

# Community and Neighborhood Livability

## NEW OR ENHANCED VISION IDEAS

### Great Destination

- |                          |                  |  |
|--------------------------|------------------|--|
| <input type="checkbox"/> | Keep as is       | <u>Refinements needed:</u> <ul style="list-style-type: none"><li>• Too Downtown-centric. Identify ALL activity centers or none in Vision statement.</li><li>• Community Centers need to be more self-sustaining.</li><li>• Parks and green spaces need to be included in overall Vision.</li></ul> |
| X                        | Needs refinement |  |
| <input type="checkbox"/> | Delete           |  |

### Thriving Neighborhoods

- |                          |                  |   |
|--------------------------|------------------|---|
| <input type="checkbox"/> | Keep as is       | <u>Refinements needed:</u> <ul style="list-style-type: none"><li>• Missing affordability actually highlighted in Vision statement</li></ul> |
| x                        | Needs refinement |   |
| <input type="checkbox"/> | Delete           |   |

### Distinct Community Image and Identity

- |                          |                  |  |
|--------------------------|------------------|--|
| <input type="checkbox"/> | Keep as is       | <u>Refinements needed:</u> <ul style="list-style-type: none"><li>• All private development to dictate more. Gateway emphasis means resources. May not necessarily need to focus on gateways, if doing other areas of the city. How much does City have control over private development?</li><li>• Don't understand why there's so much emphasis on gateways. More of an outcome than a vision</li></ul> |
| x                        | Needs refinement |  |
| <input type="checkbox"/> | Delete           |  |

### Other New Ideas?

- Adherence to City Plan - Need to find ways to implement policies we already have. "Backyard" plans have really altered what was supposed to be Vision.

## NEW POLICY CHOICES

### 1. Citywide Land Use Balance

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|--------------------------|------------------|---|
| <input type="checkbox"/> | Keep as is       | <u>Refinements needed:</u> <ul style="list-style-type: none"><li>• Comments incorporated in other items. Chose not to discuss for sake of time, since Economic Health Group was discussing.</li><li>•</li></ul> |
| <input type="checkbox"/> | Needs refinement |   |
| <input type="checkbox"/> | Delete           |   |

N/A

### 2. Activity Centers and Corridors

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|--------------------------|------------------|---|
| <input type="checkbox"/> | Keep as is       | <u>Refinements needed:</u> <ul style="list-style-type: none"><li>• Market has yet to support mixed-use development (e.g., Penny Flats).</li><li>• Force or limit types of activity centers.</li><li>• Need to make this development scalable (1-2 stories, as opposed</li></ul> |
| x                        | Needs refinement |   |
| <input type="checkbox"/> | Delete           |   |

- to 4-5) to allow for phased density support.
- Don't necessarily have density to support this intense development yet. Will take time to develop out.
- Will enhanced travel corridors have density to support (e.g. Mason Corridor). Will take a long time to develop out (5-10 years).
- Mixed-use activity centers may not be highest and best use.
- May look pretty, but when you get down to it, use not working in current market

### 3. Neighborhood Vitality

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- Keep as is
- x Needs refinement
- Delete

#### Refinements needed:

- Needs to be acceptance of all kinds of lifestyles (students, service workers).

### 4. Historic Preservation

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- Keep as is
- x Needs refinement
- Delete

#### Refinements needed:

- Historic and Unique Preservation in Title.
- What is right prioritization for Fort Collins? – even if it doesn't line up with State or National standards.
- Identify structures that are significant, not just 50 years old – arbitrary.
- Process very subjective. Need more predictability of outcomes..

### 5. Housing Affordability

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- Keep as is
- x Needs refinement
- Delete

#### Refinements needed:

- Balance of cost and affordability.
- Green building, but not at the expense of "affordability"
- Need to break out policy question into two questions.

### 6. Nature in the City

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- Keep as is
- x Needs refinement
- Delete

#### Refinements needed:

- Need to resource amenities WITHIN city.
- Using open space money to support Operations & Maintenance – which is currently a big constraint.
- Better use of areas being used for other purposes (drainage areas, etc.).

### 7. Old Town / Poudre River

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- Keep as is
- x Needs refinement
- Delete

#### Refinements needed:

- Maybe not a San Antonio, but something. Need to enhance natural features.
- More integral part of Downtown – east-west connection.
- Establish a district to promote better use. Currently challenged with existing zoning and setbacks.

- Really settle the question on what types of development will be allowed.
- What it should be, should be a community decision.

## 8. Key City Gateways

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- Keep as is
- x Needs refinement
- Delete

### Refinements needed:

- Focus on zoning to allow natural progression, rather than dictating, pushing.
- City should serve as a facilitator for gateways, allowing process to occur, rather than being a hindering influence.
- Need flexibility in allowing what opportunities, proposals, come to the City
- [Harmony/I-25 development process was of real concern to this group. Didn't like the way it was handled by Council or City.]

## 9. Financing Growth

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- Keep as is

### Refinements needed:

- Impact fees should not be the only way to finance growth.

# Community and Neighborhood Livability

## NEW OR ENHANCED VISION IDEAS

### Great Destination

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- |                          |                  |  |
|--------------------------|------------------|--|
| <input type="checkbox"/> | Keep as is       | <u>Refinements needed:</u>   |
| X                        | Needs refinement | <ul style="list-style-type: none"><li>• Need to focus on areas to south, and yet not take away from Downtown. DDA, DBA, Beetstreet – lots of money to spend on Downtown. We need to focus on resourcing other areas.</li><li>• Focus on <u>centers</u>.</li><li>• Don't like title.</li><li>• The way this is framed may not highlight alternative transportation modes enough.</li><li>• Vision focuses/highlights Downtown too much.</li></ul> |
| <input type="checkbox"/> | Delete           |  |

### Thriving Neighborhoods

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|--------------------------|------------------|---|
| <input type="checkbox"/> | Keep as is       | <u>Refinements needed:</u>  |
| x                        | Needs refinement | <ul style="list-style-type: none"><li>• See individual items.</li></ul> |
| <input type="checkbox"/> | Delete           |   |

### Distinct Community Image and Identity

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- |                          |                  |  |
|--------------------------|------------------|--|
| <input type="checkbox"/> | Keep as is       | <u>Refinements needed:</u>                                       |
| x                        | Needs refinement | <ul style="list-style-type: none"><li>• See 8 &amp; 9.</li></ul> |
| <input type="checkbox"/> | Delete           |  |

### Other New Ideas?

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## NEW POLICY CHOICES

### 1. Citywide Land Use Balance

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|--------------------------|------------------|---|
| <input type="checkbox"/> | Keep as is       | <u>Refinements needed:</u>  |
| x                        | Needs refinement | <ul style="list-style-type: none"><li>• Citywide Land Use AND TRANSPORTATION Balance.</li></ul> |
| <input type="checkbox"/> | Delete           |   |

N/A

### 2. Activity Centers and Corridors

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- |                          |                  |  |
|--------------------------|------------------|--|
| <input type="checkbox"/> | Keep as is       | <u>Refinements needed:</u>   |
| x                        | Needs refinement | <ul style="list-style-type: none"><li>• The language only marginally addresses bicycling. Should be added EVERYWHERE pedestrian items are mentioned in text of</li></ul> |

Delete

- anything produced in this process. Bike-ability. Bicycling activity.
- How can we more specifically overall mobility to and within activity centers (e.g., scramble crossings)?
  - Impact fees are limited to funding auto-related connections. Need to address transit, bike, and pedestrian (e.g., when Foothills Mall redevelops).
  - Use Mason Corridor infill overlay in other areas. Good model.
  - Should we use bicycle boulevards to connect neighborhoods to activity centers (e.g., CSU to Downtown along Whitcomb and Canyon)?
  - Should we consider new activity center locations with tools already in place?
  - Should we develop and implement tools to encourage pedestrian and bicycle activity?
  - In prior development of these, did not take into consideration neighborhood concerns. What additional tools do we need to respond to neighborhood concerns? Currently no recourse, etc.

### 3. Neighborhood Vitality

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Keep as is

x Needs refinement

Delete

Refinements needed:

- How can the planning process be changed to promote more neighborhood input, especially in core areas?
- Need to examine effect of multiple variances on neighborhood character.

### 4. Historic Preservation

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x Keep as is

Needs refinement

Delete

Refinements needed:

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### 5. Housing Affordability

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Keep as is

x Needs refinement

Delete

Refinements needed:

- How can we develop high quality transit systems to support affordability?
- Are there other tools that could be used to enhance/increase affordable housing?
- Acknowledge that green building costs more, make adjustments for affordability where it makes sense (i.e., does this promote lower heating bills, what is payback period on investment for each green component)?
- What are financing mechanisms? Property tax assessment, bonding for retrofits, etc.

### 6. Nature in the City

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Keep as is

x Needs refinement

Refinements needed:

- Need to address linear parks, drainages.
- How can we utilize current opportunities (see above and

- Delete stormwater facilities) – similar to what happened after '97 flood.
- At some point, we will need to deal with wildlife conflicts and address public health concerns with increased people/urban or other wildlife interface (rabies, etc.) – foxes, bobcats, mountain lions.

### 7. Old Town / Poudre River

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- Keep as is Refinements needed:
- x Needs refinement
  - Settle the “San Antonio or Not” question once and for all. Upfront.
  - Should be even consider allowing development? NOT in floodplain, anyway.
  - Conversation should address full range of uses along full geographic area in question.
- Delete

### 8. Key City Gateways

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- Keep as is Refinements needed:
- x Needs refinement
  - Focus more towards diverse transportation modes that need enhancements.
  - Throw out the “suggestions” at the end of this.
- Delete

### 9. Financing Growth

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- X Needs refinement
  - Impact fees should also be used to significantly resource multi-modal access and connections.

# Community and Neighborhood Livability

## NEW OR ENHANCED VISION IDEAS

### Great Destination

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|--------------------------|------------------|----------------------------|
| X                        | Keep as is       | <u>Refinements needed:</u> |
| <input type="checkbox"/> | Needs refinement | •                          |
| <input type="checkbox"/> | Delete           | •                          |
|                          |                  | •                          |

### Thriving Neighborhoods

- |                          |                  |  |
|--------------------------|------------------|--|
| <input type="checkbox"/> | Keep as is       | <u>Refinements needed:</u>   |
| X                        | Needs refinement | • Add "balanced" – i.e., maintain safe, cohesive, balanced and diverse neighborhoods. This refers to a balance of diversity. |
| <input type="checkbox"/> | Delete           | •  |
|                          |                  | •  |

### Distinct Community Image and Identity

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|--------------------------|------------------|----------------------------|
| X                        | Keep as is       | <u>Refinements needed:</u> |
| <input type="checkbox"/> | Needs refinement | •                          |
| <input type="checkbox"/> | Delete           | •                          |
|                          |                  | •                          |

### Other New Ideas?

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## NEW POLICY CHOICES

### 1. Citywide Land Use Balance

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|--------------------------|------------------|--|
| <input type="checkbox"/> | Keep as is       | <u>Refinements needed:</u>   |
| X                        | Needs refinement | • Should the City be more flexible and let the market drive development, or should the City resist and impose standards to – i.e., resist the urge to make I-25 a retail corridor. |
| <input type="checkbox"/> | Delete           | •  |
|                          |                  | •  |

### 2. Activity Centers and Corridors

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|--------------------------|------------------|---|
| X                        | Keep as is       | <u>Refinements needed:</u>  |
| X                        | Needs refinement | • <u>Developments need incentives to go above and beyond basic standards – City should remove barriers to help them afford to make improvements/redevelop.</u>                                      |
| <input type="checkbox"/> | Delete           | • <u>Standards are written around Greenfield projects. Should we allow more flexibility to our standards and codes, recognizing existing conditions, to encourage redevelopment/rehabilitation.</u> |
|                          |                  | •   |

### 3. Neighborhood Vitality

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- Keep as is
- Needs refinement
- Delete

Refinements needed:

- Edges of neighborhoods are key – how does the transition occur from higher to lower density?
- How should neighborhoods provide opportunities for changing demographics and allow for inclusiveness and diversity?
- 

### 4. Historic Preservation

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- Keep as is
- X Needs refinement
- Delete

Refinements needed:

- The question is confusing and leading. \*Staff note: clarify if you're asking them about designated historic districts vs. zoning (i.e. Neighborhood Conservation Low, Medium, and Buffer) vs. design standards. All are different and have different implications – what is the real issue you want to ask citizens?
- Should there be better/stronger design standards for scale, setbacks, and style for historic neighborhoods?
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### 5. Housing Affordability

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- Keep as is
- Needs refinement
- Delete

Refinements needed:

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### 6. Nature in the City

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- Keep as is
- Needs refinement
- Delete

Refinements needed:

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### 7. Old Town / Poudre River

---

- Keep as is
- Needs refinement
- Delete

Refinements needed:

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- 
- 

### 8. Key City Gateways

---

- Keep as is
- Needs refinement
- Delete

Refinements needed:

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### 9. Financing Growth

---

- Keep as is
- Needs refinement
- Delete

Refinements needed:

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## **Other Important Community and Neighborhood Livability Choices**

- Is there a way to cover Affordable Housing, Historic Preservation, and sustainability concepts into a City-program – integrate financial incentives from the different programs to help lower income people move into a historic home and help them make repairs?
- Should the community consider expanding the Growth Management Area – that way Fort Collins can control the development and not risk territory battles with adjacent, growing communities. [Note: mixed reaction to this question within group].

# Community and Neighborhood Livability

## NEW OR ENHANCED VISION IDEAS

### Great Destination

- Keep as is
- Needs refinement
- Delete

#### Refinements needed:

- What defines an 'activity center' (higher density, mixed use?)
- Confusion over what is meant by "connected by the transportation system" (which wouldn't be connected?) – more clarity needed around this statement. Does the transportation include mass transit, or just cars, maybe multi-modal isn't appropriate for all (i.e. "suicide lanes" for bikers on Harmony)
- 

### Thriving Neighborhoods

- Keep as is
- Needs refinement
- Delete

#### Refinements needed:

- Should include preserving existing neighborhoods and providing for "transition". For example, if you begin redeveloping an area with higher densities and more intense uses, but the transportation system isn't quite in place, you're putting a burden on the existing neighborhood in the short-term.
- Consider how to the transition to more compact development livable for existing neighborhoods.
- Should there be more elements of the former Land Development Guidance System (LDGS) into City Plan, i.e. more neighborhood input and required impact studies for new developments to make sure they protect the affects of higher intensity on existing neighborhoods.
- Balance is great, but need to ensure "factions" not created in neighborhoods.

### Distinct Community Image and Identity

- Keep as is
- Needs refinement
- Delete

#### Refinements needed:

- Community needs help to define what it means by "small town" feel.
- Fort Collins already has an image – how does that impact individual "gateways".
- What is the purpose of the gateway?
- How to incorporate the individuality of distinct neighborhoods into the broader community image – how to unify?
- Help people define the identity of their neighborhood – formally, so that developers know how they need to build to "fit in."
- How do gateways strengthen the broader Community's identity, without losing the individuality of neighborhoods.
- How does distinct neighborhood identity help to identify the Community as a whole?
- How do we account for diversity? What unifies everything?

### Other New Ideas?

- Don't want policies that exclude groups of people – how do we create a unified community with diverse populations and provide equitable opportunities.
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## NEW POLICY CHOICES

## 1. Citywide Land Use Balance

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- |                          |                  |   |
|--------------------------|------------------|---|
| <input type="checkbox"/> | Keep as is       | <u>Refinements needed:</u>  |
| X                        | Needs refinement | <ul style="list-style-type: none"><li>• Distinguish between primary and secondary jobs – those should also be balanced.</li></ul> |
| <input type="checkbox"/> | Delete           | <ul style="list-style-type: none"><li>•</li><li>•</li></ul>   |

## 2. Activity Centers and Corridors

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|--------------------------|------------------|--|
| <input type="checkbox"/> | Keep as is       | <u>Refinements needed:</u>   |
| <input type="checkbox"/> | Needs refinement | <ul style="list-style-type: none"><li>• See comments from vision</li></ul> |
| <input type="checkbox"/> | Delete           | <ul style="list-style-type: none"><li>•</li><li>•</li></ul>                |

## 3. Neighborhood Vitality

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- |                          |                  |  |
|--------------------------|------------------|--|
| <input type="checkbox"/> | Keep as is       | <u>Refinements needed:</u>   |
| <input type="checkbox"/> | Needs refinement | <ul style="list-style-type: none"><li>• See comments from vision</li></ul> |
| <input type="checkbox"/> | Delete           | <ul style="list-style-type: none"><li>•</li><li>•</li></ul>                |

## 4. Historic Preservation

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- |                          |                  |  |
|--------------------------|------------------|--|
| <input type="checkbox"/> | Keep as is       | <u>Refinements needed:</u>   |
| X                        | Needs refinement | <ul style="list-style-type: none"><li>• Need to better define areas of redevelopment and have guidelines for developers on how best to preserve – also need teeth to enforce</li></ul> |
| <input type="checkbox"/> | Delete           | <ul style="list-style-type: none"><li>•</li><li>•</li></ul>  |

## 5. Housing Affordability

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- |                          |                  |   |
|--------------------------|------------------|---|
| <input type="checkbox"/> | Keep as is       | <u>Refinements needed:</u>  |
| <input type="checkbox"/> | Needs refinement | <ul style="list-style-type: none"><li>• <u>Consider setting land aside.</u></li><li>• <u>What is affordable – define?</u></li><li>• <u>As we fill in our fixed GMA, land will become more expensive and it will be less affordable to live.</u></li></ul> |
| <input type="checkbox"/> | Delete           |   |

## 6. Nature in the City

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- |                          |                  |  |
|--------------------------|------------------|--|
| <input type="checkbox"/> | Keep as is       | <u>Refinements needed:</u>   |
| <input type="checkbox"/> | Needs refinement | <ul style="list-style-type: none"><li>• <u>How does this tie to street size?</u></li></ul> |
| <input type="checkbox"/> | Delete           | <ul style="list-style-type: none"><li>•</li><li>•</li></ul>                                |

## 7. Old Town / Poudre River

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- |                          |                  |  |
|--------------------------|------------------|--|
| <input type="checkbox"/> | Keep as is       | <u>Refinements needed:</u>   |
| <input type="checkbox"/> | Needs refinement | <ul style="list-style-type: none"><li>• <u>Bring back the Mill Race – it's an unparalleled opportunity.</u></li><li>• <u>The river should include restaurants, housing, walkways – make a focal point.</u></li><li>• <u>Questions 7 and 4 should be tied together – want to put these in sequence.</u></li></ul> |
| <input type="checkbox"/> | Delete           |  |

## 8. Key City Gateways

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- |                          |            |                            |
|--------------------------|------------|----------------------------|
| <input type="checkbox"/> | Keep as is | <u>Refinements needed:</u> |
|--------------------------|------------|----------------------------|

- Needs refinement
  - Delete
- See comments from vision
  - 
  -

### 9. Financing Growth

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- Keep as is
  - Needs refinement
  - Delete
- Refinements needed:
- Provide city-wide incentives – there are many problem areas that are in need of redevelopment but can't because it's cost prohibitive – developers can't afford to make improvements.
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### Other Important Community and Neighborhood Livability Choices

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# Culture, Parks, and Recreation

## NEW OR ENHANCED VISION IDEAS

### Creative City

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|--------------------------|------------------|---|
| <input type="checkbox"/> | Keep as is       | <u>Refinements needed:</u>  |
| X                        | Needs refinement | <ul style="list-style-type: none"><li>• Creatively integrate arts, culture, parks and recreation, citywide to expand and reach outlying areas of the community to support livability and economic resiliency.</li></ul> |
| <input type="checkbox"/> | Delete           |   |

### Other New Ideas?

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## NEW POLICY CHOICES

### 1. Arts and Culture Integration

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- |                          |                  |   |
|--------------------------|------------------|---|
| <input type="checkbox"/> | Keep as is       | <u>Refinements needed:</u>  |
| X                        | Needs refinement | <ul style="list-style-type: none"><li>• Recognize Arts &amp; Culture as an economic driver.</li><li>• Integrate Arts &amp; Culture into Parks (possible events in City parks).</li><li>• Increase community awareness in arts/cultural programs.</li><li>• Utilize other areas of town (south - Fossil Creek Park, etc.). Not just Old Town.</li><li>• How do we expand Arts &amp; Culture throughout the community and into the neighborhoods?</li></ul> |
| <input type="checkbox"/> | Delete           |   |

### 2. Arts and Cultural Funding

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- |                          |                  |   |
|--------------------------|------------------|---|
| <input type="checkbox"/> | Keep as is       | <u>Refinements needed:</u>  |
| X                        | Needs refinement | <ul style="list-style-type: none"><li>• Consider creating a Science and Cultural Finance District – Parks?</li><li>• Options for Public and Private Partnerships.</li><li>• Collaborate/partner locally.</li><li>• City cooperate/partner on a regional basis.</li><li>• Create a ballot which gives a list of options for funding.</li><li>• Consider minimal user fee/impact fee.</li></ul> |
| <input type="checkbox"/> | Delete           |   |

### 3. Leveraging CSU Cultural Programs

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- |                          |                  |   |
|--------------------------|------------------|---|
| <input type="checkbox"/> | Keep as is       | <u>Refinements needed:</u>  |
| X                        | Needs refinement | <ul style="list-style-type: none"><li>• Change the word “promote” to “collaborate.”</li><li>• How can we leverage CSU-events citywide?</li><li>• Publicizing and enhance communication with the community.</li><li>• Connect City/CSU programs.</li></ul> |
| <input type="checkbox"/> | Delete           |   |

### 4. Refinements to Parks

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- |                          |                  |   |
|--------------------------|------------------|---|
| <input type="checkbox"/> | Keep as is       | <u>Refinements needed:</u>  |
| X                        | Needs refinement | <ul style="list-style-type: none"><li>• Facilities – Partnership between City and Poudre School District (PSD).</li></ul> |

- Delete
  - Change in Parks Policy - number of parks/per person change?
  - Should design of urban parks shift from a recreational focus?
  - Allow alcoholic beverages in more parks.
  - Enforce pet leash laws in parks.

### 5. Recreation / Youth Programs

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- |  |   |
|--|---|
| <input type="checkbox"/> Keep as is<br><input checked="" type="checkbox"/> Needs refinement<br><input type="checkbox"/> Delete | <u>Refinements needed:</u> <ul style="list-style-type: none"> <li>• To what degree should the plan promote multi-purpose activity centers?</li> <li>• How can the City partner with PSD/CSU/Base Camp to enhance recreation &amp; youth programs? Share facilities?</li> <li>• How can the City increase summer camp availability?</li> <li>• Offer a variety of sports focused parks – bike, frisbee, etc.</li> <li>• Provide transportation options to youth activity sites.</li> <li>• Expand programs to the south side of town.</li> <li>• Find support from other local organizations.</li> <li>• Look for other locations, possibly parks, for organizations like the Boy &amp; Girls Club.</li> <li>• Create scholarships.</li> </ul> |
|--|---|

### 6. Parks and Recreation Funding

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- |  |   |
|--|---|
| <input type="checkbox"/> Keep as is<br><input checked="" type="checkbox"/> Needs refinement<br><input type="checkbox"/> Delete | <u>Refinements needed:</u> <ul style="list-style-type: none"> <li>• Community involvement in park maintenance/stewardship (in exchange for utilities).</li> <li>• Consider a Science and Cultural Finance District &amp; Parks District</li> <li>• How should the City improve park funding? Utility fee, impact fee that goes to parks maintenance.</li> <li>• Lower parks maintenance needs? Closing restrooms, stopping trash pick-up, less watering, etc.</li> <li>• Promoting community cultural events that provide economic stimulus.</li> </ul> |
|--|---|

### Other Important Culture, Parks, and Recreation Choices

- Does Culture, Parks & Recreation really fit together?
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# Culture, Parks, and Recreation

## NEW OR ENHANCED VISION IDEAS

### Creative City

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- |                                     |                  |  |
|-------------------------------------|------------------|--|
| <input type="checkbox"/>            | Keep as is       | <u>Refinements needed:</u>   |
| <input checked="" type="checkbox"/> | Needs refinement | <ul style="list-style-type: none"><li>• Doesn't capture Parks &amp; Recreation, focuses more on Arts/Culture. Parks seems let out.</li><li>• Culture may be too broad to capture in parks.</li><li>• Parks has more elements: Recreation (e.g.; Senior Center)<br/>Open Spaces<br/>Restoration</li></ul> |
| <input type="checkbox"/>            | Delete           |  |

### Other New Ideas?

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- Arts/Culture/Creativity followed by sentence about Parks.
- What if we want to become a regional cultural center; does the vision cover that? As compliment to other communities' resources, like Loveland's sculptures.
- Not enough diversity expressed in "cultural" definition; ethnicity in particular.

## NEW POLICY CHOICES

### 1. Arts and Culture Integration

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- |                                     |                  |   |
|-------------------------------------|------------------|---|
| <input type="checkbox"/>            | Keep as is       | <u>Refinements needed:</u>  |
| <input checked="" type="checkbox"/> | Needs refinement | <ul style="list-style-type: none"><li>• More cross-over needed with economic vitality.</li><li>• How do "events" figure into this policy? Look at ways to change the policy to enable City to encourage and support private contribution. <u>Leverage.</u></li><li>• Access issues regarding transportation is a big problem, example; buses to shuttle people to July 4 events.</li><li>• Access also refers to affordability to attend events. Maybe use Arts in Public Places funds – could help subsidize "Arts for All."</li><li>• Physical arts are well integrated already..</li></ul> |
| <input type="checkbox"/>            | Delete           |   |

### 2. Arts and Cultural Funding

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- |                                     |                  |  |
|-------------------------------------|------------------|--|
| <input type="checkbox"/>            | Keep as is       | <u>Refinements needed:</u>   |
| <input checked="" type="checkbox"/> | Needs refinement | <ul style="list-style-type: none"><li>• Taxing district could also fund the recreation facilities; Lincoln Center; not just Science area.</li><li>• We have to start investing in order to get long term returns.</li><li>• Need to refer to Fort Collins' regional draw for arts/culture – we should build on our <u>already good base.</u></li></ul> |
| <input type="checkbox"/>            | Delete           |  |

### 3. Leveraging CSU Cultural Programs

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- |                                     |                  |   |
|-------------------------------------|------------------|---|
| <input type="checkbox"/>            | Keep as is       | <u>Refinements needed:</u>  |
| <input checked="" type="checkbox"/> | Needs refinement | <ul style="list-style-type: none"><li>• All sorts of great free cultural events on campus; but rest of community doesn't hear bout it.</li><li>• Many people find CSU intimidating to go on campus. CSU should open itself up more to the community.</li><li>• Future: City employee to help do public relations for CSU.</li></ul> |
| <input type="checkbox"/>            | Delete           |   |

#### 4. Refinements to Parks

---

- Keep as is
- Needs refinement
- Delete

##### Refinements needed:

- Need to re-think/modernize many older parks. Serious lack especially in Downtown, get community to help with new design.
- Have to look at more smaller-scale sites in urban areas. Example: redevelopment opportunities for left-over bits.
- Define "urban" more clearly.
- Redefine "storm water detention" to create park-like features. Maybe part of changed development requirements.

#### 5. Recreation / Youth Programs

---

- Keep as is
- Needs refinement
- Delete

##### Refinements needed:

- Well, "duh"!
- Problem with age-specific facilities. Better to mix people of all ages, more like private athletic clubs. Encourage activities to be more diverse. Each recreation site should have multiple activities (don't just have a pool, for instance).

#### 6. Parks and Recreation Funding

---

- Keep as is
- Needs refinement
- Delete

##### Refinements needed:

- Could we combine taxing districts to include arts/culture with Parks and Recreation?
- See if neighborhoods could "adopt" the neighborhood park and help with maintenance?
- Remove reference to decrease maintenance. Not acceptable. Consider outsourcing to private sector.
- Parks are critical to quality of life and economic health.

#### Other Important Culture, Parks, and Recreation Choices

- No, this covers it pretty well.
- Consider re-visiting idea of large performing arts center. Critical to include in long-term plan. Needs to be in heart of Downtown.
- Need to start ponying up the money to protect health of our parks system.
- How about:
  - Minor league ball park
  - Big outdoor concert venue
  - Farmers/Public market
- Science Museum is inadequate.
- Expand on Winter programming Downtown.
- Public market place as draw for performing musicians/artists, tourist destination.
- River walk, river presence awareness needs to be increased.
- Hire locals on architect/design work.

# Economic Health

## NEW OR ENHANCED VISION IDEAS

### Robust, Resilient Economy

- |                          |                  |  |
|--------------------------|------------------|--|
| <input type="checkbox"/> | Keep as is       | <u>Refinements needed:</u>   |
| x                        | Needs refinement | <ul style="list-style-type: none"><li>• <u>Include sustainability in vision (predictable and diverse economy).</u></li></ul>   |
| <input type="checkbox"/> | Delete           | <ul style="list-style-type: none"><li>• <u>Define "Unique" community</u></li><li>• <u>Are targeted industry clusters defined?</u></li><li>• <u>Need to be emphasize "regional economy", not just Fort Collins.</u></li><li>• <u>Clarify action strategies.</u></li></ul> |

### Other New Ideas?

- Do we want to focus on primary jobs or diversified business approach?
- How does the city see itself in the Northern Colorado market? What role?
- Ensure vision and policy direction support and promote businesses to move here from other areas.

## NEW POLICY CHOICES

### Economic Strategies

#### 1. Retailers

- |                          |                  |  |
|--------------------------|------------------|--|
| <input type="checkbox"/> | Keep as is       | <u>Refinements needed:</u>   |
| x                        | Needs refinement | <ul style="list-style-type: none"><li>• <u>How does this fit into to theme of sustainability?</u></li><li>• <u>How does the city fit into the regional market mix?</u></li><li>• <u>Focus on retaining retailers in city.</u></li><li>• <u>How do lower paying jobs fit into a "healthy" economy?</u></li><li>• <u>Encourage mixed-use retail in other activity centers outside of downtown.</u></li><li>• <u>City needs to assess other revenue generating sources than just retail sales tax for supporting general fund.</u></li><li>• <u>We have too much repetitive retail that the economy cannot support.</u></li><li>• <u>Find ways to capture retailers that have left city (i.e. – specialty clothing, home furnishing).</u></li></ul> |
| <input type="checkbox"/> | Delete           |  |

#### 2. Primary Jobs

- |                          |                  |   |
|--------------------------|------------------|---|
| x                        | Keep as is       | <u>Refinements needed:</u>  |
| <input type="checkbox"/> | Needs refinement | <ul style="list-style-type: none"><li>• <u>Primary jobs are important, but maintain healthy balance with local jobs.</u></li><li>• <u>Need to set new standard for City to support and attract individuals who can/want to work from home.</u></li><li>• </li></ul> |
| <input type="checkbox"/> | Delete           |   |

#### 3. Local Businesses

- |                          |                  |  |
|--------------------------|------------------|--|
| x                        | Keep as is       | <u>Refinements needed:</u>   |
| <input type="checkbox"/> | Needs refinement | <ul style="list-style-type: none"><li>• <u>See primary jobs notes above.</u></li><li>• <u>Need to support local businesses to better compete with larger corporate franchise retailers.</u></li><li>• </li></ul> |
| <input type="checkbox"/> | Delete           |  |

#### 4. Land Ready for New Development

---

- Keep as is  
 Needs refinement  
 Delete

Refinements needed:

- Need to ensure available infrastructure is in place.
- Is there enough future employment/industrial land at GMA buildout?
- City should be proactive to support development/redevelopment, but not take role as developer.
- City land bank role has worked well in Downtown to control quality development and should be considered in other areas.
- Ensure enough land is available to attract primary employers.
- In Mountain Vista Plan area much of employment land inventory is potentially held back due to adequate public facilities requirements.

#### 5. Workforce Training

---

- Keep as is  
 Needs refinement  
 Delete

Refinements needed:

- Do we need to target new employers to market existing workforce skill-set including unemployed and underemployed?
- How can you provide training with no educational background in that field?
- Private business should take the lead on this topic.
- 

#### *Economic Strategies*

---

#### 6. Mixed-Use Activity Centers

---

- Keep as is  
 Needs refinement  
 Delete

Refinements needed:

- Downtown is the only true mixed-use primary activity center in community and already successful
- So we need to focus on other activity centers in city to make sure the mix of uses gets implemented, particularly residential uses.
- Need to be flexible to ensure market supports mixed-use development.
- Activity centers need to include civic uses, culture, business, residential, and pedestrian oriented facilities.
- Destinations need to have better connections in between for auto, transit, bicycle, and pedestrian mobility.

#### 7. Citywide Jobs/Housing Balance

---

- Keep as is  
 Needs refinement  
 Delete

Refinements needed:

- Maintain current jobs/housing balance for long-term sustainability of healthy economy.
- 
- 

#### *Economic Strategies*

---

#### 8. Resourcing Our Future

---

- Keep as is  
 Needs refinement  
 Delete

Refinements needed:

- See above comment – not just focus on sales tax as primary revenue source
- 
- 

#### Other Important Economic Health Choices

- Development review process should be business and user friendly including more efficient review time and competitive with other jurisdictions.
-

# Economic Health – Round 1

## NEW OR ENHANCED VISION IDEAS

### Robust, Resilient Economy

---

- |                          |                  |                            |
|--------------------------|------------------|----------------------------|
| <input type="checkbox"/> | Keep as is       | <u>Refinements needed:</u> |
| <input type="checkbox"/> | Needs refinement | •                          |
| <input type="checkbox"/> | Delete           | •                          |
|                          |                  | •                          |

### Other New Ideas?

---

- HP as E Driver/H. Tourism
- 
- 

## NEW POLICY CHOICES

### *Economic Strategies*

---

#### 1. Retailers

---

- |                          |                  |   |
|--------------------------|------------------|---|
| <input type="checkbox"/> | Keep as is       | <u>Refinements needed:</u>  |
| <input type="checkbox"/> | Needs refinement | • <u>Maintain Current Approach vs. maximize or aggressive approach.</u> |
| <input type="checkbox"/> | Delete           | •   |
|                          |                  | •   |

#### 2. Primary Jobs

---

- |                          |                  |  |
|--------------------------|------------------|--|
| <input type="checkbox"/> | Keep as is       | <u>Refinements needed:</u>   |
| <input type="checkbox"/> | Needs refinement | • <u>Target industry employment clusters? Didn't like the term "primary." Focus on targeted industry and Economic Health jobs (using innovative economy jobs model).</u> |
| <input type="checkbox"/> | Delete           | • <u>Make Primary Jobs a higher priority. Reorder priorities: Retention, Expansion, Incubation, Attraction ( Recruitment )</u>   |
|                          |                  | •  |

#### 3. Local Businesses

---

- |                          |                       |  |
|--------------------------|-----------------------|--|
| <input type="checkbox"/> | <del>Keep as is</del> | <u>Refinements needed:</u>                             |
| <input type="checkbox"/> | Needs refinement      | • <u>Keep as is. Industry and retail and services.</u> |
| <input type="checkbox"/> | Delete                | •  |
|                          |                       | •  |

#### 4. Land Ready for New Development

---

- |                          |                  |  |
|--------------------------|------------------|--|
| <input type="checkbox"/> | Keep as is       | <u>Refinements needed:</u>   |
| <input type="checkbox"/> | Needs refinement | • <u>*Split between aggressive infrastructure funding and maintain the course, no new funds.</u> |
| <input type="checkbox"/> | Delete           | •  |
|                          |                  | •  |

## 5. Workforce Training

---

- |                          |                         |   |
|--------------------------|-------------------------|---|
| <input type="checkbox"/> | Keep as is              | <u>Refinements needed:</u>  |
| <input type="checkbox"/> | <u>Needs refinement</u> | <ul style="list-style-type: none"><li>• <u>Workforce needs linkages (match back to existing).</u></li><li>• <u>Can City funds; partnerships (new/others); CSU (keep them here)?</u></li><li>•</li></ul> |
| <input type="checkbox"/> | Delete                  |   |

## *Economic Strategies*

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## 6. Mixed-Use Activity Centers

---

- |                          |                  |   |
|--------------------------|------------------|---|
| <input type="checkbox"/> | Keep as is       | <u>Refinements needed:</u>  |
| <input type="checkbox"/> | Needs refinement | <ul style="list-style-type: none"><li>• <u>OTHER (MOVE)</u></li><li>•</li><li>•</li></ul> |
| <input type="checkbox"/> | Delete           |   |

## 7. Citywide Jobs/Housing Balance

---

- |                          |                         |   |
|--------------------------|-------------------------|---|
| <input type="checkbox"/> | Keep as is              | <u>Refinements needed:</u>  |
| <input type="checkbox"/> | <u>Needs refinement</u> | <ul style="list-style-type: none"><li>• <u>A Metric – one of many. Delete D.</u></li><li>• <u>*More intensity/density (all uses).</u></li><li>•</li></ul> |
| <input type="checkbox"/> | Delete                  |   |

## *Economic Strategies*

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## 8. Resourcing Our Future

---

- |                          |                         |  |
|--------------------------|-------------------------|--|
| <input type="checkbox"/> | Keep as is              | <u>Refinements needed:</u>   |
| <input type="checkbox"/> | <u>Needs refinement</u> | <ul style="list-style-type: none"><li>• <u>A. Resourcing questions/revenue sharing.</u></li><li>• <u>B. Long-range forecasts (scenarios); Leverage strengths; Other revenues; expenditure efficiency (lean &amp; mean).</u></li><li>• <u>BFO – does it work?</u></li></ul> |
| <input type="checkbox"/> | Delete                  |  |

## Other Important Economic Health Choices

- 
-

# Economic Health Round 2

## NEW OR ENHANCED VISION IDEAS

### Robust, Resilient Economy

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- |                          |                  |                            |
|--------------------------|------------------|----------------------------|
| <input type="checkbox"/> | Keep as is       | <u>Refinements needed:</u> |
| <input type="checkbox"/> | Needs refinement | •                          |
| <input type="checkbox"/> | Delete           | •                          |
|                          |                  | •                          |

### Other New Ideas?

---

- What is the right level of City involvement?
- 
- 

## NEW POLICY CHOICES

### *Economic Strategies*

---

#### 1. Retailers

---

- |                          |                         |  |
|--------------------------|-------------------------|--|
| <input type="checkbox"/> | Keep as is              | <u>Refinements needed:</u>                                   |
| <input type="checkbox"/> | <u>Needs refinement</u> | • <u>Renovate the mall/midtown (uses other than retail).</u> |
| <input type="checkbox"/> | Delete                  | • <u>Emphasis on the core.</u>                               |
|                          |                         | • <u>Don't ignore downtown (retail/services?).</u>           |

#### 2. Primary Jobs

---

- |                          |                  |  |
|--------------------------|------------------|--|
| <input type="checkbox"/> | Keep as is       | <u>Refinements needed:</u>                                 |
| <input type="checkbox"/> | Needs refinement | • <u>Primary jobs sell outside our community.</u>          |
| <input type="checkbox"/> | Delete           | • <u>Order good/balance of jobs! (strike parenthesis).</u> |
|                          |                  | •  |

#### 3. Local Businesses

---

- |                          |                         |   |
|--------------------------|-------------------------|---|
| <input type="checkbox"/> | Keep as is              | <u>Refinements needed:</u>  |
| <input type="checkbox"/> | <u>Needs refinement</u> | • <u>Retail/services are key to sustainability; emphasis on services.</u> |
| <input type="checkbox"/> | Delete                  | • <u>Facilitate – does this imply pushing?</u>                            |
|                          |                         | •   |

#### 4. Land Ready for New Development

---

- |                          |                         |  |
|--------------------------|-------------------------|--|
| <input type="checkbox"/> | Keep as is              | <u>Refinements needed:</u>   |
| <input type="checkbox"/> | <u>Needs refinement</u> | • <u>Strike master development/no to City funds/other solutions.</u> |
| <input type="checkbox"/> | Delete                  | •  |
|                          |                         | •  |

#### 5. Workforce Training

---

- |                          |                  |                            |
|--------------------------|------------------|----------------------------|
| <input type="checkbox"/> | Keep as is       | <u>Refinements needed:</u> |
| <input type="checkbox"/> | Needs refinement | •                          |
| <input type="checkbox"/> | Delete           | •                          |
|                          |                  | •                          |

## ***Economic Strategies***

---

### **6. Mixed-Use Activity Centers**

---

- |                          |                  |                            |
|--------------------------|------------------|----------------------------|
| <input type="checkbox"/> | Keep as is       | <u>Refinements needed:</u> |
| <input type="checkbox"/> | Needs refinement | •                          |
| <input type="checkbox"/> | Delete           | •                          |
|                          |                  | •                          |

### **7. Citywide Jobs/Housing Balance**

---

- |                          |                  |                            |
|--------------------------|------------------|----------------------------|
| <input type="checkbox"/> | Keep as is       | <u>Refinements needed:</u> |
| <input type="checkbox"/> | Needs refinement | •                          |
| <input type="checkbox"/> | Delete           | •                          |
|                          |                  | •                          |

## ***Economic Strategies***

---

### **8. Resourcing Our Future**

---

- |                          |                         |  |
|--------------------------|-------------------------|--|
| <input type="checkbox"/> | Keep as is              | <u>Refinements needed:</u>                   |
| <input type="checkbox"/> | <u>Needs refinement</u> | • <u>Are current impact fees sufficient?</u> |
| <input type="checkbox"/> | Delete                  | • <u>Can we continue to reduce costs?</u>    |
|                          |                         | • <u>Look at all revenue sources.</u>        |

### **Other Important Economic Health Choices**

- Attract visitors (tourists/other community residents/etc.).
- Use historic preservation as economic development tool.
- Does the city have sufficient infrastructure to support local business/relocations?
- Effective(?) incentives.
- What is a primary job?
- Leverage our education attainment.

## Group #1

John Stokes – Natural Resources – Facilitator

Matt Fater - Utilities – Note Taker

Dan Bihn – Electric Board

Phil Friedman – NRAB

Doug Ernest – Landmark Preservation

Liz Pruessner – NRAB

Denny ? –

Michael Chelona – Parks and Recreation Board

In general, the group was in agreement that the topics outlined for “New and Enhanced Vision Ideas” and “Choices for New Policy” were on the right track. The majority of the comments were related to enhancements and further emphasis on one of the visions. There were also some ideas for additional visions and policies.

## Group #2

John Stokes – Natural Resources – Facilitator

Matt Fater - Utilities – Note Taker

Ron Slader – LPC

Paul Mills – LCSB

Michelle Grooms – LCSB

Linda Stanley – LCSB

Alan Cran – Building Review Board

Joe ?

Maya Jaram – Human Relations Commission

# Environmental Resources

## NEW OR ENHANCED VISION IDEAS

### Reducing Carbon Footprint

---

- |                                     |                  |   |
|-------------------------------------|------------------|---|
| <input type="checkbox"/>            | Keep as is       | <u>Refinements needed:</u>  |
| <input checked="" type="checkbox"/> | Needs refinement | <ul style="list-style-type: none"><li>• <u>Emphasize preserving existing buildings for their “embodied energy.”</u></li></ul>   |
| <input type="checkbox"/>            | Delete           | <ul style="list-style-type: none"><li>• <u>Emphasize distributed generation and a grid that can handle it.</u></li><li>• <u>Include the issues around the automobile and moving towards mass transit.</u></li><li>• <u>Consider pollution issues around distributed power (concern over recycling solar panels, small power plants/pollution).</u></li><li>• <u>Emphasize a vision of implementation; make sure it can be done.</u></li></ul> |

### Integrated Approach to Stormwater

---

- |                                     |                  |  |
|-------------------------------------|------------------|--|
| <input type="checkbox"/>            | Keep as is       | <u>Refinements needed:</u>   |
| <input checked="" type="checkbox"/> | Needs refinement | <ul style="list-style-type: none"><li>• <u>More land use planning integrated with stormwater planning.</u></li></ul>   |
| <input type="checkbox"/>            | Delete           | <ul style="list-style-type: none"><li>• <u>Address competing interest over infill and water quality.</u></li><li>• <u>Emphasize stormwater projects that add value to the community (aesthetic, recreation, etc.).</u></li></ul> |

### Healthy Poudre River and Connected Open Lands

---

- |                                     |                  |  |
|-------------------------------------|------------------|--|
| <input type="checkbox"/>            | Keep as is       | <u>Refinements needed:</u>   |
| <input checked="" type="checkbox"/> | Needs refinement | <ul style="list-style-type: none"><li>• <u>Emphasize in-stream flows.</u></li></ul>  |
| <input type="checkbox"/>            | Delete           | <ul style="list-style-type: none"><li>• <u>River more connected to the community.</u></li><li>• <u>More trails connecting the community.</u></li><li>• <u>Continue fight against NISP.</u></li></ul> |

Further address water quality problem with urban runoff entering river.  
More fish habitat through town.

### Planning For Future Water Supply Needs and Conservation

---

- |                                     |                  |   |
|-------------------------------------|------------------|---|
| <input type="checkbox"/>            | Keep as is       | <u>Refinements needed:</u>              |
| <input checked="" type="checkbox"/> | Needs refinement | • <u>More emphasis on conservation.</u> |
| <input type="checkbox"/>            | Delete           | •                                       |
|                                     |                  | •                                       |

### Other New Ideas?

---

- A vision around the connection between environmental health/pollution and human health.
- A vision around addressing environmental issues of low income families and social justice. Also, consider the plan's impacts on these sectors of our community. Avoid sustainability elitism.
- A vision around a community sustainability scorecard with measurable metrics.
- A vision around more integrated community planning with more cross-departmental collaboration.

## NEW POLICY CHOICES

### Energy Policy Choices

---

#### 1. Net Zero Energy Expansion

---

- |                                     |                  |   |
|-------------------------------------|------------------|---|
| <input type="checkbox"/>            | Keep as is       | <u>Refinements needed:</u>                      |
| <input checked="" type="checkbox"/> | Needs refinement | • <u>See Carbon Footprint discussion above.</u> |
| <input type="checkbox"/>            | Delete           | •   |
|                                     |                  | •   |

#### 2. Electric Grid Modernization

---

- |                                     |                  |   |
|-------------------------------------|------------------|---|
| <input type="checkbox"/>            | Keep as is       | <u>Refinements needed:</u>                      |
| <input checked="" type="checkbox"/> | Needs refinement | • <u>See Carbon Footprint discussion above.</u> |
| <input type="checkbox"/>            | Delete           | •   |
|                                     |                  | •   |
|                                     |                  | •   |

#### 3. Reducing Carbon Intensity and Consumption

---

- |                                     |                  |                            |
|-------------------------------------|------------------|----------------------------|
| <input checked="" type="checkbox"/> | Keep as is       | <u>Refinements needed:</u> |
| <input type="checkbox"/>            | Needs refinement | •                          |
| <input type="checkbox"/>            | Delete           | •                          |
|                                     |                  | •                          |

#### 4. Linking Transportation to the Grid

---

- |                                     |                  |                            |
|-------------------------------------|------------------|----------------------------|
| <input checked="" type="checkbox"/> | Keep as is       | <u>Refinements needed:</u> |
| <input type="checkbox"/>            | Needs refinement | •                          |
| <input type="checkbox"/>            | Delete           | •                          |
|                                     |                  | •                          |

#### 5. Increasing Building Performance – Retrofits

---

- |                                     |                  |   |
|-------------------------------------|------------------|---|
| <input type="checkbox"/>            | Keep as is       | <u>Refinements needed:</u>  |
| <input checked="" type="checkbox"/> | Needs refinement | • <u>Focus on energy efficiency and retrofits of existing building.</u> |

- Delete
  - Make retrofits affordable for low income families.
  - 
  -

## ***Stormwater Policy Choices***

---

### **1. Stormwater Quality and Conveyance**

---

- Keep as is      Refinements needed:
- Needs refinement      • See comments on Integrated Stormwater.
- Delete
  - 
  - 
  -

### **2. Stormwater Treatment Locations**

---

- Keep as is      Refinements needed:
- Needs refinement      • See comments on Integrated Stormwater.
- Delete
  - 
  -

### **3. Stormwater Partnerships**

---

- Keep as is      Refinements needed:
- Needs refinement      •
- Delete
  - 
  -

## ***Other Environmental Choices***

---

### **1. Water Supply Planning**

---

- Keep as is      Refinements needed:
- Needs refinement      • See comments above under Water Supply and Conservation
- Delete
  - 
  -

### **2. Climate Change Adaption**

---

- Keep as is      Refinements needed:
- Needs refinement      •
- Delete
  -

### **3. Poudre River In-Stream Flows**

---

- Keep as is      Refinements needed:
- Needs refinement      •
- Delete
  - 
  -

### **4. Local Agriculture and Water Conservation**

---

- Keep as is      Refinements needed:
- Needs refinement      •
- Delete
  - 
  -

## Other New or Enhanced Choices

---

### 1. Air Quality

---

- |                                     |                  |                            |
|-------------------------------------|------------------|----------------------------|
| <input checked="" type="checkbox"/> | Keep as is       | <u>Refinements needed:</u> |
| <input type="checkbox"/>            | Needs refinement | •                          |
| <input type="checkbox"/>            | Delete           | •                          |
|                                     |                  | •                          |

### 2. Source Reduction / Waste-to-Energy

---

- |                                     |                  |                            |
|-------------------------------------|------------------|----------------------------|
| <input checked="" type="checkbox"/> | Keep as is       | <u>Refinements needed:</u> |
| <input type="checkbox"/>            | Needs refinement | •                          |
| <input type="checkbox"/>            | Delete           | •                          |
|                                     |                  | •                          |

### 3. Composting

---

- |                                     |                  |  |
|-------------------------------------|------------------|--|
| <input type="checkbox"/>            | Keep as is       | <u>Refinements needed:</u>                           |
| <input checked="" type="checkbox"/> | Needs refinement | • <u>Include recycling yard waste in discussion.</u> |
| <input type="checkbox"/>            | Delete           | •  |
|                                     |                  | •  |

### 4. Water Reclamation

---

- |                                     |                  |                            |
|-------------------------------------|------------------|----------------------------|
| <input checked="" type="checkbox"/> | Keep as is       | <u>Refinements needed:</u> |
| <input type="checkbox"/>            | Needs refinement | •                          |
| <input type="checkbox"/>            | Delete           | •                          |
|                                     |                  | •                          |

### 5. Open Space and Natural Features

---

- |                                     |                  |                            |
|-------------------------------------|------------------|----------------------------|
| <input checked="" type="checkbox"/> | Keep as is       | <u>Refinements needed:</u> |
| <input type="checkbox"/>            | Needs refinement | •                          |
| <input type="checkbox"/>            | Delete           | •                          |
|                                     |                  | •                          |

## Other Important Environmental Resources Choices

-

# Environmental Resources

## NEW OR ENHANCED VISION IDEAS

### Reducing Carbon Footprint

---

- |                            |                  |                            |
|----------------------------|------------------|----------------------------|
| <input type="checkbox"/> 7 | Keep as is       | <u>Refinements needed:</u> |
| <input type="checkbox"/> 2 | Needs refinement | •                          |
| <input type="checkbox"/> 0 | Delete           | •                          |
|                            |                  | •                          |

### Integrated Approach to Stormwater

---

- |                                     |                  |  |
|-------------------------------------|------------------|--|
| <input type="checkbox"/>            | Keep as is       | <u>Refinements needed:</u>   |
| <input checked="" type="checkbox"/> | Needs refinement | • Floodplain regulation met.   |
| <input type="checkbox"/>            | Delete           | • Be more aggressive in building in floodplains.                                   |
|                                     |                  | • Floodplain regulations more stringent to prevent development in the floodplains. |

### Healthy Poudre River and Connected Open Lands

---

- |                                     |                  |   |
|-------------------------------------|------------------|---|
| <input checked="" type="checkbox"/> | Keep as is       | <u>Refinements needed:</u>                      |
| <input type="checkbox"/>            | Needs refinement | • New Development of sustainability/indicators. |
| <input type="checkbox"/>            | Delete           | • FortZED.                                      |
|                                     |                  | • More energy.                                  |

### Planning For Future Water Supply Needs and Conservation

---

- |                                     |                  |   |
|-------------------------------------|------------------|---|
| <input checked="" type="checkbox"/> | Keep as is       | <u>Refinements needed:</u>                  |
| <input type="checkbox"/>            | Needs refinement | • Where is the future of trains going?      |
| <input type="checkbox"/>            | Delete           | • Funding for mass transportation vs. cars. |
|                                     |                  | •   |

### Other New Ideas?

---

- 
- 
- 

## NEW POLICY CHOICES

### Energy Policy Choices

---

#### 1. Net Zero Energy Expansion

---

- |                            |                  |                            |
|----------------------------|------------------|----------------------------|
| <input type="checkbox"/> 2 | Keep as is       | <u>Refinements needed:</u> |
| <input type="checkbox"/> 7 | Needs refinement | •                          |
| <input type="checkbox"/> 1 | Delete           | •                          |
|                            |                  | •                          |

#### 2. Electric Grid Modernization

---

- |                                     |                  |                            |
|-------------------------------------|------------------|----------------------------|
| <input checked="" type="checkbox"/> | Keep as is       | <u>Refinements needed:</u> |
| <input type="checkbox"/>            | Needs refinement | •                          |
| <input type="checkbox"/>            | Delete           | •                          |
|                                     |                  | •                          |
|                                     |                  | •                          |

### 3. Reducing Carbon Intensity and Consumption

---

- |                            |                  |  |
|----------------------------|------------------|--|
| <input type="checkbox"/> 7 | Keep as is       | <u>Refinements needed:</u>   |
| <input type="checkbox"/> 2 | Needs refinement | <ul style="list-style-type: none"><li>• Plan to convert Rawhide from coal to gas.</li></ul>  |
| <input type="checkbox"/>   | Delete           | <ul style="list-style-type: none"><li>• Insure population is considered in the plan.</li><li>• Look at full environmental cost – example (Natural Gas &gt; water &gt; ).</li></ul> |

### 4. Linking Transportation to the Grid

---

- |                                     |                  |   |
|-------------------------------------|------------------|---|
| <input type="checkbox"/>            | Keep as is       | <u>Refinements needed:</u>                                  |
| <input checked="" type="checkbox"/> | Needs refinement | <ul style="list-style-type: none"><li>•</li></ul>           |
| <input type="checkbox"/>            | Delete           | <ul style="list-style-type: none"><li>•</li><li>•</li></ul> |

### 5. Increasing Building Performance – Retrofits

---

- |                                     |                  |   |
|-------------------------------------|------------------|---|
| <input checked="" type="checkbox"/> | Keep as is       | <u>Refinements needed:</u>                                  |
| <input type="checkbox"/>            | Needs refinement | <ul style="list-style-type: none"><li>•</li></ul>           |
| <input type="checkbox"/>            | Delete           | <ul style="list-style-type: none"><li>•</li><li>•</li></ul> |

### Stormwater Policy Choices

---

#### 1. Stormwater Quality and Conveyance

---

- |                                     |                  |   |
|-------------------------------------|------------------|---|
| <input checked="" type="checkbox"/> | Keep as is       | <u>Refinements needed:</u>                                  |
| <input type="checkbox"/>            | Needs refinement | <ul style="list-style-type: none"><li>•</li></ul>           |
| <input type="checkbox"/>            | Delete           | <ul style="list-style-type: none"><li>•</li><li>•</li></ul> |

#### 2. Stormwater Treatment Locations

---

- |                                     |                  |   |
|-------------------------------------|------------------|---|
| <input checked="" type="checkbox"/> | Keep as is       | <u>Refinements needed:</u>                                  |
| <input type="checkbox"/>            | Needs refinement | <ul style="list-style-type: none"><li>•</li></ul>           |
| <input type="checkbox"/>            | Delete           | <ul style="list-style-type: none"><li>•</li><li>•</li></ul> |

#### 3. Stormwater Partnerships

---

- |                          |                  |   |
|--------------------------|------------------|---|
| <input type="checkbox"/> | Keep as is       | <u>Refinements needed:</u>  |
| <input type="checkbox"/> | Needs refinement | <ul style="list-style-type: none"><li>• Not enough Information.</li></ul> |
| <input type="checkbox"/> | Delete           | <ul style="list-style-type: none"><li>•</li><li>•</li></ul>               |

### Other Environmental Choices

---

#### 1. Water Supply Planning

---

- |                                     |                  |  |
|-------------------------------------|------------------|--|
| <input checked="" type="checkbox"/> | Keep as is       | <u>Refinements needed:</u>                                       |
| <input type="checkbox"/>            | Needs refinement | <ul style="list-style-type: none"><li>• Being refined.</li></ul> |
| <input type="checkbox"/>            | Delete           | <ul style="list-style-type: none"><li>•</li><li>•</li></ul>      |

#### 2. Climate Change Adaption

---

- |                                     |            |                            |
|-------------------------------------|------------|----------------------------|
| <input checked="" type="checkbox"/> | Keep as is | <u>Refinements needed:</u> |
|-------------------------------------|------------|----------------------------|

- Needs refinement •
- Delete •

---

### 3. Poudre River In-Stream Flows

- Keep as is      Refinements needed:
- Needs refinement • Need a plan and develop a policy.
- Delete •
- 

---

### 4. Local Agriculture and Water Conservation

- Keep as is      Refinements needed:
- Needs refinement • More use of non-potable water for lawns/parks, agriculture, and etc.
- Delete • The City needs a policy tied to agriculture and water.
- 

---

### Other New or Enhanced Choices

---

#### 1. Air Quality

- Keep as is      Refinements needed:
- Needs refinement •
- Delete •
- 

---

#### 2. Source Reduction / Waste-to-Energy

- Keep as is      Refinements needed:
- Needs refinement •
- Delete •
- 

---

#### 3. Composting

- Keep as is      Refinements needed:
- Needs refinement • Link to water conservation.
- Delete • Promote more collection options.
- 

---

#### 4. Water Reclamation

- Keep as is      Refinements needed:
- Needs refinement • Finance in advance, not using debt financing.
- Delete •
- 

---

#### 5. Open Space and Natural Features

- Keep as is      Refinements needed:
- Needs refinement • Develop a policy.
- Delete •
-

## **Other Important Environmental Resources Choices**

- Air quality was not listed on the worksheet. The Air Quality Advisory Board and individuals put in a lot of ideas.
- Where is population addressed? This is the key to many issues and quality of life sustainability.

# Safety and Wellness

## NEW OR ENHANCED VISION IDEAS

### Healthy Community

- |                            |                  |   |
|----------------------------|------------------|---|
| <input type="checkbox"/>   | Keep as is       | <u>Refinements needed:</u>  |
| X <input type="checkbox"/> | Needs refinement | • <u>How is Poudre School District's Health and Wellness Program?</u> |
| <input type="checkbox"/>   | Delete           | •   |
|                            |                  | •   |

### Other New Ideas?

- 
- 
- 

## NEW POLICY CHOICES

### 1. Active Places

- |                            |                  |  |
|----------------------------|------------------|--|
| <input type="checkbox"/>   | Keep as is       | <u>Refinements needed:</u>   |
| X <input type="checkbox"/> | Needs refinement | • <u>Need to ask additional questions. What will encourage parents to allow their children to walk or bike to school? Should we have a livable street movement in Fort Collins to promote walking, biking, etc?</u>  |
| <input type="checkbox"/>   | Delete           | • <u>We need to prepare for an aging population. How do you make trails and sidewalks safe for the elderly? Potentially add resting places along these to promote walking and provide needed rest for aging population. We need to have sidewalk connectivity. Private property owners are not required to provide a sidewalk. Should this be a requirement so sidewalks can be continuous. Sidewalks also need to be wider.</u> |
|                            |                  | • <u>How does the train and the traffic delays it cause effect safety and access to medical care?</u>  |
|                            |                  | • <u>Should we have a "scramble crossing" at the intersections of Mountain/College, Laurel/College and Shields/Elizabeth?</u>  |
|                            |                  | • <u>Should we have a left turn for bicycles?</u>  |

### 2. Health and Human Services Access

- |                            |                  |   |
|----------------------------|------------------|---|
| <input type="checkbox"/>   | Keep as is       | <u>Refinements needed:</u>  |
| X <input type="checkbox"/> | Needs refinement | • <u>Plan should include other areas of the City. Not just North – add areas including Poudre Valley Hospital Harmony Campus, Loveland, Medical Center of the Rockies, and McKee.</u>   |
| <input type="checkbox"/>   | Delete           | • <u>Yes, resources should be leveraged! An example of good partnership and collaborations is the H1N1 Flu Clinics with the County Health Department and City. Synergy was excellent.</u>   |
|                            |                  | • <u>Improving transit and transportation access to medical care. Also transit between senior residences and the services and shopping. Some are physically close, however transit requires an hour with transfers to get there. Train and the delays to these services it creates. (Emergency vehicles, fire, police, etc.).</u> |

### 3. Diversity

---

- Keep as is  
 Needs refinement  
 Delete

#### Refinements needed:

- Change “celebrate” to “inclusive”. Celebrate disabilities is not appropriate. Celebrate hints at race, diversity is much wider, age, physical abilities, demographic.
- Better language to reflect why it fits here? Diversity needs to be added to the other topic areas as well.
- How do you define diversity? Racial, Ethnic, Socio Economic, Ableness, Physical.
- 

### 4. Local Agriculture and Food

---

- Keep as is  
 Needs refinement  
 Delete

#### Refinements needed:

- Yes, we should support small scale, local food production. Good opportunity for public/private partnership.
- Should we promote healthy eating?
- Food grown locally should be more affordable, organic, provide walkable access and help reduce our carbon foot print!
- Need to connect the Food Bank to local markets to provide better access to food and more of it.
- Potential gardens/food trees in public spaces and/or partnership with schools and community for gardens.

### 5. Safe Community

---

- Keep as is  
 Needs refinement  
 Delete

#### Refinements needed:

- Law enforcement needs to work to engage the communities in the promotion of more “watch” programs to assist citizens in protecting themselves.
- Plan needs to include and discuss other services besides police such as, ambulance, fire, etc., that provide for a safe community.
- Plan also needs to address protection of the elderly from scams.
- Should every child be taught pedestrian and bicycle safety?
- Should Patrol Officers receive training regarding recent State bicycle law changes?
- Should the speed limit City-wide be reduced to 35 or less?
- Speed limit needs to be more consistent on any given street. Less up and down!
- Moore enforcement of the speed limit.
- Should the City take a more aggressive stance on the use of cell phones in motor vehicles? Should cell phone use be limited to only “hands free”?

### Other Important Safety and Wellness Choices

# Safety and Wellness

## NEW OR ENHANCED VISION IDEAS

### Healthy Community

---

- |                          |                  |   |
|--------------------------|------------------|---|
| <input type="checkbox"/> | Keep as is       | <u>Refinements needed:</u>  |
| <input type="checkbox"/> | Needs refinement | <ul style="list-style-type: none"><li>• Improvements needed to “feel” safe – i.e. call boxes in Old Town and parking garages for someone who feels threatened.</li><li>• World Health Organization – definition of “healthy” community includes mental, spiritual, and physical health – all of these elements should be included in this section of Plan Fort Collins.</li><li>•</li><li>•</li></ul> |
| <input type="checkbox"/> | Delete           |   |

### Other New Ideas?

---

- Add “bike-ability”
- Streets, sidewalks, intersections should all be and feel safe for pedestrians (afforded by transportation) - measure the effect on bicycles and pedestrians – holistic approach.
- 

## NEW POLICY CHOICES

### 1. Active Places

---

- |                          |                  |   |
|--------------------------|------------------|---|
| <input type="checkbox"/> | Keep as is       | <u>Refinements needed:</u>  |
| <input type="checkbox"/> | Needs refinement | <ul style="list-style-type: none"><li>• Accessibility is a huge issue for disabled population -- needs to be addressed.</li><li>• Street designs for safer streets for all (over/under passes, bulb outs, median refuges, etc.).</li><li>• Neighborhood design – new and redevelopment of existing neighborhoods – Neighborhood “centers” of activity – higher value.</li><li>• Need a “branch” senior center on the southeast part of town – there’s a good cluster of active places where the current Senior Ccenter and Northside are located.</li><li>• Continue to promote connectivity – more emphasis and greater commitment to this.</li><li>• Need more healthy choices for activities at night – particularly for families (other than bars).</li><li>• Family-oriented night life/activities.</li><li>• More choices for youth and school age students.</li><li>• Have more City events (like concerts) in other parts of the city – not just downtown (in neighborhood or community parks).</li></ul> |
| <input type="checkbox"/> | Delete           |   |

### 2. Health and Human Services Access

---

- |                          |                  |   |
|--------------------------|------------------|---|
| <input type="checkbox"/> | Keep as is       | <u>Refinements needed:</u>  |
| <input type="checkbox"/> | Needs refinement | <ul style="list-style-type: none"><li>• Difficult for people to get there who don’t have easy access to a car – need to put priority on transportation (efficient and low-cost) for people who need to access the Health and Human Services.</li><li>• Promote focus on public transportation and mass transit.</li><li>• Socioeconomic support of services effects the quality of the community – the fundamentals create a great community.</li></ul> |
| <input type="checkbox"/> | Delete           |   |

- Work together (with County, and other agencies) to provide the best services.
- Elderly – transportation between Poudre Valley Hospital campuses – difficult and costly to get to them.
- Impoverished community – not enough busses or frequency of routes.
- Transfort doesn't serve the entire community – narrow grid – Dial-A-Ride costs too much.
- There's a monopoly on alternative transportation (Shamrock) – rates are too high.

### 3. Diversity

---

- Keep as is
- Needs refinement
- Delete

Refinements needed:

- Promote diversity – where others can engage equally.
- More opportunities for diverse people to mix together.
- International/cultural events – so people can meet and interact.
- Focus and promote attracting more diverse applicants to serve on the Boards and Commissions.
- 

### 4. Local Agriculture and Food

---

- Keep as is
- Needs refinement
- Delete

Refinements needed:

- Support community agriculture – we need more locally produced foods and local markets.
- Promote and focus on healthy choices.
- 

### 5. Safe Community

---

- Keep as is
- Needs refinement
- Delete

Refinements needed:

- Need to maintain or increase funding for police and fire – not decrease services due to limited funding (have noticed more vandalism and gang activity in neighborhoods).
- Number of Police Officers per 1,000 is very low – grossly understaffed.
- Safety and ability to cross large streets – either walking, wheelchair, with kids, etc.
- Riding bikes on main streets doesn't feel safe.
- Pedestrians feel safe Downtown but not in other parts of the City of Fort Collins.
- Slower speed limits would help people feel more safe.
- Parking garages don't feel safe – more police patrol at night.
- People don't feel safe at night.
- Concerned with trains – emergency vehicles stuck behind a train during an emergency (access and passage).
- Traffic – need both bicyclists and motorists to follow laws.
- Need enforcement of bike crossing with flashing yellow or red lights – people don't stop for them.
- Outside fire alarm "light" to notify that a fire is there.
- More Public Education – safety and fire safety.

### Other Important Safety and Wellness Choices

- Should put more emphasis and commitment on making all of Fort Collins function and feel like the Downtown area.

- Put the bike lanes behind a curb – with their own set of lights (for mopeds and bikes) – this is done in Amsterdam and China.
- Emphasize the overall “feel” of the “Fort Collins Lifestyle” – it’s not just a place to hang your hat at the end of the day – unique and different community that people want to be a part of and just “be” in..
- Better user-friendly bus for elderly.
- Use World Health Organization definition of Healthy Community.

# Transportation

## NEW OR ENHANCED VISION IDEAS

### Great Streets

---

- Keep as is  
 Needs refinement  
 Delete

#### Refinements needed:

- More flexibility. Don't think of standards as uniform. Flex to fit character of unique parts of town. Question whether some streets should vary in emphasis, e.g. to favor bikes. E.g. bollards detour cars but bikes get through on some streets. Some places may warrant slower speeds, land closures, more congenial mixing...don't know exactly what, but flexibility seems important...Look at Level of Service standards, meaning allow it to go lower for cars if it supports more density and better places. Help to shift attitudes with examples and education.
- Relate great streets to fossil fuel and carbon, face the reality of needed change.
- Be clear about great streets for getting across town, versus great places, neighborhoods with streets with character that slow people down. Mobility and access.
- Our streets ARE good, so be careful. Don't diminish services [levels of service?]
- Change our immediate direction, short term. E.g., re-think realigned Vine. Typical 4-lane arterial. Emissions analysis done in 2009 comes out about the same as any vision from the mid '90's. BUT - remember the private sector, especially developers, in any changes. Involve them.
- Experiment! Be daring to try some different ideas that might be better.
- Explain current standards. They seem based on car volume, not land use places.
- Getting across town with alternative modes doesn't really work. Some places have bike lanes or sidewalks, but it's not really a city-wide system.
- Get/allow neighborhoods to be more involved in reshaping streets. More citizen input. Lincoln Ave. is one example.

### Regional Connectivity

---

- Keep as is  
 Needs refinement  
 Delete

#### Refinements needed:

- 
- 
- 

### Trails as Part of Transportation System

---

- Keep as is  
 Needs refinement  
 Delete

#### Refinements needed:

- They're crowded with recreational users. For getting from A to B the quickest, probably not the best way. Streets are better. Trails would need to be bigger.
- 
- 

### Parking

---

- Keep as is  
 Needs refinement  
 Delete

#### Refinements needed:

- Tailor parking to support the desired program of land use. Not just physical impacts of parking. E.g., 2 hour downtown doesn't allow for lunch and

- shopping. Consider pay parking adjacent to CSU, as an example. There may be other places where parking can support or fit the desired land uses better. Example of new museum: until transit comes to Mason, it will need significant parking. Need to provide parking to support use of facilities.
- Parking will be THE key factor in redevelopment and infill. E.g., Mason – how will parking fit in intensification? It's going to need structures. Very expensive. Parking is the single biggest impact of higher density ideas. Must address this.
- 

## Other New Ideas?

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- Health – what would be the right analysis metrics?
- Metrics – what is our miles of street per person? Is it consistent among cities, or does it vary? Just a question.
- Cross cutting with land use – all houses must face a street has led to unnecessary streets.

## NEW POLICY CHOICES

### Choices for Prioritizing Improvements

---

#### 1. Downsizing

- Keep as is
- Needs refinement
- Delete

#### Refinements needed:

- Term downsizing is misunderstood. Need clarification, better term for intent of this. "how to sustainably maintain a system"... "adjust expectations"...
- Policies do need to reflect costs. E.g., many Collectors seem to be oversized unnecessarily, not sustainable cost-wise, don't make sense. Mountain Vista Plan an example of big streets required where there's limited development due to ditches, powerlines. Master Street Plan (MSP) vs reality of costs. Collectors are required based on EXPECTED demand. If it doesn't happen, it's tough to shrink them back down – amending the MSP, and then physically and financially doing it.
- Cross cutting with land use – all houses must face a street has led to unnecessary streets.

#### 2. Basic

- Keep as is
- Needs refinement
- Delete

#### A. Reshape Existing Streets

#### Refinements needed:

- May be needed. Some constrained street have no chance for extra space, might have to reallocate some.
- Get/allow neighborhoods to be more involved in reshaping streets. More citizen input. Lincoln Ave. is one example.
- 
- 

#### B. Enhanced Travel Corridors / District Focus

#### Refinements needed:

- "Cross-cutting" topic – expand these into zero-carbon energy efficient corridors...
- 
-

### C. Vehicle Alternatives

---

#### Refinements needed:

- Need a spectrum choices with some more flexible than current bus, but less expensive and intensive than current cars.
- Solar transit system demonstrated at CSU.
- How will alt. vehicles contribute to funding? E.g., licenses?
- 

### D. System Management

---

#### Refinements needed:

- This section of the report needs to be expounded upon. Could be better addressed.
- Energy cost is uncertain, but likely to go in one direction. High Level of Service for transit appears to be the future.
- Two different aspects: rights to SPACE needs to come before a specific technology.
- Keep space for GOODS in mind. Freight. Freight, heavy rail in I-25?, e.g., median?
- Don't keep building capacity for a paradigm that's going to fail...e.g. going from 2 backed-up lanes to 4 backed-up lanes. Still backed up, but harder to breathe.
- Transportation typically chases development. Mason Corridor an example of different approach.
- Improve what we have and support a bus to key destinations e.g. Longmont, Boulder.
- Be careful, don't skimp on space that may be needed in the future. Maintain scalability.

### 3. Recommit to the Existing or Slightly Modified Long Term Vision

---

- |                          |                  |                            |
|--------------------------|------------------|----------------------------|
| <input type="checkbox"/> | Keep as is       | <u>Refinements needed:</u> |
| <input type="checkbox"/> | Needs refinement | •                          |
| <input type="checkbox"/> | Delete           | •                          |
|                          |                  | •                          |

### *Regional Transportation Choices*

---

- |                          |                  |   |
|--------------------------|------------------|---|
| <input type="checkbox"/> | Keep as is       | <u>Refinements needed:</u>  |
| <input type="checkbox"/> | Needs refinement | • <u>Be clear about the relevant region you're talking about. E.g. the Northern Colorado inter-urban area vs. the north-south corridor to Denver metro region.</u>  |
| <input type="checkbox"/> | Delete           | • <u>Street and highway connectivity is THERE. Shift allocation of new attention and resources off of the highways and arterials for traffic, which will clog up...where should new emphasis be? Car, trail, transit? Clarify modes along with clarification of what's meant by "region".</u> |
|                          |                  | • <u>What should be City's obligation to the region, regional systems? E.g., catch people at gateways, THEN have great transit? Or, have great transit outside of the city?</u>   |
|                          |                  | • <u>Need space.</u>  |

### ***Trail Linkages***

---

- |                          |                  |                            |
|--------------------------|------------------|----------------------------|
| <input type="checkbox"/> | Keep as is       | <u>Refinements needed:</u> |
| <input type="checkbox"/> | Needs refinement | •                          |
| <input type="checkbox"/> | Delete           | •                          |
|                          |                  | •                          |

### ***Parking***

---

- |                          |                  |                            |
|--------------------------|------------------|----------------------------|
| <input type="checkbox"/> | Keep as is       | <u>Refinements needed:</u> |
| <input type="checkbox"/> | Needs refinement | •                          |
| <input type="checkbox"/> | Delete           | •                          |
|                          |                  | •                          |

### ***Transit***

---

- |                          |                  |   |
|--------------------------|------------------|---|
| <input type="checkbox"/> | Keep as is       | <u>Refinements needed:</u>  |
| <input type="checkbox"/> | Needs refinement | • <u>The system currently is not integrated enough to support use by those with a choice. Only will be used by those without much choice. System has to actually work. E.g. on the ground, with the sidewalks, with the slopes, with the land uses.</u> |
| <input type="checkbox"/> | Delete           | • <u>Define "transit".</u>  |
|                          |                  | •   |

### ***Mobile Source Emissions***

---

- |                          |                  |                            |
|--------------------------|------------------|----------------------------|
| <input type="checkbox"/> | Keep as is       | <u>Refinements needed:</u> |
| <input type="checkbox"/> | Needs refinement | •                          |
| <input type="checkbox"/> | Delete           | •                          |
|                          |                  | •                          |

### ***Choices for Funding Transportation***

---

#### **1. Rely on Increased Cost Recovery from New Development to Cover Costs**

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- |                          |                  |                            |
|--------------------------|------------------|----------------------------|
| <input type="checkbox"/> | Keep as is       | <u>Refinements needed:</u> |
| <input type="checkbox"/> | Needs refinement | •                          |
| <input type="checkbox"/> | Delete           | •                          |
|                          |                  | •                          |

#### **2. City Adjusts Level of Service Standards Citywide**

---

- |                          |                  |                            |
|--------------------------|------------------|----------------------------|
| <input type="checkbox"/> | Keep as is       | <u>Refinements needed:</u> |
| <input type="checkbox"/> | Needs refinement | •                          |
| <input type="checkbox"/> | Delete           | •                          |
|                          |                  | •                          |

#### **3. City Adjusts Level of Service Standards by District to Help Achieve Specific Goals**

---

- |                          |                  |                            |
|--------------------------|------------------|----------------------------|
| <input type="checkbox"/> | Keep as is       | <u>Refinements needed:</u> |
| <input type="checkbox"/> | Needs refinement | •                          |

- Delete
- 
- 

#### 4. Pursue Additional Fees to Fund the Transportation System

---

- Keep as is
  - Needs refinement
  - Delete
- Refinements needed:
- Need more robust funding. Not sure what, but not sales tax. Maybe a Mobility Utility, with a fee. Vehicle Miles Traveled x weight? Push the system.
  - Don't have the trust with voters. They only support project-specific taxes. A gap in trust.
  -

#### Other Important Transportation Choices

- Question: is there a south hub or destination for Mason Corridor, like Downtown is the north hub? Any other big destinations?
- Also about Mason, will more stops be needed south of CSU if more urbanization occurs?
- Have to fund the life cycle of transportation facilities. Sustain the original investment. This must be a major new consideration.

# Transportation – Table 2 (Wempe/O’Donnell)

## NEW OR ENHANCED VISION IDEAS

### Great Streets

---

- |                                     |                  |  |
|-------------------------------------|------------------|--|
| <input type="checkbox"/>            | Keep as is       | <u>Refinements needed:</u>   |
| <input checked="" type="checkbox"/> | Needs refinement | <ul style="list-style-type: none"><li>• Speeding is an issue (safety impacts, most people go 5-10 mph over the limit, street design issue? Number of lanes issue?)</li><li>• Streets must be designed with all modes in mind (engineering and safety standards especially – who are we protecting, just cars or everyone?)</li><li>• How can we balance street design speeds versus posted speed limits to protect all users, not just cars?</li><li>• Streets need some sort of separation between bike/travel/parking lanes.</li></ul> |
| <input type="checkbox"/>            | Delete           |  |

### Regional Connectivity

---

- |                                     |                  |   |
|-------------------------------------|------------------|---|
| <input type="checkbox"/>            | Keep as is       | <u>Refinements needed:</u>  |
| <input checked="" type="checkbox"/> | Needs refinement | <ul style="list-style-type: none"><li>• Consider all uses of public right-of-way (i.e. utilities, stormwater, pedestrians) when planning across boundaries – keep our options open for long-term solutions even if another city/county/state is implementing a short-term solution.</li></ul> |
| <input type="checkbox"/>            | Delete           |   |

### Trails as Part of Transportation System

---

- |                                     |                  |   |
|-------------------------------------|------------------|---|
| <input type="checkbox"/>            | Keep as is       | <u>Refinements needed:</u>  |
| <input checked="" type="checkbox"/> | Needs refinement | <ul style="list-style-type: none"><li>• Bikes need to follow laws even on trails.</li></ul> |
| <input type="checkbox"/>            | Delete           |   |

### Parking

---

- |                                     |                  |   |
|-------------------------------------|------------------|---|
| <input type="checkbox"/>            | Keep as is       | <u>Refinements needed:</u>  |
| <input checked="" type="checkbox"/> | Needs refinement | <ul style="list-style-type: none"><li>• Consider higher parking fees to fund short- and long-term improvements and operations and maintenance.</li><li>• Consider fee based versus time based parking turnover methods (i.e. graduated parking fees).</li></ul> |
| <input type="checkbox"/>            | Delete           |   |

### Other New Ideas?

---

- Downtown valet parking – using middle lane along College Avenue.
- Examine alternative power sources for signage, lights, etc., in the public right-of-way.
- Need to keep development paying its way.

## NEW POLICY CHOICES

### *Choices for Prioritizing Improvements*

---

#### 1. Downsizing

---

- |                                     |                  |  |
|-------------------------------------|------------------|--|
| <input type="checkbox"/>            | Keep as is       | <u>Refinements needed:</u>   |
| <input checked="" type="checkbox"/> | Needs refinement | <ul style="list-style-type: none"><li>• Explicitly state pulling back now costs us later (i.e. street maintenance).</li><li>• Need a comprehensive, life-cycle understanding of all of these options – construction cost, contingency, year-by-year multiplier to update costs annually, operations and maintenance.</li><li>• Financing discussion must occur at the same time as the transportation planning discussion.</li></ul> |
| <input type="checkbox"/>            | Delete           |  |

## 2. Basic

- Keep as is
- Needs refinement
- Delete

### A. Reshape Existing Streets

#### Refinements needed:

- Avoid gaps in the bicycle and sidewalk network.
- Don't designate a bike lane on an existing street unless it can be a minimum width – avoid bad examples like the Lemay Avenue bike lane.
- Need a comprehensive, life-cycle understanding of all of these options – construction cost, contingency, year-by-year multiplier to update costs annually, operations and maintenance.
- Financing discussion must occur at the same time as the transportation planning discussion.

### B. Enhanced Travel Corridors / District Focus

#### Refinements needed:

- Push densities higher in these areas – include an explicit land use component for this option.
- Need a comprehensive, life-cycle understanding of all of these options – construction cost, contingency, year-by-year multiplier to update costs annually, operations and maintenance.
- Financing discussion must occur at the same time as the transportation planning discussion.

### C. Vehicle Alternatives

#### Refinements needed:

- Do not create a dual transportation system.
- Need a comprehensive, life-cycle understanding of all of these options – construction cost, contingency, year-by-year multiplier to update costs annually, operations and maintenance.
- Financing discussion must occur at the same time as the transportation planning discussion.

### D. System Management

#### Refinements needed:

- Consider alternative work schedules/days.
- Telecommuting – see Seattle, WA, example of shared office space, reduces need to travel to main office but gives computer/phone access near worker's homes
- Need a comprehensive, life-cycle understanding of all of these options – construction cost, contingency, year-by-year multiplier to update costs annually, operations & maintenance
- Financing discussion must occur at the same time as the transportation planning discussion.

## 3. Recommit to the Existing or Slightly Modified Long Term Vision

- Keep as is
- Needs refinement
- Delete

#### Refinements needed:

- Citizens should not be determining what streets are built (reference to BOB and BCC tax packages – removing politics from transportation planning choices).
- Thoughts on funding issue: what type of tax? Need to calculate long-term expenses (i.e., Operations and maintenance, annual construction cost increases, etc.); is this the right time for a new tax? The City does not do long-range financial estimates or scenario planning.
- Must identify the funding mechanism for transportation – there are no “users” of the transportation system as this implies there are residents who do not

use the system.

- Instead, funding mechanism should focus on residents who benefit from the transportation system (i.e., all of them for the most part) to be fair.

### ***Regional Transportation Choices***

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- Keep as is
- Needs refinement
- Delete

Refinements needed:

- Avoid Colorado Department of Transportation-style regional planning (i.e., short needs timeframe, long funding timeframe).

### ***Trail Linkages***

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- Keep as is
- Needs refinement
- Delete

Refinements needed:

- Financial elements tie into the above discussion.
- Need a regional planning context – what is the vision for trails across Larimer and Weld?

### ***Parking***

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- Keep as is
- Needs refinement
- Delete

Refinements needed:

- Examine graduated parking fees/parking turnover for parking at businesses versus garage.
- Designated parking lots/exchange points at outlying areas.

### ***Transit***

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- Keep as is
- Needs refinement
- Delete

Refinements needed:

- Whatever we choose for transit needs to decrease pollution per person – Transfort currently increases pollution based on ridership and bus size.
- Prior to adding a new service line or expanding an existing route, complete an analysis of the air quality impacts.
- Consider using different bus sizes and types to meet demand.
- Seniors, disabled residents, and CSU students all benefit from transit – transit must serve more than just a cash benefit for the City.

### ***Mobile Source Emmissions***

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- Keep as is
- Needs refinement
- Delete

Refinements needed:

- The question as written was very confusing – had to discuss the meaning for a bit before answering.
- Moving traffic efficiently can have air quality benefits (i.e., grade separated railroad crossings).
- Air quality impacts should be a component of capital project choice.

### ***Choices for Funding Transportation***

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#### **1. Rely on Increased Cost Recovery from New Development to Cover Costs**

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- Keep as is

Refinements needed:

- Needs refinement • Ties into financial discussion above.
- Delete

## 2. City Adjusts Level of Service Standards Citywide

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- Keep as is      Refinements needed:
- Needs refinement • Ties into financial discussion above.
- Delete

## 3. City Adjusts Level of Service Standards by District to Help Achieve Specific Goals

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- Keep as is      Refinements needed:
- Needs refinement • Ties into financial discussion above.
- Delete

## 4. Pursue Additional Fees to Fund the Transportation System

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- Keep as is      Refinements needed:
- Needs refinement • Some type of tax – ties into financial discussion above.
- Delete

## Other Important Transportation Choices