

TRAILBLAZING TRANSPARENCY CITIZENS' FINANCIAL REPORT 2015



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ABOUT THIS REPORT

The purpose of this report is to provide an overview of the financial position and operations of the City of Fort Collins, as reported in the City's Comprehensive Annual Financial Report (CAFR), along with other information of interest. The financial information presented is unaudited and in a summarized and condensed form, and does not substitute for the City's CAFR. The City's CAFR is prepared in conformity with generally accepted accounting principles (GAAP). Included in the CAFR is the Independent Auditor's Report by RSM US LLP on the general purpose financial statements of the City. This report summarizes more than 200 pages of the CAFR's financial and statistical data. The financial statements condense information of all funds included in the "Total Primary Government." GAAP requires certain financial presentation and disclosures which are omitted in this report. As a result, the Balance Sheet and Income Statement presented here are not in strict conformity with GAAP. The City's CAFR has received awards for outstanding financial reporting from the Government Finance Officers Association. The CAFR and the City Manager's Budget are available on the City's website, fcgov.com/finance.

Letter from the City Manager & CFO

Fort Collins Residents,

Perhaps the highest duty entrusted to your local government is the stewardship and custody of the public's resources, in particular its financial resources. With this spirit of trust and transparency in mind, we consider it vital that citizens are kept informed and current on the status of the City's finances. We are proud to report that our strong local economy, prudent fiscal management, and healthy fund balances all position us well for the challenges that the future holds. We maintain an Aaa credit rating with Moody's, a designation that only 4 percent of governments receive.

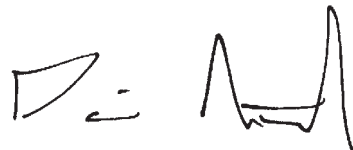
It is thus my privilege to present to you the City of Fort Collins' first ever Citizens' Financial Report, for the fiscal year ended Dec. 31, 2015. This report is one part of the City organization's collective focus on accountability, transparency and responsiveness to the individuals and populations we serve. We hope this report provides you an opportunity to learn and participate in the City's financial activities in an easy-to-understand, concise manner.

This report includes condensed and simplified information from the 2015 Comprehensive Annual Financial Report (CAFR). It is important to note that this report is unaudited and is presented on a non- Generally Accepted Accounting Principles (GAAP) basis. It contains condensed financial information and does not provide all of the necessary financial statements and note disclosures required by GAAP. This document includes information on the Fort Collins Urban Renewal Authority, a legally separate, blended component unit of the City which is therefore included in the City's governmental activity figures. It excludes discrete component units and fiduciary fund information. The CAFR is a more detailed and complete financial presentation which

is prepared in conformity with GAAP and is audited by the City's independent auditors.

This first year's theme is Trailblazing Transparency. Over the last decade, the City of Fort Collins has undergone transformational change to deliberately embrace transparency and continuous improvement. Throughout the report, we will highlight the many avenues citizens have to keep up to speed on performance, initiatives, news, programs, or requests for City services.

We would like to thank the hard-working staff of the Accounting and Treasury department, the team responsible for producing this report and the CAFR. Their commitment to accountability and integrity provides a great service to the Fort Collins community. We invite you to seek more in-depth information online. The CAFR, Biennial Budget, and other detailed reporting are available online at fcgov.com/finance. The City's website also includes information about departmental operations, job opportunities, City Council agendas and meetings, and much more.



Darin Atteberry
City Manager



Mike Beckstead
Chief Financial Officer

Meet Fort Collins

Fort Collins is recognized by various national organizations and magazines as one of the best places to live in the nation. Incorporated in 1873 and located in Northern Colorado, Fort Collins is home to Colorado State University (CSU) and an outstanding public school system, several large high-tech employers and leading businesses in the craft brewing industry. The community offers exciting recreational opportunities, unique cultural offerings and amenities, and is a regional center for employment and commerce.

As with many cities that house a large university, the economy and culture of Fort Collins are closely tied with CSU. Both the university and the city have grown considerably in population in recent history. With 7,520 employees, CSU was the largest employer in Fort Collins in 2015.

Despite the vibrancy and economic stability the community enjoys, City leadership has several challenges to navigate in coming years. Nineteen percent of the Fort Collins population is at or below the poverty line and

housing is considered expensive. There is also less diversity than the national average with only 11 percent of the community identifying themselves as an ethnicity other than white. The Keep Fort Collins Great sales tax, which is 0.85 percent of taxable sales, or \$26.7 million of 2015 revenues, is scheduled to expire Dec. 31, 2020. Finally, the community has set ambitious goals around Climate Action Planning that will require thoughtful planning in order to achieve while still maintaining economic vitality and social health.

QUICK FACTS

- Population (2015 estimated): 158,600
- Unemployment Rate: 3.3%
- Sales and Use Tax Rate: 3.85%
- 2009-2013 Median Family Income according to American Community Survey: \$76,786
- Education Level (percentage of population with four or more years of college education) according to American Community Survey: 51.9%

TOP TEN EMPLOYERS BY HEADCOUNT

Colorado State University	Education	7,520
UC Health: Poudre Valley Hospital	Healthcare	6,080
Poudre R-1 School District	Education	4,280
Larimer County	Government	1,910
City of Fort Collins	Government	1,860
Hewlett Packard	Technology	1,490
Avago Technologies / Broadcom Ltd.	Analog Electronics	1,450
Woodward	Aerospace & Energy	1,230
Employment Solutions Personnel	Staffing	1,130
Otterbox	Electronics Accessories	820



About the City Government Organization

CITY LEADERSHIP

Fort Collins is a home rule city with a Council/Manager form of government. The Council is made up of six district councilmembers who are elected on a non-partisan basis for a four-year term and a Mayor who is elected at-large on a non-partisan basis for a two-year term. The Council appoints the City Manager, the City Attorney and the Municipal Judge, who in turn manage the professional municipal organization.

CITY SERVICES

The Fort Collins municipal organization provides a full range of services, including:

- Police
- Fire Protection through a local Authority
- Four utilities: Light & Power, Water, Wastewater, and Stormwater
- Streets, Transportation, and Transit infrastructure
- Parks, Recreation, Natural Areas, and Cultural facilities
- Planning, Engineering, and Community services
- Sustainability services, including Economic Health, Environmental Services, and Social Sustainability
- To contact a department, the full department directory can be found at fcgov.com/cityservices.

KEY OUTCOME AREAS

The City's entire strategic planning, budgeting, execution, and performance measurement revolves around seven outcome areas. Our strategic plan is located at fcgov.com/strategicplan; the City budget can be reviewed at fcgov.com/budget.

-  Neighborhood Livability and Social Health
-  Culture and Recreation
-  Economic Health
-  Environmental Health
-  Safe Community
-  Transportation
-  High Performing Government

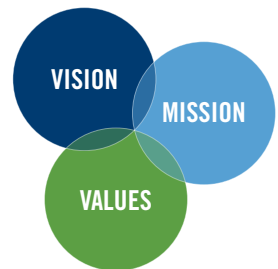
VISION, MISSION, & VALUES

Vision: To provide world-class municipal services through operational excellence and a culture of innovation.

Mission: Exceptional service for an exceptional community.

Values:

- Outstanding Service
- Respect
- Integrity
- Innovation and Creativity
- Initiative, Collaboration and Teamwork
- Stewardship





Transparency in Local Government

INTERACTING WITH THE CITY

Citizens have more avenues than ever to keep up to speed on initiatives, news, programs, or requests for City services:

Access Fort Collins - An easy way to reach the City with questions, comments, or service requests. fcgov.com/accessfortcollins

Open Book - An online tool designed to disclose expenses in a simple-to-use format for those interested in how the local government spends its revenues. fcgov.com/openbook

FCTV - Regularly updated video content, available on basic cable, which provides several programming options designed to inform, educate, and inspire. fcgov.com/fctv

Social Media - Citizens can also stay current and provide feedback via social media platforms such as Facebook, Twitter, or Instagram. fcgov.com

OpenCity - A new initiative to take transparency to the next level. The goal of OpenCity is to create a web portal to host data sets that are available to the public in a format that citizens can easily search, filter, or use in innovative and creative ways. fcgov.com/opencity



DATA-DRIVEN DECISION MAKING

The City of Fort Collins has deliberately moved from a “trust us” model to being a data-driven organization. We are using data to improve efficiency and accountability.

Community Dashboard - An online tool that measures the community’s progress in attaining the City’s Key Outcome Areas. Important metrics such as voluntary code compliance, unemployment rate, community energy use, number of local traffic crashes and transit passengers per revenue hour are measured and monitored so the City can adapt certain programs to ensure targets are met and improve performance where necessary. The Community Dashboard can be viewed at fcgov.com/dashboard.

Strategy Maps - The City created Strategy Maps to enhance metrics and track the City’s progress. Strategy Maps tie to each of the 55 Strategic Objectives within the Strategic Plan. This provides insight into the City’s progress in achieving the Strategic Objectives, which will then help meet the Outcomes. See more about the strategy maps in the 2016 Strategic Plan at fcgov.com/strategicplan.

Monthly Operating Reports (MOR) - An internal report prepared monthly by managers and reviewed by City executives. Management uses this report to closely analyze their department’s budget expenditures and revenues. The report also communicates departments’ projects, goals and needs to other departments.

Citizen Survey - A statistically valid survey is conducted every two years to poll the public on their perceptions and satisfaction with local government. The information gained from this survey is an important step in the Strategic Plan and the Budgeting for Outcomes processes. Learn more at fcgov.com/citizensurvey.

Rocky Mountain Performance Excellence (RMPEX) - In its ongoing quest for continuous performance improvement, the City of Fort Collins reached a new level in 2014 with the Rocky Mountain Performance Excellence (RMPEX) Peak Award. This elite designation is for organizations that undergo a rigorous examination of their business processes using the prestigious Baldrige National Quality Award Criteria. The City of Fort Collins was only the fifth organization to receive this honor in the thirteen-year history of RMPEX. The City incorporated feedback from RMPEX into its planning process in 2015 to continue to improve the organization. The City is now working towards the Malcolm Baldrige Performance Excellence Program at the national level.





2015 Snapshot

OLD TOWN SQUARE

In March 2015, the Downtown Development Authority (DDA), City of Fort Collins, the Bohemian Foundation and Old Town Properties partnered to begin renovating of the Old Town Square in Downtown Fort Collins. As the first major renovation of the square in 30 years, the project improved the aesthetic, building and underground infrastructure improvements to the heart of the city. Concluding in October 2015, the \$3.9 million update included a vernal pool, an enhanced children's play area, a renovated fountain, a public outdoor fireplace, new seating and gathering areas, and a new performance stage.



FOOTHILLS MALL REDEVELOPMENT

The Foothills Mall redevelopment site sits in the middle of the City's Midtown Urban Renewal Plan area, an important area to the community. Foothills Mall has struggled for years. Since 2001, sales tax revenues at the mall have declined 62 percent. In March 2013, City Council approved a \$53 million public assistance package to help revitalize the mall and restore essential sales tax revenue. Redevelopment officially started in February 2014, and the mall partially re-opened in November 2015, in time for the holiday season. South mall expansion will continue through the summer of 2016. Total project investment in the community is estimated at \$312 million.



The Mall project's public assistance package also includes an \$8 million investment in City infrastructure, including a new Youth Activity Center and an underpass that connects to the Mason Corridor. In conjunction with the new MAX Bus Rapid Transit system, the Foothills project is expected to catalyze improvements to public infrastructure and business redevelopment in the Midtown area.

NORTH COLLEGE AVENUE IMPROVEMENTS

The North College area property and business owners have shown robust support for growth and change in the North College corridor. The City and the Colorado Department of Transportation are working in tandem to bring North College Avenue the amenities needed to support traveler safety, economic vitality and community livability. Projects in the plan area include improvements to streetscapes, the installation of continuous bike lanes and pedestrian sidewalks along College Avenue, and the upgrading of the storm drainage system. Much of the four-part project is now complete: the final section, Conifer Street to Willox Lane, completed its roadway improvements in the fall of 2015. Remaining improvements to landscaping and pedestrian infrastructure will be completed in spring of 2016 and fall of 2017, respectively.

SUPPORTING JOB CREATION

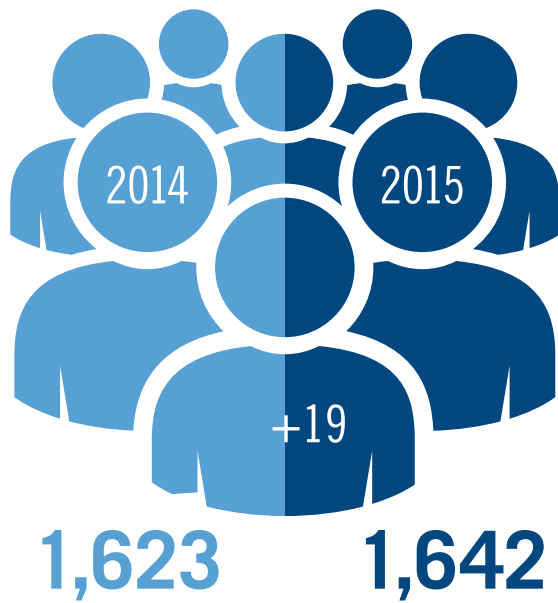
In 2013, the City entered a Business Assistance Agreement with the DDA and Woodward, a global company that has been in Fort Collins since 1955. The company outgrew its Drake facility and planned to expand its overall facilities to accommodate continued growth. Woodward chose to develop a campus of office, and manufacturing and testing facilities on the former Link-N-Greens golf course site, a City targeted redevelopment area. The project will generate economic impacts during both construction and operations. The City's financial assistance should help retain or create between 1,400 and 1,700 primary jobs. The project also included reconstruction of the Poudre Trail through a new natural area. Manufacturing lines will move to the new facility throughout spring and summer of 2016. Other current projects contributing to job creation in Fort Collins include the aforementioned Mason Corridor and mall redevelopment projects.



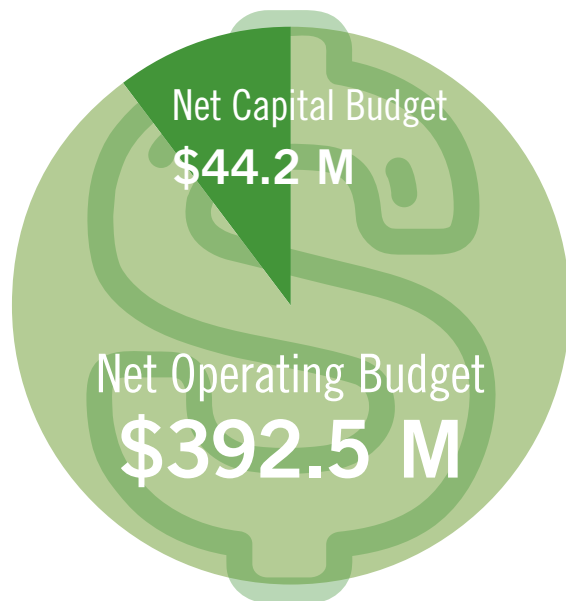
Fort Collins by the Numbers

OPERATING STATISTICS

STAFFING (FULL-TIME EQUIVALENTS, SALARIED AND HOURLY)



NET 2015 OPERATING AND CAPITAL BUDGET (AS ORIGINALLY ADOPTED)



PUBLIC SAFETY



Arrests
(adult & juvenile)
6,002



Traffic
Violations
17,418



Response time
on-site
(within 5 min.
45 sec.)
86%



Average
Calls
(per week)
367

CULTURE, PARKS, RECREATION & NATURAL AREAS



Recreation
Facility
Attendance
& Program
Participation
1.57 M



Parks Acreage
878
Natural Areas
Acreage
41,000



Cultural
Attendance
(Museum,
Lincoln Center,
Gardens)
350.5 K



Golf Rounds
Played
125.2 K

TRANSPORTATION



Transport &
Dial-a-Ride
Passengers
3.3 M



Street Lane
Miles
1,922



City-
maintained
Bridges
287



Traffic
Signals
221

UTILITIES



Treated Water
Delivered
(acre feet)
24,263



Electric Use
(megawatt hours)
1,519,377

SUSTAINABILITY



In the top 10 out of 50
cities in the "Lose-A-Watt"
competition to reduce
natural gas & electricity use
10th



Dollars Awarded to
Human Services/
Housing Agencies
\$2.8 M



Homes Assessed
for Air Quality
171

“Transparency



in local government is critical to building and maintaining the public's trust. Our community's confidence in us is not something we take lightly. With tools such as the Citizens' Financial Report we help create an open and honest government that helps people make informed decisions.”

Darin Atteberry, City of Fort Collins City Manager

Fort Collins Financial Results

NET POSITION

The net position, or net worth, of the City on December 31, 2015 was \$1.8 billion. Of the net position balance, \$329.6 million is unrestricted and is available to meet ongoing obligations in accordance with the City's fund designations and fiscal policies.

The City's net position increased by \$68.8 million (4.1%). The governmental net position increased

by \$46.3 million (4.9%) and the business-type position increased by \$22.5 million (3.0%). The City's total long-term liabilities decreased by \$13.6 million (10.2%) during the current year. Within that activity, the City's governmental long-term liabilities decreased by \$3.6 million and business-type long-term liabilities decreased by \$10 million. As the City did not issue new bonded debt in 2015, decreases in long-term debt are driven by principal payments on existing amounts.

Net Position (at December 31 in thousands)	Governmental		Business-type		Total Primary Government	
	2015	2014	2015	2014	2015	2014
ASSETS						
Current and other assets	\$ 296,714	\$ 280,256	\$ 194,780	\$ 203,973	\$ 491,494	\$ 484,228
Capital assets	802,454	769,601	658,900	637,837	1,461,355	1,407,437
Total assets	1,099,169	1,049,856	853,680	841,810	1,952,849	1,891,666
Deferred outflows of resources	2,566	1,355	1,863	723	4,429	2,077
LIABILITIES						
Long-term liabilities	54,838	58,439	64,282	74,255	119,120	132,693
Other liabilities	32,201	27,521	27,079	26,560	59,280	54,081
Total liabilities	87,039	85,960	91,361	100,815	178,400	186,774
Deferred inflows of resources	23,119	20,007	8	11	23,127	20,018
NET POSITION						
Net investment in capital assets	754,652	718,092	595,216	564,294	1,349,868	1,282,386
Restricted	75,207	76,411	1,027	853	76,234	77,264
Unrestricted	161,718	150,740	167,931	176,560	329,648	327,300
TOTAL NET POSITION	\$ 991,577	\$ 945,243	\$ 764,174	\$ 741,707	\$ 1,755,751	\$ 1,686,950

Fort Collins Financial Results

SUMMARY OF ACTIVITIES

On the governmental side, program revenues decreased mostly due to the close-out of the MAX Bus Rapid Transit (BRT) project, which concluded in 2014. Sales and Use tax collections increased \$5.8 million from 2014 due to a strong underlying economy combined with population growth.

On the business-type side, program revenues experienced a net decrease of \$4.0

million. Service charges increased by \$5.5 million but were offset by \$9.5 million in decreased grant revenues after unusually high renewable energy grant activity in 2014 and slowing growth in development-related plant investment fees in 2015.

Expenses are described in greater detail on the following page.

Condensed Summary of Activities (at December 31 in thousands)	Governmental		Business-type		Total Primary Government	
	2015	2014	2015	2014	2015	2014
REVENUES						
Program revenues, primarily service charges	\$ 67,102	\$ 73,464	\$ 203,851	\$ 207,827	\$ 270,953	\$ 281,291
Sales & use taxes	134,899	129,088	-	-	134,899	129,088
Other general revenues	57,133	50,634	4,097	4,333	61,230	54,967
TOTAL REVENUES	259,134	253,186	207,948	212,160	467,082	465,345
Expenses	214,332	202,411	183,949	173,313	398,281	375,724
Transfers	1,532	1,959	(1,532)	(1,959)	-	-
CHANGE IN NET POSITION	46,333	52,734	22,467	36,887	68,800	89,621
Net position, beginning of year	945,243	892,510	741,707	704,820	1,686,950	1,597,329
NET POSITION, END OF YEAR	991,577	945,243	764,174	741,707	1,755,751	1,686,950

Revenues

WHERE DOES THE MONEY COME FROM?

SALES & USE TAX

Many City services are funded through service charges, such as our Utility and Recreation services. However, the City assesses a 3.85% tax on sales, purchases, and certain services in order to fund other services that are not charged based on volume or use.

Base Rate

2.25%.

Funds government services like police, transportation, and administration.

Keep Fort Collins Great

0.85%, EXPIRES DECEMBER 31, 2020.

This tax was passed by Fort Collins voters in November 2010 to fund services and programs that citizens value. The tax is used for road improvement projects, increased staffing and facilities for emergency responders, parks maintenance, and other priorities.

Streets and Transportation

0.25%, EXPIRES DECEMBER 31, 2025.

The Street Maintenance Program focuses on extending the lifespan of roadways and minimizing the cost of maintaining a viable road surface. Good roads cost less to maintain than those in poor condition, and this tax allows the City to maintain the current level of service.

Community Capital Improvement Program (CCIP)

0.25%, EXPIRES DECEMBER 31, 2025.

CCIP, formerly known as Building on Basics, was renewed in April 2015 and is dedicated to community improvements. Project highlights using this funding from 2006-2015 include the Fort Collins Museum of Discovery, renovation of the Lincoln Center for performing arts, expansion of Senior Center recreation facility, and numerous improvements to streets.

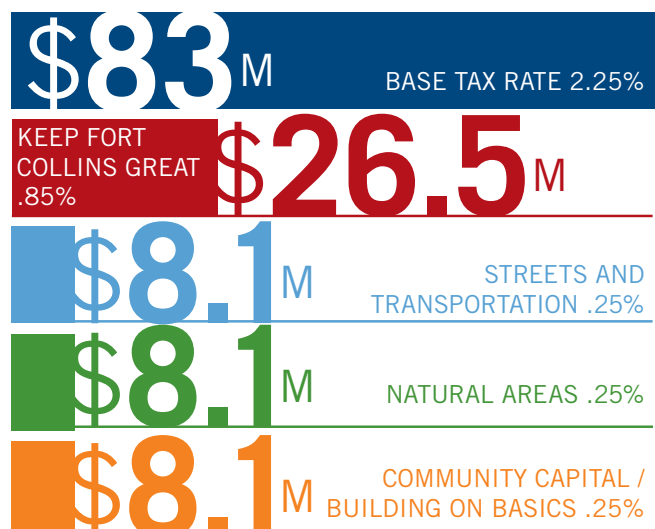
Natural Areas

0.25%, EXPIRES DECEMBER 31, 2030.

Open Space Yes!, originally passed in 1992 and renewed through 2030, is a key component in the conservation and management of natural areas and trails. Expenditures from this tax include land acquisition, resource and land management, public improvements, and educational programming.

Sales & Use Tax

Dollar amounts in millions and reflect 2015 revenue



Expenses

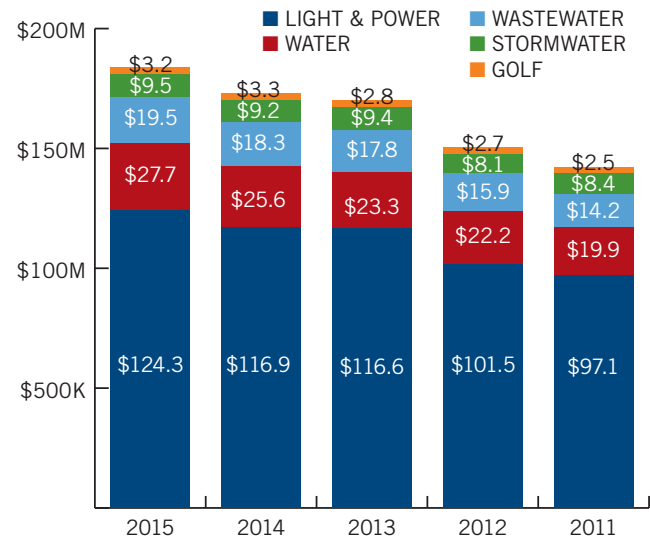
WHERE DOES THE MONEY GO?

Every two years, the City Manager submits a budget for City Council's adoption. The proposed budget cannot include expenditures that exceed estimated reserve balances and anticipated income. The budget represents six months of input from citizens, City staff and City management, and serves as the two-year blueprint for advancing results in seven key outcome areas.

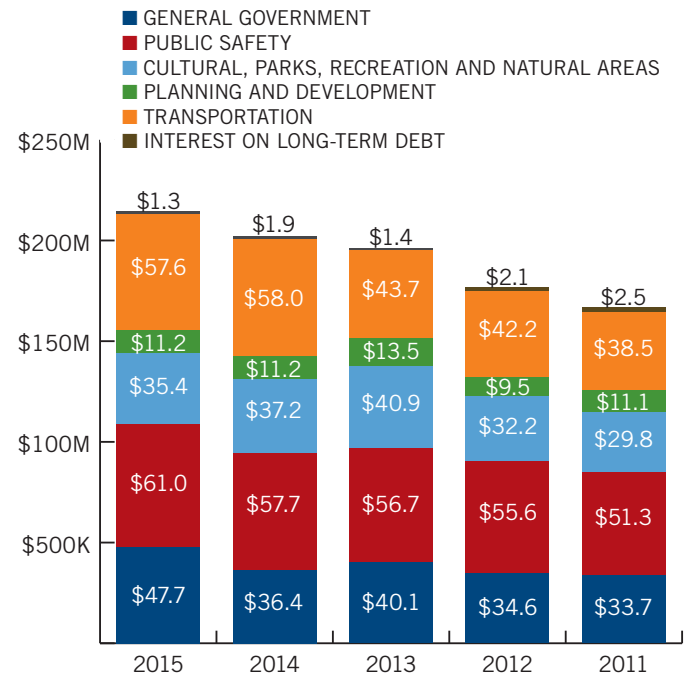
Fort Collins uses Budgeting for Outcomes (BFO) to create its budget. The process focuses on results and priorities, not on cost. The process shifts from paying for costs to buying results. Service providers, or "sellers," make offers to results teams aligned with one of the seven outcomes. Teams evaluate effectively, purchasing these offers from the seller based on their priority. These purchase decisions put citizens and their priorities first. For more information, please visit fcgov.com/bfo.

In 2015, governmental expenditures increased by \$11.9 million, or 5.9 percent, when compared to 2014. Included in this increase was \$11.3 million in general government costs, \$6.0 million of which was due to net-neutral change in Accounting practice whereby revenues offset the increased expense. Of the remaining \$5.3 million in increased general government costs, significant drivers include large increases in employee medical benefits and self-insurance costs as well as increased economic rebates and incentives. Business-type Expenses totaled \$183.9 million in 2015, an increase of \$10.6 million compared to 2014. Purchased Power costs from Platte River Power Authority, the area electricity generation and transmission provider, within Light and Power were up \$4.3 million. Construction costs were up \$1.8 million, efficiency rebates were up \$0.5 million and administrative costs were up \$0.6 million, also within Light and Power. Water expenses increased \$2.1 million (8.25%) mainly due to purchasing property for projects and investment in infrastructure. Wastewater expenses increased \$1.2 million (6.43%). Once more, consumption rates have decreased from 2014 which increased rates somewhat.

Business-type Expenses by Service



Government Expenses by Service



EXPENSES (CONTINUED) – WHERE DOES THE MONEY GO?

Many City expenditures are segregated from other expenditures by a dedicated revenue source. Below is a breakdown by department of how proceeds from the various dedicated tax components are spent. Dedicated revenues, such as Keep Fort Collins Great, are contained to specified areas of spending by ballot language. See chart below; figures are in thousands and on a non-GAAP Budgetary Basis.

SERVICE AREA Department	General Fund	Keep Fort Collins Great Fund	Natural Areas Fund	Transportation Fund	Capital Projects Fund	Other Gov. Funds	Grand Total
POLICE SERV. TOTAL	\$33,216	\$4,125				7	37,348
Investigations	5,692	1,431					7,123
Police Information Serv.	6,834	274					7,108
Patrol	18,057	2,405					20,461
Office of the Chief	2,633	15				7	2,656
FINANCIAL SERV. TOTAL	3,889						3,889
Finance Administration	1,033						1,033
Accounting & Treasury	1,171						1,171
Budget	419						419
Purchasing	518						518
Sales Tax	747						747
COMMUNITY & OPERATION SERV. TOTAL	20,923	3,755	10,843		3,446	13,639	52,606
Operation Services	10,667	49			347	25	11,089
Recreation		1,310			230	7,062	8,602
Community Serv. Admin	314	53					367
Park Planning & Dev.		(8)			1,991	1,810	3,793
Cultural Services	1,024	141			81	4,159	5,405
Parks	8,787	1,876				582	11,245
Natural Areas	131	334	10,843		798		12,106
PLANNING, DEV. & TRANSPORTATION	6,830	13,294		25,909	20,435	23,817	90,284
PDT Administration	516			143			660
Transfort / Dial-a-Ride		1,138				18,669	19,807
Comm Dev. & Neighborhood Serv.	6,308	235				1,044	7,588
FC Moves	5	812		1,098	98		2,013
Streets		7,811		18,080		1	25,891
Traffic		299		4,216			4,516
Engineering		2,918		2,371	20,337	1,952	27,578
Parking		81				2,151	2,232
EXECUTIVE SERVICES	4,123	9					4,132
City Clerk's Office	987						987
City Council	162	9					171
City Manager's Office	2,974						2,974
JUDICIAL SERV. TOTAL	688						688
LEGAL SERV. TOTAL	2,036						2,036
SUSTAINABILITY SERVICES TOTAL	7,831	757			1,891	2,982	13,460
Economic Health Office	3,786	276			1,802		5,864
Social Sustainability	2,245	292				1,332	3,869
Environmental Services	1,450	116			89		1,654
Administration	350	74					423
Urban Renewal Auth.						1,650	1,650
OTHER	2,058				60	5,851	7,969
GRAND TOTAL	\$100,978	\$24,589	\$10,843	\$25,909	\$25,832	\$46,543	\$234,693



Treasury Administration

WHERE'S THE MONEY KEPT?

CASH AND INVESTMENT MANAGEMENT

Investment policies are governed by City Council-adopted policy. The principal objective of the City's cash and investment strategy is preserving investment principal. Thus, the policy allows for only fixed-income investments, such as state or local government debt, U.S. agency obligations, or U.S. corporate debt. Equity investments, such as common stock or mutual funds, are disallowed under the City's policy.

On December 31, 2014, the fair market value of the City's cash and investments was \$406.4 million. The weighted average return on the portfolio for 2015 was 1.25 percent, and total investment earnings were \$5.5 million.

Cash & Investments

December 31, 2015 in thousands

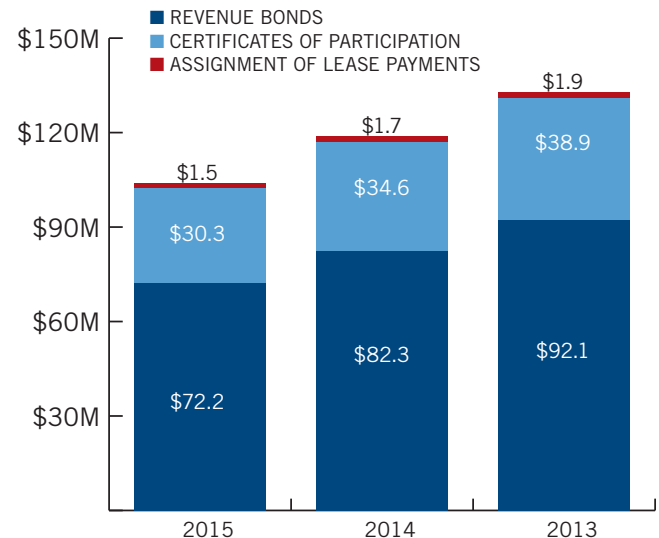
FEDERAL FARM CREDIT BANK 36%	\$147,948_K
FEDERAL NAT'L MORTGAGE ASSOC. 22%	\$87,135_K
FEDERAL HOME LOAN MORTGAGE CORP. 15%	\$60,486_K
FEDERAL HOME LOAN BANK 10%	\$41,630_K
CASH & DEPOSITS 9%	\$35,444_K
CORPORATE BONDS 8%	\$33,747_K

BONDED DEBT OBLIGATIONS

The City's credit rating was Aaa by Moody's Investors Service on December 31, 2015. This highly favorable investment rating, maintained by only 4 percent of governments, allows the City to pay less interest on its debt issuances. At December 31, 2015, the City held total bonded debt of \$103.9 million. Of this amount, \$40.2 million was related to government activities and \$63.7 million was related to business-type activities. The debt service due within one year was \$15.1 million.

City Debt Obligations

December 31, 2015 in millions





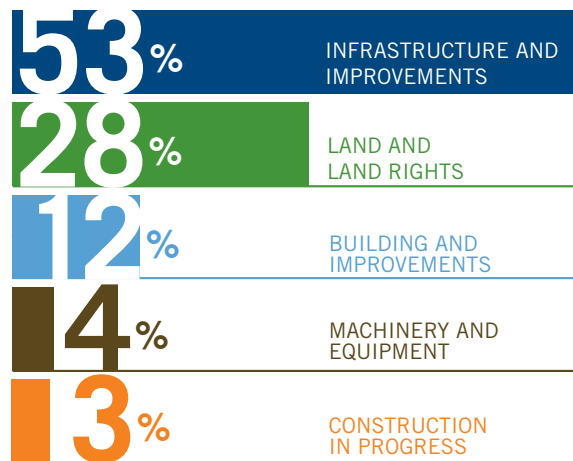
Capital Assets

WHAT DOES THE CITY OWN?

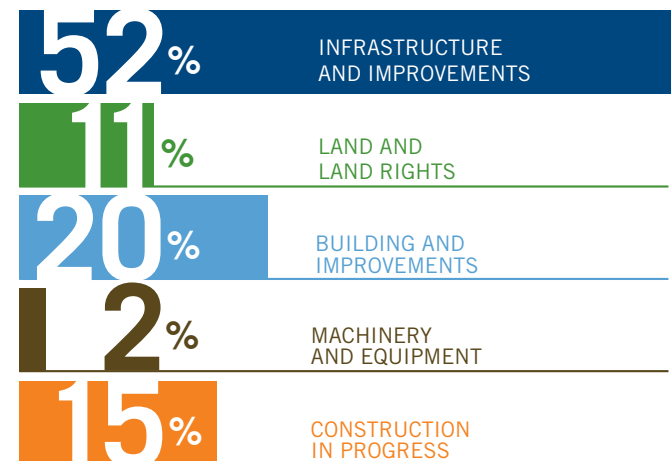
The City's capital assets totaled \$1.46 billion at December 31, 2015. This investment in capital assets includes buildings and improvements, infrastructure and other improvements (including streets, bridges, and

the full utility delivery system), land and right of way, various equipment, and construction in progress. Total investment in capital assets increased \$53.9 million compared to 2014.

Government Capital Assets \$802.5M



Business-type Capital Assets \$658.9M





Glossary

Assets - what the City of Fort Collins owns.

Business-type activities - private sector-type operations, such as Utilities and Golf, where fees for services typically cover all or most of the cost of operations, including depreciation.

Capital assets - items such as City or Utility land, construction in progress, equipment, infrastructure and buildings, and improvements net of depreciation.

Component Unit - legally separate organizations for which the city is financially accountable. The Urban Renewal Authority, Downtown Development Authority, and General Improvement Districts #1 and #15 are the City's component units.

Current and other assets - items such as pooled cash and investments, cash and investments with fiscal agents, receivables, internal balances, inventories, deposits with others, prepaid items and deferred charges.

Deferred inflows - an acquisition of a net asset that is applicable to a future reporting period.

Deferred outflows - a consumption of a net asset that is applicable to a future reporting period.

Fiduciary fund - accounts for assets held on behalf of outside parties, including other governments.

Governmental activities - basic City services, including police, planning, economic development, and culture and recreation. Sales, use, and property taxes finance the majority of these services.

Invested in capital assets, net of related debt - amounts invested in capital assets less accumulated depreciation and any outstanding debt used to acquire these assets.

Liabilities - what the City of Fort Collins owes.

Long-term liabilities - items such as bonds, loans, compensated absences, and other City of Fort Collins obligations.

Net Position - the difference between the City of Fort Collins assets and liabilities. It is the net worth of the City.

Other liabilities - items such as payables, payroll, accrued interest and unearned revenue.

Primary Government - all of the governmental and business-type activities belonging to the City of Fort Collins, but excluding the discretely presented component units and fiduciary funds.

Restricted - funds that are not available for use because they have been set aside for a specific purpose or project.

Unrestricted - one-time funds available to use for operations or capital.

