

## ***EPS: Emergency Preparedness Security Special Events***

*“Preparing today’s community for a resilient tomorrow”*

*Jim Byrne, Director*



## What We Do:

- Emergency Management
- Resilience and Response Preparation
- Organizational Security Programming
- Special Event Permitting and Planning Review

- History
  - Also ran focus until 1997 Flood.
  - PFA took on role- assigned Battalion Chief.
  - Support function focused on planning.
    - Not a City Department. Hard time getting traction.
- 2013 Flood
  - Utilities oversaw response with other City departments.
  - OEM was in a support role...not optimal.
  - Robust AAR recommended move to dedicated City department.
  - Recognition that resources, funding, and authority needed to come from City.

- 2018- 2019
  - Transition Plan, Budget, Staff, Interim Director.
  - January 2019 moved out of PFA.
  - November 2019- Security Programming added.
- 2020
  - Security Specialist Hired.
  - Covid
    - EPS takes point.
  - Cameron Peak Fire
    - EPS dedicates staff to support for entire event.
- 2021 Special Events moved to EPS
  - Event Specialist Hired.

## Philosophy- Prepared is Not Paranoid

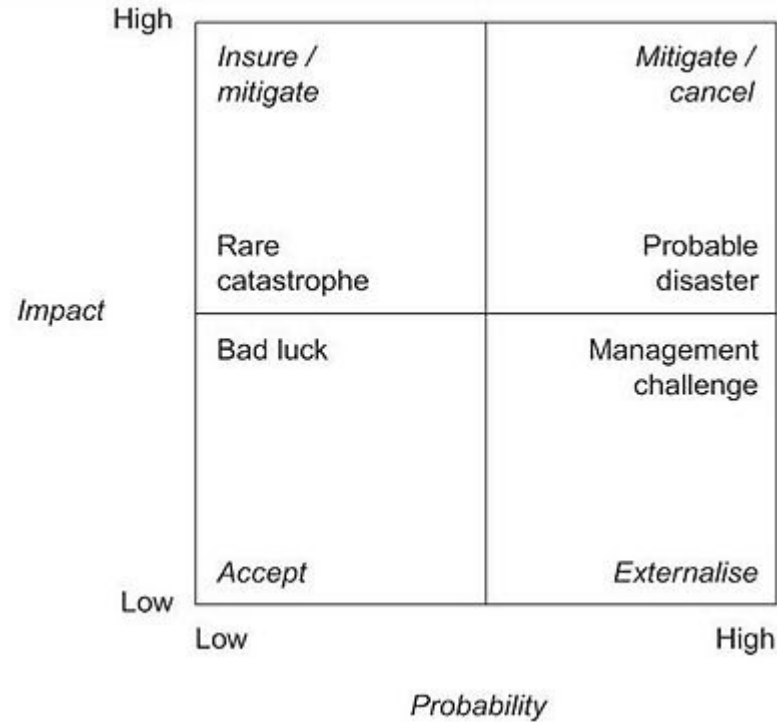
Preparation, integration, and response management for impactful events on Community into the organizational DNA of daily operations.

- What you do every day will be what you do when a large event occurs.
- Departments know their missions and should drive response during community impacting events, but often need somebody else coordinating.
  - Conductor and sound board.

# Preparedness Model

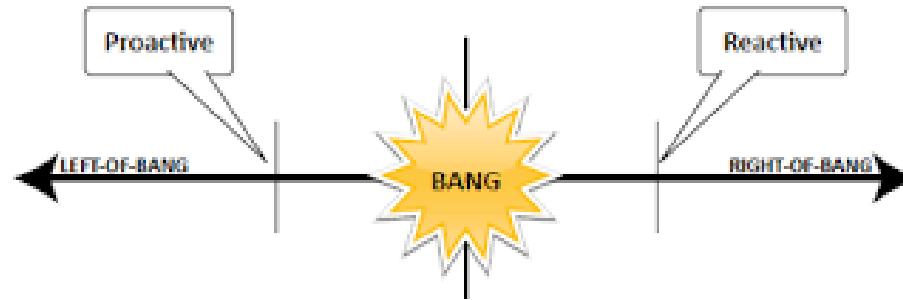








# Left and Right of Bang



# Emergency Preparedness/Management

- Traditional EM Functions
  - EOP
  - Programing and Staff Development
  - Regional Coordination
  - State and Federal Guidelines
- Incident Response Management
  - Disasters- All Hazards Approach
- Event Support
  - Protests, VIP visits, smaller natural events

# Emergency Preparedness/Management

- Non-Traditional Support
  - Operational Safety Planning
- Partnerships
  - Public Safety
  - Regional, State, Federal
  - Non-Profits
- Community Outreach
  - Resilience is personal
- Strategic Planning
  - 3-5-10 years
- Grant Management

- Coordinated City Operational Response.
  - Daily manager calls.
- Interpretated Changing Guidelines.
  - Minimize impact on operations- High standard of service maintained.
- Tracked Employee Exposures.
  - Should I stay or should I go.
- Coordinated with Regional Partners and County Health.
  - Some things went well....some things didn't.
- Managed CARES Recovery Grant.

- Business Support and CARES Recovery Grant.
  - Dedicated Recovery Manager.
    - Business knowledge and community relationships.
  - “Keep NOCO Open”
    - Helping businesses navigate change.
  - Managing of \$9,000,000 grant.
    - Three areas of focus:
      - Maintaining high standard for delivery of City services.
      - Support for local business community.
      - Supporting community members impacted.



# Emergency Preparedness/Management

Questions/Comments

Optimal delivery of services to community:

- Secure operational platforms.
- Safe Workforce.
- Community Trust.
- Effective and Efficient.





Prior model was independently driven by departments with some coordination.

- Inefficient
- Impacted effectiveness
- Inconsistent application
- Did not always maximize technology
- Did not always consider impacts of cybersecurity
- Dollars were not maximized in savings not realized
  - **Big picture got lost!**

- Partnering and Understanding Operational Priorities
  - Mission drives outcome- Community Service.
- Cybersecurity Integration
  - Priority – Largest threat facing communities today.
- Unified Access Control Programming
  - One system and policy, multiple outcomes.
- Technology and Camera Management
  - Cautious effectiveness.
  - Staying current.

# Security- Areas of Focus

- Infrastructure and Security Assessments
  - Balancing safety and security concerns with reality and limited resources.
- Staff Training
  - Biggest bang for investment dollar.
  - Big resource commitment.
- Threat Assessment
  - Balancing caution and reaction.
- Budget Management and Costs Savings
  - Limited Resources...\$\$\$.
- Strategic Planning
  - 3-5-10 years.

**\*\*Integration with other EPS Missions**

Questions/Comments

Permit around 200 events a year prior to Covid

- Block Parties
- Festivals
- Races and Sporting Events
- Fundraisers

Balancing demand in community with impacts on quality of life.

- Differing perspectives on events.
  - Tour versus Fortitude.

## Standards and Accountability

- Impact Assessments
- Permits and Licenses
- Communication
- Insurance
- Safety and Security plans
  - Security
  - Traffic
  - Industry Standards

**\*\*Impacts of Senate Bill 217\*\***

## Support and Resources

- Technology
- Communication
- Resources
- Personnel
- Planning and Management

**\*\*Partnering with event producers- Understanding their needs and balancing expectations and the costs that go with.**



Colorado Marathon

NewWest Fest

Fortitude

FitFest

Realities for Children

Taste of Fort Collins

Tour De Fat

Human Race

Thanksgiving Day Run

Bike Races

Great Colorado Air Show



## Registration Process

- Voluntary
- Not a permit
- Meant to facilitate cooperation and safety
  - Partnership
  - Stay “Left of Bang”
- Awareness and Community Safety
- Not perfect

Questions/Comments