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MEMORANDUM

Date: June 27, 2018

To: Mayor Troxell and City Councilmembers

Through: Darin Atteberry, City Manager J.M.

From: Tyler Marr, Policy and Project Manager

Re: City Council Initiatives Dashboard – 2nd Quarter, 2018

Background

The purpose of this memorandum is to present Council with the 2nd Quarter's Council Initiative Dashboard, which outlines purpose, outcomes, and actions taken or planned for the initiatives identified by Council as priorities at their May, 2017 retreat. The purpose of this dashboard is to track the status and keep Council informed of updates to these items and also to guide the scheduling of items on the Six Month Planning Calendar. Updates from last quarter's version are shown in red text.

Future Versions

The next major update of this dashboard is scheduled for September, 2018. Staff will make minor changes as suggested by administration or Council in the interim period.

The purpose of this dashboard is to track the progress of priorities established during the May 2017 Council retreat. It will be updated quarterly and included in packets to guide the scheduling of items on the 6-month planning calendar.

Last Updated: June 28, 2018 Next Major Update: September, 2018

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| PROGRESS | COUNCIL RETREAT PRIORITY | PURPOSE AND OUTCOMES | SERVICE AREA | ACTION PLAN |
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| (\$ | ECONOMIC HEALTH | | | |
| | ECONOMIC HEALTH FOCUS - Workforce | Purpose: Address employer talent needs and diversify employment opportunities for residents Outcomes: Close the skills gap and increase career pathways in the community Create alignment between employers, partners, and educational institutions regarding current and future workforce needs Strengthen systems for regional collaboration - specifically related to workforce | Sustainability Services | Next Council Action: No regular meetings or work sessions scheduled at this time Other Info: Working with Fort Collins Area Chamber to support: Talent Ambassador Program and other implementation steps |
| | ECONOMIC HEALTH FOCUS - Continue focus on I-25 buildout | Purpose: Work with CDOT and regional partners to fund I-25 lane expansion from Fort Collins to Denver Outcomes: Establish a funding source and timeframe for completion | Planning, Development, and Transportation | Next Council Action: July-August approval of Timnath IGA Other Info: Construction contract has been finalized; anticipate construction beginning summer 2018 IGA with Timnath for local share of Prospect Interchange ready for Timnath approval July 10, 2018 Continue efforts with regional partners and CDOT to gain additional funding for I-25 gaps to SH- 66 |



| PROGRESS | COUNCIL RETREAT PRIORITY | PURPOSE AND OUTCOMES | SERVICE AREA | ACTION PLAN |
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| | ECONOMIC HEALTH FOCUS - Business Retention & Expansion (BRE) | Purpose: Enhance the ability of businesses to succeed Outcomes: Engage with the business community to understand current barriers and challenges to success Identify and coordinate resources that support existing businesses in the city Maintain a mix of land uses that support the retention and expansion of businesses | Sustainability Services | Next Council Action: No regular meetings or work sessions scheduled at this time Other Info: Business Engagement Executive Team formed Small Business Survey Scheduled for distribution starting early July Scheduling a Minority Owned Business Listening Session – Date TBD On-going engagement in City Plan hosting focus groups with brokers and builders on employment and industrial land supply |
| | ECONOMIC HEALTH FOCUS - Strategic Thinking about Fees | Purpose: Improve community understanding of why we have fees, how they are used, how they are calculated, and what alternatives to fees exist Outcomes: Be more strategic with fees Work team position paper Less contention on how/when fees are updated, inputs to be included, ultimate fee recommendations | Financial Services | Next Council Action: No regular meetings or work sessions scheduled at this time Other Info: Work team reengaged and began bi-weekly meetings April 16th. Attendance has been spotty with summer, FCBR changed members a second time Team focusing on philosophy of fees, revenue alternatives to fees, fee impact on housing prices & the community Staff completing updates to remaining wet utility fees and Dev Rev Fees Anticipate coming back to council Q4 of 2018 a. Results from Fee working Team b. Step 2 of CEFs c. Wet Utility Fees d. Dev Rev Fees |



| PROGRESS | COUNCIL RETREAT PRIORITY | PURPOSE AND OUTCOMES | SERVICE AREA | ACTION PLAN |
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| | CONNECTED SMART CITY - Innovation / City as a platform | Purpose: Encourage an economic ecosystem that fosters the development of new and creative industry Outcomes: Retain, develop, and recruit entrepreneurs and cutting-edge companies Develop and support infrastructure that encourages entrepreneurism and innovation Enhance economic diversification by supporting industry clusters | Sustainability Services | Next Council Action: Future's Committee presentation and discussion on October 8 Other Info: Program evaluation and potential reset of Industry Cluster grant funding anticipated Q3 City as a Platform Task Force recommendations coming in June "City as a Platform" report draft complete |
| | CONNECTED SMART CITY - Broadband | Purpose: Encourage the development of reliable, high speed internet services throughout the community Outcomes: Fiber to the Premise to enable high speed symmetrical service to all premises within the GMA Service provided by either the City, a 3rd Party, or a combination. | Financial Services | Next Council Action: Code modification on Exec Sessions per charter change July 3rd & 17th Executive Session update on project status Aug 28th Other Info: Bond issuance complete. Vendor selections and contract discussions nearing completion for billing system, electronics, design, construction, install, phone & video Recruiting – Exec Dir search in process, hired marketing manager, nearing completion Network Engineering Manager |



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| PROGRESS | RETREAT PRIORITY CONNECTED SMART CITY - Smart City Technology and Infrastructure | PURPOSE AND OUTCOMES Purpose: Foster a data rich environment in the City that allows for the following outcomes Outcomes: Increase the use of data for real time infrastructure monitoring Increase access to City data sets for cocreation possibilities Partner with other governments and business to address challenges | AREA Information and Employee Services/ Utilities/ Sustainability Services / Planning, Development, and Transportation | ACTION PLAN Next Council Action: No regular meetings or work sessions scheduled at this time Other Info: Open Data Manager position hired Implementing significant upgrade to OpenBook, public release in August 2018 Leverage existing infrastructure to prepare for future tech like autonomous vehicles (smart meters, LED streetlights, traffic signals) Partner with researchers on data sets that benefit the Fort Collins community on the services provided BFO Offer for Smart City Strategic Plan submitted for 19-20 budget discussion Smart City Working Group assembled |
| | SMALL BUSINESS VISIBILITY | Purpose: Increase visibility of small and medium sized businesses (SMEs) within the community Outcomes: Raise awareness of the benefits of supporting small businesses and the local economy Support the development of emerging industries and clusters Understand the barriers to success faced by small businesses | Sustainability Services | Next Council Action: No regular meetings or work sessions scheduled at this time Other Info: Preparing Small Business Needs Assessment Survey for distribution in early July Continue to mine the National Business Survey to understand Business Satisfaction and guide programs Continue support of the Larimer County Small Business Development Center (\$40,000 annually) |



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| | ENVIRONMENTAL | HEALTH | | |
| | AIR QUALITY ISSUES – Outdoor Burning | Purpose: Protect human health and reduce nuisance from outdoor wood smoke Outcomes: Implement Council direction regarding residential outdoor burning | Sustainability Services | Next Council Action: Council work session planned for October 23, 2018 to review options and recommendations. Other Info: Council work session occurred on February 13 Staff received direction to proceed with community engagement plan Discussed at May 2 Community Issues Forum and May 7 Super Board meeting Community survey currently under development for July timeframe |
| | AIR QUALITY ISSUES - Radon | Purpose: Protect human health Outcomes: • Increase mitigation of high radon levels | Sustainability Services | Next Council Action: No regular meetings or work sessions scheduled at this time Other Info: Continue outreach and subsidized kit sales Applied for and received 2017-2018 state funding Moved from a manual to a digital tracking system at radon test kit point of sale Developing a questionnaire to better characterize radon mitigation rates Identifying policy and program options in other communities In Q3 plan to form a working group to evaluate potential options to increase testing and mitigation rates |



| PROGRESS | COUNCIL RETREAT PRIORITY | PURPOSE AND OUTCOMES | SERVICE AREA | ACTION PLAN |
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| | AIR QUALITY ISSUES - Ozone | Purpose: Protect human and environmental health by reducing ozone precursor emissions Outcomes: Reduce ozone precursor emissions Lead by example in reducing ozone precursor emission from lawn and garden equipment and other sources (e.g. update City contract requirements) | Sustainability Services | Next Council Action: No regular meetings or work sessions scheduled at this time Other Info: Update Air Quality Plan in 2017/2018, including addressing ozone emissions Council memo with 2017 air quality data summary, including ozone, will be sent in Q3 2018 Support Transportation Master Plan update in 2017/2018, including evaluation of air quality impacts for potential transportation scenarios Residential Lawn & Garden equipment rebate fund fully expended in early June Completed 2017 Lawn & Garden pilot project for City gov. Finalizing planning for use of 2018 funds Outreach coordination meeting occurred -with the RAQC on April 5 Ozone monitoring site installed at the Garden's in May, and will be accessible when new Gardens areas are opened in Q3 2018 |



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| | PRESCRIPTION DRUG TAKEBACK PROGRAM | Purpose: Provide opportunities to safely dispose of prescription and over-the-counter-drugs Outcomes: Explore partnership with UC Health Protect water quality by avoiding dumping Reduce presence of expired/unneeded prescription and over-the-counter drugs | Police Services/ City Manager's Office / Utilities | Next Council Action: No regular meetings or work sessions scheduled at this time Other Info: Daily drop-off location continues at FCPS Assisted UC Health in connecting with the state to establish a new drop-off site at Harmony Emergency Department First of 2 DTB's in 2018. 345 vehicles came in, providing 1692 lbs. of drugs for proper disposal Next event will be scheduled by the DEA in the fall |
| | PLATTE RIVER POWER AUTHORITY AND FORT COLLINS UTILITIES ENERGY FUTURES - Integrated Resource Plan | Purpose: Coordinate with Platte River Power Authority the transition to generation that meets the Climate Action Plan goals Outcomes: Achieve the City's 2020 climate action goals identified in 2020, 2030 and 2050 Ensure key shareholders and public are engaged | Utilities | Next Council Action: No regular meetings or work session scheduled at this time Other Info: Platte River is scheduled for an IRP update in 2021 Platte River will seek approval from Western Area Power Authority (WAPA) for an out-of cadence IRP submission If approved, Platte River will start stakeholder outreach in 2018 with a goal of finalizing the IRP in 2020, one year ahead of schedule |



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| | PLATTE RIVER POWER AUTHORITY AND FORT COLLINS UTILITIES ENERGY FUTURES – Customer Requests for 100% Renewable Energy | Purpose: Offer customers the ability to procure 100% renewable portfolio options that Fort Collins Utilities can deliver with our generation provider Platte River Power Authority Outcomes: Create options for customers who want to have 100% renewable energy delivery | Utilities | Next Council Action: No regular meetings or work sessions scheduled at this time Other Info: Platte River has initiated a comprehensive rate structure project. One element of this project is to develop options for meeting large customer renewable energy goals. Fort Collins will align retail rate structures accordingly On behalf of the member cities, Platte River plans to develop an additional 20 mega-watt solar facility. With staff planning underway, electricity from this system will be made available to customers via an updated green energy program and/or a new renewable energy rate structure |
| | PLATTE RIVER POWER AUTHORITY AND FORT COLLINS UTILITIES ENERGY FUTURES – Waste to Energy | Purpose: Partnership with other city departments and Woodward to design, procure, construct, and operate 4 Co-Gen units and 1 gas conditioning system. Once operational the infrastructure will enable the Drake Water Reclamation Facility to convert biogas generated from Anaerobic Digestion to beneficial on-site use for heat and energy needs Outcomes: Reduce the GHG emissions related to anaerobic digestion and current flaring of excess biogas generation Reduction in energy use at the Drake Water Reclamation Facility measured in % change in kWh | Utilities | Next Council Action: 2019-2020 Budget Deliberations and Adoption Other Info: Revisited the scope and design of the Drake Water Reclamation Facility Co- Generation Project based on Council feedback, results of the wasteshed study, and available funds. Current project needs an additional \$1.7 million to execute as scoped and designed |



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| | CONTINUED PROGRESS ON CLIMATE ACTION PLAN | Purpose: Leverage efficiency and innovation to accelerate the transition to a clean energy economy and protect Fort Collins' quality of life and climate. Outcomes: Achieve the City's 2020 climate action goal (20% below 2005) and long-term (2050) carbon neutrality goals. Increased community (business, resident, and academic) engagement in achieving the goals. | Sustainability Services | Next Council Action: Unscheduled item for 100% Renewable Electricity Resolution Building Energy Scoring (a CAP Initiative) will be heard by Council on August 28 Work Session Other Info: 2017 carbon inventory is complete – 17% below 2005 levels! A community report will be completed by July Implementing funded initiatives through the 2017- 2018 BFO process 25 CAP-related budget offers reviewed with the CAP Community Advisory Committee in May Marketing campaign – Take 2 – launched – goal to reach 7500 households Compiling 2020 Implementation Plan to better communicate all initiatives to public (will complete in Q2/Q3 2018) Innovate Fort Collins Challenge pitch night will be held on August 30; 13 proposals invited for full application 1 of 35 Mayors Challenge Champion Cities; leveraged \$100K 10x with \$1M funding from external partner; final application due in August |



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| • | SAFE COMMUNITY | | | |
| Ongoing | COMMUNITY TRUST IN POLICING POLICY (COMMUNITY TRUST INITIATIVE) | Purpose: Gather information and conduct analysis of community-proposed Community Trust Ordinance Review of proposed Community Trust Ordinance Review of existing policies Historical review and comparison Difference between a Sanctuary City designation and proposed Community Trust Ordinance Other city research Options for modifications of existing City policies or laws Process to report policy violations Community outreach process/plan | Sustainability Services/ Police Services | Next Council Action: No regular meetings or work sessions scheduled at this time Other Info: Community Trust Stakeholder Group has concluded regular meetings. Will meet with new Police Chief before the end of summer Report provided to Counci in late May, detailing work to date, stakeholder views and planned or continuing staff actions Staff from Police, Sustainability, CPIO, and City Manager's Office has hosted listening sessions, Cafecitos, and attended La Familia's community barbeque. Staff will continue to hold similar events in conjunction with community partners Establishing police/community group cooperative discussion/training events Spanish speaking officers added police business cards in Spanish FCPS created Spanish speaking Facebook and is actively engaging Spanish speaking community members |



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| | EXPAND COMMUNITY POLICING | Purpose: Expand Community Policing to increase public safety and public trust outcomes Outcomes: Open and operationalize a collaborative, shared space to be used by City and CSU departments | Police Services | Next Council Action: No regular meetings or work sessions scheduled at this time Other Info: Enhancing comprehensive community policing methods rather than specialty methods Campus West Connections substation continues to host programs and neighborhood events at the facility Seeking budget funding to staff the office consistently so regular service can be provided |
| | NEIGHBORHOOD I | IVABILITY & SOCIAL HEALTH | | |
| | RESIDENTIAL PARKING PERMIT PROGRAM AND CSU PARKING IMPACTS | Purpose: Review and amend existing RP3 program Outcomes: Ensure program is being implemented as intended | Planning, Development, and Transportation | Next Council Action: No regular meetings or work sessions scheduled at this time Other Info: A customer satisfaction survey to residents in the RP3 zones is underway with a close date in April Staff provided updates to Council on new-zones |
| | SHORT TERM RENTAL REVIEW | Purpose: Review STR implementation and consider potential code changes to address known challenges and community feedback Outcomes: Consider code changes Continue to monitor implementation | City Manager's Office/ Planning, Development, and Transportation | Next Council Action: No further Council Action planned Other Info: In Q2 focus shifted to licensing and enforcement process. In Q3 staff anticipates more enforcement action and the possibility of appeals |



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| PROGRESS | RETREAT PRIORITY | PURPOSE AND OUTCOMES | AREA | ACTION PLAN |
| | EXPAND IGA DISCUSSION TO USE OF HUGHES STADIUM | Purpose: Engage CSU in a discussion on the use of Hughes Stadium. Suggest a community conversation with the County, CSU, residents, and the City Outcomes: Help CSU engage in a community discussion about future uses of the stadium site | Planning, Development, and Transportation | Next Council Action: No regular meetings or work sessions scheduled at this time Other Info: Tom Leeson is working collaboratively with CSU regarding their RFP process for the development of this potential site Cameron Gloss is the staff lead on any potential annexation and/or development of Hughes Stadium |
| | SMOKING IN OLD TOWN | Purpose: Evaluate effectiveness and changes related to existing smoking ordinance Outcomes: Reevaluate geographic boundary Look at enforcement methods Examine dedicated smoking locations Make any Ordinance Amendments as desired | Planning, Development, and Transportation | Next Council Action: No further Council action planned. Other Info: Council made a modification to the penalty associated with violating the smoking ordinance in December Council received a memo in January with staff's recommendation to not change the Smoke-Free- Zone perimeter to include Library Park |
| | LANDBANK PROPERTY RFP OWNERSHIP | Purpose: Update Land Bank policy and successfully deploy another land bank property Outcomes: Produce more affordable housing units by selling existing parcels to development partner(s) Use sales proceeds to purchase additional land bank parcels Maximize the development potential of the Land Bank program through identifying new resources and incentives | Sustainability Services | Next Council Action: No regular meetings or work sessions scheduled at this time Other Info: Appraisal completed on Kechter Land Bank parcel. On track to issue RFP for Home Ownership 2018 Q3 Work continues on acquiring additional parcels Montava Option for 5 acres negotiated |



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| | UTILITY / EFFICIENCY PROGRAMS FOR LOW INCOME FAMILIES & INDIVIDUALS | Purpose: Ensure low income segment is supported for utility bill, conservation and efficiency services and programs, which also includes renewable offerings Outcomes: User-friendly resources that support utility bill assistance Outreach that brings materials and awareness on support for efficiency and conservation improvements Manage opportunities for low income to participate in renewable energy offerings | Utilities/ Sustainability Services | Next Council Action: No regular meetings or work sessions scheduled at this time Other Info: Utilities Affordability Portfolio with the Income Qualified Assistance Program will be launched on Oct. 1, 2018 |
| 0 | BEHAVIORAL HEALTH / DETOX FACILITY | Purpose: Partner with the County and others to build capacity for behavioral health services Outcomes: Successful county ballot measure for a facility Identified ways to increase capacity in Fort Collins in the interim | Sustainability Services / City Manager's Office | Next Council Action: Council will review County Behavioral Health Plan and consider options for City collaboration at July 10 work session Council will consider resolution supporting the ballot initiative at September 18 Council meeting Other Info: Understand and align with County plan Implement actions that the City can take to support the initiative Continue to collect data from City departments and community service providers and partners to demonstrate the need and opportunities for collaboration |



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| | CULTURE & RECREATION | | | | |
| | ARTS, CULTURE & MUSEUM INTEGRATION | Purpose: Explore opportunities to leverage City resources through community partnerships and collaboration Outcomes: Promote opportunities for interaction between local museums and cultural institutions. Examine Fort Fund programs for possible updates and revisions | Community and Operation Services | Next Council Action: No regular meetings or work sessions scheduled at this time Other Info: Public engagement kick off of FoCo Creates was done in conjunction with City Plan update Over 2,200 people have registered on our engagement website to participate in the process Revised Fort Fund grant programs were piloted in January with a second round due in April Direct community engagement meetings will occur April-June Staff continue to convene area performing/visual arts organizations and museums to promote partnerships - ongoing | |



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| | TRANSPORTATION | N & MOBILITY | | |
| | NORTH COLLEGE BUS RAPID TRANSIT | Purpose: Short Term- Provide enhanced transit service as an interim solution to meet transit demand needs on the North College corridor. Long Term - Determine feasibility, plan and implement a North College Bus Rapid Transit service. Outcomes: Short Term Improve transit access, connectivity to the transit system and higher frequencies of service to our riders with trips on the North College corridor Collect ridership and other data to augment the planning efforts for long term BRT goals on North College Long Term Implement a bus rapid transit system for North College to include uniquely designed stops, branded 60-foot, articulated buses, high frequency service, all-day service span, off-vehicle fare collection, passenger information at stops, and possibly a separate bus guideway | Planning, Development, & Transportation | Next Council Action: Council consideration of BFO offer Other Info: Community outreach from January – May, 2018 During spring engagement process, seek funding partners Staff has met with members of the North College Business Association and presented at the March general meeting to discuss options for improving transit on North College Based on discussions with the community and evaluation of the current service, staff is preparing service improvement options as a part of the Budget process Staff has prepared a service improvement option for BFO 2019-20 |



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| | COUNTY ENGAGEMENT FOR BUILDING INFRASTRUCTURE IN CITY GMA | Purpose: Engage Larimer County in discussion about assistance for building infrastructure and programming within the City's GMA Outcomes: Gain County assistance in funding: Sidewalks Streets Bike trails Neighborhood Issues | Planning, Development, and Transportation / Financial Services/ Community & Operation Services | Action PLAN Next Council Action: No regular meetings or work sessions scheduled at this tim Other Info: City and County staff hol quarterly coordination meetings to discuss regional transportation solutions and partnership opportunities City staff coordinating wi County staff on the Transportation Master Pl update Current areas of focus at northeastern and northwestern parts of the GMA Fort Collins will participation in Larimer County Transportation Infrastructure Strategies regional workgroup, set to launch April 2. MPT Hora to represent FC on Policy Committee |
| Prioritization model complete | COMPLETE SIDEWALK PROGRAM FOR PUBLIC SAFETY | Purpose: Update City sidewalk prioritization model to improve public safety and enhance safe routes to school Outcomes: Make needed improvements near Lincoln Middle School and Poudre High School. Produce new prioritization model for sidewalks | Planning, Development, & Transportation | Next Council Action: No further Council Action planned Other Info: City staff updated the citywide sidewalk prioritization model to include equity and safety give a higher weight to arterial sidewalk needs Sidewalk on the south side of La Porte Ave to address pedestrian connectivity to Poudre High School scheduled for completion summer 2018 Sidewalk along Vine Driv to provide connectivity for the Alta Vista neighborho to the Vine/Lemay intersection completed |



| PROGRESS | COUNCIL RETREAT PRIORITY | PURPOSE AND OUTCOMES | SERVICE AREA | ACTION PLAN |
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| 4 | HIGH PERFORMING GOVERNMENT | | | |
| | REPRIORITIZE CITY PLAN | Purpose: Identify what's working well within the existing City Plan in order to focus staff and Council resources on areas which need addressed Outcomes: Adjust scope and resource of City Plan to focus on identified needs. | Planning, Development, & Transportation | Next Council Action: No further Council Action planned Other Info: Re-scoping is complete and needed resource identified Currently implementing the revised scope and have initiated the project |
| | REIMAGINE COMMUNITY ENGAGEMENT | Purpose: Enhance overall community engagement efforts and strengthen organizational capacity for effective public engagement Outcomes: Systematic use of public engagement framework and planning tools Leverage new tools and technology to increase engagement with all segments of the community, with additional focus on underserved populations Use data to evaluate and improve public engagement efforts | Information and Employee Services | Next Council Action: No regular meetings or work sessions scheduled at this time Other Info: OurCity online public engagement platform continues to grow as new projects like Broadband, FoCo Creates and KFCG are added. YTD, the site has seen over 18k visitors Public engagement spectrum and guide being adapted to include Business Engagement Action Plan Budgeting for Outcomes and West Nile Virus outreach and engagement underway with participation at a variety of events across the city through the summer |