
QUARTERLY FINANCIAL REPORT

FIRST QUARTER 2019



PERFORMANCE AT-A-GLANCE

PERFORMANCE INDICATORS ACTUALS vs. BUDGET

ON TRACK = No concerns noted

MONITOR = Staff monitoring current variance

ACTION = Staff currently taking action on variance

	CURRENT QUARTER	YEAR TO DATE	PAGE
Governmental Activity Revenue	MONITOR	MONITOR	2
Governmental Activity Expenditures	ON TRACK	ON TRACK	3
Major Activity Expenditures	ON TRACK	ON TRACK	4
General Fund Revenue	MONITOR	MONITOR	5
Governmental Capital Projects	ON TRACK	ON TRACK	7
Enterprise Activity Revenue	ON TRACK	ON TRACK	8
Enterprise Activity Expenditures	ON TRACK	ON TRACK	9
Enterprise Capital Projects	ON TRACK	ON TRACK	10
Activity Measures	ON TRACK	ON TRACK	11

GOVERNMENTAL ACTIVITIES:

- Activities that do not lend themselves to be fully funded by User Fees are wholly or partially tax supported
- Transportation, Police, Fire, Parks, Natural Areas, etc.

ENTERPRISE ACTIVITIES:

- 100% funded by User Fees
- Light & Power, Water, Wastewater, Storm Drainage, and Golf

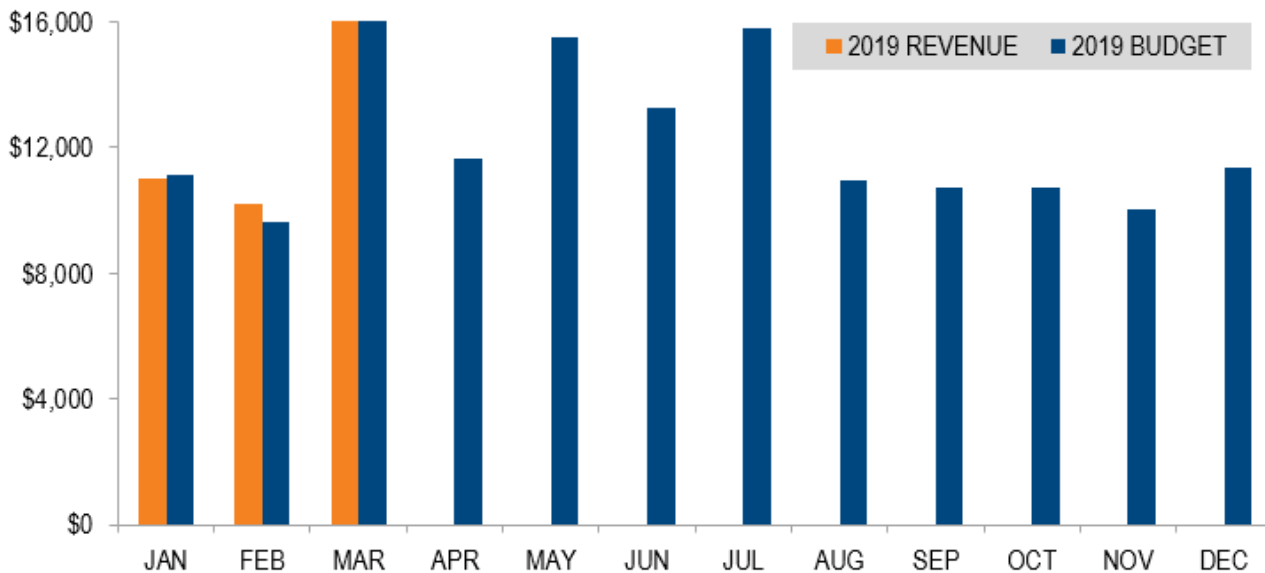
PERFORMACE INDICATOR KEY:

GREEN UNDER ON EXPENSE/OVER ON REVENUE = ON TRACK

YELLOW > 5% OF BUDGET = MONITOR <8% = MONITORING **RED** >8% = ACTION

GOVERNMENT ACTIVITIES

QUARTERLY REVENUE COLLECTIONS VS. BUDGET (ALL \$ IN THOUSANDS)



REVENUES	CURRENT QUARTER	OVER/(UNDER) 2019 BUDGET	YTD ACTUAL	YTD OVER/(UNDER) 2019 BUDGET	YTD INC/(DEC) 2018
Sales & Use Tax	\$ 9,556	\$ (1,356)	\$ 35,068	\$ 6,524	\$ 757
Use Tax Incentives	0	0	0	0	0
Property Taxes	10,280	798	11,191	836	260
Intergovt. Shared Revenues	995	58	2,314	351	119
Culture, Parks, Rec & Env Fees	961	(243)	4,391	896	775
Payment in Lieu of Taxes	803	37	2,453	3	9
General Government Fees	5,344	171	13,709	(1,489)	(862)
Transportation Fees	236	(292)	1,858	588	428
Interest Revenue	289	(24)	919	(22)	133
Unrealized Invst. Gains/Losses	600	600	808	808	1,415
Other Miscellaneous	3,687	(16,580)	7,808	(15,962)	4,356
TOTAL	32,751	(16,830)	80,519	(7,467)	7,391

YTD 2019 Budget

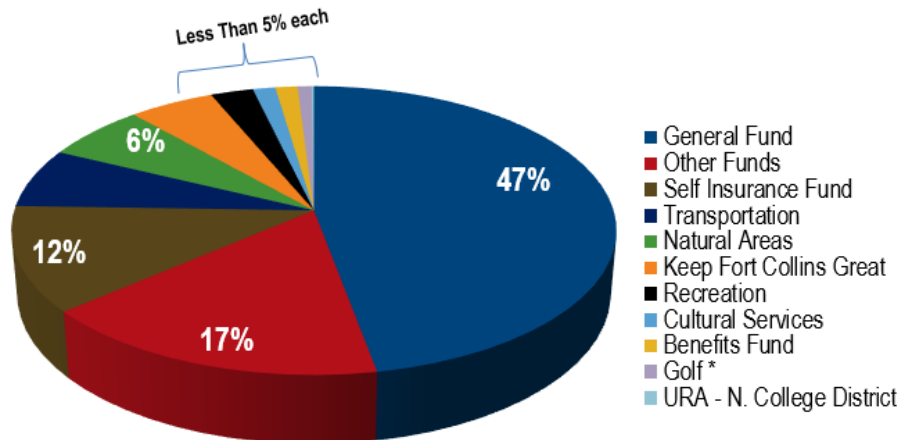
Sales & Use Tax: \$5M for Sales Tax and \$1.5M for Use Tax. An error that caused a large negative budget amount made the Sales Tax position be over stated by \$6M. This has been corrected; actual position is \$500K over YTD.

General Government Fees: (\$630K) for Benefit contributions driven by lower premium rates set by HR, this is offset by lower expenses. (\$664K) for intergovernmental fees lower than originally forecasted.

Other Miscellaneous: (\$17M) for a timing issue with accounting recording Bond proceeds from the I-25 and Prospect project. It has been confirmed that the funds have been received which will resolve the short fall next month.

MAJOR FUNDS ACTIVITIES

QUARTERLY EXPENSES (INCLUDING TRANSFERS) (ALL \$ IN THOUSANDS)



EXPENSES BY MAJOR FUND	CURRENT QUARTER	(OVER)/UNDER 2019 BUDGET	YTD ACTUAL	YTD (OVER)/UNDER 2019 BUDGET	YTD (Inc)/Dec 2018
General Fund	\$14,315	\$18,766	\$33,551	\$20,793	\$783
Keep Fort Collins Great	1,592	558	3,495	1,236	(341)
Natural Areas	1,906	1,248	4,518	1,496	(2,613)
Cultural Services	419	43	1,215	(62)	(406)
Recreation	793	(123)	1,634	(168)	(35)
Transportation	2,025	1,834	4,611	1,840	(317)
Golf *	260	9	651	10	(8)
Benefits Fund	3,585	(883)	6,924	1,031	692
Self Insurance Fund	411	(43)	1,055	(43)	(60)
URA - N. College District	42	33	67	122	(23)
Other Funds	5,054	6,204	11,594	9,579	(2,340)
Fund Total Lapsing	30,402	27,647	69,315	35,835	(4,669)
Non Lapsing Transfers	1,089	26,960	6,731	52,947	561
Total	31,491	54,607	76,046	88,782	(4,109)

YTD Budget 2019

Natural Area: \$1.1M driven by timing in budgeted Transfers to the Capital Project that have not occurred yet. Anticipate this to correct as summer projects pick up in the coming months.

Transportation: \$1.5M driven by timing in budgeted Transfers to the Capital Project that have not occurred yet. This is offset by (\$457K) for Contract payments that will resolve next month.

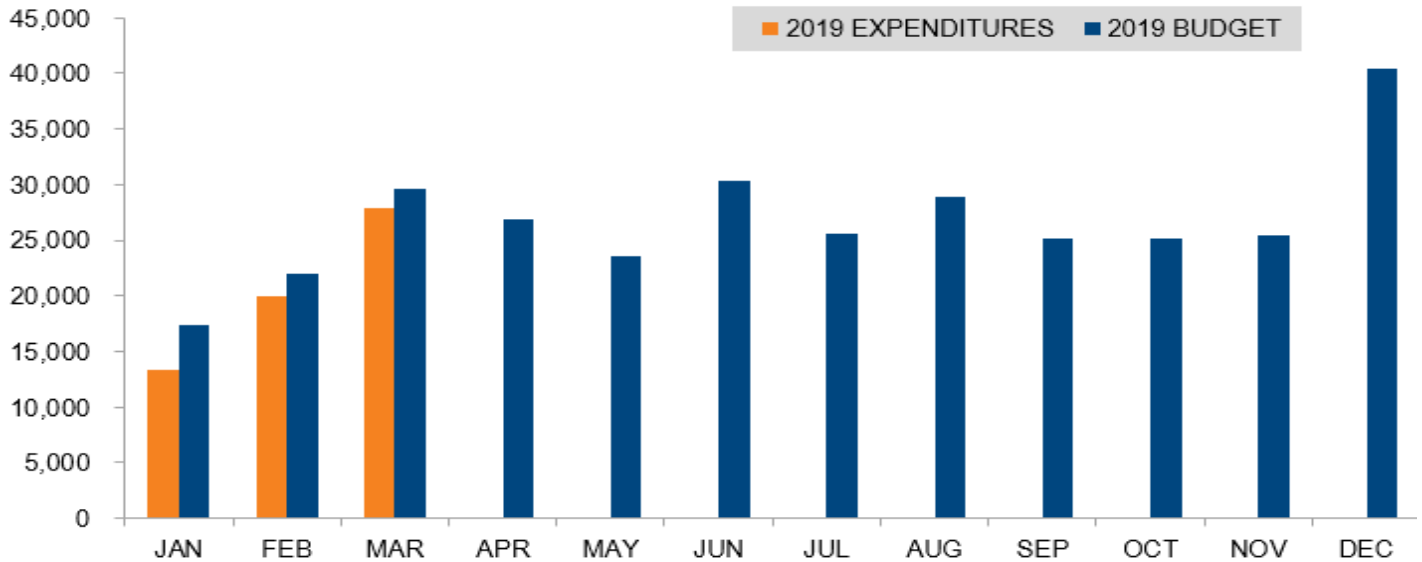
Benefits: HR underspend is comprised of \$822K in YTD performance of Medical and Dental claims activity, \$140K in underspend for Flexible spending accounts due to transition of new vendor, and \$50K in Stop Loss premiums.

Other Funds: \$5M for budgeted transfers to the Capital Projects fund. To date no transfers have occurred. Also, \$600K for TCEF Reimbursements to developers lower than projected. \$643K for lower Vehicle repairs and Fuel costs and \$180K for budgeted capital expenses that have yet to occur.

GOVERNMENT ACTIVITIES

QUARTERLY EXPENSES VS. BUDGET (ALL \$ IN THOUSANDS)

*EXCLUDES TRANSFERS



Expenses	CURRENT QUARTER	(OVER)/UNDER 2019 BUDGET	YTD ACTUAL	YTD (OVER)/UNDER 2019 BUDGET	YTD (Inc)/Dec 2018
Police Services	\$5,150	\$106	\$10,532	\$462	(\$583)
Financial Services	895	(69)	2,047	(51)	(84)
Community Services	5,288	132	11,653	630	(2,908)
Planning, Dev & Transportation	5,056	628	10,515	2,343	(2,843)
Executive Services	398	109	972	66	(39)
Judicial Services	97	26	196	184	136
Legal Services	320	15	599	72	(74)
Information & Employee Svcs	7,246	232	15,032	3,205	1,398
Sustainability Services	707	518	1,484	935	335
Other	229	34	777	(157)	(44)
Poudre Fire Authority	2,474	()	7,422	()	(442)
TOTAL	27,858	1,732	61,229	7,690	(5,149)

YTD Budget 2019

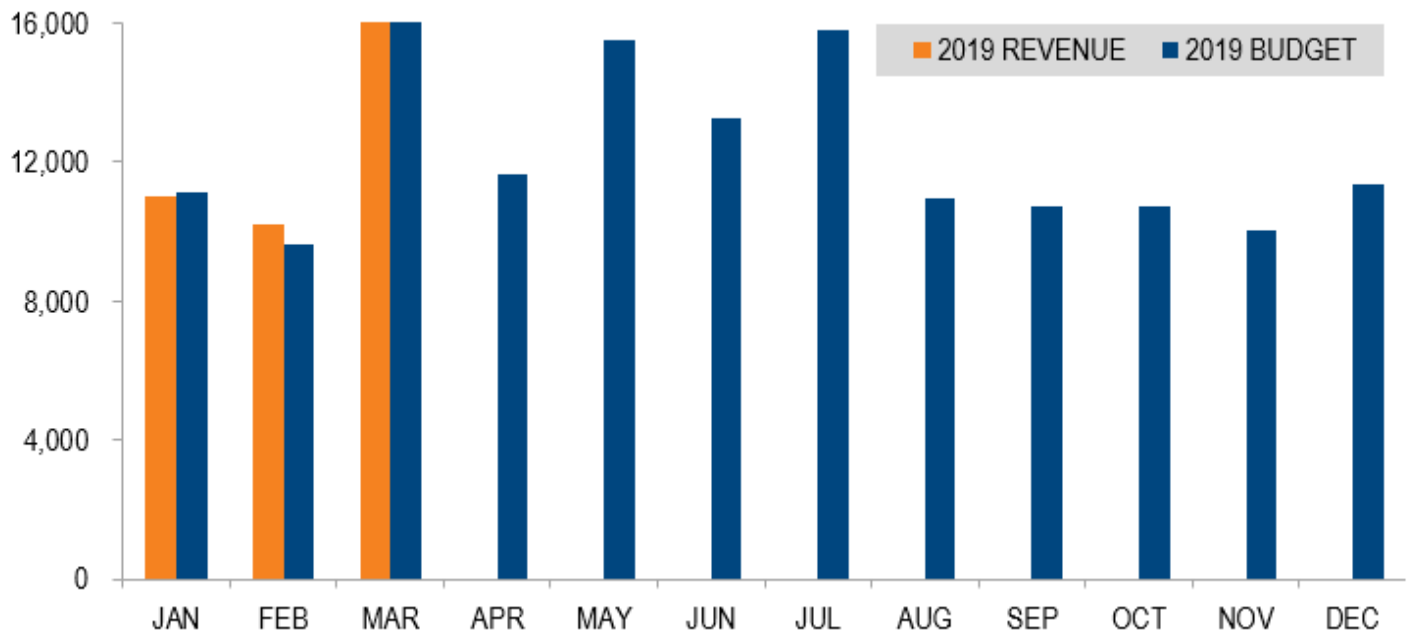
Community Services: Under spend due to timing of vacancies for seasonal workers and invoices to be paid for open projects.

PDT: \$623K for timing on street maintenance projects and \$609K under for reimbursements to developers. \$423K on timing of invoices and \$355K for vacancies across the organization.

IES: \$915K in timing of operation services billing for services and maintenance, \$822K in YTD medical and dental claim performance, \$472K in vehicle hail repairs from 2018 and \$400K in fuel and utilities savings.

Sustainability \$549K timing of payment for DMA plaza. \$373K for timing variance for Foothills Mall due to change in cadence of property tax collected for 2019.

GENERAL FUND REVENUE ACTIVITY



REVENUES	CURRENT QUARTER	OVER/(UNDER) 2019 BUDGET	YTD ACTUAL	YTD OVER/(UNDER) 2019 BUDGET	YTD INC/(DEC) 2018
Sales & Use Tax	\$6,106	(\$42)	\$21,917	\$658	\$927
Use Tax Incentives	\$		\$	\$	\$
Property Taxes	7,956	559	\$8,797	\$671	\$186
Intergovt. Shared Revenues	99	24	\$206	\$8	\$31
Culture, Parks, Rec & Env Fees	75	33	\$93	\$4	\$26
Payment in Lieu of Taxes	803	37	\$2,453	\$3	\$9
General Government Fees	544	(39)	\$1,493	(\$295)	(\$49)
Interest Revenue	78	(25)	\$248	(\$59)	\$15
Unrealized Invst. Gains/Losses	189	189	\$244	\$244	\$354
Other Miscellaneous	1,192	(17,370)	\$2,769	(\$17,480)	(\$88)
TOTAL	17,040	(16,635)	38,221	(16,245)	1,409

YTD Budget 2019

Sales Tax: \$472K in Use Tax and \$230K in Sales Tax. Monitoring tax revenue to ensure that it is captured according to plan.

Property Tax: \$672K over for property taxes higher than originally projected. Monitoring to ensure taxes are collected in accordance with 2019 budget.

Other Miscellaneous: (\$17M) for a timing issue with accounting recording Bond proceeds from the I-25 and Prospect project. It has been confirmed that the funds have been received which will resolve the short fall next month.

CAPITAL PROJECTS

GOVERNMENT CAPITAL PROJECTS OVER \$1M (ALL \$ IN THOUSANDS)

PROJECT	YTD	LTD	LTD	PO's	
	ACTUAL	ACTUAL	BUDGET	COMMITTED	AVAILABLE
CRISP Upgrade Project	\$ 403	\$ 1,783	\$ 5,408	\$ 2,974	\$ 755
Police Regional Train. Campus	-	-	8,608	8,098	8,608
Project<\$1M	14	315	374	-	59
Police Services Total	417	2,098	14,390	11,072	9,423
106 - I-25/SH392 Interchange	-	4,488	4,640	-	152
107 - N College Imprv-Conifer/Wilcox	22	11,345	12,989	80	704
110 - FC Bikes Program	0	656	669	8	5
121 - CCIP Arterial Intersection Imp	(74)	5,635	6,967	314	1,017
122 - CCIP Bike/Ped Grade Sep Cross	32	297	3,465	228	2,940
123 - Bicycle Infrastructure Improve	20	773	1,337	46	518
124 - Low Stress Bike Rte Design	-	210	210	-	
146 - Railroad Crossing Replacement	-	846	1,420	46	530
160 - Mason St Transp Corridor	17	85,289	88,841	40	3,512
166 - BOB Ped Plan/ADA Improv	-	2,003	2,003	-	
169 - Street Oversizing Project	1	6,388	6,992	200	405
170 - BOB-Int Imp & Traffic Sign	18	11,091	12,118	202	829
172 - City Bridge Program	87	3,535	4,248	31	682
240 - CCIP Ped/ADA	74	1,936	3,051	752	1,032
312 - City Bridge Prog-KFCG	357	6,104	8,748	1,248	1,395
315 - CCIP Community Capital Imp Pla	-	5,173	5,486	27	286
5307 PASS-THRU	-	8,978	9,030	170	(118)
5309 CAPITAL	105	11,789	13,661	866	1,651
ADDITIONAL REVENUE SERVICE	-	1,962	1,091	-	(871)
BOB-Tmb Rd Imprv-Drk/Prsp	6	4,565	5,039	19	455
CAPITAL MAINTENANCE - KFCG-OT	795	7,858	8,262	-	403
CMAQ CAPITAL	3,388	8,530	7,965	91	(656)
DAR OPERATIONS	0	25,232	30,114	-	4,883
DAR OPERATIONS-KFCG -OT	-	1,748	1,748	-	
DAR OVERHEAD	-	2,170	2,315	-	144
DISPATCH OPERATIONS	1	4,383	4,340	-	(43)
DOWNTOWN TRANSIT CENTER	-	4,042	3,347	36	(730)
FIXED OPERATIONS	0	92,759	102,091	46	9,286
FIXED OVERHEAD	35	19,280	18,160	5	(1,125)

CAPITAL PROJECTS CNT'D

GOVERNMENT CAPITAL PROJECTS OVER \$1M (ALL \$ IN THOUSANDS)

PROJECT	YTD	LTD	LTD	PO's	
	ACTUAL	ACTUAL	BUDGET	COMMITTED	AVAILABLE
INFORMATION TECHNOLOGY	0	4,113	3,439	1	(674)
Lemay/Vine Grade Sep Crossing	(8)	2,250	2,672	295	129
Lemay/Vine Intersectns-KFCG-OT	-	986	993	-	7
MARKETING - GF	-	3,557	3,358	15	(204)
MAX - Start Up & Testing	-	1,025	1,116	-	91
Parking Sensor Technology	5	937	1,200	6	224
Project<\$1M	59	5,807	10,287	482	3,995
Prospect/College Intrscn Impv	-	2,655	2,676	9	12
Riverside Bridge Rplcmt.	2	2,320	2,443	123	1
SAFETY/TRAINING	10	6,744	4,583	-	(2,162)
Sharp Point Connection	5	167	1,250	3	1,081
Suniga Impvmts-College/Blondel	36	748	3,258	27	2,483
FLEX Bus Purchase	-	-	1,200	-	1,200
S Timberline/Stetson/Trilby	4	5	2,821	-	2,816
CCIP Willow Street Imprvmts	41	161	3,398	338	2,899
Prospect Rd/Sharp Pt/I-25	22	22	1,988	129	1,837
Prospect Rd. & I-25	-	-	19,053	-	19,053
Planning, Dev & Transportation Total	5,063	370,563	436,079	5,883	60,074
Projects < \$1M	29	494	439	-	(55)
Executive Services Total	29	494	439	-	(55)
315 - CCIP Community Capital Imp Pla	7	7	-	-	(7)
EPIC Pool Improvements	1	1,743	1,824	-	81
Project<\$1M	78	1,560	1,268	116	(418)
Information & Employee Svcs Total	85	3,309	3,092	116	(344)
CDBG FY 10-11	-	1,042	1,042	-	()
CDBG FY 12-13	-	1,300	1,300	-	
CDBG FY 13-14	-	1,435	1,435	-	
CDBG FY 15-16	-	988	1,009	10	11
CDBG Grant FY 17-18	-	1,348	1,324	-	(24)
CDBG Grant FY 18-19	27	108	1,231	116	1,006
HOME Grant FY 17-18	-	446	1,079	45	588

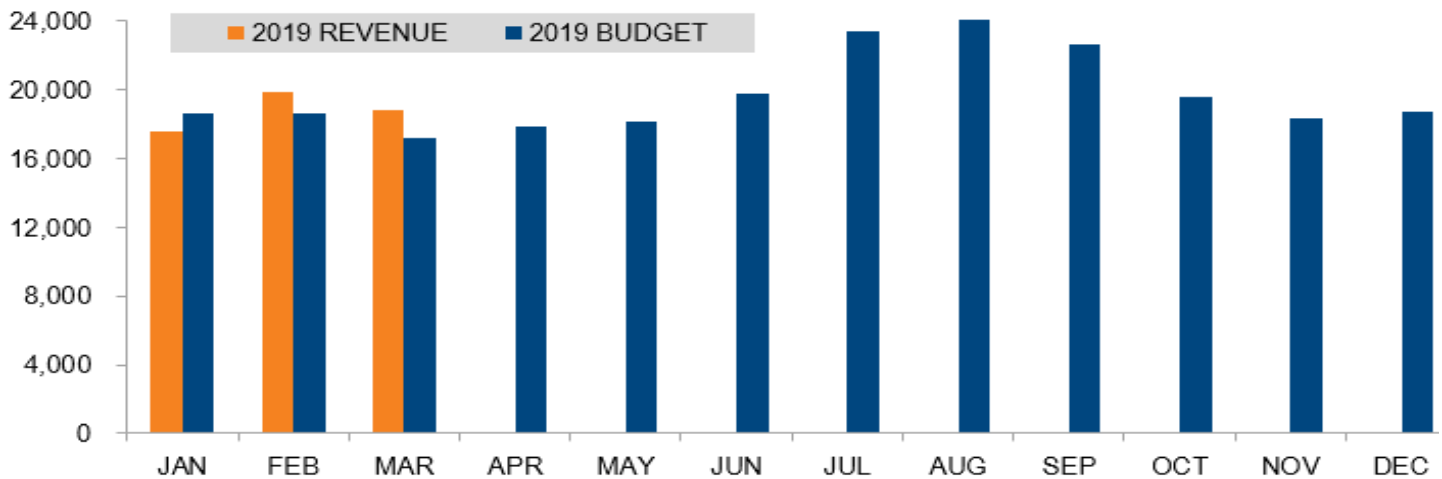
CAPITAL PROJECTS CNT'D

GOVERNMENT CAPITAL PROJECTS OVER \$1M (ALL \$ IN THOUSANDS)

PROJECT	YTD	LTD	LTD	PO's	
	ACTUAL	ACTUAL	BUDGET	COMMITTED	AVAILABLE
Integrated Recycling Facility	-	1,556	1,668	16	97
Project<\$1M	24	9,396	9,886	179	317
Afford Housing Capital Program	-	203	1,100	-	897
Sustainability Services Total	73	17,941	22,227	1,268	3,023
Projects < \$1M	-	-	-	-	-
Other Total	-	-	-	-	-
186 - New Park Site Acquisition	1	3,047	3,051	-	4
187 - New Park Site Development	12	3,529	8,304	1,771	3,038
190 - Trail Acquisition/Development	(26)	12,312	14,550	311	1,943
191 - Fossil Creek Trail	-	4,226	4,218	-	(8)
241 - BOB-Park Imprvmnts	24	454	1,687	64	1,168
Art in Public Places	3	759	1,537	106	720
BOB-Sr Center Expansion	-	6,729	6,735	-	6
CCIP Gardens Visitor Ctr Expsn	54	474	2,713	1,860	378
CCIP Poudre River Downtwn Proj	744	2,763	7,660	4,671	226
Downtown Poudre River Impr	-	1,412	1,470	-	58
East Community Park	3	1,678	3,092	11	1,404
Expansion of Shop	(41)	2,455	2,841	64	322
Fossil Crk Tri-College/Shields	-	1,000	1,000	-	
Gardens Capital Project	(18)	2,810	2,830	(115)	135
Longview Trail/Xcel	-	1,004	1,004	-	()
Maple Hill Park	2	2,106	2,677	5	567
Northeast Community Park	1	1,963	3,603	3	1,638
Project<\$1M	134	4,141	6,957	1,000	2,001
Radiant Neighborhood Park	-	1,971	2,151	-	180
Southeast Community Park	12	16,062	16,100	-	38
Trailhead Park	3	392	2,869	-	2,477
Community Services Total	907	71,286	97,048	9,751	16,294
Total	6,574	465,690	573,274	28,091	88,416

ENTERPRISE ACTIVITIES

QUARTERLY REVENUE COLLECTIONS VS. BUDGET (ALL \$ IN THOUSANDS)



REVENUES	CURRENT QUARTER	OVER/(UNDER) 2019 BUDGET	YTD ACTUAL	YTD OVER/(UNDER) 2019 BUDGET	YTD INC/(DEC) 2018
Electric Charges for Services	\$10,521	\$575	\$32,197	(\$160)	\$422
Water Charges for Services	1,813	165	5,506	438	(23)
Wastewater Charges for Services	1,938	25	5,807	79	(71)
Stormwater Charges for Services	1,451	25	4,350	102	104
Interest Revenue	227	(20)	719	(23)	80
Unrealized Invst. Gains/Losses	526	526	805	805	1,380
Development Fees/PIFs/Contributions	310	(103)	1,542	218	(358)
Other Miscellaneous	602	405	995	329	(115)
	17,387	1,599	51,920	1,788	1,418
Customer Srv & Admin Fund Charges*	\$1,410	\$	\$4,231	\$	\$59
TOTAL	\$18,797	\$1,599	\$56,152	\$1,788	\$1,477

YTD 2019 Budget

Electric Charges for Services: Industrial Revenues are 4.1%, or \$310K, under budget followed by Commercial Revenues being 1.5% , or \$151, under budget, offset by Residential Revenues being 2.3%,or \$292 over budget.

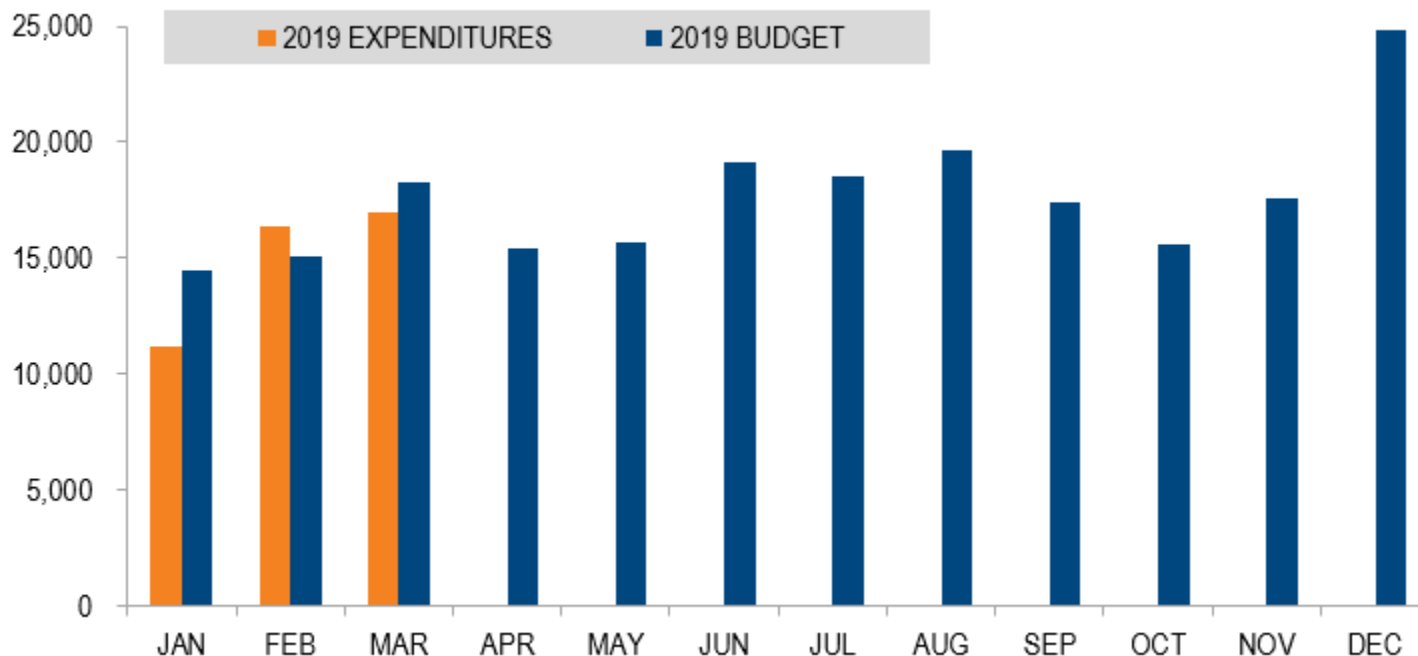
Water Charges for Services: Residential Water Sales are 6.2%, or \$184K, over budget followed by Commercial/Industrial Sales being up 9.1%, or \$137K and District Water Sales are 25.7%, or \$71, over budget.

Unrealized Investment Gains/Losses: Water \$346K, Wastewater \$209K, Stormwater \$103K, Light and Power \$106K, and CS&A \$41K.

Development Fees: Light and Power \$497K and Stormwater \$19K offset by Wastewater (\$195K) and Water (\$103K).

Other Miscellaneous: Light and Power -Other Miscellaneous Revenue \$598K; offset by Warehouse Charges (\$209K), Fiber Optic Loop (\$31K).

ENTERPRISE ACTIVITIES



Expenditures	CURRENT QUARTER	(OVER)/UNDER 2019 BUDGET	YTD ACTUAL	YTD (OVER)/UNDER 2019 BUDGET	YTD (Inc)/Dec 2018
Light & Power Fund	\$3,806	\$69	\$8,527	\$809	(\$81)
Purchase Power	7,367	(131)	\$22,121	\$294	(\$206)
Stormwater Fund	690	93	\$1,752	\$251	(\$144)
Customer Service & Admin	1,412	408	\$3,468	\$716	(\$132)
Wastewater Fund	1,341	196	\$3,347	\$309	\$79
Water Fund	2,340	673	\$5,296	\$943	\$23
TOTAL	16,956	1,307	44,511	3,322	(462)

YTD Budget 2019

Light and Power: \$420K for system additions and replacement. \$245K for light and power operations

CS&A: \$216K for support services \$157K in minor capital, \$110K for IT related expenses and \$87K in personnel savings due to vacancies.

Wastewater: \$165K in water reclamation and biosolids. \$125K for minor capital for vehicles currently being purchased.

Water: \$557K for minor capital on equipment, construction contracts and consulting. \$114K in transmission distribution and \$85K for water conservation.

CAPITAL PROJECTS

ENTERPRISE CAPITAL PROJECTS OVER \$1M (ALL \$ IN THOUSANDS)

PROJECT	YTD ACTUAL	LTD ACTUAL	BUDGET	PO's	
				COMMITTED	AVAILABLE
115 - New Capacity-Duct Banks	\$ 1	\$ 4,423	\$ 5,154	\$ 195	\$ 536
117 - Substation Cap Proj	52	2,539	4,687	142	2,054
118 - New Capacity - Circuits	612	3,424	5,664	0	2,240
119 - Dist. System Impr. & Replace	163	2,915	4,995	297	1,783
120 - Operational Technology	58	385	2,580	431	1,764
130 - SW Enclave Sys Purchases	0	3	1,458	0	1,455
133 - Underground Conversion	0	1,405	2,507	0	1,102
304 - Service Center-L&P Parent	1	13,602	13,770	1	167
Art in Public Places	9	600	1,094	2	492
CIS Upgrade/Repl - L&P Parent	90	1,160	3,315	1,678	497
CMMS-Maintenance Management	0	644	1,079	50	385
Project<\$1M	0	80	125	3	42
Light & Power	986	31,181	46,429	2,800	12,517
100 - Util Ser Cntr Add/Remodel	0	3,015	3,246	0	232
103 - SW Basin Improvements	543	24,772	31,159	3,029	3,623
2017-Magnolia St Outfall Ph 1	34	453	1,500	142	924
2018-Mail Crk; Palmer-Passway	18	169	1,400	114	1,118
225 - McGlelland/Mail Crk Basin	0	5	68	0	63
226 - Spring Crk Basin Improv	0	117	120	0	3
236 - SW Master Planning	14	337	795	73	385
237 - Flood Mapping/Stream Gagin	0	515	551	0	36
238 - SW Developer Repays	298	298	380	0	82
CIS Upgrd/Repl - Stmwtr Parent	40	508	1,450	734	217
Project<\$1M	139	1,853	3,150	74	1,197
Stormwater Basin Improvements	0	0	1,536	0	1,536
Stormwater	1,085	32,040	45,355	4,166	9,416
102 - DWRf CIP Summary	74	1,603	6,223	1,031	3,589
2017-Dewatering Improvements	-49	3,871	4,270	161	253
2017-Sludge Strain Press	-13	1,366	1,520	58	110
2018-Digester Lid 612	99	261	2,100	1,472	367
2018-Sidestream Treatment	158	581	4,300	850	2,870
2019-DWRf Carbon Add Phase 1	1	1	1,700	431	1,269
212 - WW Collection Sys Replcmnt	61	3,756	4,970	170	1,044
214 - WW Svc Ctr Improvements	0	3,039	3,382	0	343

CAPITAL PROJECTS

ENTERPRISE CAPITAL PROJECTS OVER \$1M (ALL \$ IN THOUSANDS)

PROJECT	YTD ACTUAL	LTD ACTUAL	BUDGET	PO's	
				COMMITTED	AVAILABLE
216 - Sludge Disposal Improv	0	19	385	0	366
220 - MWRP Improvements	0	0	11	0	11
221 - Wtr Reclam Replcmnt Prgm	21	2,010	4,211	276	1,939
CIS Upgrd/Repl - Wstwtr Parent	44	562	1,605	813	241
CMMS—Maintenance Management	0	986	1,240	193	61
PARENT-Collect Small Projects	0	0	1,284	0	1,284
Project<\$1M	35	1,660	5,251	3	3,549
UV Disinfection System	23	5,770	5,900	122	8
Wastewater	454	25,485	48,352	5,580	17,302
101 - Water Meter Replace & Rehab	109	629	2,614	94	1,896
105 - High Park Fire	0	45	343	0	298
196 - Distribution Sys Replcmnts	135	4,803	6,450	84	1,564
198 - Wtr Svc Ctr Improvements	0	6,025	6,222	0	197
206 - Water Supply Development	0	0	1,300	0	1,300
210 - Treatment Facility Improv	33	700	2,600	238	1,664
211 - Water Prod Replcmnt Prgm	50	166	2,280	104	2,024
301 - Watershed Protection	0	102	1,088	66	920
303 - Gravel Pit Storage Ponds	183	967	1,099	78	55
313 - Wtr Cathodic Protection	392	4,981	6,961	1,031	960
2018-AB Cathodic Protection	6	83	240	15	146
Art in Public Places	15	11,556	11,569	5	9
CIS Upgrade/Repl - Wtr Parent	5	283	313	0	30
2017-Water Quality Lab Rehab	4	403	1,402	7	992
2017-Undergrnd Elec Pow Supply	-93	9,901	10,720	115	800
Chlorine Contact Basin	61	780	2,227	1,128	334
Halligan Res Enlargement Proj	37	816	1,681	458	220
CMMS—Maintenance Management	176	18,576	37,377	1,172	17,640
Project<\$1M	6	1,451	4,665	136	3,036
Stormwater	1,118	62,265	101,151	4,731	34,083
TOTAL	\$ 3,643	\$ 150,971	\$ 241,287	\$ 17,277	\$ 73,317

ACTIVITY MEASURES

DATA REFLECTS A ONE-QUARTER LAG DUE TO AVAILABILITY

MEASURE	4TH QTR 2018	4TH QTR 2017	4TH QTR 2016	YTD 2018	YTD 2017	YTD 2016
New Commercial Permit Dollar Volume per Capita	\$724	\$242	\$448	\$1359	\$1384	\$917
Lodging Occupancy Rates	58%	57.57%	58.5%	65.26%	66.49%	65.08%
New Sales Tax Licenses	369	268	368	1498	1410	1322
Terminated Sales Tax Licenses	358	135	298	1078	563	919
Sales Tax Collections	\$29M	\$28M	\$27M	\$116M	\$112M	\$109M
Use Tax Collections	\$7M	\$5M	\$6M	\$22M	\$24M	\$27M

Glossary of Abbreviations:

ARRA	American Recovery and Reinvestment Act
BOB	Building on Basics \$0.25 sales tax
BRT	Bus Rapid Transit
CDBG	Community Development Block Grant
CIP	Capital Improvement Plan
DOE	Department of Energy
DWRF	Drake Water Reclamation Facility
ELJS	Executive, Legislative and Judicial Services
LTD	Life to Date
MWRF	Mulberry Water Reclamation Facility
PIFS	Plant Investment Fee
PO's	Purchase Orders
QTR	Quarter
RDSI	Renewable and Distributed Systems Integration
SW	Storm Water
WRF	Water Reclamation Facility
WW	Waste Water
YTD	Year to Date