
Electric Charges for Services	\$30,056	\$775	\$62,254	(\$935)	\$160
Water Charges for Services	6,833	29	12,339	409	(1,022)
Wastewater Charges for Services	5,826	76	11,633	3	(193)
Stormwater Charges for Services	4,338	(61)	8,688	163	209
Interest Revenue	724	16	1,443	(39)	253
Unrealized Invst. Gains/Losses	1,183	(1,183)	1,989	1,989	2,748
Development Fees/PIFs/Contributions	9,123	(7,060)	10,664	7,277	6,960
Other Miscellaneous	845	(53)	1,839	381	(2,481)
	58,929	(7,460)	110,849	9,248	6,633
Customer Srv & Admin Fund Charges*	\$4,231	(\$)	\$8,463	\$	\$117
TOTAL	\$63,160	(\$7,460)	\$119,312	\$9,248	\$6,750

YTD 2019 Budget

Electric Charges for Services: (\$709K) for industrial revenue, (\$456K) for commercial revenue offset by \$242K for residential revenue received for electric.

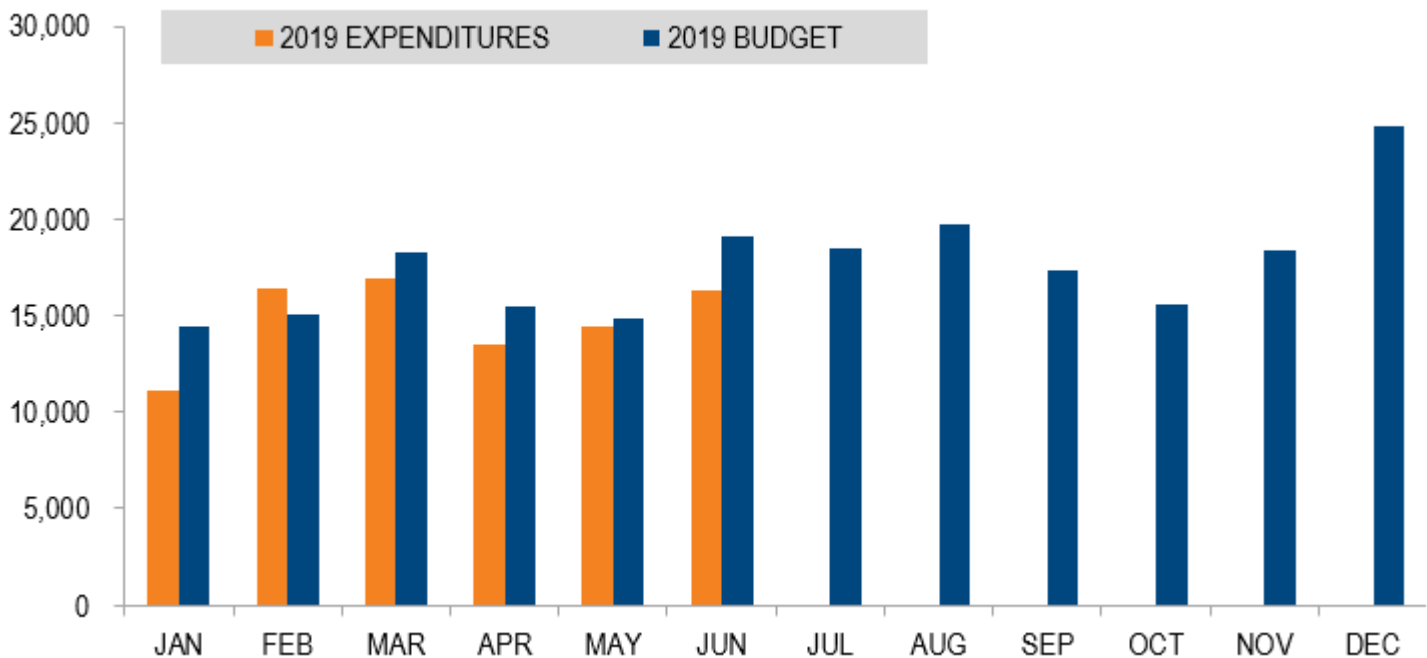
Unrealized Invst. Gains/Losses: \$852K for Water, \$534K for Wastewater, \$274K in Stormwater, Light and Power \$271K

Development Fees: \$7.9M for one time payment from Fort Collins/Loveland Water district. Offset by (\$439K) for Wastewater and (\$132K) for Light and Power.

*Customer Srv & Admin Fund Charges revenue is collected from internal Funds.

ENTERPRISE ACTIVITY EXPENDITURES

QUARTERLY EXPENDITURES VS. BUDGET (ALL \$ IN THOUSANDS)



Expenditures	CURRENT QUARTER	(OVER)/UNDER 2019 BUDGET	YTD ACTUAL	YTD (OVER)/UNDER 2019 BUDGET	YTD (Inc)/Dec 2018
Light & Power Fund	\$8,510	\$1,479	\$17,037	\$2,289	\$993
Purchase Power	21,631	1,678	\$43,752	\$1,972	\$1,614
Stormwater Fund	2,191	326	\$3,942	\$577	(\$46)
Customer Service & Admin	3,357	544	\$6,825	\$1,260	(\$596)
Wastewater Fund	3,617	536	\$6,964	\$845	\$811
Water Fund	4,988	502	\$10,285	\$1,446	(\$134)
TOTAL	44,294	5,066	88,804	8,389	2,643

YTD Budget 2019

Light & Power: \$1M for timing of system addition and replacement, \$530K lower rebates and incentive costs and \$438K of lower operation costs.

Purchase Power: \$1.9M for purchase power tariff driven by weather and lower demand.

CS&A: \$361K for Support Services such as building maintenance, \$171 for vehicle costs lower than projected \$168K for IT costs.

Water: \$528K for construction contracts put on hold/underspent and \$260K for personnel, vehicle maintenance and bridge maintenance below projections. \$154K for water resources and \$134K for water conservation.

ENTERPRISE CAPITAL PROJECTS

GOVERNMENT CAPITAL PROJECTS (ALL \$ IN THOUSANDS)

PROJECT	YTD ACTUAL	LTD ACTUAL	BUDGET	PO's	
				COMMITTED	AVAILABLE
304 - Service Center-L&P Parent	\$ 2	\$ 13,603	\$ 13,770	\$ 1	\$ 166
118 - New Capacity - Circuits	926	3,738	5,664	0	1,926
115 - New Capacity-Duct Banks	1	4,423	5,154	191	540
119 - Dist. System Impr. & Replace	638	3,390	4,995	297	1,331
117 - Substation Cap Proj	124	2,611	4,687	147	1,929
CIS Upgrade/Repl - L&P Parent	226	1,296	3,315	1,587	456
120 - Operational Technology	59	386	2,580	1,104	1,090
133 - Underground Conversion	7	1,412	2,507	0	1,096
130 - SW Enclave Sys Purchases	77	80	1,458	0	1,377
Art in Public Places	9	601	1,094	3	491
CMMS-Maintenance Management	29	673	1,079	21	385
Project<\$1M	0	80	125	0	45
Light & Power	2,098	32,293	46,429	3,351	10,832
103 - SW Basin Improvements	2,150	26,378	32,283	1,862	4,258
100 - Util Ser Cntr Add/Remodel	0	3,015	3,246	0	232
2017-Magnolia St Outfall Ph 1	135	554	1,500	50	896
CIS Upgrd/Repl - Stmwr Parent	99	567	1,450	694	200
2018-Mail Crk; Palmer-Passway	72	222	1,400	65	1,113
236 - SW Master Planning	38	362	795	121	239
237 - Flood Mapping/Stream Gagin	0	515	551	0	36
238 - SW Developer Repays	298	298	380	0	82
226 - Spring Crk Basin Improv	0	117	120	0	3
225 - McGlelland/Mail Crk Basin	0	5	68	0	63
Project<\$1M	240	1,954	3,562	204	1,398
Stormwater	3,031	33,987	45,355	2,997	8,518
102 - DWRF CIP Summary	111	1,640	6,223	1,024	3,560
UV Disinfection System	117	5,864	5,900	30	14
212 - WW Collection Sys Replcmnt	289	3,984	5,355	246	1,124
2018-Sidestream Treatment	235	658	4,300	791	2,851
2017-Dewatering Improvements	7	3,927	4,270	106	323
221 - Wtr Reclam Replcmnt Prgm	188	2,177	4,211	417	1,633
214 - WW Svc Ctr Improvements	0	3,039	3,382	0	343
2018-Digester Lid 612	809	972	2,100	773	370
2019-DWRF Carbon Add Phase 1	43	43	1,700	394	1,281

ENTERPRISE CAPITAL PROJECTS CNT'D

GOVERNMENT CAPITAL PROJECTS (ALL \$ IN THOUSANDS)

PROJECT	YTD ACTUAL	LTD ACTUAL	BUDGET	PO's	
				COMMITTED	AVAILABLE
CIS Upgrd/Repl - Wstwr Parent	110	628	1,605	769	221
2017-Sludge Strain Press	4	1,383	1,520	41	121
CMMS–Maintenance Management	25	1,011	1,240	191	39
216 - Sludge Disposal Improv	0	19	385	0	366
220 - MWRf Improvements	0	0	11	0	11
Project<\$1M	64	1,688	6,150	511	3,909
Wastewater	2,002	27,033	48,352	5,292	16,166
Halligan Res Enlargement Proj	557	18,958	37,377	598	17,753
303 - Gravel Pit Storage Ponds	15	11,556	11,569	5	9
Chlorine Contact Basin	3	9,997	10,720	0	723
211 - Water Prod Replcmnt Prgm	840	5,429	6,961	588	945
196 - Distribution Sys Replcmnts	464	5,133	6,417	178	1,106
198 - Wtr Svc Ctr Improvements	0	6,025	6,222	0	197
101 - Water Meter Replace & Rehab	290	810	2,614	53	1,751
2017-Water Quality Lab Rehab	45	712	2,600	0	1,888
2018-AB Cathodic Protection	133	248	2,280	1,310	758
CIS Upgrade/Repl - Wtr Parent	152	871	2,227	1,066	306
CMMS–Maintenance Management	126	905	1,681	616	160
Art in Public Places	121	520	1,402	224	658
2017-Undergrnd Elec Pow Supply	0	0	1,300	0	1,300
210 - Treatment Facility Improv	241	1,024	1,099	15	60
206 - Water Supply Development	20	123	1,088	64	902
105 - High Park Fire	0	45	343	0	298
313 - Wtr Cathodic Protection	13	291	313	0	22
301 - Watershed Protection	25	102	240	0	138
Project<\$1M	202	1,646	4,698	902	2,105
Water	3,246	64,394	101,151	5,619	31,077
TOTAL	\$ 10,378	\$ 157,706	\$ 241,287	\$ 17,260	\$ 66,594

ACTIVITY MEASURES

MEASURE	2ND QTR 2019	2ND QTR 2018	2ND QTR 2017	YTD 2019	YTD 2018	YTD 2017
New Commercial Permit Dollar Volume per Capita	\$174	\$166	\$856	\$345	\$314	\$977
Lodging Occupancy Rates*	57%	54%	58%	57%	54%	58%
New Sales Tax Licenses	522	366	374	1000	739	813
Terminated Sales Tax Licenses	88	113	68	380	477	371
Gross Sales Tax Collections	\$29M	\$28M	\$27M	\$58M	\$57M	\$55M
Gross Use Tax Collections	\$5M	\$5M	\$6M	\$11M	\$11M	\$13M

* DATA REFLECTS A ONE-QUARTER LAG DUE TO AVAILABILITY

Glossary of Abbreviations:

ARRA	American Recovery and Reinvestment Act
BOB	Building on Basics \$0.25 sales tax
BRT	Bus Rapid Transit
CDBG	Community Development Block Grant
CIP	Capital Improvement Plan
DOE	Department of Energy
DWRF	Drake Water Reclamation Facility
ELJS	Executive, Legislative and Judicial Services
LTD	Life to Date
MWRF	Mulberry Water Reclamation Facility
PIFS	Plant Investment Fee
PO's	Purchase Orders
QTR	Quarter
RDSI	Renewable and Distributed Systems Integration
SW	Storm Water
WRF	Water Reclamation Facility
WW	Waste Water
YTD	Year to Date